

In the opinion of Foley & Lardner LLP, Bond Counsel, based upon an analysis of existing laws, regulations, rulings, and court decisions and assuming, among other matters, the accuracy of certain representations and compliance with certain covenants, interest on the 2014 Bonds is excluded from gross income for federal income tax purposes under Section 103 of the Internal Revenue Code of 1986, as amended (the "Code"), except for interest on any 2014-B Bond for any period during which such 2014-B Bond is held by a person who is a "substantial user" of facilities financed with the proceeds of the 2014-B Bonds or a "related person" of such a substantial user (within the meaning of Section 147(a) of the Code). In addition, interest on the 2014-A Bonds and the 2014-C Bonds is not a specific preference item for purposes of the federal individual or corporate alternative minimum taxes, although Bond Counsel observes that such interest is included in adjusted current earnings in calculating federal alternative minimum taxable income of certain corporations. Interest on the 2014-B Bonds is a specific preference item for purposes of the federal individual and corporate alternative minimum taxes. In the opinion of Bond Counsel, the 2014 Bonds, their transfer and the income therefrom (including any profit made from their sale) will be exempt from taxation within The Commonwealth of Massachusetts. Bond Counsel expresses no opinion as to whether the 2014 Bonds or the interest thereon will be included in the measure of Massachusetts estate and inheritance taxes and certain Massachusetts corporation excise and franchise taxes. Bond Counsel expresses no opinion regarding any other federal or Massachusetts tax consequences, or regarding tax consequences of states other than The Commonwealth of Massachusetts. See "TAX MATTERS" herein.



\$249,820,000

MASSACHUSETTS PORT AUTHORITY

\$45,455,000 Revenue Bonds, Series 2014-A (Non-AMT)

\$48,230,000 Revenue Bonds, Series 2014-B (AMT)

\$156,135,000 Revenue Refunding Bonds, Series 2014-C (Non-AMT)

Dated: Dates of Delivery

Due: July 1, as shown on page (i) hereof

The 2014-A Bonds, the 2014-B Bonds and the 2014-C Bonds (collectively, the "2014 Bonds") are being issued to finance certain capital improvements and related costs of the Massachusetts Port Authority (the "Authority") and to refund certain previously issued Bonds, as described herein. The 2014 Bonds will be secured on a parity basis with the Authority's outstanding senior revenue bonds, as more fully described herein. **The 2014 Bonds will be payable solely from Revenues of the Authority which are pledged under the 1978 Trust Agreement and from certain funds and accounts held by the Trustee, all as described herein. The Authority has no taxing power. The 2014 Bonds will not constitute a debt, or a pledge of the faith and credit of The Commonwealth of Massachusetts or of any political subdivision thereof.**

The 2014 Bonds will be issued as fully registered bonds and, when issued, will be registered in the name of Cede & Co., as registered owner and nominee for The Depository Trust Company, New York, New York ("DTC"). Purchasers will acquire beneficial ownership interests in the 2014 Bonds in denominations of \$5,000 or integral multiples thereof and will not receive physical delivery of bond certificates. So long as Cede & Co. is the registered owner of the 2014 Bonds, principal, premium, if any, and interest will be payable by U.S. Bank National Association, Boston, Massachusetts, as Trustee (the "Trustee"), to Cede & Co., as nominee for DTC. See "THE 2014 BONDS – Book-Entry Only Method."

The 2014 Bonds will bear interest from their date of original delivery, payable each January 1 and July 1, commencing January 1, 2015.

The 2014 Bonds are subject to optional and mandatory redemption prior to maturity as described herein.

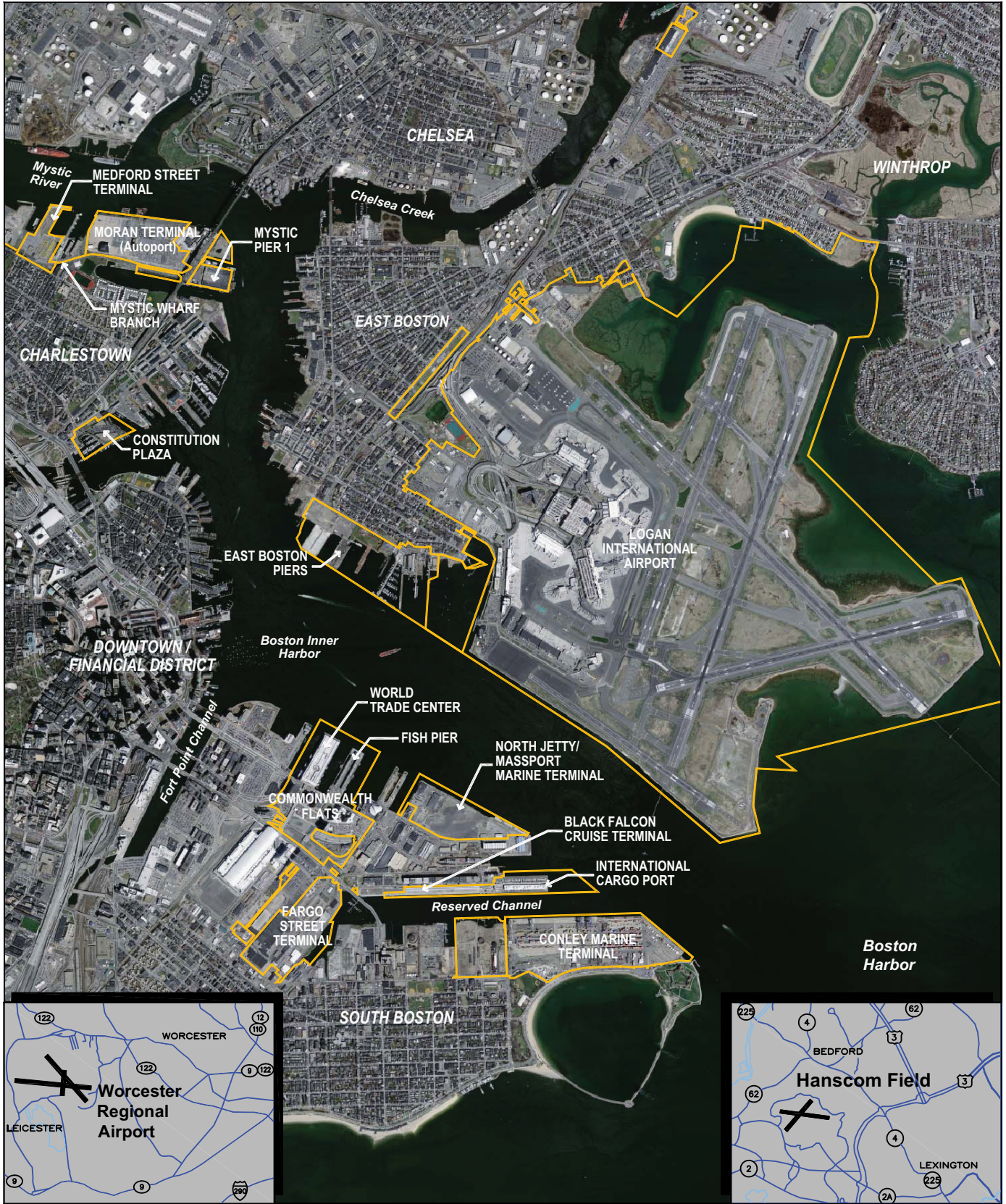
See page (i) hereof for maturities, principal amounts, interest rates and yields.

The 2014 Bonds are offered when, as and if issued by the Authority and received by the Underwriters, subject to the receipt of an unqualified approving opinion as to legality of Foley & Lardner LLP, Boston, Massachusetts, Bond Counsel, and certain other conditions. Certain legal matters will be passed upon for the Authority by its Disclosure Counsel, Edwards Wildman Palmer LLP, Boston, Massachusetts, and for the Underwriters by their counsel, Mintz, Levin, Cohn, Ferris, Glovsky and Popeo, P.C., Boston, Massachusetts. Public Financial Management, Inc., San Francisco, California, serves as Financial Advisor to the Authority. Delivery of the 2014 Bonds to DTC or its custodial agent is expected in New York, New York on or about July 17, 2014.


Raymond James

Barclays

Loop Capital Markets

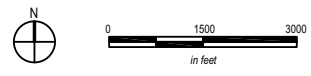



 Massachusetts Port Authority
 Capital Programs Department
 April 2012


 Approximate Massport Property

Massport Facilities

Notes:
 This drawing is intended for informational purposes only and no use may be made of the same without the express written permission of the Massachusetts Port Authority ("Massport"). Massport does not certify the accuracy, information or title to the properties contained in this plan nor make any warranties of any kind, express or implied, in fact or by law, with respect to any boundaries, easements, restrictions, claims, overlaps or other encumbrances affecting such properties.
 Image Source: April, 2008 – Office of Geographic and Environmental Information (MassGIS), Commonwealth of Massachusetts Executive Office of Energy and Environmental Affairs



Massachusetts Port Authority

\$45,455,000

Revenue Bonds, Series 2014-A (Non-AMT)

Maturity (July 1)	Amount	Interest Rate	Yield	CUSIP [†]	Maturity (July 1)	Amount	Interest Rate	Yield	CUSIP [†]
2017	\$825,000	2.00%	0.67%	575896 LL7	2026	\$1,205,000	5.00%	2.96%*	575896 LV5
2018	845,000	3.00	1.06	575896 LM5	2027	1,265,000	5.00	3.05*	575896 LW3
2019	875,000	3.00	1.44	575896 LN3	2028	1,330,000	5.00	3.15*	575896 LX1
2020	900,000	5.00	1.74	575896 LP8	2029	1,395,000	5.00	3.23*	575896 LY9
2021	945,000	5.00	2.02	575896 LQ6	2030	1,465,000	5.00	3.30*	575896 LZ6
2022	990,000	5.00	2.28	575896 LR4	2031	1,540,000	5.00	3.35*	575896 MA0
2023	1,040,000	5.00	2.51	575896 LS2	2032	1,615,000	5.00	3.41*	575896 MB8
2024	1,095,000	5.00	2.67	575896 LT0	2033	1,695,000	5.00	3.47*	575896 MC6
2025	1,145,000	5.00	2.81*	575896 LU7	2034	1,780,000	5.00	3.52*	575896 MD4

\$10,325,000 5.00% Term Bonds due July 1, 2039; Yield 3.74%*; CUSIP[†]: 575896 ME2
 \$13,180,000 5.00% Term Bonds due July 1, 2044; Yield 3.80%*; CUSIP[†]: 575896 MF9

\$48,230,000

Revenue Bonds, Series 2014-B (AMT)

Maturity (July 1)	Amount	Interest Rate	Yield	CUSIP [†]	Maturity (July 1)	Amount	Interest Rate	Yield	CUSIP [†]
2017	\$855,000	4.00%	0.86%	575896 MG7	2025	\$1,220,000	5.00%	3.15%*	575896 MQ5
2018	890,000	4.00	1.29	575896 MH5	2026	1,280,000	5.00	3.28*	575896 MR3
2019	925,000	4.00	1.69	575896 MJ1	2027	1,345,000	5.00	3.37*	575896 MS1
2020	965,000	4.00	2.02	575896 MK8	2028	1,410,000	5.00	3.45*	575896 MT9
2021	1,000,000	5.00	2.33	575896 ML6	2029	1,480,000	5.00	3.53*	575896 MU6
2022	1,050,000	5.00	2.62	575896 MM4	2030	1,555,000	5.00	3.60*	575896 MV4
2023	1,105,000	5.00	2.85	575896 MN2	2031	1,630,000	5.00	3.67*	575896 MW2
2024	1,160,000	5.00	3.01	575896 MP7					

\$5,405,000 5.00% Term Bonds due July 1, 2034; Yield 3.80%*; CUSIP[†]: 575896 MX0
 \$10,965,000 5.00% Term Bonds due July 1, 2039; Yield 4.03%*; CUSIP[†]: 575896 MY8
 \$13,990,000 5.00% Term Bonds due July 1, 2044; Yield 4.08%*; CUSIP[†]: 575896 MZ5

\$156,135,000

Revenue Refunding Bonds, Series 2014-C (Non-AMT)

Maturity (July 1)	Amount	Interest Rate	Yield	CUSIP [†]	Maturity (July 1)	Amount	Interest Rate	Yield	CUSIP [†]
2015	\$5,140,000	2.00%	0.14%	575896 NA9	2024	\$6,335,000	5.00%	2.67%	575896 NK7
2016	3,475,000	4.00	0.35	575896 NY7	2025	6,650,000	5.00	2.81*	575896 NL5
2016	3,500,000	2.00	0.35	575896 NB7	2026	6,985,000	5.00	2.96*	575896 NM3
2017	3,580,000	4.00	0.67	575896 NZ4	2027	7,330,000	5.00	3.05*	575896 NN1
2017	3,600,000	2.00	0.67	575896 NC5	2028	7,700,000	5.00	3.15*	575896 NP6
2018	3,700,000	5.00	1.06	575896 PA7	2029	7,705,000	5.00	3.23*	575896 NX9
2018	3,700,000	3.00	1.06	575896 ND3	2029	375,000	3.40	3.46	575896 NQ4
2019	2,510,000	5.00	1.44	575896 PB5	2030	8,480,000	5.00	3.30*	575896 NR2
2019	2,500,000	3.00	1.44	575896 NE1	2031	8,905,000	5.00	3.35*	575896 NS0
2020	5,210,000	5.00	1.74	575896 NF8	2032	9,350,000	5.00	3.41*	575896 NT8
2021	5,470,000	5.00	2.02	575896 NG6	2033	11,005,000	5.00	3.47*	575896 NU5
2022	5,745,000	5.00	2.28	575896 NH4	2034	10,315,000	5.00	3.52*	575896 NV3
2023	6,035,000	5.00	2.51	575896 NJ0	2035	10,835,000	5.00	3.56*	575896 NW1

[†] Copyright, American Bankers Association. CUSIP data herein are provided by Standard & Poor's, CUSIP Service Bureau, a division of The McGraw-Hill Companies, Inc. The CUSIP numbers listed above are being provided solely for the convenience of Bondholders only at the time of issuance of the 2014 Bonds and the Authority does not make any representation with respect to such numbers or undertake any responsibility for their accuracy now or at any time in the future.

* Priced at the stated yield to the July 1, 2024 optional redemption date at a redemption price of 100%.

No dealer, broker, salesperson or other person has been authorized by the Authority or any of its agents or the Underwriters to give any information or to make any representations other than those contained in this Official Statement, and, if given or made, such other information or representations must not be relied upon as having been authorized by any of the foregoing. This Official Statement does not constitute an offer to sell or the solicitation of an offer to buy nor shall there be any sale of the 2014 Bonds by any person in any jurisdiction in which it is unlawful for such person to make such offer, solicitation or sale. The information set forth herein has been furnished by the Authority and The Depository Trust Company and includes information from other sources that are believed to be reliable but, as to information from sources other than the Authority, is not to be construed as a representation of the Authority. The information and expressions of opinion contained herein are subject to change without notice and neither the delivery of this Official Statement nor any sale made hereunder shall, under any circumstances, create any implication that there has been no change in the affairs of the Authority since the date hereof.

The Underwriters have provided the following sentence for inclusion in this Official Statement. The Underwriters have reviewed the information in this Official Statement in accordance with, and as part of, their responsibilities to investors under the federal securities laws as applied to the facts and circumstances of this transaction, but the Underwriters do not guarantee the accuracy or completeness of such information.

This Official Statement contains forecasts, projections and estimates that are based on current expectations. In light of the important factors that may materially affect the financial condition of the Authority and the aviation industry generally and other economic and financial matters, the inclusion in this Official Statement of such forecasts, projections and estimates should not be regarded as a representation by the Authority or the Underwriters that such forecasts, projections and estimates will occur. Such forecasts, projections and estimates are not intended as representations of fact or guarantees of results.

IN CONNECTION WITH THIS OFFERING, THE UNDERWRITERS MAY OVER-ALLOT OR EFFECT TRANSACTIONS WHICH STABILIZE OR MAINTAIN THE MARKET PRICE OF THE 2014 BONDS AT A LEVEL ABOVE THAT WHICH MIGHT OTHERWISE PREVAIL IN THE OPEN MARKET. SUCH STABILIZING, IF COMMENCED, MAY BE DISCONTINUED AT ANY TIME.

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OFFICIAL STATEMENT

of the

MASSACHUSETTS PORT AUTHORITY

Relating to its

\$45,455,000 Revenue Bonds, Series 2014-A (Non-AMT)
\$48,230,000 Revenue Bonds, Series 2014-B (AMT)
\$156,135,000 Revenue Refunding Bonds, Series 2014-C (Non-AMT)

INTRODUCTION

General

This Official Statement of the Massachusetts Port Authority (the “*Authority*”) sets forth certain information concerning the Authority and its \$45,455,000 Revenue Bonds, Series 2014-A (the “*2014-A Bonds*”), \$48,230,000 Revenue Bonds, Series 2014-B (the “*2014-B Bonds*”) and \$156,135,000 Revenue Refunding Bonds, Series 2014-C (the “*2014-C Bonds*,” and collectively with the 2014-A Bonds and the 2014-B Bonds, the “*2014 Bonds*”).

The Authority

The Authority, created pursuant to Chapter 465 of the Massachusetts Acts of 1956, as amended to date (the “*Enabling Act*”), is a body politic and corporate and a public instrumentality of The Commonwealth of Massachusetts (the “*Commonwealth*” or “*Massachusetts*”). The Authority owns, operates and manages the “*Airport Properties*,” consisting of Boston-Logan International Airport (the “*Airport*” or “*Logan Airport*”), Laurence G. Hanscom Field (“*Hanscom Field*”) and Worcester Regional Airport (“*Worcester Regional Airport*”); and the “*Port Properties*,” consisting of certain facilities in the Port of Boston (the “*Port*”) and other properties. See APPENDIX A – Information Statement of the Authority – Airport Properties and – Port Properties.

The 2014 Bonds

The 2014 Bonds are to be issued under and pursuant to the Enabling Act, a Trust Agreement by and between the Authority and U.S. Bank National Association, as trustee (the “*Trustee*”), dated as of August 1, 1978, as amended and supplemented (the “*1978 Trust Agreement*”), and a resolution of the Authority pertaining to the issuance of the 2014 Bonds (the “*Bond Resolution*”) adopted by the Authority on June 19, 2014. The 2014-A Bonds and the 2014-B Bonds are being issued to finance certain capital improvements and related costs and the 2014-C Bonds are being issued to refund certain previously issued Bonds (collectively, the “*Refunded Bonds*”) and to finance other costs of issuing the 2014 Bonds. See “PLAN OF FINANCE” and APPENDIX A – Information Statement of the Authority – Capital Program – Funding Sources.

The 2014 Bonds and the outstanding Bonds that have been previously issued by the Authority under the 1978 Trust Agreement on a parity therewith, and any additional parity Bonds that may be issued hereafter under the 1978 Trust Agreement are collectively referred to herein as the “*Bonds*.” For a description of the outstanding Bonds of the Authority and the pledge of Revenues of the Authority under the 1978 Trust Agreement, see “SECURITY FOR THE 2014 BONDS.”

Additional Information

This Official Statement includes a description of the Authority, its facilities and certain financial and operational factors relating to the Authority, and a description of the 2014 Bonds and the security therefor. Except where noted, all information presented in this Official Statement has been provided by the Authority. The following appendices are included as part of this Official Statement: APPENDIX A – Information Statement of the Authority; APPENDIX B – Financial Statements of the Authority for the fiscal year ended June 30, 2013 and comparative information for the fiscal year ended June 30, 2012; APPENDIX C – Boston Logan International Airport Market

Analysis (the “*Airport Market Analysis*”) of ICF SH&E, Inc., an ICF International Company, Cambridge, Massachusetts (“*SH&E*”) dated June 19, 2014; APPENDIX D – Review of Airport Properties Net Revenues Forecasts (the “*Review of Revenue Forecasts*”) of LeighFisher Inc., Burlingame, California (“*LeighFisher*”) dated June 19, 2014; APPENDIX E – Summary of Certain Provisions of the 1978 Trust Agreement; APPENDIX F – Form of Continuing Disclosure Certificate; and APPENDIX G – Form of Opinion of Bond Counsel. APPENDIX A has been provided by the Authority. APPENDICES E and G have been prepared by Foley & Lardner LLP, Bond Counsel to the Authority. APPENDIX F has been prepared by Edwards Wildman Palmer LLP, Disclosure Counsel to the Authority.

Certain defined terms that are capitalized but not defined herein are defined in the 1978 Trust Agreement. See APPENDIX E – Summary of Certain Provisions of the 1978 Trust Agreement – Certain Definitions. All references in this Official Statement to the 1978 Trust Agreement, the Bond Resolution, the 2014 Bonds, the Continuing Disclosure Certificate and all other agreements, statutes and instruments are qualified by reference to the complete document. Copies of the 1978 Trust Agreement and the Bond Resolution are available for examination at the offices of the Authority and the Trustee.

The Authority’s principal office is located at One Harborside Drive, Suite 200S, East Boston, Massachusetts 02128-2909. Its telephone number is (617) 568-5000. Copies of certain documents, including the Authority’s Comprehensive Annual Financial Report for fiscal year 2013, which has been awarded the Certificate of Achievement for Excellence in Financial Reporting by the Government Finance Officers Association, are available electronically at the investors’ page of the Authority’s website at:

<http://www.massport.com/about-massport/investor-relations>

However, no information on the Authority’s website is a part of or incorporated into this Official Statement, except to the extent such information is expressly disclosed herein.

THE 2014 BONDS

General Provisions

The 2014 Bonds will be issued as fully registered bonds in the aggregate principal amounts as set forth on page (i) hereof, will be dated their date of initial delivery and will bear interest from that date to their respective maturities as set forth on page (i) hereof, subject to optional and mandatory sinking fund redemption prior to maturity as described below. Ownership interests in the 2014 Bonds will be available in denominations of \$5,000 and integral multiples thereof. Interest on the 2014 Bonds will be payable on January 1, 2015 and on each July 1 and January 1 thereafter.

So long as Cede & Co. is the registered owner of the 2014 Bonds, all payments of principal, premium, if any, and interest on the 2014 Bonds are payable by wire transfer by the Trustee to Cede & Co., as nominee for DTC, which will, in turn, remit such amounts to the DTC Participants (as defined herein) for subsequent disposition to Beneficial Owners (as defined herein). See “Book-Entry Only Method” below.

Redemption

Sinking Fund Installments. The 2014 Bonds described below will be subject to redemption from sinking fund installments on the dates and in the amounts set forth below, which may be satisfied (i) by purchase and immediate subsequent cancellation by May 15 in each year at not more than 100% (unless another price is set by the Authority) of the principal amount, or (ii) by redemption on July 1 in each year by lot at 100% of the principal amount to be redeemed, in each case together with accrued interest to the purchase or redemption date.

**Sinking Fund Installments
2014-A Bonds
2039 Term Bond**

<u>Year</u>	<u>Principal Amount</u>	<u>Year</u>	<u>Principal Amount</u>
2035	\$1,870,000	2038	\$2,165,000
2036	1,960,000	2039†	2,270,000
2037	2,060,000		

† Final Maturity

**Sinking Fund Installments
2014-A Bonds
2044 Term Bond**

<u>Year</u>	<u>Principal Amount</u>	<u>Year</u>	<u>Principal Amount</u>
2040	\$2,385,000	2043	\$2,760,000
2041	2,505,000	2044†	2,900,000
2042	2,630,000		

† Final Maturity

**Sinking Fund Installments
2014-B Bonds
2034 Term Bond**

<u>Year</u>	<u>Principal Amount</u>	<u>Year</u>	<u>Principal Amount</u>
2032	\$1,715,000	2034†	\$1,890,000
2033	1,800,000		

† Final Maturity

**Sinking Fund Installments
2014-B Bonds
2039 Term Bond**

<u>Year</u>	<u>Principal Amount</u>	<u>Year</u>	<u>Principal Amount</u>
2035	\$1,985,000	2038	\$2,295,000
2036	2,085,000	2039†	2,410,000
2037	2,190,000		

† Final Maturity

**Sinking Fund Installments
2014-B Bonds
2044 Term Bond**

<u>Year</u>	<u>Principal Amount</u>	<u>Year</u>	<u>Principal Amount</u>
2040	\$2,530,000	2043	\$2,930,000
2041	2,660,000	2044†	3,080,000
2042	2,790,000		

† Final Maturity

Optional Redemption. The 2014 Bonds maturing on or prior to July 1, 2024 will not be subject to optional redemption prior to their respective maturity dates. The 2014 Bonds maturing after July 1, 2024 will be

redeemable at the option of the Authority, in the order of maturity or sinking fund installments as directed by the Authority, on or after July 1, 2024, in whole or in part on any date, by lot within any single maturity or sinking fund installment of a Series, at 100% of the principal amount to be redeemed, together with accrued interest to the purchase or redemption date.

Selection of 2014 Bonds to Be Redeemed. If fewer than all the 2014 Bonds of any maturity or sinking fund installment of a Series are to be redeemed, the Trustee will select the 2014 Bonds of such Series to be redeemed by lot; provided, however, that so long as DTC or its nominee is the Bondholder, the particular portions of the 2014 Bonds of a Series to be redeemed within a maturity or sinking fund installment shall be selected by DTC in such manner as DTC may determine. The Trustee will make the selection from 2014 Bonds of such Series not previously called for redemption. For this purpose, the Trustee will consider each 2014 Bond of a Series in a denomination larger than the minimum Authorized Denomination permitted by the Bond Resolution at the time to be separate 2014 Bonds of such Series each in the minimum Authorized Denomination.

Notice of Redemption. During the period that DTC or DTC's partnership nominee is the registered owner of the 2014 Bonds, the Trustee shall not be responsible for mailing notices of redemption to the Beneficial Owners (as defined herein) of the 2014 Bonds. See "Book-Entry Only Method" below. Not less than 30 nor more than 60 days before any redemption date, notice of the redemption will be mailed to the holders of the 2014 Bonds (DTC or DTC's partnership nominee, as long as the 2014 Bonds are so registered) to be redeemed in whole or in part at their address as shown on the registration books of the Trustee. Failure to mail any notice of redemption, however, will not affect the validity of the redemption. If at the time of notice of any optional redemption of 2014 Bonds moneys sufficient to redeem all of such 2014 Bonds shall not have been deposited or set aside as provided in the 1978 Trust Agreement, then the notice of redemption may state that it is conditional on the deposit of sufficient moneys by not later than one business day prior to the redemption date, and if the deposit is not timely made the notice shall be of no effect. The Trustee may make other arrangements with respect to the manner of giving notices of redemption to Bondholders of record or Beneficial Owners of the 2014 Bonds, as provided in the Bond Resolution.

Book-Entry Only Method

The Depository Trust Company ("DTC"), New York, New York, will act as securities depository for the 2014 Bonds. The 2014 Bonds will be issued in fully-registered form registered in the name of Cede & Co. (DTC's partnership nominee) or such other name as may be requested by an authorized representative of DTC. One fully-registered certificate will be issued for each maturity of each Series of the 2014 Bonds, each in the aggregate principal amount of such maturity, and each such certificate will be deposited with DTC.

DTC, the world's largest securities depository, is a limited-purpose trust company organized under the New York Banking Law, a "banking organization" within the meaning of the New York Banking Law, a member of the Federal Reserve System, a "clearing corporation" within the meaning of the New York Uniform Commercial Code, and a "clearing agency" registered pursuant to the provisions of Section 17A of the Securities Exchange Act of 1934. DTC holds and provides asset servicing for over 3.5 million issues of U.S. and non-U.S. equity issues, corporate and municipal debt issues, and money market instruments (from over 100 countries) that DTC's participants ("*Direct Participants*") deposit with DTC. DTC also facilitates the post-trade settlement among Direct Participants of sales and other securities transactions in deposited securities, through electronic computerized book-entry transfers and pledges between Direct Participants' accounts. This eliminates the need for physical movement of securities certificates. Direct Participants include both U.S. and non-U.S. securities brokers and dealers, banks, trust companies, clearing corporations, and certain other organizations. DTC is a wholly-owned subsidiary of The Depository Trust & Clearing Corporation ("*DTCC*"). DTCC is the holding company for DTC, National Securities Clearing Corporation and Fixed Income Clearing Corporation, all of which are registered clearing agencies. DTCC is owned by the users of its regulated subsidiaries. Access to the DTC system is also available to others such as both U.S. and non-U.S. securities brokers and dealers, banks, trust companies, and clearing corporations that clear through or maintain a custodial relationship with a Direct Participant, either directly ("*Indirect Participants*"). The DTC Rules applicable to its Participants are on file with the Securities and Exchange Commission. More information about DTC can be found at www.dtcc.com.

Purchases of 2014 Bonds deposited with DTC must be made by or through Direct Participants, which will receive a credit for such 2014 Bonds on DTC's records. The ownership interest of each actual purchaser of each

2014 Bond deposited with DTC (“*Beneficial Owner*”) is in turn to be recorded on the Direct and Indirect Participants’ records. Beneficial Owners will not receive written confirmation from DTC of their purchase. Beneficial Owners are, however, expected to receive written confirmations providing details of the transaction, as well as periodic statements of their holdings, from the Direct or Indirect Participant through which the Beneficial Owner entered into the transaction. Transfers of ownership interests in 2014 Bonds deposited with DTC are to be accomplished by entries made on the books of Direct and Indirect Participants acting on behalf of Beneficial Owners. Beneficial Owners will not receive certificates representing their ownership interests in 2014 Bonds deposited with DTC, except in the event that use of the book-entry system for such 2014 Bonds is discontinued.

To facilitate subsequent transfers, all 2014 Bonds deposited by Direct Participants with DTC are registered in the name of DTC’s partnership nominee, Cede & Co., or such other name as may be requested by an authorized representative of DTC. The deposit of 2014 Bonds with DTC and their registration in the name of Cede & Co. or such other DTC nominee do not effect any change in beneficial ownership. DTC has no knowledge of the actual Beneficial Owners of the 2014 Bonds deposited with it; DTC’s records reflect only the identity of the Direct Participants to whose accounts such 2014 Bonds are credited, which may or may not be the Beneficial Owners. The Direct and Indirect Participants will remain responsible for keeping account of their holdings on behalf of their customers.

Conveyance of notices and other communications by DTC to Direct Participants, by Direct Participants to Indirect Participants, and by Direct Participants and Indirect Participants to Beneficial Owners will be governed by arrangements among them, subject to any statutory or regulatory requirements as may be in effect from time to time.

Redemption notices shall be sent to DTC. If less than all of a maturity of a Series of 2014 Bonds is being redeemed, DTC’s practice is to determine by lot the amount of the interest of each Direct Participant in such maturity to be redeemed.

Neither DTC nor Cede & Co. (nor such other DTC nominee) will consent or vote with respect to 2014 Bonds deposited with it unless authorized by a Direct Participant in accordance with DTC’s MMI Procedures. Under its usual procedures, DTC mails an Omnibus Proxy to the Authority or the Trustee as soon as possible after the record date. The Omnibus Proxy assigns Cede & Co.’s consenting or voting rights to those Direct Participants to whose accounts the 2014 Bonds are credited on the record date (identified in a listing attached to the Omnibus Proxy).

Principal and interest payments on 2014 Bonds deposited with DTC will be made to Cede & Co., or such other nominee as may be requested by an authorized representative of DTC. DTC’s practice is to credit Direct Participants’ accounts upon DTC’s receipt of funds and corresponding detail information from the Authority or the Trustee, on the payable date in accordance with their respective holdings shown on DTC’s records. Payments by Participants to Beneficial Owners will be governed by standing instructions and customary practices, as is the case with 2014 Bonds held for the accounts of customers in bearer form or registered in “street name,” and will be the responsibility of such Participant and not of DTC (nor its nominee), the Authority or the Trustee, subject to any statutory or regulatory requirements as may be in effect from time to time. Payment of principal and interest to Cede & Co. (or such other nominee as may be requested by an authorized representative of DTC) is the responsibility of the Authority or the Trustee, disbursement of such payments to Direct Participants will be the responsibility of DTC, and disbursement of such payments to the Beneficial Owners will be the responsibility of Direct and Indirect Participants.

DTC may discontinue providing its services as depository with respect to 2014 Bonds held by it at any time by giving reasonable notice to the Authority or the Trustee. Under such circumstances, in the event that a successor depository is not obtained, physical certificates are required to be printed and delivered to Beneficial Owners.

The Authority may decide to discontinue use of the system of book-entry transfers through DTC (or a successor securities depository). In that event, 2014 Bond certificates will be printed and delivered to DTC.

The information in this section concerning DTC and DTC’s book-entry system has been obtained from sources that the Authority believes to be reliable, but the Authority takes no responsibility for the accuracy thereof.

So long as Cede & Co. is the registered owner of the 2014 Bonds as nominee of DTC, references herein to the holders or registered owners of the 2014 Bonds shall mean Cede & Co. and shall not mean the Beneficial Owners of the 2014 Bonds.

Neither of the Authority or the Trustee will have any responsibility or obligation to the Participants of DTC or the persons for whom they act as nominees with respect to (i) the accuracy of any records maintained by DTC or by any Participant of DTC, (ii) payments or the providing of notice to the Direct Participants, the Indirect Participants or the Beneficial Owners, (iii) the selection by DTC or by any Participant of DTC of any Beneficial Owner to receive payment in the event of a partial redemption of the 2014 Bonds or (iv) any other action taken by DTC or its partnership nominee as owner of the 2014 Bonds.

Transfer of 2014 Bonds

So long as Cede & Co., as nominee for DTC (or other nominee of DTC), is the Bondholder of record of the 2014 Bonds, beneficial ownership interests in the 2014 Bonds may be transferred only through a Direct Participant or Indirect Participant and recorded on the book-entry system operated by DTC. In the event the book-entry-only system is discontinued, 2014 Bond certificates will be delivered to the Beneficial Owners as described in the Bond Resolution. Thereafter, the 2014 Bonds, upon surrender thereof at the principal office of the Trustee with a written instrument of transfer satisfactory to the Trustee, duly executed by the holder thereof or such holder's duly authorized attorney, may be exchanged for an equal aggregate principal amount of 2014 Bonds of the same series and maturity and of any Authorized Denominations.

In all cases in which the privilege of exchanging or transferring 2014 Bonds is exercised, the Authority shall execute and the Trustee shall authenticate and deliver the 2014 Bonds in accordance with the provisions of the 1978 Trust Agreement. For every such exchange or transfer of 2014 Bonds, the Authority or the Trustee may make a charge sufficient to reimburse it for any tax, fee or other governmental charge required to be paid with respect to such exchange or transfer but may impose no other charge therefor. Neither the Authority nor the Trustee shall be required to make any such exchange or transfer of 2014 Bonds during the 15 days next preceding an Interest Payment Date or, in the case of any proposed redemption, during the 15 days next preceding the first publication or mailing of notice of redemption.

ESTIMATED SOURCES AND USES OF FUNDS

The estimated sources and uses of funds in connection with the issuance of the 2014 Bonds are summarized below:

	<u>2014-A</u>	<u>2014-B</u>	<u>2014-C</u>	<u>Total</u>
Sources of Funds				
Principal of the 2014 Bonds	\$45,455,000.00	\$48,230,000.00	\$156,135,000.00	\$249,820,000.00
Plus: Net Original Issue Premium	5,634,173.20	4,839,422.20	21,742,351.95	32,215,947.35
Amounts Available under the 1978 Trust Agreement	—	—	<u>1,198,541.45</u>	<u>1,198,541.45</u>
Total	<u>\$51,089,173.20</u>	<u>\$53,069,422.20</u>	<u>\$179,075,893.40</u>	<u>\$283,234,488.80</u>
Uses of Funds				
Deposit to Construction Fund for Project Costs	\$30,000,000.00	\$51,000,000.00	—	\$81,000,000.00
Deposit to Construction Fund for Capitalized Interest	731,963.73	1,687,557.28	—	2,419,521.01
Deposit to Note Payment Account of Improvement and Extension Fund	20,000,000.00	—	—	20,000,000.00
Deposit to Redemption Account	—	—	\$14,428,651.03	14,428,651.03
Deposit to Refunding Escrow Fund	—	—	163,482,352.16	163,482,352.16
Costs of Issuance ¹	177,166.79	190,809.18	611,910.68	979,886.65
Underwriters' Discount	<u>180,042.68</u>	<u>191,055.74</u>	<u>552,979.53</u>	<u>924,077.95</u>
Total	<u>\$51,089,173.20</u>	<u>\$53,069,422.20</u>	<u>\$179,075,893.40</u>	<u>\$283,234,488.80</u>

¹ Includes Trustee fees, legal fees, rating agency fees, printing expenses and other miscellaneous fees and expenses.

PLAN OF FINANCE

2014-A Bonds and 2014-B Bonds

The 2014-A Bonds and the 2014-B Bonds are being issued to finance a portion of the Authority's FY14-FY18 Capital Program. See APPENDIX A – Information Statement of the Authority – Capital Program. A portion of the Authority's FY14-FY18 Capital Program has been financed to date by the Authority with proceeds of its Tax Exempt Commercial Paper Notes, Series 2012-A(4) (the "Notes"), currently outstanding in the amount of \$50,000,000. The Authority expects to use a portion of the proceeds of the 2014-A Bonds to repay and redeem \$20,000,000 currently outstanding of the Notes at their maturity on August 1, 2014.

2014-C Bonds

The 2014-C Bonds are being issued to refund (i) all of the Authority's Revenue Bonds, Series 2003-A (the "Refunded 2003-A Bonds") on a current basis, (ii) all of the Authority's Revenue Refunding Bonds, Series 2003-C (the "Refunded 2003-C Bonds," and together with the Refunded 2003-A Bonds, the "Current Refunded Bonds") on a current basis, and (iii) a portion of the Authority's Revenue Bonds, Series 2005-A (the "Refunded 2005-A Bonds," and together with the Current Refunded Bonds, the "Refunded Bonds") on an advance basis, all as described in more detail in the table captioned "Refunded Bonds" below.

The proceeds of the 2014-C Bonds being used to current refund the Current Refunded Bonds will be deposited in the Redemption Account established under the 1978 Trust Agreement and will be applied to the payment of the principal or redemption price of and interest on the Current Refunded Bonds on the first business day after the issuance of the 2014-C Bonds as may be permissible under the 1978 Trust Agreement. The proceeds of the 2014-C Bonds being used to advance refund the Refunded 2005-A Bonds will be deposited, together with certain amounts available under the 1978 Trust Agreement, to a refunding escrow fund (the "Refunding Escrow Fund") held under a Refunding Escrow Agreement (the "Refunding Escrow Agreement") to be entered into upon the issuance of the 2014-C Bonds between the Authority and the Trustee for the benefit of the holders of the Refunded 2005-A Bonds, and applied to the payment of principal or redemption price of and interest on the Refunded 2005-A Bonds on the first available optional redemption dates at par.

Upon the deposit of the proceeds of the 2014-C Bonds with the Trustee and the satisfaction of certain conditions relating thereto specified in the 1978 Trust Agreement, the Refunded Bonds will be legally defeased pursuant to the 1978 Trust Agreement. See APPENDIX E – Summary of Certain Provisions of the 1978 Trust Agreement – Defeasance. The refunding of the Refunded Bonds is contingent upon delivery of the 2014-C Bonds.

Funds deposited in the Redemption Account may be and Refunding Escrow Fund will be applied immediately upon receipt to purchase non-callable direct obligations of, or obligations the principal of and interest on which are unconditionally guaranteed by, the United States of America ("Escrow Government Obligations") and to fund cash deposits in such funds. The maturing principal of and interest on the Escrow Government Obligations, plus any initial cash deposit, held in the Redemption Account and Refunding Escrow Fund, as applicable, will be held therein and applied solely for the payment of the principal of and redemption premium and accrued interest on the applicable Refunded Bonds. According to the report described in "VERIFICATION OF MATHEMATICAL COMPUTATIONS" herein, the Escrow Government Obligations held in the Redemption Account and the Refunding Escrow Fund, as applicable, for the applicable Refunded Bonds will mature at such times and earn interest in such amounts that, together with any initial cash deposit, will produce sufficient monies to pay the principal of and redemption premium, if any, and accrued interest on the applicable Refunded Bonds to and including their respective redemption dates, each as set forth below. Any amounts remaining in the Redemption Account or the Refunding Escrow Fund after the payment of the Refunded Bonds shall be remitted to the Authority and applied as the Authority shall direct.

Refunded Bonds

<u>Series</u>	<u>Original Maturity</u> <u>July 1</u>	<u>CUSIP</u> ¹	<u>Amount to</u> <u>Be Refunded</u>	<u>Redemption</u> <u>Date</u>	<u>Redemption</u> <u>Price</u>
2003-A	2033	5758954Y0	<u>\$1,190,000</u> \$1,190,000	07/18/2014	100%
2003-C	2015	5758955P8	\$5,895,000	07/18/2014	100%
	2016	5758955Q6	2,320,000	07/18/2014	100
	2017	5758955R4	2,435,000	07/18/2014	100
	2018	5758955S2	<u>2,555,000</u> \$13,205,000	07/18/2014	100
2005-A	2016	5758956Z5	\$220,000	07/01/2015	100%
	2016	5758957A9	4,505,000	07/01/2015	100
	2017	5758957B7	90,000	07/01/2015	100
	2017	5758957C5	4,865,000	07/01/2015	100
	2018	5758957D3	5,205,000	07/01/2015	100
	2019	5758957E1	435,000	07/01/2015	100
	2019	5758957F8	5,030,000	07/01/2015	100
	2020	5758957G6	720,000	07/01/2015	100
	2020	5758957H4	5,015,000	07/01/2015	100
	2021	5758957J0	6,010,000	07/01/2015	100
	2022	5758957K7	6,315,000	07/01/2015	100
	2023	5758957L5	6,630,000	07/01/2015	100
	2024	5758957M3	6,960,000	07/01/2015	100
	2025	5758957N1	50,000	07/01/2015	100
	2025	5758957P6	7,260,000	07/01/2015	100
	2026	5758957Q4	7,675,000	07/01/2015	100
	2027	5758957R2	8,055,000	07/01/2015	100
	2028	5758957S0	8,460,000	07/01/2015	100
	2035	5758957T8	<u>72,315,000</u> \$155,815,000	07/01/2015	100

¹ The CUSIP numbers listed above are being provided solely for the convenience of Bondholders. The Authority does not make any representation with respect to such numbers or undertake any responsibility for their accuracy now or at any time in the future.

SECURITY FOR THE 2014 BONDS

General

The principal of, premium, if any, and interest on the 2014 Bonds and each of the 2003 Bonds, the 2005 Bonds, the 2007 Bonds, the 2008 Bonds, the 2010 Bonds and the 2012 Bonds (each as described below, some of which series of Bonds are expected to be refunded in whole or in part by the 2014-C Bonds, as described below), and any additional Bonds that may be issued hereafter under the 1978 Trust Agreement, are payable from, and secured by a pledge of, the Authority’s Revenues, which include all tolls, rates, fees, rentals and other charges from its Projects (subject to limited exclusions) and certain investment income and other revenues, all as more fully described in APPENDIX E – Summary of Certain Provisions of the 1978 Trust Agreement. For information about historical Revenues, see APPENDIX A – Information Statement of the Authority – Selected Financial Data. The pledge of the Revenues is subject to the provisions of the 1978 Trust Agreement regarding the application of Revenues. See “Flow of Funds” below. Exclusions from Revenues pledged to secure the Bonds include (i) passenger facility charges (“PFCs”) assessed by the Authority on enplaning passengers at the Airport, (ii) customer facility charges (“CFCs”) charged to rental car patrons to support the costs and financing of a consolidated rental car facility and (iii) certain revenues derived from facilities financed by debt that has limited recourse to the Authority.

See below under “– Passenger Facility Charges” and “– Customer Facility Charges” and APPENDIX A – Other Obligations – PFC Revenue Bonds, – CFC Revenue Bonds and – Special Facilities Revenue Bonds.

Before giving effect to the issuance of the 2014 Bonds and the refunding of the Refunded Bonds, the Authority has outstanding under the 1978 Trust Agreement 14 Series of Bonds in the aggregate principal amount of \$1,073,730,000, consisting of the Series listed in the following table.

**BONDS OUTSTANDING UNDER THE 1978 TRUST AGREEMENT
BEFORE GIVING EFFECT TO THE ISSUANCE OF THE 2014 BONDS AND THE REFUNDING
OF THE REFUNDED BONDS
as of July 2, 2014**

<u>Series</u>	<u>Issued</u>	<u>Amount Outstanding</u>
Revenue Bonds, Series 2003-A (Non-AMT) *	May 2003	\$1,190,000
Revenue Refunding Bonds, Series 2003-C (Non-AMT) *	May 2003	13,205,000
Revenue Bonds, Series 2005-A (Non-AMT) *	May 2005	160,315,000
Revenue Refunding Bonds, Series 2005-C (Non-AMT)	May 2005	181,590,000
Revenue Refunding Bonds, Series 2007-A (Non-AMT)	June 2007	44,485,000
Revenue Refunding Bonds, Series 2007-C (AMT)	June 2007	26,710,000
Revenue Bonds, Series 2008-A (Non-AMT)	June 2008	21,925,000
Revenue Refunding Bonds, Series 2008-C (Non-AMT)	July 2008	24,065,000
Revenue Bonds, Series 2010-A (Non-AMT)	August 2010	94,185,000
Revenue Refunding Bonds, Series 2010-B (Non-AMT)	August 2010	131,745,000
Revenue Refunding Bonds, Series 2010-C (AMT)	August 2010	13,655,000
Revenue Refunding Bonds, Series 2010-D (AMT)	August 2010	89,345,000
Revenue Bonds, Series 2012-A (AMT)	July 2012	112,485,000
Revenue Refunding Bonds, Series 2012-B (Non-AMT)	July 2012	<u>158,830,000</u>
Total		<u>\$1,073,730,000</u>

* All of the 2003-A Bonds and the 2003-C Bonds and a portion of the 2005-A Bonds constitute the Refunded Bonds. See “PLAN OF FINANCE” herein.

The Bonds on the foregoing list are the only Bonds currently outstanding under the 1978 Trust Agreement. For a description of the Authority’s subordinated obligations, also issued under the 1978 Trust Agreement but not on parity with the Bonds, see APPENDIX A – Information Statement of the Authority – Other Obligations – Subordinated Revenue Bonds. For a description of other obligations of the Authority not issued on a parity with the Bonds, see APPENDIX A – Information Statement of the Authority – Other Obligations.

The Authority has no power to levy any taxes or pledge the credit or create any debt of the Commonwealth or any political subdivision thereof. The Authority’s Bonds and certain other obligations are payable only out of Revenues of the Authority as described herein or the proceeds of Bonds subsequently issued, and are not debts of the Commonwealth or of any such subdivision, nor are they guaranteed by any of them. Under the Enabling Act and the 1978 Trust Agreement, the Authority does not have the power to mortgage the Airport Properties or the Port Properties, or any additional revenue-producing facilities hereafter acquired or constructed by the Authority or extensions, enlargements and improvements of the foregoing. Under its Enabling Act, the Authority has the power to acquire improvements to its Projects and, in certain instances, to sell property included in the Projects. Acquisitions of new facilities unrelated to the Projects and sales of all or substantially all of any existing Project would require authorizing legislation.

Flow of Funds

The Authority's pledge of its Revenues to secure the Bonds is subject to the provisions of the 1978 Trust Agreement regarding the application of Revenues. A brief description of the flow of funds of the Revenues is presented below. For a more complete summary, see APPENDIX E – Summary of Certain Provisions of the 1978 Trust Agreement – Application of Revenues.

The 1978 Trust Agreement provides that all Revenues are deposited daily in the Revenue Fund and are then transferred to the credit of the Operating Fund as soon and as often as practicable. The Authority shall pay when due all Operating Expenses from the Operating Fund and, once each month, shall transfer from the Operating Fund amounts, if any, to be deposited to its pension, post-retirement health benefits and self-insurance accounts. Any amounts deposited in the pension and post-retirement health benefit accounts will, upon the occurrence of an event of default under the 1978 Trust Agreement, first be applied to present and accrued pension benefits and post-retirement health benefits of the Authority's employees. See APPENDIX A – Information Statement of the Authority – General Operational Factors – Financial Considerations – Authority Pension Funding and APPENDIX E – Summary of Certain Provisions of the 1978 Trust Agreement – Pledge Effected by the 1978 Trust Agreement.

The Authority retains in the Operating Fund as working capital such amounts as the Authority may determine necessary, provided that the balance therein shall not exceed 15% of the annual Operating Expenses established in the Authority's current annual budget. The balance of the Operating Fund is transferred monthly to the Trustee and applied as follows:

(a) First, to deposit to the credit of the Bond Service Account of the Interest and Sinking Fund, the amount required to make the balance of the Bond Service Account equal to the sum of the interest accrued and to accrue until the first day of the next month on all outstanding Bonds and the principal accrued and to accrue until the first day of the ensuing month of all serial Bonds, if any, which will become payable within the next twelve (12) months.

(b) Second, to deposit to the credit of the Redemption Account of the Interest and Sinking Fund, the amount, if any, required to make the amounts deposited in the Redemption Account for the current fiscal year equal to the portion of the Amortization Requirement, if any, for such fiscal year for the outstanding term Bonds of each Series, accrued and to accrue until the first day of the next month.

(c) Third, to deposit to the credit of the Reserve Account of the Interest and Sinking Fund (i) an amount, if any, equal to one-sixtieth (1/60th) of the difference, if any, between (x) the maximum annual Principal and Interest Requirements for all Bonds then outstanding at the time of issuance of each Series of additional Bonds, less (y) the amount deposited into the Reserve Account as of the issuance of such Series of Bonds until the balance in the Reserve Account is equal to the maximum annual Principal and Interest Requirements for all outstanding Bonds, (ii) any amount which may have been withdrawn from the Reserve Account for paying interest, maturing principal or meeting Amortization Requirements or deposits to any Term Bond Investment Account and not theretofore replenished and (iii) any outstanding deficiency in deposits to the Reserve Account.

(d) Fourth, to deposit to the credit of the Maintenance Reserve Fund, the amount required to make the deposit in the Fund during such month equal to one-twelfth (1/12) of one percent (1%) of the Replacement Cost of all Projects of the Authority as determined by the Consulting Engineer for the then-current fiscal year, or a greater amount as may have been specified by the Authority in its annual budget for the fiscal year (not to exceed in any fiscal year five percent (5%) of the Replacement Cost of all Projects).

(e) Fifth, to deposit to the credit of the Payment in Lieu of Taxes Fund, the amount, if any, required to make the balance of the Payment in Lieu of Taxes Fund equal to the amount that should be on deposit therein, assuming that the amounts payable on the respective next following payment dates pursuant to the in-lieu-of tax agreements referred to in the 1978 Trust Agreement were paid in equal monthly installments from each respective preceding payment date.

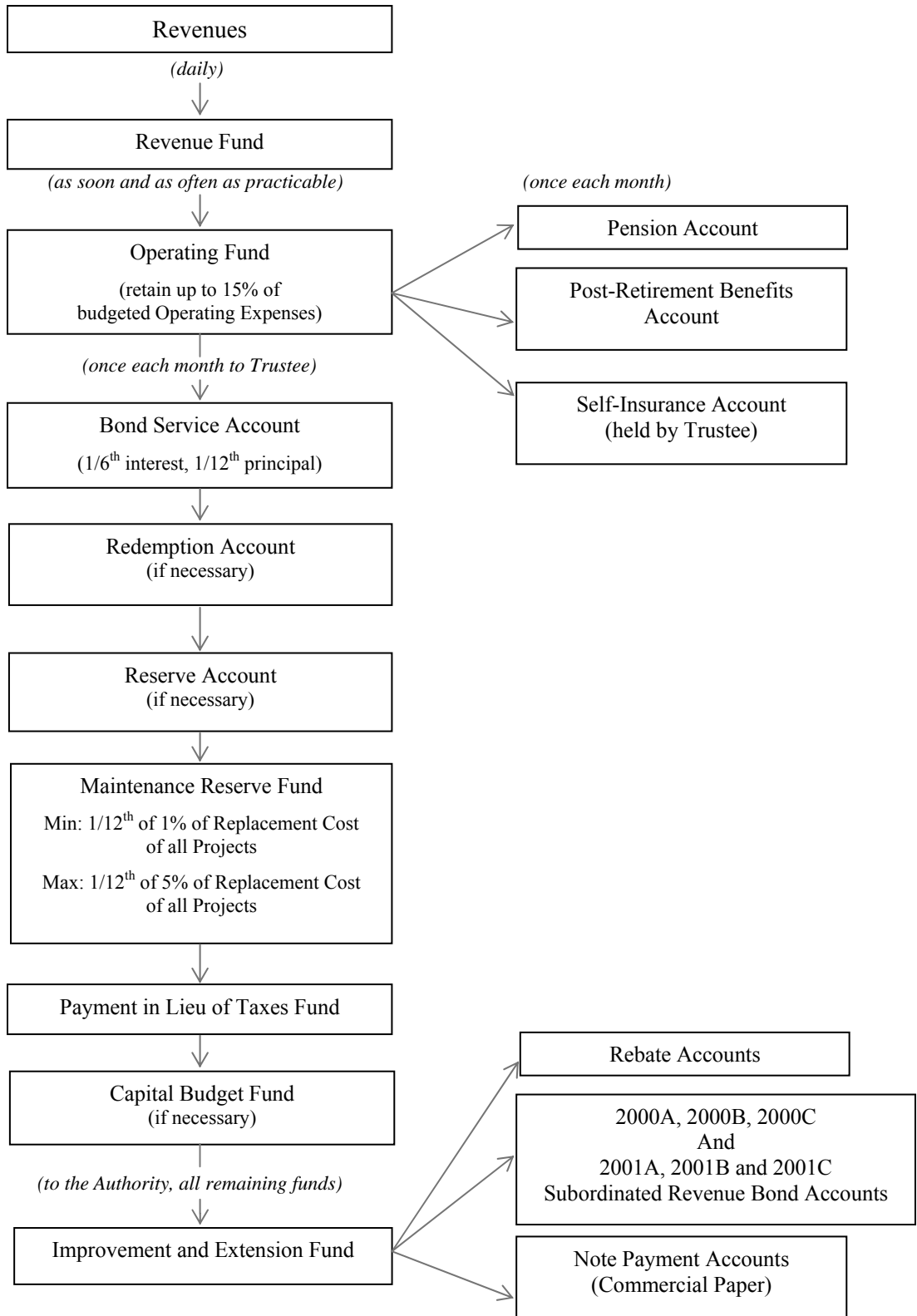
(f) Sixth, to deposit to the credit of the Capital Budget Fund, the amount, if any, required to make the balance of the Capital Budget Fund equal to the sum of the remaining portion of the Capital Budget for the then-current fiscal year budgeted to be paid from the Capital Budget Fund plus all amounts in the Capital Budget Fund obligated with respect to prior fiscal years but not yet expended; provided, that the Authority by resolution may increase or reduce the amount otherwise required to be deposited in the Capital Budget Fund.

(g) Seventh, to the Authority for deposit to the credit of the Improvement and Extension Fund any amounts remaining in the Operating Fund after compliance with the above provisions. The 1978 Trust Agreement provides that moneys held in the Improvement and Extension Fund may be used for any lawful purpose of the Authority.

A chart summarizing the foregoing flow of funds is set forth on the following page.

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APPLICATION OF REVENUES



Covenants as to Fees and Charges

The Authority covenants under the 1978 Trust Agreement to fix and revise as necessary the tolls, rates, fees, rentals and other charges for use of its Projects. The 1978 Trust Agreement requires that in each fiscal year Revenues be at least equal to the greater of (i) Operating Expenses plus 125% of debt service requirements for such year on all outstanding Bonds, and (ii) the sum of (A) Operating Expenses and debt service and reserve requirements on all outstanding Bonds, plus (B) amounts, if any, required to be deposited to the Maintenance Reserve Fund, the Payment in Lieu of Taxes Fund and the Capital Budget Fund, plus (C) amounts required to be deposited to the credit of the Improvement and Extension Fund pursuant to the Twelfth Supplemental Agreement between the Authority and the Trustee, made pursuant to the 1978 Trust Agreement. In addition, the Authority has covenanted to set tolls, rates, fees, rentals and other charges sufficient to reimburse the letter of credit provider under the Authority's commercial paper program. If in any year Revenues are less than the amount required, the Authority is required to cause recognized experts to recommend revised schedules of rates and charges and, if the Authority shall comply with all such recommendations, the failure of Revenues to equal the amount specified will not, of itself, constitute a default under the 1978 Trust Agreement. See APPENDIX E – Summary of Certain Provisions of the 1978 Trust Agreement – Covenants as to Fees and Charges.

Reserve Account

The 1978 Trust Agreement establishes a Reserve Account within the Interest and Sinking Fund that secures all Bonds on a parity basis. Such Reserve Account shall be used to pay debt service on the Bonds secured thereby to the extent of deficiencies in the applicable Bond Service Account. As a result of the deposits previously made to the Reserve Account upon the issuance of Bonds under the 1978 Trust Agreement, plus subsequent monthly deposits, the balance in such Reserve Account as of March 31, 2014 was approximately \$102.47 million. The balance in the Reserve Account is currently invested in cash and cash equivalents. It is the Authority's policy to fund its reserve funds with cash and cash equivalents; the Authority has not used any surety policies to fund the debt service reserve funds for any of its Bonds. Upon issuance of any additional Bonds (other than certain refunding Bonds), the 1978 Trust Agreement requires that there be deposited to the Reserve Account an amount at least equal to one-half of the difference between (a) the amount of the increase in the maximum annual debt service requirement on such Bonds and all then-outstanding Bonds and (b) the amount, if any, in the Reserve Account in excess of the maximum annual debt service requirement on all then-outstanding Bonds.

Because of scheduled payments of principal on certain outstanding Bonds on July 1, 2014, at the time of issuance of the 2014 Bonds, the Reserve Account is expected to be overfunded with respect to all outstanding Bonds (including the 2014 Bonds and after giving effect to the refunding of the Refunded Bonds). Accordingly, it is expected that, upon issuance of the 2014 Bonds, the amount in the Reserve Account will be no less than the maximum annual Principal and Interest Requirements on account of all Bonds then outstanding, and no proceeds of the 2014 Bonds or other funds will be required to be deposited therein. See APPENDIX E – Summary of Certain Provisions of the 1978 Trust Agreement – Application of Revenues.

Permitted Investments

Moneys held for the credit of the funds and accounts established under the 1978 Trust Agreement may, with certain exceptions, be invested only in "Investment Securities" as defined in the 1978 Trust Agreement. See APPENDIX E – Summary of Certain Provisions of the 1978 Trust Agreement – Certain Definitions. The exceptions are that moneys held for the credit of any special separate pension account in the Operating Fund may be invested in such manner as provided in the resolution of the Authority establishing such account, and that moneys held for the credit of certain other accounts may be invested solely in Government Obligations. See APPENDIX E – Summary of Certain Provisions of the 1978 Trust Agreement – Investments in Funds and Accounts. For a description of the Authority's investment policy, see APPENDIX A – Information Statement of the Authority – General Operational Factors – Investment Policy.

Additional Bonds

Under the 1978 Trust Agreement the Authority may, on the fulfillment of certain conditions, issue additional Bonds. The Enabling Act does not limit the amount of additional Bonds that may be issued by the

Authority. Bonds may be issued under provisions of the 1978 Trust Agreement to finance, among other things, the cost of acquiring and constructing Additional Facilities and Additional Improvements and to refund outstanding Bonds. These provisions of the 1978 Trust Agreement permit the issuance of a series of additional Bonds if, among other conditions, the Authority complies with one or more tests based on historical or projected Net Revenues and debt service requirements. See APPENDIX E – Summary of Certain Provisions of the 1978 Trust Agreement – Issuance of Additional Bonds.

In connection with the issuance of the 2014 Bonds, the following test will be applicable: that the Net Revenues of the Authority (the excess of Revenues over Operating Expenses during the applicable period) for any 12 consecutive months of the last 18 months have been at least 125% of the maximum annual Principal and Interest Requirements on all outstanding Bonds, after giving effect to the issuance of the 2014 Bonds and the refunding of the Refunded Bonds (and any subsequent additional Bonds estimated to be issued under the 1978 Trust Agreement to complete Additional Improvements or Additional Facilities partially financed by Bonds then outstanding). For the purpose of this calculation, annual Principal and Interest Requirements on outstanding Bonds means, for any fiscal year of the Authority, interest accrued on such Bonds during such fiscal year, excluding interest for such period paid or to be paid from the Construction Fund, and maturing principal and mandatory amortization requirements due and payable on the July 1 immediately following such fiscal year. In the case of Bonds that bear interest at a variable rate, the interest component of maximum annual Principal and Interest Requirements is computed at the rate estimated by a nationally known investment banking firm selected by the Authority as the rate at which such Bonds would bear interest if issued at par with a fixed rate of interest and the same maturity.

For the 12 months ended March 31, 2014, coverage for purposes of the additional Bonds test described in the preceding paragraph was 224%, based upon Net Revenues for such period of \$228.07 million and maximum annual Principal and Interest Requirements of approximately \$101.91 million, determined as described above, after giving effect to the issuance of the 2014 Bonds, as well as the anticipated refunding of the Refunded Bonds.

Other Revenues of the Authority Not Pledged as Security for the Bonds

Passenger Facility Charges. Under the 1978 Trust Agreement, PFCs assessed by the Authority on enplaning passengers at the Airport have been excluded from Revenues at the election of the Authority, and the proceeds of PFCs are collected, held and expended outside the Funds and Accounts established under the 1978 Trust Agreement, and are not security for the Bonds. See APPENDIX A – Information Statement of the Authority – Capital Program – Funding Sources. For a description of certain revenue bonds issued by the Authority and secured by PFCs (collectively, the “PFC Revenue Bonds”), see APPENDIX A – Information Statement of the Authority – Other Obligations – PFC Revenue Bonds. The PFC Revenue Bonds are not issued under or secured by the 1978 Trust Agreement.

Customer Facility Charges. In December 2008, the Authority instituted a CFC for each transaction day that a car is rented at Logan Airport. The purpose of the CFC is to fund the evaluation, design, financing and development of the new Rental Car Center (“RCC”) at the Airport, which opened in September 2013. On June 8, 2011, the Authority issued its first series of special facility revenue bonds (the “CFC Revenue Bonds”) under a Trust Agreement dated as of May 18, 2011 (the “CFC Trust Agreement”) by and between the Authority and U.S. Bank National Association, as trustee, for the purpose of providing funds sufficient, together with other available funds, to finance the development and construction of the RCC and related improvements. Pursuant to the CFC Trust Agreement, the CFC revenues are pledged as security for the CFC Revenue Bonds, and the CFC revenues are not included in Revenues securing the 2014 Bonds and other Bonds issued under the 1978 Trust Agreement. For a further description of the RCC and the CFC Revenue Bonds, see APPENDIX A – Information Statement of the Authority – Capital Program and APPENDIX A – Information Statement of the Authority – Other Obligations – CFC Revenue Bonds. The CFC Revenue Bonds are not issued under or secured by the 1978 Trust Agreement.

Other Obligations and Commitments. The Authority is permitted by the 1978 Trust Agreement to incur borrowings or issue other obligations, including bond anticipation notes issued in the form of commercial paper, that are generally subordinate to the rights of holders of the Bonds and are payable solely from moneys in the Improvement and Extension Fund, proceeds of borrowings or obligations subsequently incurred or issued and, in certain circumstances, Bonds subsequently issued. For a description of such borrowings, including the Authority’s commercial paper program, see APPENDIX A – Information Statement of the Authority – Other Obligations. The

Authority has also issued special facilities revenue bonds for various capital projects on a non-recourse basis. The principal of and interest on the special facilities revenue bonds issued by the Authority are special obligations of the Authority, payable solely from the sources provided; none of such special facilities revenue bonds is secured by the Revenues of the Authority. For a description of these bonds, see APPENDIX A – Information Statement of the Authority – Other Obligations – Special Facilities Revenue Bonds.

Additional Facilities. The Authority may acquire or construct revenue-producing facilities (in addition to Additional Improvements to the Airport Properties or the Port Properties) that serve a public purpose as may hereafter be authorized by the Legislature of the Commonwealth. Under the 1978 Trust Agreement, the Authority may not construct, acquire or operate any other building, structure or other facility financed other than by additional Bonds, unless the Consulting Engineer files a statement to the effect that in their opinion the operation of such facility will not materially adversely affect the Net Revenues or impair the operating efficiency of the Projects taken as a whole. Such a statement was delivered by the Consulting Engineer in connection with the issuance of each series of non-recourse bonds issued by the Authority. See “Other Obligations and Commitments” above and APPENDIX A – Information Statement of the Authority – Other Obligations.

Separately, the 1978 Trust Agreement permits the Authority to contract with any municipality or political subdivision of the Commonwealth, or with any public agency or instrumentality thereof or of the United States of America or the Commonwealth, to provide for the construction, operation and maintenance and/or administration of any facility or improvement, whether or not connected with or made a part of the Airport Properties or the Port Properties, if permitted by law. The Authority may expend or contribute moneys for such purpose from the Improvement and Extension Fund, but only, in the case of construction, if the construction of such facility or improvement (i) will result in increasing the average annual Net Revenues of the Authority, during the period of sixty (60) months immediately following the placing of such facility or improvement in operation, by an amount not less than 5% of the amount of moneys to be so expended or contributed by the Authority, and (ii) will not impair the operating efficiency or materially adversely affect the Revenues of any Project.

Modifications of the 1978 Trust Agreement

On several occasions commencing in 1988, the Authority has approved modifications to the 1978 Trust Agreement, with such modifications taking effect when approved by the holders of the requisite percentages of the outstanding Bonds. The requisite percentage, in the case of most modifications, is 51% of the outstanding Bonds or, if fewer than all Series of Bonds are affected, 51% of the outstanding Bonds of each affected Series. See APPENDIX E – Summary of Certain Provisions of the 1978 Trust Agreement – Modifications of the 1978 Trust Agreement. No proposed but unapproved modifications of the 1978 Trust Agreement are pending. The descriptions of provisions of the 1978 Trust Agreement contained in this Official Statement, including APPENDIX E – Summary of Certain Provisions of the 1978 Trust Agreement, are inclusive of all modifications and amendments that have taken effect to date.

By their acceptance of the 2014 Bonds, the owners thereof agree to all of the terms of the 1978 Trust Agreement as currently in effect.

VERIFICATION OF MATHEMATICAL COMPUTATIONS

The arithmetical accuracy of certain computations included in the schedules provided by Public Financial Management, Inc. on behalf of the Authority relating to (i) the computation of forecasted receipts of principal of and interest on the securities on deposit in the Redemption Account and the Refunding Escrow Fund and the forecasted payments of principal and interest to redeem the applicable Refunded Bonds and (ii) the computation of yields on the 2014 Bonds and the Escrow Government Obligations will be verified by The Arbitrage Group, Inc. Such computations are based solely upon schedules and information supplied by or on behalf of the Authority. The Arbitrage Group, Inc. has restricted its procedures to verifying the arithmetical accuracy of certain computations and has not made any study or evaluation of the assumptions and information upon which the computations are based and, accordingly, has not expressed an opinion on the data used, the reasonableness of the assumptions, or the achievability of the forecasted outcome.

TAX MATTERS

In the opinion of Foley & Lardner LLP, Bond Counsel, based on existing laws, regulations, rulings and court decisions, and assuming, among other matters, compliance with certain covenants, as described herein, interest on the 2014 Bonds is excluded from gross income for federal income tax purposes under Section 103 of the Internal Revenue Code of 1986, as amended (the “Code”), except for interest on any 2014-B Bond for any period during which such 2014-B Bond is held by a person who is a “substantial user” of facilities financed with the proceeds of the 2014-B Bonds or a “related person” of such a substantial user (within the meaning of Section 147(a) of the Code). In addition, interest on the 2014-A Bonds and the 2014-C Bonds is not a specific preference item for purposes of the federal individual or corporate alternative minimum taxes, although Bond Counsel observes that such interest is included in adjusted current earnings in calculating federal alternative minimum taxable income of certain corporations. Interest on the 2014-B Bonds is a specific preference item for purposes of the federal individual and corporate alternative minimum taxes. A copy of the proposed form of the opinion of Foley & Lardner LLP, as Bond Counsel, is set forth in APPENDIX G.

The Code imposes various restrictions, conditions and requirements relating to the exclusion from gross income for federal income tax purposes of interest on obligations such as the 2014 Bonds. Certain different restrictions, conditions and requirements apply to the 2014-A Bonds and the 2014-C Bonds, which are issued as “governmental bonds” that are not treated as “private activity bonds” under Section 141 of the Code, and the 2014-B Bonds, which are issued as “exempt facility bonds” under Section 142 of the Code. The Authority has covenanted to comply with certain restrictions and requirements designed to assure that the interest on the 2014 Bonds will not be included in gross income for federal income tax purposes, and that interest on the 2014-A Bonds and the 2014-C Bonds will not be treated as a specific preference item for purposes of the federal individual or corporate alternative minimum taxes. Failure to comply with these covenants may result in such interest being included in gross income for federal income tax purposes, possibly from the original issuance date of the 2014 Bonds. The opinion of Foley & Lardner LLP, as Bond Counsel, assumes compliance with these covenants. Bond Counsel has not undertaken to determine (or to inform any person) whether any actions taken (or not taken) or events occurring (or not occurring) after the issuance of the 2014 Bonds may adversely affect the tax status of the interest on the 2014 Bonds. Accordingly, the opinion of Bond Counsel is not intended to, and may not, be relied upon in connection with any such actions, events or matters.

The opinion of Bond Counsel relies on factual representations made by the Authority and other persons. These factual representations include but are not limited to certifications by the Authority regarding its reasonable expectations regarding the use and investment of bond proceeds. Bond Counsel has not verified these representations by independent investigation. Bond Counsel does not purport to be an expert in asset valuation and appraisal, financial analysis, financial projections or similar disciplines. Failure of any of these factual representations to be correct may result in interest on the 2014 Bonds being included in gross income for federal income tax purposes, possibly from the original issuance dates of such 2014 Bonds.

Although Bond Counsel is of the opinion that interest on the 2014 Bonds is excluded from gross income for federal income tax purposes, and interest on the 2014-A Bonds and the 2014-C Bonds is not a specific preference item for purposes of the federal individual and corporate alternative minimum taxes, the ownership or disposition of, or the accrual or receipt of interest on, the 2014 Bonds may otherwise affect a Beneficial Owner’s federal tax liability. The nature and extent of these other tax consequences will depend upon the particular tax status of the Beneficial Owner or the Beneficial Owner’s other items of income or deduction. Bond Counsel expresses no opinion regarding any such other tax consequences.

Current and future legislative proposals, if enacted into law, clarification of the Code or court decisions may cause interest on the 2014 Bonds to be subject, directly or indirectly, to federal income taxation or otherwise prevent the Beneficial Owners from realizing the full current benefit of the tax status of such interest. As one example, the Obama Administration has announced a legislative proposal which generally would limit the exclusion from gross income of interest on obligations like the 2014 Bonds to some extent for taxpayers who are individuals and whose income is subject to higher marginal tax rates. Other proposals have been made that could significantly reduce the benefit of, or otherwise affect, the exclusion from gross income of interest on obligations like the 2014 Bonds. The introduction or enactment of any such legislative proposals, clarification of the Code or court decisions may also affect, perhaps significantly, the market price for, or marketability of, the 2014 Bonds. Such future

legislation, if enacted, possibly could apply to obligations issued before such legislation is enacted and some or all of the 2014 Bonds possibly could be treated for purposes of such future legislation as issued on one or more dates after the dates of original issuance of the 2014 Bonds. Prospective purchasers of the 2014 Bonds should consult their own tax advisors regarding any pending or proposed federal or state legislation, regulations or litigation, and regarding the impact of future legislation, regulations or litigations, as to which Bond Counsel expresses no opinion.

The opinion of Bond Counsel speaks only as of its date and is based on current legal authorities, covers certain matters not directly addressed by such authorities, and represents Bond Counsel's judgment regarding the proper treatment of the 2014 Bonds for federal income tax purposes. It is not binding on the Internal Revenue Service (the "IRS") or the courts, and it is not a guarantee of result. Furthermore, Bond Counsel cannot give and has not given any opinion or assurance about the future activities of the Authority or about the effect of changes to the Code, the applicable regulations, the interpretation thereof or the enforcement thereof by the IRS. The Authority has covenanted, however, to comply with the applicable requirements of the Code.

Bond Counsel is not obligated to defend the Authority regarding the tax-exempt status of the 2014 Bonds in the event of an examination by the IRS. Under current IRS procedures, the Beneficial Owners and parties other than the Authority would have little, if any, right to participate in an IRS examination of the 2014 Bonds. Moreover, because obtaining judicial review in connection with an IRS examination of tax-exempt bonds is difficult, obtaining independent review of IRS positions with which the Authority legitimately disagrees may not be practicable. Any action of the IRS, including but not limited to selection of the 2014 Bonds for examination, or the course or result of such an examination, or an examination of bonds presenting similar tax issues may affect the market price, or the marketability, of the 2014 Bonds, and may cause the Authority or the Beneficial Owners to incur significant expense.

Payments of interest on tax-exempt obligations, including the 2014 Bonds, are generally subject to IRS Form 1099-INT information reporting requirements. If a Beneficial Owner of a 2014 Bond is subject to backup withholding under those requirements, then payments of interest will also be subject to backup withholding. Those requirements do not affect the exclusion of such interest from gross income for federal income tax purposes.

Original Issue Discount. To the extent the issue price of any respective maturity of any Series of the 2014 Bonds is less than the amount to be paid at maturity of such 2014 Bonds (excluding amounts stated to be interest and payable at least annually over the term of such 2014 Bonds), the difference constitutes "original issue discount," the accrual of which, to the extent properly allocable to each Beneficial Owner thereof, is treated as interest on the 2014 Bonds which is excluded from gross income for federal income tax purposes. For this purpose, the issue price of a particular respective Series and maturity of the 2014 Bonds is the first price at which a substantial amount of such Series and maturity of 2014 Bonds is sold to the public (excluding bond houses, brokers, or similar persons or organizations acting in the capacity of underwriters, placement agents or wholesalers). The original issue discount with respect to any Series and maturity of the 2014 Bonds accrues daily over the term to maturity of such 2014 Bonds on the basis of a constant rate compounded on periodic compounding (with straight-line interpolations between compounding dates). In general, the length of the interval between periodic compounding dates cannot exceed the interval between debt service payments on such 2014 Bonds and must begin or end on the date of such payments. The accruing original issue discount is added to the adjusted basis of such 2014 Bonds to determine taxable gain or loss upon disposition (including sale, redemption, or payment on maturity) of such 2014 Bonds. Beneficial Owners of the 2014 Bonds should consult with their own tax advisors with respect to the tax consequences of ownership of such 2014 Bonds with original issue discount, including the treatment of purchasers who do not purchase such 2014 Bonds in the original offering to the public at the first price at which a substantial amount of such 2014 Bonds are sold to the public.

Premium. 2014 Bonds purchased, whether at original issuance or otherwise, for an amount greater than their principal amount payable at maturity (or, in some cases, at their earlier call date) ("*Tax-Exempt Premium Bonds*") will be treated as having amortizable bond premium. No deduction is allowable for the amortizable bond premium in the case of bonds, like the Tax-Exempt Premium Bonds, the interest on which is excluded from gross income for federal income tax purposes. However, the amount of tax exempt interest received, and a Beneficial Owner's basis in a Tax-Exempt Premium Bond, will be reduced by the amount of amortizable bond premium properly allocable to such Beneficial Owner. Beneficial Owners of Tax-Exempt Premium Bonds should consult

their own tax advisors with respect to the proper treatment of amortizable bond premium in their particular circumstances.

State Tax Exemption

In the opinion of Foley & Lardner LLP, Bond Counsel, under existing Massachusetts law, the 2014 Bonds, their transfer and the income therefrom (including any profit made on the sale thereof) are exempt from taxation within the Commonwealth. Bond Counsel expresses no opinion as to whether the 2014 Bonds or the interest thereon will be included in the measure of Massachusetts estate and inheritance taxes and certain Massachusetts corporation excise and franchise taxes. Bond Counsel expresses no opinion regarding any other Massachusetts tax consequences, or regarding tax consequences of states other than The Commonwealth of Massachusetts.

ELIGIBILITY FOR INVESTMENT

The Enabling Act provides that the 2014 Bonds are eligible for investment by all Massachusetts insurance companies, trust companies in their commercial departments, banking associations, executors, trustees and other fiduciaries.

RATINGS

The 2014 Bonds have been assigned ratings of “AA” (outlook: stable) by Fitch, Inc. (“*Fitch*”), “Aa3” (outlook: stable) by Moody’s Investors Service (“*Moody’s*”) and “AA-” (outlook: stable) by Standard & Poor’s Ratings Services, a Division of The McGraw-Hill Companies, Inc. (“*S&P*”), respectively. Such ratings reflect only the respective views of Fitch, Moody’s and S&P, and an explanation of the significance of such ratings may be obtained from the rating agency furnishing the same. There is no assurance that such ratings will continue for any given period of time or that they will not be revised or withdrawn entirely by any or all of such rating agencies if, in its or their judgment, circumstances so warrant. Any such downward revision or withdrawal of such ratings may have an adverse effect on the market price of the 2014 Bonds.

FORWARD-LOOKING STATEMENTS

If and when included in this Official Statement, the words “expects,” “forecasts,” “projects,” “intends,” “anticipates,” “estimates” and analogous expressions are intended to identify forward-looking statements as defined in the Securities Act of 1933, as amended, and any such statements inherently are subject to a variety of risks and uncertainties that could cause actual results to differ materially from those projected. Such risks and uncertainties include, among others, general economic and business conditions, changes in political, social and economic conditions, regulatory initiatives and compliance with governmental regulations, litigation and various other events, conditions and circumstances affecting airports and the airline industry, many of which are beyond the control of the Authority. These forward-looking statements speak only as of the date of this Official Statement. The Authority disclaims any obligation or undertaking to release publicly any updates or revisions to any forward-looking statement contained herein to reflect any change in the Authority’s expectations with regard thereto or any change in events, conditions or circumstances on which any such statement is based.

CERTAIN LEGAL MATTERS

The unqualified approving opinion of Foley & Lardner LLP, Boston, Massachusetts, Bond Counsel to the Authority, will be furnished upon delivery of the 2014 Bonds; the proposed form of such opinion is set forth in APPENDIX G. Certain legal matters will be passed on for the Authority by Rachael S. Rollins, Esquire, its Chief Legal Counsel, and by Edwards Wildman Palmer LLP, Boston, Massachusetts, its Disclosure Counsel. Certain legal matters will be passed on for the Underwriters by their counsel, Mintz, Levin, Cohn, Ferris, Glovsky and Popeo, P.C., Boston, Massachusetts.

INDEPENDENT AUDITORS

The financial statements of the Authority as of and for the years ended June 30, 2013 and 2012 included in APPENDIX B of this Official Statement have been audited by Ernst & Young LLP, independent auditors, as stated in their report appearing therein.

The prospective financial information (forecasted Operating Results and Debt Service Coverage) included within this Official Statement and the appendices hereto was prepared by the Authority in accordance with accounting principles required by the 1978 Trust Agreement in order to show forecasted debt service coverage and other fund deposit requirements coverage; such information was not prepared with a view toward compliance with the guidelines established by the American Institute of Certified Public Accountants for preparation and presentation of prospective financial information. The prospective financial information included in this Official Statement has been prepared by and is the responsibility of the Authority's management. Neither Ernst & Young LLP nor any other independent auditor has examined, compiled, nor performed any procedures with respect to the accompanying forecast, and accordingly, neither Ernst & Young LLP nor any other independent auditor expresses an opinion or any other form of assurance with respect thereto.

MARKET ANALYSIS AND REVIEW OF AIRPORT PROPERTIES NET REVENUES

The Airport Market Analysis set forth in APPENDIX C was prepared by SH&E in connection with the issuance of the 2014 Bonds. Such report is set forth herein in reliance upon the knowledge and experience of such firm as airport consultants. SH&E has consented to the inclusion of their report herein.

The Review of Airport Properties Net Revenues Forecasts set forth in APPENDIX D was prepared by LeighFisher in connection with the issuance of the 2014 Bonds. The review should be read in its entirety for an understanding of the forecasts and the key assumptions therein. Such review is set forth herein in reliance upon the knowledge and experience of such firm as airport financial consultants. LeighFisher has consented to the inclusion of their report herein.

UNDERWRITING

The 2014 Bonds are being purchased by the underwriters listed on the cover page hereof (collectively, the "Underwriters"), for whom Raymond James & Associates, Inc. is acting as representative. The Underwriters have agreed, subject to certain conditions, to purchase all of the 2014 Bonds from the Authority at an aggregate underwriters' discount from the initial public offering prices or yields set forth on page (i) hereof equal to \$924,077.95 and to reoffer such 2014 Bonds at public offering prices not higher than or at yields not lower than those set forth on page (i) hereof. The Underwriters are obligated to purchase all such 2014 Bonds if any are purchased. The obligation of the Underwriters to make each such purchase will be subject to certain terms and conditions set forth in the purchase contract relating to the 2014 Bonds, the approval of certain legal matters by counsel and certain other conditions.

The 2014 Bonds may be offered and sold by the Underwriters to certain dealers (including dealers depositing such 2014 Bonds in unit investment trusts or mutual funds, some of which may be managed by the Underwriters) and certain dealer banks and banks acting as agents at prices lower (or yields higher) than the public offering prices (or yields) set forth on page (i) of this Official Statement. Subsequent to such initial public offering, the Underwriters may change the public offering prices (or yields) as they may deem necessary in connection with the offering of such 2014 Bonds.

The following language has been provided by the underwriters named therein. The Authority takes no responsibility as to the accuracy or completeness thereof.

Loop Capital Markets LLC ("Loop Capital Markets"), one of the Underwriters of the 2014 Bonds, has entered into distribution agreements (each a "Distribution Agreement") with each of UBS Financial Services Inc. ("UBSFS") and Deutsche Bank Securities Inc. ("DBS") for the retail distribution of certain securities offerings at the original issue prices. Pursuant to each Distribution Agreement (if applicable to this transaction), each of UBSFS and

DBS will purchase the 2014 Bonds from Loop Capital Markets at the original issue prices less a negotiated portion of the selling concession applicable to any 2014 Bonds that such firm sells.

Each of the Underwriters and their respective affiliates are full service financial institutions engaged in various activities, which may include securities trading, commercial and investment banking, financial advisory, investment management, principal investment, hedging, financing and brokerage activities. Certain of the Underwriters and their respective affiliates have, from time to time, performed, and may in the future perform, various investment banking services for the Authority for which they received or will receive customary fees and expenses. In the ordinary course of their various business activities, each of the Underwriters and their respective affiliates may make or hold a broad array of investments and actively trade debt and equity securities (or related derivative securities) and financial instruments (which may include bank loans and/or credit default swaps) for their own account and for the accounts of their customers and may at any time hold long and short positions in such securities and instruments. Such investment and securities activities may involve securities and instruments of the Authority.

One or more of the Underwriters may have from time to time entered into, and may in the future enter into, distribution agreements with other broker-dealers (that have not been designated by the Authority as Underwriters) for the distribution of the 2014 Bonds at the original issue prices. Such agreements generally provide that the relevant Underwriter will share a portion of its underwriting compensation or selling concession with such broker-dealers.

FINANCIAL ADVISOR

Public Financial Management, Inc. (“PFM”) is serving as financial advisor to the Authority for the issuance of the 2014 Bonds. PFM is not obligated to undertake, and has not undertaken, either to make an independent verification of or to assume responsibility for, the accuracy, completeness, or fairness of the information contained in this Official Statement. PFM is an independent financial advisory firm and is not engaged in the business of underwriting, trading or distributing securities. PFM is a registered municipal advisor with the Securities and Exchange Commission and the Municipal Securities Rulemaking Board under the Dodd-Frank Act of 2010.

CONTINUING DISCLOSURE

1978 Trust Agreement Information

The Authority is required by the 1978 Trust Agreement to prepare, file with the Trustee and mail to all Bondholders of Record (DTC or DTC’s partnership nominee, as long as the 2014 Bonds are so registered), within 60 days of the end of each fiscal year, a report setting forth, among other things, the status of all funds and accounts created under the 1978 Trust Agreement, and to prepare, file with the Trustee and mail to all such Bondholders of Record within three months of the end of each fiscal year a report on the audit of the books and accounts of the Authority by the Authority’s independent public accountants. The Authority is also required by the 1978 Trust Agreement to send certain documents and reports to all Bondholders of Record. The Director of Administration and Finance of the Authority, or his or her designee from time to time, shall be the contact person on behalf of the Authority from whom the foregoing information, data and notices may be obtained. The name, address and telephone number of the initial contact person are John P. Prankevicius, Director of Administration and Finance and Secretary-Treasurer, Massachusetts Port Authority, One Harborside Drive, Suite 200S, East Boston, Massachusetts 02128-2909, Tel: (617) 568-5000.

Continuing Disclosure Undertakings

The Authority has undertaken for the benefit of the owners of the 2014 Bonds to provide certain continuing disclosure pursuant to the provisions of Rule 15c2-12(b)(5) under the Securities Exchange Act of 1934 (as amended, the “Rule”). Specifically, the Authority executed and delivered a Continuing Disclosure Certificate dated as of July 19, 2012 (the “Continuing Disclosure Certificate”) for the benefit of the owners of all Bonds (including the 2014 Bonds) issued by or on behalf of the Authority that are designated by the Authority as subject to and having the benefits of the Continuing Disclosure Certificate. The Continuing Disclosure Certificate requires the Authority to

provide, or cause to be provided, annual financial information and operating data and event notices with respect to the 2014 Bonds in accordance with the Rule. See APPENDIX F – Form of Continuing Disclosure Certificate.

In connection with the issuance of its PFC Revenue Bonds and its CFC Revenue Bonds, the Authority has agreed to provide annual updated data with respect to certain other information regarding the Authority and the Airport pursuant to a Continuing Disclosure Agreement dated as of May 6, 1999 between the Authority and The Bank of New York with respect to the PFC Revenue Bonds (the “*PFC CDA*”) and a Continuing Disclosure Certificate dated as of June 15, 2011 with respect to the CFC Revenue Bonds (the “*CFC Disclosure Certificate*”). The Authority has also previously undertaken for the benefit of the owners of its Bonds issued prior to the 2014 Bonds certain continuing disclosure pursuant to a Continuing Disclosure Agreement dated as of August 1, 1997 (the “*1997 CDA*”) between the Authority and U.S. Bank National Association (as successor-in-interest to State Street Bank and Trust Company).

In order to provide certain continuing disclosure with respect to its Bonds previously issued under the 1978 Trust Agreement, its PFC Revenue Bonds and CFC Revenue Bonds, the Authority entered into a Disclosure Dissemination Agreement with Digital Assurance Certification, L.L.C. (“*DAC*”), dated as of January 8, 2010. The Authority shall amend the Disclosure Dissemination Agreement to include coverage of the 2014 Bonds by this agreement.

Over the past five years, the Authority has complied in all material respects with the terms of each of its continuing disclosure undertakings except as disclosed herein. For fiscal year 2011, when the Annual Filing was filed as part of the Authority’s Comprehensive Annual Financial Report, fiscal year 2011 data in one of the appendices pertaining to the CFC Revenue Bonds was available only from July 2010 through March 2011. The Authority supplemented such appendix when the information became available to include data from July 2010 through June 2011, which was filed on May 11, 2012. In addition, certain notices regarding changes in short-term ratings on the 2008-A Bonds and the Authority’s Series 2010-D Bonds due to changes in the respective credit provider ratings were not filed; and certain notices regarding changes in ratings on certain of the insured Bonds with respect to bond insurer rating downgrades either were not filed or were not timely filed. In the case of the bond insurer rating downgrades, in each instance the downgrade resulted in the rating on the insured Bonds being identical to the underlying rating of the Authority.

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The execution and delivery of this Official Statement have been duly authorized by the Authority.

MASSACHUSETTS PORT AUTHORITY

By: /s/ Richard A Davey
Richard A. Davey, Chairman

By: /s/ Thomas P. Glynn
Thomas P. Glynn, Chief Executive Officer and Executive Director

APPENDIX A

INFORMATION STATEMENT OF THE AUTHORITY

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THE AUTHORITY

Purpose

This Information Statement provides certain information concerning the Massachusetts Port Authority (the “*Authority*”) in connection with the sale by the Authority of its Revenue Bonds, Series 2014-A (Non-AMT) (the “*2014-A Bonds*”), its Revenue Bonds, Series 2014-B (AMT) (the “*2014-B Bonds*”) and its Revenue Refunding Bonds, Series 2014-C (the “*2014-C Bonds*,” and collectively with the 2014-A Bonds and 2014-B Bonds, the “*2014 Bonds*”). Capitalized terms not defined in this Appendix A are used as defined in the Official Statement. The 2014 Bonds are being issued under the 1978 Trust Agreement and are secured solely by the Revenues pledged thereunder.

The Authority

The Authority, created pursuant to Chapter 465 of the Massachusetts Acts of 1956, as amended to date (the “*Enabling Act*”), is a body politic and corporate and a public instrumentality of The Commonwealth of Massachusetts (the “*Commonwealth*” or “*Massachusetts*”). The Authority owns, operates and manages the following two Projects (as defined in the Enabling Act): the “*Airport Properties*,” which consist of Boston-Logan International Airport (the “*Airport*,” “*Logan*” or “*Logan Airport*”), Laurence G. Hanscom Field (“*Hanscom Field*”) and Worcester Regional Airport (“*Worcester Regional Airport*”); and the “*Port Properties*,” which consist of certain facilities in the Port of Boston (the “*Port*”) and other properties further described herein.

Powers and Facilities

Under the Enabling Act, the Authority has general power, inter alia (a) to issue its revenue bonds and to borrow money in anticipation thereof, (b) to fix, revise, charge and collect tolls, rates, fees, rentals and charges for use of the Projects, (c) to maintain, repair and operate and to extend, enlarge and improve the Projects, and (d) to construct or acquire Additional Facilities (as defined in the Enabling Act) within the Commonwealth when authorized by the Legislature of the Commonwealth. The Authority has the power to acquire property by purchase or through the exercise of the right of eminent domain in certain circumstances. The Authority has no taxing power and receives no money from the Commonwealth’s budget.

The Authority’s facilities include the Airport Properties, consisting of the Airport, Hanscom Field and Worcester Regional Airport and the Port Properties, consisting of Moran Terminal, Hoosac Pier (site of Constitution Center), Mystic Piers 1, 48, 49 and 50 and the Medford Street Terminal, all of which are located in Charlestown; Conley Terminal, the North Jetty and Fargo Street Terminals, the former Army Base (including Black Falcon Cruise Terminal), the Boston Fish Pier, Commonwealth Pier (site of World Trade Center Boston), and a portion of Commonwealth Flats, all of which are located in South Boston; and the East Boston Piers and the Boston Marine Works, both located in East Boston.

Members and Management

The Enabling Act provides that the Authority shall consist of seven Members (collectively, the “*Board*”). Six Members are appointed by the Governor of the Commonwealth, including the Secretary of Transportation of the Commonwealth; the seventh member is appointed by the Massachusetts Port Authority Community Advisory Committee. Four Members of the Board constitute a quorum and the affirmative vote of four Members is necessary for any action taken by the Board. With the exception of the Secretary of Transportation, the Members are appointed for staggered seven-year terms. Members completing a term in office are eligible for reappointment and remain in office until their successors are appointed, except that any Member appointed to fill a vacancy shall serve only for the unexpired term. The Members of the Board serve without compensation, although they are reimbursed for expenses they incur in carrying out their duties.

The Chairman of the Board is elected annually by the Members. The Members also annually elect a Vice Chairman and a Secretary-Treasurer (who need not be a Member of the Board), both of whom serve at the pleasure of the Members. The current Members of the Board and the expiration dates of their terms are as follows:

Members of the Board

Expiration of Term (June 30)

Richard A. Davey, Chairman *Secretary of Transportation and Chief Executive Officer of the Massachusetts Department of Transportation (MassDOT), Commonwealth of Massachusetts	*
Michael P. Angelini, Vice Chairman Chairman, Bowditch & Dewey	2017
Douglas M. Husid Co-Managing Director, Goulston & Storrs	2015
L. Duane Jackson Managing Partner, Alinea Capital Partners, LLC	2018
Sean M. O'Brien President, Teamsters Local 25	2019
Kurt N. Schwartz Undersecretary, Homeland Security & Emergency Management in the Executive Office of Public Safety & Security	2020
Kathryn E. West Vice President, Partners Healthcare	2016

* The Secretary of Transportation is an *ex officio* Member of the Board.

The management of the Authority and its operations is carried out by a staff headed by the Chief Executive Officer and Executive Director, who is appointed by and reports directly to the Board.

The Authority has two operating Departments – Aviation and Maritime – each of which is charged with profit and loss responsibility. The staff members overseeing the operation of the Authority’s facilities are charged with balancing financial performance with operational demands, customer service and community impacts, as well as forecasting the implications of any proposed capital programs or operating initiatives, and for the collection of accounts receivable.

The senior staff of the Authority currently includes the following persons, who are each aided by administrative, operating and maintenance personnel:

Thomas P. Glynn, Chief Executive Officer and Executive Director, joined the Authority in November 2012. In April 2014, the Board voted to extend Mr. Glynn’s contract for two years, through October 2017. Prior to coming to the Authority, he served for 14 years as Chief Operating Officer of Partners HealthCare, a network of teaching hospitals and neighborhood health centers, including Massachusetts General Hospital and Brigham and Women’s Hospital (both affiliated with Harvard Medical School), with over \$8 billion in annual operating revenues. Before that he served as Deputy Secretary of Labor during the Clinton Administration (from 1993 to 1996) and General Manager of the Massachusetts Bay Transportation Authority (“MBTA”) from 1989 to 1991. Mr. Glynn earned a B.A. in Economics from Tufts University and a Ph.D. from the Heller School at Brandeis University. He has served as a trustee at Brandeis University and a director at the John Hancock Company.

John P. Prankevicius, Director of Administration and Finance and Secretary-Treasurer, joined the Authority in May 2007. He oversees the Authority’s financial responsibilities including treasury, budgeting, accounting, debt and investment management and administration, and serves as Treasurer-Custodian of the

Massachusetts Port Authority Employees' Retirement System and Chair of the Authority's Retiree Benefits Trust. Prior to joining the Authority, he served as the Chief Financial Officer for the City of Worcester, Massachusetts. Mr. Prankevicius is licensed in the Commonwealth as a Certified Public Accountant, and holds a B.A. degree and a Masters in Public Administration from the University of Maine and an M.S. in Accountancy from Bentley University.

Francis X. Anglin, Chief Information Officer, joined the Authority in September 1984 and was appointed to his current position in October 1994. He oversees the Authority's Information and Telecommunications systems for employees and members of the public who use the Authority's facilities and systems. Prior to joining the Authority, Mr. Anglin's private sector work included: food manufacturing—wholesale and retail; and education—computer design and curriculum. He holds a B.S. in Transportation Logistics from Northeastern University and an M.B.A. from Babson College.

Matthew Brelis, Director of Media Relations, joined the Authority in 2007. He directs a staff of three, and proactively shapes the public perception of the Authority through traditional and social media. Prior to coming to the Authority, Mr. Brelis spent 27 years at major metropolitan newspapers. He received a bachelor's degree from Vassar College and is a Nieman Fellow at Harvard University.

Betty J. Desrosiers, Chief of Staff/Director of Strategic Planning, joined the Authority in 1992. She was appointed Director of Strategic Planning in November 2012 and Chief of Staff in November 2013. She previously served as Director of Aviation Planning and Strategy, a position she held since 1995, as well as Interim Chief of Staff from July 2012 through November 2012. Prior to joining the Authority, Ms. Desrosiers worked as an urban planner for ten years with the City of Cambridge and spent three years at the Massachusetts Aeronautics Commission as the Project Manager for the Second Major Airport Siting Study. She has a B.A. from the University of Massachusetts, and a Masters in Public Administration from Harvard University.

James P. Doolin, Chief Development Officer, joined the Authority in 1995 as Deputy Director for Planning and Development. Mr. Doolin was appointed Chief Development Officer in March 2013, and also served as Acting Chief Development Officer from March 2012 to March 2013. Prior to joining the Authority, Mr. Doolin was a Senior Associate at Sasaki Associates, a multidisciplinary consulting firm with services in planning, urban design, architecture and landscape architecture.

Edward C. Freni, Director of Aviation, joined the Aviation Division of the Authority in 2000 as the Deputy Director of Aviation Operations at Logan Airport, Hanscom Field and Worcester Regional Airport and was appointed to his current position in 2007. He is responsible for administering, coordinating and managing all airside and landside activities and operations at all three airports. Prior to joining the Authority, Mr. Freni worked for 23 years at American Airlines. He holds a B.S. degree from the University of New Hampshire.

David M. Gambone, Director of Human Resources, joined the Authority in March 2004. He oversees all core functions of Human Resources, including recruitment, compensation, benefits, training and development, performance management, employee relations, health and wellness, leave management, and human resources management systems. Mr. Gambone has over 25 years of human resources management experience having worked in the private sector as the head of human resources for consulting firms and training organizations focused on executive leadership development. He holds a B.A. in Philosophy from Boston College. He is also certified as a Senior Professional in Human Resources (SPHR).

Deborah A. Hadden, Port Director, joined the Authority in 1994 and was appointed to her current position in September 2013, having served as Acting Port Director since October 2012. She oversees all aspects of the Authority's Maritime Department and is responsible for the management and promotion of the Port of Boston, including strategies for the development, marketing, operation and maintenance of its public marine terminals. She previously served as the Deputy Port Director, Properties and Transportation, a position she held since 2000. She has also served as the Manager of Maritime Environmental Affairs and Projects as well as the Environmental Permitting Program Manager. Prior to joining the Authority, Ms. Hadden worked with Fort Point Associates, Inc. as a Senior Associate. She also spent several years as a Project Manager/Environmental Scientist with Camp Dresser & McKee, Inc. She has a B.S. in Biology from Bucknell University and a M.S. in Biology from Northeastern University.

Joris M. Jabouin, Director of Internal Audit, joined the Authority in October 2012. He assists the Members of the Authority with their oversight responsibilities through audits, investigations and evaluations of the Authority's activities. Mr. Jabouin has over 20 years of auditing experience as a regulator, external auditor and internal auditor reviewing the business and operations of governmental entities, publicly-traded companies, private organizations and trusts. Prior to joining the Authority, he served as the chief auditor for Burger King Corporation, BankUnited and Dresdner Bank in Miami, Florida. Mr. Jabouin is a Certified Public Accountant and holds Master of Business Administration and Bachelor of Business Administration degrees from the University of Miami.

Danny T. Levy, Director of Strategic Communications & Marketing, joined the Authority in 2004. She oversees the Authority's external and internal communications and marketing strategies, branding, promotional campaigns and event planning both for the Authority and its facilities. Ms. Levy was appointed to her current position in 2007 after three years as the Authority's Director of Communications overseeing media relations, during which time she implemented the business practices and corporate communications experience she gained in financial services (Bank of America formerly FleetBoston Financial Corporation) and certain of Boston's leading non-profits—the United Way of Mass Bay and the Boys & Girls Clubs of Boston. She has a B.A. from Boston College and an M.B.A. from Simmons School of Management.

José C. Massó, III, Director of Community Relations, joined the Authority in March 2013 and is responsible for directing the development and implementation of community relations and charitable giving initiatives designed to lessen the impact the Authority's facilities have on its neighbors. Mr. Massó has a long and distinguished career in government, community affairs, communications and consulting. He began his public service career in 1983 in the Governor's Office of Community Services and has held key posts at the MBTA, Northeastern University and the Puerto Rico Federal Affairs Administration. He is fluent in Spanish and skilled in cross-cultural communications, with a B.A. degree from Antioch College.

Joseph F. McCann, Comptroller, joined the Authority in 2010 and is responsible for coordinating all accounting activities throughout the Authority and administering the Authority's internal controls and financial reporting efforts. Prior to joining the Authority, Mr. McCann was the Chief Financial Officer for the Massachusetts Turnpike Authority. Mr. McCann is licensed in the Commonwealth as a Certified Public Accountant, and holds a B.S. degree from Northeastern University.

George Naccara, Chief Security Officer, joined the Authority in January 2014. He oversees the implementation, management and administration of all security and emergency management activities for all Authority physical assets. Previously, he served as the Federal Security Director at Logan Airport, working for the Transportation Security Administration ("TSA") under the U.S. Department of Homeland Security. He had responsibility for all airports in Massachusetts and for security associated with mass transit, commuter rail, maritime and pipeline issues in the Commonwealth. Prior to TSA, he served in the U.S. Coast Guard for over 37 years, retiring as a Rear Admiral from a position as the First Coast Guard District Commander in Boston, Massachusetts, with responsibility for all New England states, New York and New Jersey. A Harvard University Fellow, he also holds a master's degree from Central Michigan University and a bachelor's degree from the U.S. Coast Guard Academy.

Rachael S. Rollins, Chief Legal Counsel, joined the Authority in September 2013. She oversees legal activity in all functional areas including real estate, construction, litigation, employment and ethics, maritime, aviation, security and public finance. Prior to joining the Authority, Ms. Rollins was the General Counsel of the Massachusetts Department of Transportation and the MBTA. She is also a former Assistant United States Attorney for the District of Massachusetts. Prior to joining the United States Attorney's Office, Ms. Rollins was an associate at the law firms of Bingham McCutchen LLP and Seyfarth Shaw LLP. Ms. Rollins holds degrees from Northeastern School of Law (J.D.), Georgetown University Law Center (L.L.M.) and University of Massachusetts at Amherst (B.A.).

Houssam H. Sleiman, Director of Capital Programs and Environmental Affairs, joined the Authority in October 1993 and was appointed to his current position in May 2006. He directs the overall management of the Authority's capital improvement program, safety program, utilities management, in-house design and environmental permitting and management. He also served as the Authority's Director of Aviation Administration and Development. Prior to joining the Authority, he worked for the Town of Lexington, Massachusetts. He is a licensed

registered Professional Engineer in the Commonwealth. He holds a M.S. degree in Civil Engineering and a B.S. degree in Civil Engineering from Northeastern University.

Kelly B. Strong, Director of Labor Relations/Labor Counsel, joined the Authority in April 2004. He is responsible for all matters related to each of the Authority's union collective bargaining agreements and all other union related matters affecting the Authority's mission and its tenants, customers, employees and the public. Mr. Strong is responsible for negotiating and properly administrating the Authority's union collective agreements, as well as overseeing the resolution of all union labor disputes. Prior to joining the Authority, he was a Senior Labor Relations Representative for the MBTA and prior to that was a labor and employment attorney with a Boston law firm. He has a B.A. in Criminal Justice from the Military College of Vermont at Norwich University and received his J.D. from Suffolk University Law School.

Elizabeth L. Taylor, Director of Finance & Treasury, joined the Authority in 1978, and was appointed to her current position in June 1999. She is responsible for developing and implementing the financial strategy for the Authority's capital program, for structuring the Authority's debt issues, for developing and implementing the investment policy for the Authority's cash and cash equivalents, for managing the Treasury Department and for submitting and monitoring the Airport's passenger facility charge ("*PFC*") applications. Formerly Assistant Budget Director of the University of Massachusetts, she holds a M.B.A. degree from the Stanford Graduate School of Business and a B.A. degree from Oberlin College.

Kenneth L. Turner, Director of Diversity & Inclusion/Compliance, joined the Authority in June 2013. He oversees and manages the Authority's multiple diversity programs, including business and supplier diversity, workforce diversity and airport concessions, as well as all compliance initiatives associated with the Authority's Disadvantaged/Minority/Women Business Enterprise programs. Prior to joining the Authority, Mr. Turner served as Deputy Secretary for Administration & Finance for the Commonwealth of Massachusetts Department of Veterans' Services. He also has over 20-years of general management and executive experience in various Fortune 100 companies, including having served as a Senior Vice President at AOL Time Warner and as Vice President of Marketing for Simmons College. A retired U.S. Navy Captain with 26 years of service, Mr. Turner holds a B.S. degree in Liberal Arts from Southern University and A&M College.

AIRPORT PROPERTIES

Boston-Logan International Airport

The Airport is the principal source of the Authority's Revenues, Operating Expenses and Net Revenues and is the dominant factor in the determination of the Authority's financial condition. The Airport is situated principally in East Boston (with a small portion situated in the Town of Winthrop), approximately three miles from downtown Boston and adjacent to Boston Harbor. The total land area of the Airport is approximately 2,400 acres.

Air Service Region. The Airport serves the greater Boston area and plays the leading role in New England's air service infrastructure. Based upon information provided by the United States Department of Transportation ("*USDOT*") and Airport traffic statistics for the one-year period ending September 30, 2013, approximately 95.0% of total scheduled domestic passengers at the Airport begin or end their air travel ("*origin-destination*" travel) at Logan Airport. See APPENDIX C – Boston Logan International Airport Market Analysis.

The high percentage of origin-destination passengers in both the business and leisure markets is in contrast to many other major airports that are used in large part by airlines as connecting hubs for passengers en route to another point as their final destination. As a result of this traffic base, overall activity levels at Logan Airport are less vulnerable to fluctuations in connecting traffic resulting from route restructuring by individual airlines or other factors affecting particular airlines. Rather, Airport activity levels tend to reflect general economic conditions, regional economic and demographic trends and the economics of the airline industry. See APPENDIX C – Boston Logan International Airport Market Analysis.

Massachusetts continues to recover from the global recession. The Boston metropolitan area had an unemployment rate of 6.2% in January 2014, below the national average of 6.6%, and 3.5 percentage points lower

than the peak of 9.7% in January 2010. Boston's unemployment rate ranked 19th among the nation's 49 large metropolitan areas (*i.e.*, those with populations of larger than one million). In the greater Boston area, the following six major sectors have contributed to the Boston region's economic growth since the early 1990s and currently account for approximately one half of the Boston area employment base: high technology, biotechnology, health care services, financial services, higher education and tourism. The Boston metropolitan area's average per capita personal income in calendar year 2012 was 32.6% above the national average and 8.6% above the New England average. During the period 2000 to 2012, Massachusetts per capita income grew faster than in the U.S. as a whole, and it is projected to grow at a pace slightly above the national average during the period 2012 to 2030. See APPENDIX C – Boston Logan International Airport Market Analysis.

Airport Traffic Levels. According to data from individual airport operators, in calendar year 2013, based upon total passenger volume, Logan Airport was the most active airport in New England and the 19th most active airport in the United States, with 30.2 million total passengers. In calendar year 2012 (the most recent year for which data is available), Logan Airport was the 52nd most active in the world according to data from the Airports Council International (“ACI”). The Airport increasingly provides service to long-range domestic and international destinations.

The following table summarizes Airport operations and passenger traffic statistics for the most recent five fiscal years and the nine-month periods ended March 31, 2013 and 2014. Both operations and passengers are grouped by origin and destination regardless of whether the carrier was a U.S. air carrier or a foreign flag carrier.

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SELECTED BOSTON-LOGAN INTERNATIONAL AIRPORT TRAFFIC STATISTICS
(Fiscal Year Ended June 30)

	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>Nine Months Ending 3/31/2013</u>	<u>Nine Months Ending 3/31/2014</u>
Aircraft Operations (1)							
Domestic (2)	190,271	200,015	213,314	210,309	206,541	150,520	162,070
International (3)	34,919	33,814	35,707	37,956	38,400	28,350	27,542
Regional	109,208	100,148	92,670	87,895	79,634	59,227	59,462
General Aviation	16,690	13,766	20,740	29,062	26,924	19,770	18,948
Total Operations	351,088	347,743	362,431	365,222	351,499	257,867	268,022
Aircraft Landed Weights (1,000 pounds) (4)							
	<u>18,741,720</u>	<u>18,681,983</u>	<u>19,712,657</u>	<u>19,858,768</u>	<u>19,494,836</u>	<u>14,219,458</u>	<u>14,860,232</u>
Passengers Traffic							
Domestic (2)							
Enplaned	9,314,138	10,062,680	10,988,533	11,296,136	11,374,807	8,297,667	8,756,156
Deplaned	9,344,673	10,085,288	11,026,815	11,308,598	11,409,669	8,252,373	8,723,869
International (3)							
Enplaned	1,868,603	1,818,370	1,975,182	2,146,491	2,216,937	1,589,447	1,645,684
Deplaned	1,884,406	1,834,023	2,001,459	2,182,472	2,255,775	1,647,114	1,676,273
Regional							
Enplaned	1,270,475	1,236,145	1,174,413	1,114,704	1,029,877	753,584	720,456
Deplaned	1,272,569	1,223,010	1,173,788	1,117,810	1,024,898	749,449	721,046
Subtotal	24,954,864	26,259,516	28,340,190	29,166,211	29,311,963	21,289,634	22,243,484
General Aviation							
Total Passengers	65,212	54,946	84,096	117,798	96,942	70,758	68,662
Total Passengers	25,020,076	26,314,462	28,424,286	29,284,009	29,408,905	21,360,392	22,312,146
Total Enplaned Passengers (excluding GA)	12,453,216	13,117,195	14,138,128	14,557,331	14,621,621	10,640,698	11,122,296
Average Passengers Per Flight							
Domestic (2)	98.1	100.7	103.2	107.5	110.3	110.0	107.9
International (3)	107.5	108.0	111.4	114.1	116.5	114.2	120.6
Regional	23.3	24.6	25.3	25.4	25.8	25.4	24.2
Air Carrier and Passenger Metrics							
Primary carrier	JetBlue	JetBlue	JetBlue	JetBlue	JetBlue	JetBlue	JetBlue
Primary carrier market share	14.7%	16.9%	21.2%	23.8%	26.2%	26.2%	26.7%
Two top carriers market share	28.8%	29.9%	32.9%	35.0%	37.6%	40.6%	40.6%
Origination & destination share (5)	NA	95.0% (6)	95.6% (7)	95.5% (7)	95.0% (7)	NA	NA
Compensatory airline payments to							
Massport per enplaned passenger (8)	\$15.66	\$14.93	\$13.65	\$13.20	\$13.16	\$12.94	\$14.21
Logan Airport revenue per enplaned passenger (9)	\$34.96	\$33.45	\$32.23	\$32.75	\$33.00	\$32.53	\$32.76
Total Cargo & Mail (1,000 pounds)	571,186	563,210	568,836	546,243	552,378	405,153	407,863

(1) Includes all-cargo flights, but excludes helicopters.

(2) Includes domestic flights on jets and charters.

(3) Includes international flights on jets, charters and commuter carriers.

(4) Excludes general aviation and non-tenant.

(5) The FY2010 statistic reflects the percentage of domestic origin and destination travelers as compared to all domestic passengers. The statistic for FY2011, FY2012 and FY2013 is calculated based on outbound passengers only.

(6) Source: ICF SH&E market study dated June 21, 2012.

(7) Source: Massachusetts Port Authority; U.S. DOT, Air Passenger Origin-Destination Survey, reconciled to Schedules T1 and 298C T1; as reported in Appendix CFC-1 to the Authority's CAFR.

(8) Consists of landing fees, terminal rents, certain non-PFC passenger fees and aircraft parking fees.

(9) Consists of landing fees, terminal rents, parking, utilities, non-terminal and ground rent, concessions and baggage fees.

Source: Authority reports.

Passenger traffic at the Airport totaled 29.4 million passengers for fiscal year 2013, a 0.4% increase from the 29.3 million passengers who used the Airport in the prior year. Passenger traffic increased 3.0% in fiscal year 2012 and 8.0% in fiscal year 2011. For the nine-month period ending March 31, 2014 passenger traffic was 4.5% greater than the nine-month period ending March 31, 2013.

On a calendar year basis, the Airport handled 30.2 million passengers in 2013, an increase of 3.4% over the calendar year 2012. In calendar year 2012, the Airport's passenger traffic increased 1.1% over the prior year. In calendar year 2011, the Airport's passenger traffic increased 5.4% over the prior year. The following table shows monthly growth in enplaned passengers for the 12 months ended March 31, 2013 and 2014. As shown on the table below, for the 12 months ending March 31, 2014, the number of enplaned passengers at the Airport was 4.0% higher than for the same period in 2013.

BOSTON-LOGAN INTERNATIONAL AIRPORT
MONTHLY GROWTH IN ENPLANED PASSENGER (Year over Year)
12 Months ended 3/31/2013 and 3/31/2014

	12 Mos. Ended <u>3/31/2013</u>	12 Mos. Ended <u>3/31/2014</u>	<u>Growth %</u>
April	1,252,592	1,265,457	1.0%
May	1,289,391	1,325,576	2.8
June	1,344,589	1,402,982	4.3
July	1,387,265	1,470,810	6.0
August	1,438,108	1,502,977	4.5
September	1,186,163	1,243,930	4.9
October	1,242,503	1,349,970	8.6
November	1,166,802	1,154,750	(1.0)
December	1,101,149	1,208,131	9.7
January	993,263	989,775	(0.4)
February	958,774	985,700	2.8
March	<u>1,202,050</u>	<u>1,250,584</u>	4.0
Total 12 months	14,562,649	15,150,642	4.0%

Source: Authority.

Landed weights for fiscal year 2013 were 1.8% lower than fiscal year 2012, and in the nine-month period ending March 31, 2014, were 4.5% greater than in the same nine-month period ending in 2013. See "AUTHORITY REVENUES – Airport Properties Revenues" and "MANAGEMENT'S DISCUSSION OF HISTORICAL OPERATING RESULTS."

Domestic jet passengers accounted for 78.0% of passenger traffic in calendar year 2013 and 77.6% of passenger traffic in calendar year 2012. The Airport's domestic jet passenger traffic reached a peak of 23.5 million in calendar year 2013, surpassing the Airport's previous record for domestic jet passengers of 22.6 million in calendar year 2012. This represents a 4.0% increase for calendar year 2013.

In calendar years 2013 and 2012, passengers traveling domestically on regional airlines accounted for approximately 6.8% and 7.2% of total passenger traffic at the Airport, respectively, or approximately 2.0 million passengers each calendar year. The number of regional passengers (excluding passengers traveling internationally) decreased by 2.2% in calendar year 2013, decreased by 11.3% in 2012, was essentially unchanged in 2011, and decreased by 11.0% in calendar year 2010.

International passengers, including those traveling on foreign flag and U.S. flag carriers (including U.S. regional carriers) accounted for 15.0% of passenger traffic in calendar year 2013, or approximately 4.5 million passengers. This segment increased by 3.7% in calendar year 2013 and increased by 10.6% in 2012 following an increase of 7.6% in 2011. Of the 15.0% of passengers traveling internationally in calendar year 2013, 63.8% traveled to or from Europe and the Middle East, 19.0% to or from Bermuda and the Caribbean, 14.2% to or from Canada and 0.7% to or from Central and South America and 2.3% traveled to or from Trans-Pacific.

In calendar year 2013, there were approximately 361,339 airline operations (including both commercial and general aviation) at the Airport, an increase of 1.8% from calendar year 2012. While airline operations at the Airport decreased more than 10.5% between calendar year 2004 and 2013, the Airport's total passengers (including both commercial and general aviation) increased by 15.6% over the same period.

Airline Passenger Services. As primarily an origin-destination airport, Logan Airport is served today, as it has been in the past, by a wide variety of carriers. As of December 31, 2013, airline service at the Airport, both scheduled and non-scheduled, was provided by 40 airlines, including four U.S. major air carrier airlines, five non-major domestic carriers, 20 non-U.S. flag ("*foreign flag*") carriers and 11 domestic regional and commuter airlines ("*regional airlines*" or "*regional carriers*"). The Authority maintains separate statistical data for regional airlines. For purposes of the Authority's data compilation, regional airlines are defined as domestic commuter carriers that exclusively operate smaller regional jet and turbo-prop aircraft with fewer than 100 seats. These carriers are generally subsidiaries or affiliates of major domestic carriers. As of December 31, 2013, Logan Airport was also served by 26 different charter-only airlines.

In response to competitive pressures, the U.S. airline industry has consolidated over the past decade. In September 2005, US Airways and America West merged, and in October 2008, Delta and Northwest Airlines merged. In November 2010, United Airlines and Continental Airlines completed a merger transaction, thereby creating the largest airline in the world as measured by domestic and international seat-miles. The merged airline began operating exclusively under the United name at the Airport as of May 1, 2014. In May 2011, Southwest Airlines and AirTran Airways completed a merger transaction, thereby creating the largest U.S. domestic airline as measured by passengers enplaned. The merged airline, which will operate under the Southwest Airlines name, received a single operating certificate from the Federal Aviation Administration (the "*FAA*") on March 1, 2012, and expects to integrate all of its operations by the end of calendar year 2014. Finally, in December 2013, American Airlines and U.S. Airways merged, creating the world's largest airline. The single operating certificate is currently expected to be completed in late 2015; the integration of operations will follow and may take several years. As a result of the above-described mergers, the four largest U.S. air carrier airlines now consist of American/US Airways, Delta, Southwest/AirTran and United.

The relative share of various carriers at the Airport has fluctuated with no individual carrier having a market share of over 29% in any of the past ten calendar years (excluding regional partners). The following chart presents the relative shares of the U.S. air carrier airlines carrying the highest shares of total passenger traffic at the Airport, as well as the relative shares of the regional airlines and foreign flag carriers, during the last five fiscal years and the nine-month periods ended March 31, 2014 and 2013. In fiscal year 2013, JetBlue Airways ("*JetBlue*") had the largest market share with 26.3% of all passengers. For the nine months ended March 31, 2014, JetBlue also had the largest share with 26.7%. The carriers with the highest market shares—American/US Airways (including US Airways Shuttle), Delta Air Lines, JetBlue, Southwest/AirTran and United Airlines—carried an aggregate of 83.9% of all passengers traveling through the Airport during the nine months ended March 31, 2014. See APPENDIX C – Boston Logan International Airport Market Analysis. The market shares reported in APPENDIX C may differ from those stated herein because the Authority excludes data on airlines' regional affiliates when reporting market share data.

BOSTON-LOGAN INTERNATIONAL AIRPORT
MARKET SHARES OF TOTAL PASSENGER TRAFFIC
(fiscal year ended June 30, except as noted)

<u>Air Carrier</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>Nine Months Ended 3/31/13</u>	<u>Nine Months Ended 3/31/14</u>
American/ US Airways ⁽¹⁾	31.8%	20.0%	25.7%	24.5%	23.6%	23.7%	22.7%
<i>American</i>	16.6	16.1	12.4	11.2	10.9	11.0	10.2
<i>US Airways</i>	15.2	13.9	13.3	13.3	12.7	12.7	12.5
Delta Air Lines ⁽²⁾	20.3	16.8	15.2	14.9	14.3	14.4	13.9
<i>Delta</i>	14.6	13.9	--	--	--	--	--
<i>Northwest Airlines</i>	5.7	2.9	--	--	--	--	--
JetBlue Airways	14.7	16.4	21.2	23.9	26.3	26.2	26.7
Southwest/AirTran ⁽³⁾	4.9	8.3	10.2	9.4	8.1	8.0	8.3
<i>AirTran Airways</i>	4.9	5.1	4.4	3.9	2.9	3.0	2.2
<i>Southwest</i> ⁽⁴⁾	--	3.2	5.8	5.5	5.2	5.0	6.1
United Airlines ⁽⁵⁾	14.1	13.4	12.6	12.5	12.3	12.3	12.3
<i>Continental Airlines</i>	4.7	4.4	4.2	2.8	--	--	--
<i>United</i>	9.4	9.0	8.4	9.7	--	--	--
Foreign Flag	9.8	9.6	9.4	9.6	10.3	10.1	10.6
Regional U.S. Carriers	0.7	0.7	0.6	0.7	0.7	0.9	0.9
Other U.S. Carriers	<u>3.7</u>	<u>4.8</u>	<u>5.1</u>	<u>4.4</u>	<u>4.3</u>	<u>4.5</u>	<u>4.6</u>
Total	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%

- (1) Includes American Eagle (through November 2011), US Airways Shuttle and associated regional carriers. In December 2013, American merged with US Airways, but both continue to operate independently until operations are integrated. For purposes of comparison, however, data reflects consolidated American and US Airways market share information for all fiscal years.
- (2) Includes Delta Shuttle, Delta Express and associated regional carriers. In January 2010, Northwest Airlines merged into Delta and discontinued service as an independent entity. For purposes of comparison, data reflects consolidated Delta and Northwest Airlines market share information for all fiscal years.
- (3) In May 2011, Southwest merged with AirTran Airways, but both continue to operate independently until operations are integrated. For purposes of comparison, however, data reflects consolidated Southwest and AirTran passenger growth information for all fiscal years.
- (4) Southwest Airlines commenced service at Logan Airport in August 2009.
- (5) Includes United Express, Continental Express and associated regional carriers. In March 2012, Continental merged into United and discontinued service as an independent entity. For purposes of comparison, data reflects consolidated United and Continental Airlines passenger growth information for all fiscal years.

Source: Authority.

The market share of foreign flag carriers serving the Airport has increased over the five years ending in fiscal year 2013, increasing from 9.8% of passenger traffic in fiscal year 2009 to 10.3% in fiscal year 2013, and international passenger traffic on foreign flag carriers increased 24.7% from fiscal year 2009 to fiscal year 2013. The foreign flag carriers with the largest market shares in calendar year 2013 were British Airways, Air Canada, Lufthansa German Airlines, Aer Lingus and Air France, with 13.2%, 10.0%, 9.6%, 7.7% and 5.6% of international passenger traffic, respectively.

The domestic market share of the regional U.S. carriers has decreased, from 7.8% in fiscal year 2012 to 7.1% in fiscal year 2013. Shuttle America (part of Republic Airways Holdings) had 28.4% share of domestic regional traffic in fiscal year 2013, followed by Endeavor (f/k/a Pinnacle) (owned by Delta Air Lines) with a market share of 13.0% in fiscal year 2013.

Since the commencement of service in January 2004, JetBlue has grown to be the Airport's largest carrier with a market share of 26.3% in fiscal year 2013. For calendar year 2013, JetBlue was also the Airport's largest carrier with a market share of 26.8%. Southwest/AirTran has also grown over the past five years becoming the Airport's sixth largest carrier with an 8.4% market share for calendar year 2013.

The following chart shows annual growth and decline rates of passenger traffic for the largest carriers serving Logan Airport, as well as the growth and decline rates of passenger traffic for such carriers for the nine months ended March 31, 2014. For the nine months ended March 31, 2014, all four major U.S. air carrier airlines (American/US Airways, Delta, Southwest/AirTran and United) and the foreign flag carriers as a group have shown a positive rate of passenger growth.

BOSTON-LOGAN INTERNATIONAL AIRPORT
ANNUAL GROWTH IN PASSENGERS BY CARRIER
(fiscal year ended June 30, except as noted)

<u>Air Carrier</u> ⁽¹⁾	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	Nine Months Ended <u>3/31/14</u>
American/US Airways ⁽²⁾	(14.7)%	1.1%	8.0%	2.0%	(1.3)%	0.4%
<i>American</i>	(2.8)	3.6	12.3	(0.6)	1.6	(3.5)
<i>US Airways, Inc.</i>	(11.9)	(2.5)	(4.3)	2.6	(2.9)	4.3
Delta Air Lines ⁽³⁾	(14.9)	4.2	16.8	(2.7)	(3.2)	5.4
JetBlue Airways	(0.2)	16.9	40.1	15.9	10.7	6.4
Southwest/AirTran ⁽⁴⁾	(18.1)	10.1	87.1	(4.8)	(13.3)	9.1
<i>AirTran Airways</i>	(18.1)	10.1	(8.0)	(8.7)	(24.1)	(20.6)
<i>Southwest</i> ⁽⁵⁾	--	--	95.1	(1.9)	(5.6)	26.5
United Airlines ⁽⁶⁾	(5.9)	(7.9)	1.7	2.2	(1.9)	3.8
<i>Continental Airlines</i>	1.2	(7.1)	2.8	(28.7)	--	--
<i>United</i>	(7.1)	(0.8)	(1.1)	17.2	27.1	3.8
Foreign Flag	(7.4)	3.4	6.6	5.2	7.5	9.2
Regional U.S. Carriers	(4.8)	(3.9)	(8.0)	(5.3)	(7.8)	(5.2)
Other U.S. Carriers	8.8	43.5	16.9	(3.8)	(4.6)	9.7
Total	(6.7)%	5.6%	7.9%	2.9%	0.5%	4.5%

- (1) For purposes of comparison, data for consolidated air carriers (American/US Airways, Southwest/AirTran and United) is presented for all fiscal years. In the case of each such consolidated air carrier, the data provided for each period occurring prior to the consolidation is estimated based on a summation of the individual carrier information for such period. The data provided for period(s) occurring after the consolidation reflects actual data for such period(s). To the extent individual merged carriers continue to operate separately, individual carrier information is also shown for the periods occurring post-merger, which information may not add to the consolidated figure.
- (2) Includes American Eagle (through November 2011), US Airways Shuttle and associated regional carriers. In December 2013, American merged with US Airways, but both continue to operate independently until operations are integrated.
- (3) Includes Delta Shuttle, Delta Express and associated regional carriers. In January 2010, Northwest Airlines merged into Delta and discontinued service as an independent entity.
- (4) In May 2011, Southwest merged with AirTran Airways, but both continue to operate independently until operations are integrated.
- (5) Southwest Airlines commenced service at Logan Airport in August 2009, thus the first full fiscal year for which annual growth can be shown is fiscal year 2011.
- (6) Includes United Express, Continental Express and associated regional carriers. In March 2012, Continental merged into United and discontinued service as an independent entity.

Source: Authority.

The following chart shows annual growth and decline rates of passenger traffic for the carriers providing international service from Logan Airport, as well as the growth and decline rates of passenger traffic for such carriers for the nine months ended March 31, 2014. For the nine months ended March 31, 2014, the Airport experienced an aggregate 25.9% increase in international passenger traffic.

BOSTON-LOGAN INTERNATIONAL AIRPORT
ANNUAL GROWTH IN PASSENGERS BY INTERNATIONAL CARRIER
(fiscal year ended June 30, except as noted)

<u>Air Carrier</u> ¹	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	Nine Months Ended 3/31/13	Nine Months Ended 3/31/14	<u>Growth %</u>
Aer Lingus Limited	144,004	126,797	121,356	134,035	155,727	103,081	129,817	25.9%
Air Canada	62,933	86,345	102,334	113,739	132,247	94,284	102,389	8.6
Air France	142,260	139,885	142,557	135,663	133,369	94,011	86,401	(8.1)
Alitalia	53,824	65,776	65,019	59,939	57,475	41,305	35,403	(14.3)
American Airlines	283,640	241,508	183,079	135,759	84,373	81,215	15,120	(81.4)
British Airways	212,237	212,195	237,910	247,310	264,342	179,233	221,809	23.8
COPA Airlines ²	-	-	-	-	-	-	24,863	*
Delta Airlines ³	181,188	154,536	205,853	257,595	244,191	166,977	180,242	7.9
Emirates ⁴	-	-	-	-	-	-	4,743	*
Frontier Airlines	-	-	-	4,108	-	-	-	*
IBERIA	46,782	46,377	48,609	47,180	46,168	32,507	18,973	(41.6)
Icelandair	55,353	58,665	69,074	73,012	78,691	54,318	64,761	19.2
Japan Airlines	-	-	-	9,537	50,876	38,827	43,275	11.5
Jazz Air Inc.	121,673	88,680	92,493	91,864	91,660	67,672	66,169	(2.2)
JetBlue	65,469	129,702	247,088	338,468	369,288	272,045	273,871	0.7
Lufthansa German Airlines	177,754	195,046	195,582	214,692	212,508	149,739	155,392	3.8
Porter Airlines Inc.	-	24,383	48,851	66,627	71,275	51,366	58,374	13.6
SATA Internacional	31,152	34,230	37,485	36,431	40,486	28,316	31,928	12.8
Swiss International	63,331	68,333	69,464	68,214	73,030	53,464	53,205	(0.5)
TACV-Cabo Verde Airlines	11,348	13,190	14,800	15,058	15,519	11,565	10,710	(7.4)
US Airways, Inc.	81,648	68,477	1,483	8,308	9,694	6,558	8,265	26.0
Virgin America, Inc.	-	-	-	-	3,607	2,817	-	*
Virgin Atlantic Airways, Ltd.	76,025	85,674	84,063	81,074	80,698	59,630	58,660	(1.6)
Discontinued Service ⁵	11,318	4,964	769	-	-	-	-	*
Non-Signatory/Charter	<u>6,160</u>	<u>7,146</u>	<u>7,313</u>	<u>7,878</u>	<u>1,713</u>	<u>517</u>	<u>1,259</u>	143.5
Total	1,828,099	1,851,909	1,975,182	2,146,491	2,216,937	1,589,447	1,645,684	3.5%

¹ In addition to the carriers shown in this table, Turkish Airlines commenced service from Logan to Istanbul in May 2014 and Hainan Airlines commenced service from Logan to Beijing in June 2014.

² COPA Airlines commenced service from Logan to Panama City in July 2013.

³ Includes both Delta and Northwest Airlines, which merged in January 2010.

⁴ Emirates commenced service from Logan to Dubai in March 2014.

⁵ Includes Aeromexico, Air One S.p.A and Finnair, which discontinued services from Logan Airport prior to fiscal year 2012.

* Not Meaningful.

Source: Authority.

The following chart shows monthly growth and decline rates of passenger traffic for the largest carriers serving Logan Airport for the 12 months ended March 31, 2014.

BOSTON-LOGAN INTERNATIONAL AIRPORT
MONTHLY GROWTH IN PASSENGERS BY CARRIER (Year over Year)
12 Months ended 3/31/14

<u>Air Carrier</u>	<u>Apr</u>	<u>May</u>	<u>Jun</u>	<u>Jul</u>	<u>Aug</u>	<u>Sep</u>	<u>Oct</u>	<u>Nov</u>	<u>Dec</u>	<u>Jan</u>	<u>Feb</u>	<u>Mar</u>
AirTran Airways ⁽¹⁾	(25.3)%	(15.2)%	(26.1)%	(20.0)%	(26.3)%	(36.3)%	(31.2)%	(9.5)%	(19.2)%	(14.1)%	6.3%	(6.8)%
American Airlines ⁽²⁾	(5.4)	(7.6)	(4.2)	(2.6)	(3.4)	(4.7)	2.7	(6.6)	(2.8)	(6.3)	(6.7)	(2.9)
Delta Air Lines ⁽³⁾	(2.5)	0.0	1.0	2.7	0.2	3.7	4.9	(6.0)	4.6	(3.8)	(2.3)	5.6
JetBlue Airways	10.2	17.5	14.9	15.2	13.1	9.3	12.3	0.1	12.2	(3.2)	2.3	(2.2)
Southwest Airlines ⁽¹⁾	9.9	15.6	24.8	25.8	39.3	47.2	53.1	18.2	40.5	13.5	3.9	2.7
United Airlines ⁽⁴⁾	(0.4)	(7.8)	(3.3)	(4.1)	0.2	3.5	14.6	5.3	11.5	(1.4)	6.2	8.7
US Airways, Inc. ⁽⁵⁾	(4.7)	(3.3)	0.1	5.6	0.5	3.6	5.5	(5.8)	0.6	0.1	1.0	10.4
Foreign Flag	7.3	8.8	8.2	6.8	8.7	8.8	10.5	1.2	15.4	12.4	16.7	7.8
Regional U.S. Carriers	(2.1)	3.0	(9.8)	(6.4)	0.5	(7.7)	6.4	(11.1)	(3.8)	(1.1)	16.3	13.4
Other U.S. Carriers	(9.3)	3.2	14.9	13.5	6.8	(5.5)	(2.8)	8.3	30.4	20.0	22.0	18.6

⁽¹⁾ In May 2011, Southwest merged with AirTran Airways but both continue to operate independently until operations are integrated.

⁽²⁾ Includes associated regional carriers.

⁽³⁾ Includes Delta Shuttle and Delta Express and associated regional carriers.

⁽⁴⁾ Includes Continental Airlines (which merged into United as of March 2012), United Express and associated regional carriers.

⁽⁵⁾ Includes US Airways Shuttle and associated regional carriers.

Source: Authority.

Passenger Markets. As of December 31, 2013, scheduled non-stop service from the Airport was offered to 75 domestic and 36 international destinations compared with 72 domestic and 31 international destinations as of December 31, 2012. Based on published preliminary airline schedules, total scheduled seat capacity is expected to increase by approximately 2.4% during the second half of calendar year 2014, from the same period in the prior year. American, Southwest/AirTran and United are all expected to reduce their seat capacity at the Airport; while Air Canada, Alaska, Delta, JetBlue and US Airways are expected to increase their scheduled seats. Overall, scheduled seat capacity to international destinations is expected to increase by 13.4%. Scheduled seat capacity to domestic destinations for the second half of calendar year 2014 is expected to increase by less than 1.0% over the same period last year.

The destinations chosen by passengers using the Airport have changed over the years, reflecting the impacts of domestic and international economic cycles, security screening and the relative cost of air travel. The percentage of passengers traveling by air between Boston and New York/Newark has declined while international traffic and long-haul domestic traffic have increased. The New York market, which includes traffic to LaGuardia, JFK and Newark, has traditionally been the Airport's largest market, but since 2010 has fallen to second place behind Washington, D.C. Demand in the Boston-New York/Newark market has fallen by approximately 17.0% from 1.6 million passengers in calendar year 2003 to 1.3 million passengers for the 12 months ended September 30, 2013, due in part to the availability of competitive rail and bus modes and reduced demand due to fuel-related fare increases. Conversely, during that same period, the Southeast region, which is dominated by the Florida markets, has grown to become the Airport's largest market, accounting for 28.3% of origin and destination passengers for the 12 months ended September 30, 2013. In addition, international traffic as a percentage of overall traffic was 15.1% in calendar year 2013, up slightly from 15.0% in calendar year 2012 and 13.8% in calendar year 2011. In calendar year 2013, the top five international markets were London, Paris, Frankfurt, Toronto and Dublin. New international service from the Airport to the following five destinations commenced within the past several years: Tokyo (commenced April 2012), Panama City (commenced July 2013), Dubai (commenced March 2014), Istanbul (commenced May 2014) and Beijing (commenced June 2014).

The following table shows the percentage of origin and destination passengers traveling on U.S. air carriers between the Airport and other final domestic destinations for the 12 months ended September 30, 2013 (the most recent 12 month period for which data is available), as reported by USDOT. Passengers traveling on international flights are not included. It also shows the comparative ranking of the top 20 domestic destinations for calendar year 2003.

BOSTON-LOGAN INTERNATIONAL AIRPORT
TOP TWENTY DOMESTIC ORIGIN & DESTINATION PASSENGER MARKETS
U.S. CERTIFICATED CARRIERS
(12 Months Ended September 30, 2003 and September 30, 2013)

Market	12 Months Ended 9/30/13 Percentage	12 Months Ended 9/30/13 Rank	12 Months Ended 9/30/03 Rank
Washington, D.C.	6.2%	1	2
New York, NY / Newark, NJ*	6.1	2	1
Chicago, IL	5.8	3	3
San Francisco, CA	5.0	4	7
Los Angeles, CA	4.6	5	6
Orlando, FL	4.4	6	5
Baltimore, MD	3.3	7	10
Atlanta, GA	3.2	8	4
Fort Lauderdale, FL	3.0	9	9
Dallas/Fort Worth, TX	2.8	10	11
Denver, CO	2.4	11	14
Fort Myers, FL	2.3	12	17
Philadelphia, PA	2.3	13	8
Tampa, FL	2.1	14	15
Charlotte, NC	2.0	15	32
Las Vegas, NV	1.9	16	13
Raleigh/Durham, NC	1.8	17	27
Seattle/Tacoma, WA	1.8	18	20
West Palm Beach, FL	1.7	19	16
Minneapolis, MN	1.7	20	18
 Total for Cities Listed	 64.3%		

* Includes JFK, La Guardia and Newark Liberty International Airport.
Source: USDOT, O&D Survey.

Other Factors. The future level of aviation activity and enplaned passenger traffic at the Airport will depend upon factors such as general regional, national and international economic conditions, potential security threats and the financial condition of individual airlines and their continued service at the Airport. The Authority strives to manage operating and capital costs to relieve the burden on aeronautical rates and charges for airlines and their passengers when possible.

There are two regional airports in New England—T.F. Green Airport in Providence, Rhode Island (“*T.F. Green*”) and Manchester-Boston Regional Airport in Manchester, New Hampshire (“*Manchester*”)—that compete with Logan Airport. Logan Airport is by far the largest airport in the region and the only one providing direct service to Europe, the Caribbean, Japan, the Middle East, Central America and China (commencing June 2014). While in the late 1990s and early 2000s these regional airports gained market share through a combination of increased service levels and competitive airfares (largely due to Southwest Airlines) along with capitalizing on the hampered access to Logan due to the Central Artery/Tunnel project, in recent years, the growth of low cost service

at Logan and airline retrenchment from smaller, secondary markets (such as these regional airports) has resulted in a shift in the market dynamics between the three airports, with Logan’s passenger traffic growing and T.F. Green and Manchester experiencing decreased passenger traffic. The following table shows passenger activity at T.F. Green, Manchester and Logan Airport for the most recent three calendar years.

**Airport Passengers
(in millions)**

Airport	<u>2011</u>	<u>% of Total</u>	<u>2012</u>	<u>% of Total</u>	<u>2013</u>	<u>% of Total</u>	<u>(2012-2013) % Change</u>
Logan Airport	28.4	81.2%	29.2	82.9%	30.2	83.0%	3.4%
T.F. Green	3.9	11.1	3.6	10.2	3.8	10.4	5.5
Manchester	2.7	7.7	2.4	6.8	2.4	6.6	0.0
Total	35.0		35.2		36.4		3.4%

Cargo Airline Services. The Airport plays an important role as a center for processing domestic and international air cargo. According to ACI, in calendar year 2012 (the most recent year for which data is available), the Airport ranked 23rd in the nation in total air cargo volume. As of December 31, 2013, the Airport was served by six all-cargo and small package/express carriers. For 2013, the companies with the largest shares of enplaned and deplaned cargo at the Airport, based upon cargo tonnage, were Federal Express, United Parcel Service, Atlas Air (DHL), Lufthansa German Airlines, British Airways and Delta Airlines. Together, these six carriers accounted for 75.0% of total cargo and mail handled at the Airport in calendar year 2013.

Cargo and Mail Traffic. In fiscal year 2013, total combined cargo and mail volume was approximately 552 million pounds. Total volume consisted of 59.6% small package/express, 36.8% freight and 3.6% mail. The total volume of air cargo and mail handled at the Airport decreased in fiscal year 2013 by 0.2% compared to fiscal year 2012 and decreased by 3.7% in fiscal year 2012 relative to fiscal year 2011. Fiscal year 2013 cargo and mail volume was 4.2% above that of fiscal year 2009. A large percentage of total cargo volume for these periods is attributable to integrated all-cargo companies and small package/express carriers. The integrated all-cargo companies, which include Federal Express and United Parcel Service, handled approximately 60.1% of the Airport’s cargo in calendar year 2013, versus 57.4% in calendar year 2012.

Airport Facilities

Airside Facilities. The Airport has four major runways totaling 34,948 feet in length, all of which can accept Group V types of aircraft, and a 5,000 foot uni-directional runway. A380s have landed on the Airport’s two longest runways—Runway 4R/22L and Runway 15R/33L. The longest runway is Runway 15R/33L, with a length of 10,083 feet. Inclined safety over-run areas have been constructed at the end of two of the Airport’s runways and a fire and rescue access road at the approach end of two runways provides emergency access in the event of a water rescue operation. In addition, the Airport has an Engineered Material Arresting System (“EMAS”) installed at the end of two of its runways. EMAS is an engineered bed of ultra-light, crushable concrete blocks, designed to slow an aircraft that has overrun the end of a runway. The Airport also has a 2,557-foot runway used primarily by general aviation aircraft and some small commuter aircraft, approximately 93 acres of concrete apron, 144 acres of asphalt apron and 16.3 miles of taxiway. The airfield is equipped with a 250-foot high control tower staffed by the FAA, high intensity runway lights, four approach light systems, threshold lights, touchdown zone lights, airport surveillance radar, aircraft radio communication facilities, radio navigation installations, a Category III Instrument Landing System (“ILS”) operational at two runway approaches, and Category I ILS systems at two other runway approaches. Navigational equipment is operated and maintained by the FAA. The Airport has a fire and rescue facility and a satellite fire and rescue facility on the airfield.

Terminal Facilities. The airport has four commercial passenger terminals (the “Terminals”) that provide a total of 99 contact gates. As of June 1, 2014, the Terminals in operation included: (1) Terminal A with 18 gates and seven regional jet parking positions (which are the equivalent of four contact gates); (2) Terminal B with 37 gates;

(3) Terminal C with 27 gates; and (4) Terminal E with access to 13 gates. Terminal A is currently used by Alaska Air, Delta (including Delta Shuttle and Comair (Delta Connection)) and Sun Country Airlines. Terminal B is used by Air Canada/Air Jazz, American, PenAir, Spirit Airlines, United/United Express, US Airways/US Airways Express/US Airways Shuttle and Virgin America. Terminal C is used by Cape Air, JetBlue and Southwest/AirTran. Terminal E is used for all arriving international flights requiring federal inspection services and most departures by foreign flag carriers, including Aer Lingus, Air Canada, Air France, Alitalia, British Airways, Copa Airlines, Emirates, Iberia, Icelandair, Japan Airlines, Jazz Air, Lufthansa, Porter Airlines, SATA International Airlines, Swiss International, TACV Cabo Verde Airlines, Turkish Airlines and Virgin Atlantic Airways. In June 2014, Hainan Airlines will also initiate service from the terminal. Terminal E is also used by Southwest/AirTran. The majority of charter airlines utilize Terminal E, although charter airlines also operate from other Terminals. The Airport also has general aviation facilities located in the North Cargo Area currently occupied by Signature Flight Support. See the inside back cover of this Official Statement for a map of the Airport's terminal facilities. For additional information about the Airport's terminal facilities, see APPENDIX C – Boston Logan International Airport Market Analysis – Massport's Ability to Ensure Efficient Gate Utilization. For information regarding recently completed, ongoing and planned improvements to terminal facilities, see "CAPITAL PROGRAM" herein.

Lease Arrangements for Terminal Facilities. The Authority exercises significant control over Terminal facilities at Logan Airport through the leasing arrangements it has entered into with the carriers operating at the Airport. The Authority uses a combination of short-term leases, preferential use provisions, recapture provisions and forced subletting provisions to allow it to allocate its gate resources effectively and accommodate new entrant carriers. All leases with air carriers for Terminal space at the Airport currently provide that the Authority may revise rental rates periodically at the discretion of the Authority to recover the actual direct and indirect capital and operating costs allocable to the leased space. The Authority resets these rates each fiscal year to recover its actual capital and budgeted operating costs.

In general, the Authority prefers to lease space on a month-to-month basis. This provides the Authority the flexibility to allocate gates so that carriers will maximize usage of these facilities. The Authority also has adopted a preferential use policy applicable to all gates at Logan Airport. Under the conditions specified in the policy, the Authority may schedule arrivals and departures at a gate by carriers other than the tenant for any period that the tenant is not using the gate. The tenant carrier must permit the carrier being accommodated under the policy to use the facilities required for the functional use of the gate, and may assess reasonable fees for such use. If a tenant carrier fails to accommodate a carrier under the terms of the preferential use policy, then the Authority may convert the gate to a common use gate.

While the Authority prefers to lease space on a short-term basis, it has granted long-term leases to carriers that have made significant capital investments in terminal facilities. The table below reflects the Authority's current lease arrangements at the Airport with a term of one year or greater. As reflected in the table below, carriers that hold long-term leases (remaining terms greater than one year) with the Authority include American, Delta and US Airways. The Authority's leases with JetBlue and United are for one-year, with provisions for annual extensions. The Authority also currently leases several gates on a short term (month-to-month) basis, including five gates to Southwest, one gate to Alaska Airlines and one gate to Virgin America.

Terminal	Carrier	# of Gates	Lease Term	Expiration Date
Terminal A	Delta	17	10 years	June 30, 2016
Terminal B	American	7	5 years	March 31, 2015
	United	10	1 year	April 30, 2015
	US Airways	7	25 years	June 13, 2021
		13	24 years	September 30, 2023
Terminal C	JetBlue	<u>20</u>	1 year	**
Total:		67		

** The JetBlue lease was entered into on January 20, 2005 with an original term of five years with 20 automatic one-year extensions thereafter. Accordingly, the JetBlue lease is currently on an annual basis with automatic one year extensions.

Each of the above leases provides for the “recapture” of gates by the Authority if the tenant carrier’s average usage (measured in the number of daily operations per gate) falls below a certain Airport-wide average for such usage. These leases also generally require that, at the request of the Authority, the tenant carrier sublease a certain number of gates, as specified in the lease. For a more detailed description, see APPENDIX C – Boston Logan International Airport Market Analysis – Massport’s Ability to Ensure Efficient Gate Utilization.

The long-term lease arrangements with American, Delta and US Airways were entered into in connection with significant capital investments that each carrier made in terminal facilities. Terminal A reopened in 2005 following reconstruction that was largely financed with special facility debt incurred by Delta; American has invested a significant amount of funds in improvements to Pier A of Terminal B; and US Airways constructed two projects in Pier B of Terminal B, completed in 1998 and 2000, adding a wing with four new gates, as well as expanded and renovated holdroom, baggage and concessions areas. Many of the Terminal improvements were financed with proceeds of special facilities revenue bonds issued by the Authority on a non-recourse basis. In no case are such bonds secured by Revenues of the Authority or by a mortgage or other lien on property at the Airport. With respect to the Terminal A special facility bonds, the Authority is under no obligation to assume the liability for such bonds or to direct revenue, other than a portion of the Terminal A airline billings, to service the special facility debt incurred by Delta to reconstruct Terminal A. However, the Authority has agreed with respect to its leases with Delta and US Airways to use reasonable efforts to re-let gates in the event of a default by the tenant. In addition, the Authority has received FAA approval to use PFCs to pay a portion of the debt service on the special facility bonds allocable to the public space within Terminal A and applies approximately \$12.0 million per year of PFCs for such purpose. See “OTHER OBLIGATIONS – Special Facilities Revenue Bonds” herein and APPENDIX C – Boston Logan International Airport Market Analysis – Massport’s Ability to Ensure Efficient Gate Utilization.

Parking Facilities. Private automobiles are the primary means of ground transportation to and from the Airport. Based upon a 2013 air passenger survey, the Authority estimates that approximately 41.0% of all passengers arrive at Logan Airport in private automobiles, and of those, 31.0% (or 13.0% of total passengers) use the Airport’s parking facilities.

The number of on-airport commercial and employee parking spaces is currently limited by the State Implementation Plan (“SIP”) filed by the Commonwealth with the United States Environmental Protection Agency (“EPA”) under the federal Clean Air Act to 21,088, of which 18,415 spaces are currently designated for commercial use and 2,673 spaces for employee parking. Under the Airport parking freeze, the Authority may shift the location of on-Airport parking spaces or convert the use of spaces from employee use to commercial use. Once parking spaces have been converted from employee to commercial use, however, they cannot be converted back to employee use. There is no regulatory limit on the number of parking spaces that are available to the rental car industry at the Airport.

In 2010, the Authority constructed the new Economy Parking Garage at the site formerly known as the Robie Parcel. The garage consolidated 1,000 spaces displaced by the construction of the Rental Car Center facility in the Southwest Service Area (see “CAPITAL PROGRAM – Logan Airport Improvements – Rental Car Center” herein) or previously located at various other various locations at the Airport. The \$33.0 million project was completed in the winter of 2011 and was financed using proceeds from the Authority’s Revenue Bonds, Series 2010-A.

In fiscal year 2012, the Authority completed renovations of the Terminal B Parking Garage. This project included approximately \$54.5 million for structural repairs and lighting upgrades. For additional information regarding additional planned parking improvements, see “CAPITAL PROGRAM” herein.

In April 2014, the Board voted to increase Logan Airport parking rates by \$2.00 per day commencing July 1, 2014 and by \$3.00 per day commencing July 1, 2016. These increases impact all on-Airport commercial parking, including the Economy Parking Garage.

Cargo Facilities. As of December 31, 2013, Logan Airport’s cargo facilities include eleven buildings containing approximately 294,070 square feet of warehouse space. Tenants of cargo facilities at the Airport include Federal Express (occupying 99,564 square feet of warehouse space), American, United, Delta, Quantum Aviation Services, United Parcel Service, Servisair, Southwest and Swissport. The majority of the remaining cargo airlines or

companies occupy facilities under short-term leases in various areas of the Airport. In addition, a number of air cargo operations have moved to off-Airport locations using through-put facilities operated by cargo handlers.

Aircraft Fuel Systems. Aircraft fuel is currently stored in and distributed through an integrated fuel storage and distribution system, which provides for a redundant underground distribution system for aircraft fuel to all gates at the terminals. The fuel system, financed with special facilities revenue bonds of the Authority, is leased to BOSFUEL Corporation (“*BOSFUEL*”), a membership corporation whose members consist of the principal air carriers serving the Airport, and the system is operated by Swissport, Inc. See “OTHER OBLIGATIONS – Special Facilities Revenue Bonds.” The lease between the Authority and BOSFUEL requires BOSFUEL to pay ground rent and other fees for the use of the fuel system, including amounts sufficient to pay the debt service on the BOSFUEL Bonds (defined herein), and BOSFUEL is responsible for the operation and maintenance of the fuel system.

Service and Support Facilities. Airport service and support facilities currently include two facilities for preparation of in-flight meals, a Hilton hotel, a Hyatt conference center and hotel and six aircraft maintenance hangars. Recently constructed in the southwest service area (“*SWSA*”) of the Airport is the new Rental Car Center (“*RCC*”), which opened in September 2013. The RCC provides integrated airport-related rental car operations and facilities by consolidating on the Airport all 11 rental car brands serving the Airport. The RCC is served by a new combined bus fleet that also serves the MBTA Blue Line (Airport Station) riders. See “Ground Access to the Airport” below and “CAPITAL PROGRAM – Logan Airport Improvements – Rental Car Center” herein.

In addition, the Authority operates field maintenance facilities, a water pumping station, electrical substations and distribution system, and a plant that supplies steam, hot water and chilled water. In September 2005, the Authority entered into a long-term agreement pursuant to which NStar provides wholesale electrical distribution services to the Authority, which agreement is still in effect. At that time, the Authority also completed the competitive procurement of electricity supply (power generation) from qualified competitive suppliers. In 2011, the Authority entered into a five-year contract for the supply of base load electricity supply with Shell Energy North America, (US), L.P. Additionally, the Authority purchases ancillary services and a portion of its electricity needs from the Independent Systems Operator of New England (ISO-NE) managed energy markets.

Ground Access to the Airport. Access between the Airport and the central business district of Boston and the western and southern suburbs requires transportation across Boston Harbor. The Ted Williams Tunnel (“*Ted Williams Tunnel*”), which is owned and operated by the Massachusetts Department of Transportation (“*MassDOT*”), provides direct highway access between the Airport, the Massachusetts Turnpike/Interstate Route 90 (the “*Massachusetts Turnpike*” or “*I-90*”), the Southeast Expressway/Interstate Route 93 (“*I-93*”) and Boston’s South Station passenger rail and intercity bus terminal. The Sumner Tunnel (the “*Sumner Tunnel*”) and Lieutenant William F. Callahan Tunnel (the “*Callahan Tunnel*”) lie side-by-side and function as a single tunnel, with the Callahan Tunnel leading from downtown Boston to East Boston and the Airport, and the Sumner Tunnel leading from East Boston and the Airport to I-93 northbound, Storrow Drive and other points in downtown Boston. Route 1A/McClellan Highway, a major arterial roadway, provides access between the Airport and points northeast. Both the Ted Williams Tunnel westbound and the Sumner Tunnel are tolled facilities owned and maintained by MassDOT.

The Authority encourages the use of alternatives to private automobile transportation through public information and advertising campaigns and the development of reliable and innovative alternative transportation services. As part of its planning to enhance Airport roadway efficiency and terminal curbside utilization while protecting environmental quality, the Authority operates the “Logan Express” bus service between the Airport and four locations: Framingham, Braintree, Woburn and Peabody. In April 2014, the Authority launched a new Logan Express shuttle bus service from Boston’s Back Bay area providing an alternative for passengers traveling to Logan Airport. For additional information regarding planned improvements to the Authority’s Logan Express facilities, see “CAPITAL PROGRAM” herein.

In addition to Logan Express, the Authority has contracted for the operation of free shuttle bus service from the Terminals to the MBTA Airport Blue Line station and the RCC, and also to the Authority’s on-Airport economy garage and remote employee parking lots. Similarly, the Authority provides free shuttle service between the Terminals and the Airport’s Water Transportation Dock. An on-demand water taxi service to downtown Boston

runs year round, weather permitting, from this location. The MBTA operates additional scheduled water shuttle service from the Commonwealth's South Shore communities to the Airport.

The MBTA also provides service to Logan Airport through the Silver Line, a bus rapid transit service that originates at South Station and also serves the South Boston Waterfront. The shuttle service is free for Logan Airport customers boarding at the Airport, allowing for a free transfer to the MBTA's red line subway at South Station.

Hanscom Field

Hanscom Field is located principally in the Town of Bedford, Massachusetts, approximately 15 miles northwest of Boston. It encompasses approximately 1,300 acres, of which about 55 acres are occupied by the United States Air Force. Hanscom Field has two principal runways of 5,107 and 7,011 feet, respectively, hangars, a terminal building, taxiways and ramps. The Air Force owns approximately 850 acres adjacent to Hanscom Field. In July 1974, the Authority assumed full responsibility for operating and maintaining the airfield by agreement with the United States Air Force.

Hanscom Field is a corporate jet reliever for Logan Airport. It is anticipated that Hanscom Field will continue to develop as an alternative to the Airport for general aviation and may accommodate niche commercial passenger service. General aviation operations, including business-related activity, charters and light cargo, as well as flight training and recreational flying, currently represent 99% of the activity at Hanscom Field; military aircraft conduct about 1% of the operations. The airfield is currently served by two full service fixed base operators, as well as several limited service fixed base operators. A third full service fixed base operator is currently in development and is expected to commence operations by July 2014.

Worcester Regional Airport

On July 1, 2010, the Authority purchased the Worcester Regional Airport for approximately \$15.5 million, in accordance with the terms of Chapter 25 of the Acts of 2009, as amended (the "*Transportation Reform Act*"), and assumed responsibility for all capital and operating costs thereof.

In fiscal year 2013, Worcester Regional Airport had 75 aircraft based on site and a total of 35,255 operations were recorded, ranging from small single-engine aircraft to large corporate business jets to one large commercial airline (JetBlue). The Authority continues to actively engage in recruiting additional commercial airlines to serve Worcester Regional Airport. In November 2012, Rectrix Commercial Aviation Services, Inc. ("*Rectrix*") began operating as a full service fixed based operator at Worcester Regional Airport. In May 2013, they relocated their operation temporarily into the main Passenger Terminal Building so that construction could begin on a \$5.0 million development project that will include a new 27,000 square foot facility providing full service fixed base operations as well as the base for the maintenance operation for their growing corporate fleet. They are scheduled to move into the new space in July 2014.

On November 7, 2013, JetBlue began commercial service from Worcester Regional Airport. Since then, it has served more than 40,000 passengers through March 31, 2014, and is on pace to serve 100,000 passengers in its first year of operation out of Worcester.

PORT PROPERTIES

The Authority owns, develops, operates and maintains Port Properties comprising certain waterfront properties transferred to it from the Commonwealth in 1959, as well as additional properties subsequently acquired. The Authority administers and develops these Port Properties through the Maritime Department and the Economic Planning and Development Department for mixed-use commercial properties. The Maritime Department plans, develops and manages (i) a cargo terminal containing 1,850 feet of berthing space with a water depth of 45 feet, which terminal is equipped with six low profile ship-to-shore (STS) cranes, (ii) a passenger terminal, and (iii) related maritime properties in the Port, including real estate for maritime, industrial and commercial uses. The Authority believes that in the long-term, this diversified land use strategy will provide a non-maritime revenue stream to

finance the continuing capital development of the Port's cargo and passenger terminals, reducing the burden on the Authority's other revenue sources. The Authority views the Port Properties as an important component of its goal to facilitate the participation of the Massachusetts economy in international trade.

Maritime Properties

The Authority owns, manages, develops, operates and markets the public cargo and passenger terminals and related maritime properties of the Port. Boston is New England's major port and the only port in the region providing a full range of container handling, cruise ship, bulk, breakbulk, automobile processing, petroleum, and ship repair services. The Authority's maritime business activities include cargo handling (including containers, bulk materials and automobiles), serving as a home port and port of call for cruise ships, and leasing property for maritime industrial uses.

Cargo activity during fiscal years 2009 through 2013 and for the nine-month periods ending March 31, 2013 and March 31, 2014 is summarized in the table below.

PORT OF BOSTON CARGO ACTIVITY (fiscal years ended June 30)

<u>Port Activity</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>Nine Months Ended 3/31/2013</u>	<u>Nine Months Ended 3/31/2014</u>
Containers ⁽¹⁾	114,871	100,970	106,857	107,477	110,163	83,025	86,081
Automobiles ⁽²⁾	26,966	33,208	42,256	37,215	46,166	34,408	43,315
Bulk Tonnage	167,881	89,394	112,667	144,430	121,890	86,828	132,222

(1) Does not include over-the-road volumes.

(2) Does not include vehicles entered by over-the-road means.

Source: Authority Reports.

All container operations are consolidated at Conley Terminal in South Boston with related chassis rental and repair services at Fargo Street Terminal North. The Moran Terminal, Medford Street Terminal and Mystic Piers in Charlestown function as an automobile import, export, preparation, processing and distribution facility as well as a bulk cargo facility.

Conley Terminal. Conley Terminal, a 101-acre facility in South Boston, is served weekly by nine international steamship lines. In March 2002, a consortium comprised of Cosco, K Line, Yang Ming Line and Hanjin Shipping Company began providing direct weekly inbound and outbound service between Asia and Boston. Since 1988, Mediterranean Shipping Company has provided direct weekly service between Boston and Northern European and Mediterranean ports. Container volume is closely tied to overall economic conditions in Massachusetts, New England and international markets. The Port of Boston is currently ranked as the 12th largest container port in the United States' Atlantic Coast by container volume.

Moran Terminal, Medford Street Terminal and Mystic Piers. This 80-acre facility in Charlestown is leased to Boston Autoport LLC ("*Boston Autoport*") through June 2051. Boston Autoport is the only automobile processing entity using the Port. Increased domestic production by foreign automakers has reduced vehicle imports into the United States by water. However, Boston Autoport continues to import and store Subarus and other automobiles as well as to export used automobiles, and to pursue other complementary marine industrial subtenants, while making base lease payments to the Authority and receiving other revenues from subleases on the site. Boston Autoport has a number of subtenants on its lease area, including Massachusetts Clean Energy Technology Center, which operates a 46,000 square foot facility to test wind blades to meet certification and investor requirements and support wind industry research and development activities. The facility began operating in July 2011.

Black Falcon Cruise Terminal. This terminal at the former Boston Army Base in South Boston opened in 1986. In 2011, the Authority completed an \$11.0 million renovation of the terminal that included improvements in

passenger amenities, safety and lighting. The table below reflects total volume at the cruise terminal for each of calendar years 2009 through 2013:

BLACK FALCON CRUISE TERMINAL VESSEL AND PASSENGER VOLUME
(calendar year ended December 31)

	<u>Vessels</u>	<u>Total Passengers</u>
2009	105	275,407
2010	111	310,482
2011	107	307,224
2012	117	380,151
2013	116	369,428

The Atlantic coast market is dominated by Florida ports, which handle over 90% of such passengers. In calendar year 2013, the Port of Boston ranked as the 6th largest cruise port on the U.S. Atlantic Coast with 1% of all cruise passengers. Cruise destinations from the Port of Boston include Bermuda and multiple locations in Canada.

Commercial Real Estate Properties

Other Maritime Facilities. The Authority controls several facilities that are used for warehousing, or for importing, processing or distributing bulk and other waterborne commodities such as cement and seafood. These facilities include 88 Black Falcon (an intermodal cargo warehouse and office facility formerly known as International Cargo Port-Boston), the North Jetty/Massport Marine Terminal facility (40 acres) and the Fargo St. Terminal North (16 acres). In June 2005, the Authority designated Marine Terminal Development LLC (“MTD”) to redevelop 30 acres at the Marine Terminal for a mix of cargo warehousing, seafood processing, cold storage and bulk cargo. The Authority plans to sign a long-term ground lease with Marine Terminal Operator, LLC (“MTO”), an affiliate of MTD, for approximately 25 acres in July 2014 that will terminate on February 19, 2070 (the Authority has retained Parcel D, adjacent to the North Jetty berth, for future maritime operations). MTD has designed and permitted the project and has begun construction on Building A, a 230,000 square foot warehouse and cold storage facility. The building will also include a state-of-the-art urban greenhouse for Lufa Farms on the roof. The project is planned to open in the fall of 2015. MTD expects to construct two additional building on the site over the term of the lease.

Fargo Street Terminal South. In March 2010, the Authority and Pappas Enterprises, Inc. (“Pappas”) entered into a long-term ground lease for approximately 38 acres of land that abuts the Reserved Channel. The property contains 860,000 square feet of building area in eight existing buildings that house a variety of industrial/warehousing tenants and other similar uses. Pappas has been leasing this site since 1965 under a prior ground lease with the Authority. In addition to substantially increased ground rent to the Authority, the 2010 ground lease requires Pappas to make investments in roadway and seawall infrastructure improvements. Pappas has proposed additional investments in the existing buildings and re-purposing a portion of the site to include a grocery store and retail-type uses.

South Boston Commercial and Residential Development. The Authority’s Port Properties in the South Boston waterfront area have been active sites of growth and development for office and conference space, residential and hotel properties, parking and restaurants. Completed projects include the World Trade Center, the Seaport Hotel, the East and West Office Buildings, the John Hancock U.S. headquarters office building, the Park Lane Seaport Apartments, the Renaissance Boston Waterfront Hotel, the mixed-use (commercial and residential) district known as Commonwealth Flats, and the construction of new roadways, utilities and a public park on D Street. Liberty Wharf, which opened in 2011, is a multi-use development containing restaurants, retail, office space, a public harbor walk and some in-water slips for public and commercial vessels. Waterside Place, a residential development on Core Block North, opened in January 2014. The MBTA’s Silver Line provides rapid transit service from South Station to the South Boston Waterfront (and through to Logan Airport) with two stations located within the mixed-use Commonwealth Flats. The Boston Convention and Exhibition Center and other private developments are also located in the area.

Boston Fish Pier and South Boston Seafood District. The Boston Fish Pier provides 70,000 square feet of fish processing space and 80,000 square feet of maritime-related office space. The Fish Pier is the home of Boston's commercial fishing boat fleet, and is expected to remain so in the foreseeable future. In 1996, the Authority designated a minimum of eight acres at the Marine Terminal in South Boston for the purpose of constructing several state-of-the-art seafood-processing facilities. The Harbor Seafood Center, the first phase of the new district, opened in 2001 and is fully occupied. The Legal Sea Foods Quality Control Center is also located within this district. MTD is seeking seafood processing tenants for the initial building it plans to construct at the Marine Terminal. See "Other Maritime Facilities" above.

Constitution Center. This facility, located in Charlestown, consists of 7.6 acres of land and includes approximately 169,000 square feet of office space and surface parking. Several related tenant entities are leasing various portions of the site under leases that, including option terms, run through 2082.

Constitution Marina is also a tenant of the Authority adjacent to Constitution Center, although its leasehold consists primarily of the watersheet. The Authority expects to extend the term of the lease with Constitution Marina to October 2024.

East Boston Properties. The Authority has entered into agreements to redevelop East Boston Pier One (and backlands) into a residential development that will include parking, additional boat slips, retail and community space. Site work commenced in 2006, but development of this project was delayed by the economic downturn in 2007. Construction resumed in 2013 and the first building is scheduled to open in the fall of 2014. The Authority also designed and constructed a park on Pier 4 known as "East Boston Piers Park." Phase I of the park opened to the public in 1995. The Commonwealth is expected to finance the construction of Phase II, if and when such project is undertaken. The Authority has entered into a long-term ground lease with Coastal Marine Management to operate, maintain and improve the East Boston Shipyard and Marina. Within the terms of the ground lease, the tenant is required to undertake significant capital improvements to the properties.

STRATEGIC PLAN

During fiscal year 2013, the Members of the Authority voted to undertake the "Massport 2022" strategic planning initiative to help guide the future of the Authority in the coming decade and beyond. This initiative involves Authority staff, the surrounding community, MassDOT and the Authority's other stakeholders in the cooperative, community discussion about how the Authority can best achieve its mission of promoting economic prosperity in a dynamic, highly competitive and ever-changing and expanding global environment. Massport 2022 is intended to take a comprehensive look at all of the Authority's aviation, maritime, real estate and employee assets and to chart a course of action that benefits the Authority's customers and the community in the fairest and most effective way possible, balancing the Authority's specific goals with the larger objectives of the City of Boston, the Commonwealth and the entire New England region.

Pursuant to the Massport 2022 strategic initiative, the Authority has been engaged in an 18-month effort to prepare a unified Strategic Plan (the "Plan") for all of its facilities. The goal of the Plan is to support and allow Logan Airport to serve the needs of 40 million passengers and to enable the Conley Terminal to prepare for the larger ships and consolidated shipping lines that are expected to appear after the opening of the expanded locks in the Panama Canal. The Plan is also examining how best to position the Authority's real estate holdings in East Boston and South Boston that are not required for aviation or maritime uses. The Plan is expected to be presented to the Board for consideration in July 2014, after examining both the strategic options and their associated potential funding sources, capital expenditures, revenue and operating costs. During fiscal year 2015, staff will work to develop specific business plans designed to address and implement the strategic initiatives. The initial work on the Plan has helped shape the FY14-FY18 Capital Program (defined below) and the more detailed business plans will shape subsequent capital plans.

CAPITAL PROGRAM

The Authority utilizes a rolling, five-year capital program as its comprehensive and coordinated capital improvement and financial master plan for all Authority facilities. The capital program, which is amended and approved by the Board annually, sets forth the planned capital projects and expected sources of funding therefor for the next succeeding five-year period. While the Board annually approves a five-year capital program as a whole, each individual project within the capital plan is its own “module,” the scope of and budget for which must be approved separately by the Board before work on such module is commenced.

Many of the commitments within the Authority’s capital plan, such as the Rental Car Center and the Terminal B renovations and improvements contained in the current capital program (discussed further below), have already been authorized by the Authority and extend over several years. The modular design of the capital plan, however, allows the Authority to continually monitor and make adjustments to the overall program, even after work on individual projects has commenced. If significant changes were to occur in available amounts from expected funding sources, or if the costs of certain projects were to increase significantly, the Authority would adjust the timing or reduce the scope of individual proposed projects or the overall program, or both, to accommodate such changed circumstances. For example, in October 2001, as part of its financial recovery plan in response to the financial and operational implications of the events of September 11, the Authority successfully postponed projects and reduced the capital program for fiscal years 2001 through 2006 from a six-year plan to a two-year plan. The Authority believes that the modular design of the capital program significantly increases its ability to make adjustments in capital spending levels, if necessary.

On February 20, 2014, the Authority approved the Fiscal Year 2014-2018 Capital Program (the “*FY14-FY18 Capital Program*”). The FY14-FY18 Capital Program represents a comprehensive and coordinated capital improvement and financial master plan for all Authority facilities. The program was developed to be consistent with the Authority’s strategic goals of meeting growing demand at Logan, protecting the future of the Maritime container and cruise lines of business and defining the role of the commercial real estate properties, while maintaining strong financial management and competitive rate structures, being a good neighbor, planning for increased resiliency, prioritizing security and improving customer service levels in the face of rising demand. The FY14-FY18 Capital Program includes forecasted total expenditures of \$2.2 billion for ongoing projects and for projects to be commenced during the five-year program period, including \$1.2 billion in Authority-funded projects and \$977.4 million in projects anticipated to be funded through third-party or non-recourse funding sources.

The FY14-FY18 Capital Program includes major maintenance of facilities such as the replacement of the electrical substations serving Terminal B and E, replacement of the central baggage system, the reconfiguration of terminal space and relocation of certain airlines and improvements to Airport parking to accommodate the growing number of passengers attracted by the low cost carriers. In addition, the FY14-FY18 Capital Program includes completion of the construction of the Rental Car Center, which was funded in part from proceeds of the Authority’s Special Facilities Revenue Bonds (ConRAC Project), Series 2011A and 2011B (collectively, the “*2011 CFC Revenue Bonds*”), which were issued by the Authority in June 2011. See “Logan Airport Improvements – Consolidated Rental Car Facility” below. The program also includes residential soundproofing in the communities neighboring the Airport, enhancements to the Maritime Properties, Hanscom Field and Worcester Regional Airport and the maintenance and renewal of its existing facilities, all as more fully described below.

Set forth in the following table is a summary of the estimated funding sources for the FY14-FY18 Capital Program and a summary of uses, showing capital projects by funding category. The Authority-funded portion of the FY14-FY18 Capital Program is funded from a variety of sources, including bond proceeds, grants, PFCs, Customer Facility Charges (“*CFCs*”) and pay-as-you-go capital. As shown in the table, the Authority’s financing plan assumes the issuance of the 2014-A and 2014-B Bonds to fund \$101.0 million of project costs (of which \$89.6 million will be expended during fiscal years 2014 through 2018 and \$11.4 million will be used to reimburse expenditures made prior to fiscal year 2014). These projects include roadway improvements, the construction of a new parking garage at Framingham Logan Express, post security corridors between Terminals C and E and the replacement of certain electrical substations. The table also shows projects that have been or may be funded through other third-party or non-recourse funding sources.

**SUMMARY OF ESTIMATED FUNDING SOURCES AND CAPITAL PROJECTS
FISCAL YEAR 2014-FISCAL YEAR 2018**

(in thousands)

Funding Sources

Maintenance Reserve Fund	\$248,327
Improvement and Extension Fund	264,016
PFCs pay-as-you-go	5,467
PFC – Commercial Paper	134,552
FAA Entitlement Grants	24,030
FAA Discretionary Grants	42,149
TSA Aviation Discretionary Grants	114,427
Other Grants	5,064
2012 Bond proceeds ¹	56,685
2014 Bond proceeds ¹	89,593
Future Bond proceeds ¹	133,500
CFCs pay-as-you-go	59,635
CFC Revenue Bond proceeds ¹	23,979
Custodial Funds ²	3,655
Other – Third Party	<u>977,352</u>
Total Funding Sources	\$2,182,431

Project Costs Funded with Revenue Bonds

Renovations & Improvements at Terminal B ^{3,4}	\$44,027
Hangar Upgrades ⁴	12,658
Framingham Logan Express Site ⁵	30,000
Acquisition of Braintree Logan Express Site ⁶	30,000
Electrical Substation Replacement at Terminals B & E ⁵	19,098
Roof Replacement, Crawl Space at Terminal C and RON Parking ⁵	18,771
Roadway Connections to RCC and MBTA Station ⁵	5,157
Terminals C & E Secure Connector ^{3,5}	11,994
North Service Area Edge Buffer & Logan Greenway ^{3,5}	4,573
A380 Accommodations ⁶	40,000
New Parking Garage – 1800 Spaces ⁶	60,000
Roof Replacement & Terminal C Curb ^{3,6}	<u>3,500</u>
	\$279,778

Projects Costs Funded with PFCs and Grants

CBIS Replacement Optimization ³	\$155,228
Renovations & Improvements at Terminal B ³	35,356
Terminal C&E and Gate 40 Connector ³	21,497
Rehab North Alpha & Bravo Taxiways ³	15,528
Runway 4R Rehabilitation	15,000
Other Projects	<u>68,577</u>
	\$325,689

Project Costs Funded with Massport Internally Generated Funds

Harbor Dredging ⁷	\$40,000
Conley Terminal Dedicated Freight Corridor	32,332
Airline Improvements at Terminal B	26,500
Worcester CAT III ILS & Taxiway Improvements ³	18,028
Short Term International Gates Project at Terminal E	15,000
Other Improvements at all Facilities	131,787
Major Maintenance at all Facilities	<u>248,697</u>
	\$512,343

Project Costs Funded with Customer Facility Charges

Rental Car Center	83,614
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Project Costs Funded from Custodial Funds ²

Dredging and Terminal A Maintenance	3,655
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Project Costs Funded by Third Party Sources

Additional third party development ventures	<u>977,352</u>
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Total Capital Program **\$2,182,431**

¹ Proceeds amount shown here does not include bond reserves, costs of issuance or capitalized interest beyond the fiscal years 2014 through 2018 time period.

² Includes funds held by the Authority for harbor dredging as well as the Terminal A Maintenance Reserve Fund.

³ Projects with multiple funding sources.

⁴ Funded with proceeds of the 2012-A Bonds.

⁵ Expected to be funded with proceeds of the 2014-A and 2014-B Bonds.

⁶ Expected to be funded with proceeds of the 2017 Bonds (defined herein).

⁷ The Authority expects to spend \$65 million on the Harbor Dredging project; however, only \$40 million is included in the fiscal year 2014 through 2018 time period.

Logan Airport Improvements

The FY14-FY18 Capital Program includes funding for all or a portion of the following improvements at Logan Airport:¹

Central Baggage Inspection System (“CBIS”). This project reflects the Authority’s commitment to remain a leader in airport security and includes \$176.0 million to improve the existing hold baggage screening system originally installed in 2002. The current screening equipment is reaching the end of its useful life and requires replacement. The TSA will supply the new screening equipment. The construction improvements include realigning bag belts, new check baggage resolution areas and a centralized viewing room for on-screen resolution.

Improvements to Facilitate Airline Consolidation and Domestic Travel Growth at Logan. The renovations and improvements at Terminal B include \$124.0 million to relocate the recently merged United and Continental Airlines into Terminal B and to accommodate the growth of JetBlue in Terminal C. The project will realign eight existing gates on the south side of Terminal B Pier A to provide for expanded hold rooms, new ticket counters, realigned and expanded baggage handling facilities, a new airline club and the construction of a secure connection to Pier B of Terminal B, where US Airways is currently located. The design and construction of this project has been closely integrated with the bag room reconfigurations that are part of the CBIS project. In a related project, the Authority has provided \$26.5 million in funding to United and Virgin America for improvements to their leaseholds in Terminal B.

Improvements to Facilitate the Growth of International Traffic at Logan. The Authority is undertaking a variety of projects to support the increase in international traffic, to expand Logan’s role as an international connector, and to facilitate the transfer of international passengers to and from domestic flights at other terminals. These include the construction of a secure connection between Terminals C and E (\$50.0 million), adjustments to both the airfield and Terminal E to accommodate the projected desire expressed by several foreign flag carriers to introduce service with A380s (\$40.0 million) and the creation of two new international gates from two existing domestic gates (\$15.0 million).

Improvements to the Logan Express sites to increase the use of HOV access to and from Logan. As part of the Authority’s commitment to increasing the use of HOV modes of access, the FY14-FY18 Capital Program includes \$30.0 million to acquire the site of the Braintree Logan Express and \$30.0 million to construct a 1,100 space structured garage at the Framingham Logan Express.

Rental Car Center. The Authority opened the new RCC in September 2013. Final construction of the remaining parts of the project are scheduled for completion in the fall of 2014. The FY14-FY18 Capital Program includes \$59.6 million in CFC collections, and \$24.0 million CFC revenue bond proceeds. In June 2012, the Authority’s Board approved a \$10.0 million increase to the RCC project budget to \$310 million, due to unforeseen subsurface conditions. In December 2013, the Authority extended a \$10.0 million internal loan for the project in advance of CFC collection with the expectation that the loan will be repaid over the next two fiscal years. The project includes the construction of a consolidated rental car facility, consisting of a four-level garage with ready/return spaces, a customer service center, seven acres of quick-turn-around (“QTA”) fueling and cleaning facilities, nine acres of on-site rental car storage, along with relocated bus, taxi and limo pools and associated utility and roadway upgrades. The project also includes \$15.2 million in roadways that provide improved access from the Terminals to the Airport MBTA Station and from the Airport MBTA Station to the RCC, the construction of which roadways is expected to be funded with a portion of the proceeds of the 2014-A Bonds. A common bus fleet of clean fuel vehicles now serves both the rental car patrons and people traveling between the Terminals and the Airport MBTA Station.

Other Airport Projects. The remainder of the FY14-FY18 Capital Program relating to the Airport includes a variety of airside, landside and mitigation projects including the following projects and their estimated costs for fiscal years 2014 through 2018: (i) the replacement of electrical substations at Terminals B and E (\$20.0

¹ Total project costs reflected in this section may differ slightly from the summary table on the prior page to the extent such projects have multiple funding sources and/or involve spending that has occurred either prior to fiscal year 2014 or that will occur after fiscal year 2018 (and thus falls outside the current capital planning period).

million), (ii) the rehabilitation of the North and Alpha Bravo Taxiways (\$15.5 million), and (iii) the rehabilitation of Runways 4R/22L (\$15.0 million). Approximately \$59.9 million of additional airfield and soundproofing projects will be funded with grants and PFCs. Mitigation projects include the Logan Greenway (\$6.3 million) and the SWSA Edge Buffer and the North Service Area Edge Buffer (each at \$3.6 million).

Worcester Airport Improvements

As part of the Authority's commitment to developing air service for the citizens of Central Massachusetts, from fiscal year 2014 through fiscal year 2018 the Authority expects to spend \$46.6 million on improvements at Worcester Regional Airport, including \$18.0 million on installation of a Category III ILS and related taxiway improvements and \$5.2 million on building a new airfield fire and rescue facility ("ARFF") station.

Maritime Improvements

As part of its Strategic Planning efforts, the Authority is exploring ways to prepare Conley Terminal for the consolidation of shipping lines and the advent of larger ships that is expected to occur after the opening of the expanded locks on the Panama Canal. The FY14-FY18 Capital Program includes \$34.0 million for a dedicated freight corridor and \$6.3 million for the rehabilitation of existing cranes. The FY14-FY18 Capital Program also includes \$40.0 million for Boston Harbor dredging, a component of the Boston Harbor Deep Draft Navigation Improvement Project. This project involves the deepening of the major entrance channel, the main ship channel and the reserved channel of Boston Harbor, which will allow larger containerhips to call on Conley Terminal. The Boston Harbor Deep Draft Navigation Improvement Project is expected to cost a total of \$300.0 million, with \$170.0 million in federal dollars coming from the U.S. Army Corps of Engineers pursuant to the Water Resources Reform and Development Act of 2014 ("WRRDA"), \$65.0 million coming from the Commonwealth pursuant to the recently enacted Transportation Bond Bill and \$65.0 million coming from Authority funds. Of the \$65.0 million expected to be financed with Authority funds, \$40.0 million is included in the FY14-FY18 Capital Program.

Real Estate Improvements

BCEC Headquarters Hotel. The Authority has signed a Memorandum of Understanding with the Boston Convention and Exhibition Center ("BCEC") to lease land in South Boston for a convention center Headquarters Hotel if the expansion of the BCEC is approved by the Commonwealth. The Headquarters Hotel would be privately financed and would not be built with Authority funds. The Authority has also committed to construction of an approximately 1,500 space garage on an adjacent parcel that would provide parking for the hotel and other developments in South Boston. The FY14-FY18 Capital Program assumes that the \$100.0 million hotel and the \$65.0 million garage would be privately funded.

Other Third Party Development Ventures. As described above, the Authority expects that approximately \$977.0 million of third party funds (*i.e.* funds that are not on the Authority's balance sheet) will be expended for capital projects on Authority property through fiscal year 2018. In addition to the \$100.0 million BCEC Headquarters Hotel described above, these projects include commitments to construct and finance the development of a hotel and residential apartments on Parcel K (\$220.0 million), Roseland Apartment Building (\$180.0 million), an Air Rights Garage at Core Block (\$65.0 million) and Terminal Improvements at Logan (\$225.0 million). See "OTHER OBLIGATIONS."

Funding Sources

The various projects listed in the FY14-FY18 Capital Program have been and will be financed: (i) through the issuance of Bonds, commercial paper and CFC Revenue Bonds, (ii) from the application of PFCs, federal grants, CFCs and private capital and (iii) from cash flow from operations. The Authority's commercial paper program provides interim funding for certain projects. See "MANAGEMENT'S DISCUSSION OF FORECAST ASSUMPTIONS – Debt Service and Coverage." As of March 31, 2014, the Authority had the following approximate amounts available for projects included in FY14-FY18 Capital Program: \$183.7 million of cash from operations, \$18.7 million of Bond and commercial paper proceeds, \$22.6 million of pay-as-you-go PFCs, \$19.1 million of 2011 CFC Revenue Bond proceeds and \$9.4 million of CFCs.

Bond Proceeds. The proceeds of the 2014-A Bonds and the 2014-B Bonds are expected to be used by the Authority to fund improvements at the Airport as shown in the table and as described below:

2014-A BONDS	(\$ in thousands)
Framingham Logan Express Garage	\$30,000
Roadway Access to Airport MBTA Station	15,000
North Service Area Edge Buffer	3,000
Logan Greenway	<u>2,000</u>
Total 2014-A Bond Proceeds	\$50,000
2014-B BONDS	(\$ in thousands)
Post-security Corridor between Terminals C and E	\$12,000
Electrical Substation Replacement	20,000
Terminal C crawl space improvements	7,000
Roof Replacements	7,000
Creation of Remain Overnight Airplane Parking Spaces	<u>5,000</u>
Total 2014-B Bond Proceeds	\$51,000

The amounts set forth in the foregoing table may be reallocated by the Authority in accordance with the 1978 Trust Agreement and the Bond Resolution.

Future Bond Proceeds. The FY14-FY18 Capital Program is based on the assumption that the Authority will issue revenue bonds in fiscal year 2017 (the “2017 Bonds”) to fund \$184.0 million in project expenditures for fiscal year 2017 through fiscal year 2020. It is expected that \$133.5 million of the proceeds of the 2017 Bonds will be spent during FY14-FY18.

Passenger Facility Charges. Since 1993, the Authority has submitted and received FAA approval to impose and use PFCs, which have been at the \$4.50 level since October 1, 2005. In March 2012, the FAA authorized the use application of \$18.3 million for the Runway 33L Safety End, bringing the total collection and use amount to \$1.4 billion. In September 2013, the Authority submitted a PFC application to impose and use \$100.0 million of PFCs. At the FAA’s request, the Authority submitted a revision to that application on January 28, 2014, and, upon receipt of approval of an air space determination, a final application was submitted on June 9, 2014. On February 6, 2014, the Authority held an airline consultation meeting for an application to impose and use an additional \$116.7 million of PFCs. The Authority expects to submit this application in the summer of 2014. In accordance with the 1978 Trust Agreement, the proceeds of PFCs have been excluded from the Revenues securing the Bonds. In the event that PFC revenues and other funding sources are inadequate to meet anticipated project costs, the Authority would look for other funding sources.

Customer Facility Charges. In December 2008, the Authority imposed a \$4.00 CFC for each transaction day that a car is rented at Logan. Effective December 2009, the CFC was increased to \$6.00 per transaction day. The proceeds of the CFCs are being used to finance all or part of the RCC and associated bus purchases. The CFC provides security for a special facility financing under the CFC Trust Agreement (as defined herein). Upon the adoption of the CFC Trust Agreement, the CFCs were excluded from Revenues securing the Bonds and pledged as security under the CFC Trust Agreement. See “OTHER OBLIGATIONS – CFC Revenue Bonds.”

Federal Grants. The Authority receives grants annually from the FAA pursuant to the AIP and also receives TSA grants from time to time. These grants generally fall into two categories: (i) entitlement grants, which are awarded based upon the number of passengers enplaned at the Airport, and (ii) discretionary grants, which are awarded at the discretion of the FAA based upon specified criteria, including a cost-benefit analysis. Similar to many federal grant-in-aid programs, AIP grants are reimbursement grants. Accordingly, the Authority must expend its own cash to fund an authorized project and then submit invoices to the FAA for reimbursement of such costs

pursuant to the terms of the grant. Thus, while grants may be awarded in one fiscal year, grant funds may be received over a period of several subsequent fiscal years. For a description of the AIP program, see “AVIATION INDUSTRY CONSIDERATIONS – Considerations Regarding Other Sources of Revenue – Federal Grants-in-Aid.”

The Authority will continue its practice of fully utilizing the AIP entitlement grants that are awarded to it to maintain and improve Logan Airport, Hanscom Field and Worcester Regional Airport, and of aggressively seeking FAA discretionary grants for soundproofing and runway safety improvements. Based on communications with the FAA, the Authority currently expects \$4.9 million in annual AIP entitlement grants for Logan, as well as \$1.0 million in annual AIP entitlement grants for each of Hanscom Field and Worcester Regional Airport. For fiscal year 2011 through fiscal year 2013, the Authority was awarded \$49.9 million in FAA discretionary grants for the construction of the Runway Safety End for Runway 33L; as of March 31, 2014, the Authority has collected \$43.2 million of such grant funds.

In fiscal year 2011 through fiscal year 2014, the Authority entered into Other Transaction Agreements with the TSA for a total of \$121.1 million for the Checked Baggage Inspection System; as of March 31, 2014, \$8.7 million had been collected.

There can be no assurance that additional grants from the FAA or the TSA will be available in the future.

Other Funding Sources. The FY14-FY18 Capital Program has been developed to be achievable within the resources anticipated to be available to the Authority at relevant times, including the capacity of users of the facilities of the Authority to bear additional charges. Moreover, the Authority is expending considerable efforts to assure that program costs are predictable and controlled. Should there occur any significant increases in the costs of projects included in the FY14-FY18 Capital Program, whether due to cost overruns or other financial obligations not now contemplated, or should anticipated resources fail to materialize on schedule, resources available to the Authority may be inadequate to accomplish all objectives of the FY14-FY18 Capital Program. If so, the Authority would be required to reduce or delay components of the FY14-FY18 Capital Program. In that event, the selection of projects to be reduced or delayed will depend on circumstances in existence at the time, including relative stages of development, relative economic importance to the activities of the Authority and degrees of transferability of project funding sources. In addition, if federal grant receipts for airfield projects or TSA grants related to hold baggage screening improvements are delayed or cancelled, the Authority may issue additional Bonds to fund the airfield and security projects contained in the FY14-FY18 Capital Program.

AUTHORITY REVENUES

The Authority operates on a consolidated basis; all Revenues generated by each of the Authority’s Projects are pooled to pay the Authority’s Operating Expenses and are pledged to support all of the Bonds on a parity basis. Under federal law, the Authority is one of the few “grandfathered” consolidated port authorities permitted to apply revenues generated at an airport owned by the Authority to support other operations of the Authority. See “AVIATION INDUSTRY CONSIDERATIONS – Federal Grants-in-Aid.” The Authority generates Revenues from each of its Projects, as described below, and each of the Airport and the Port Properties has several lines of business that generate revenue streams.

Airport Properties Revenues

Revenues to the Authority from Airport operations consist of landing fees, terminal building rental rates and fees, cargo building rents, payments made by automobile rental companies, parking fees, concessions and other payments, including Revenues generated by operations at Hanscom Field and Worcester Regional Airport.

Consistent with federal law, aeronautical fees for use of Logan Airport, including landing fees and terminal building charges, are established on a “compensatory basis,” that is, set at levels calculated to compensate the Authority for the actual direct and indirect costs of providing those services and facilities to aeronautical users, principally the airlines. (However, terminal concession leases generally provide that rentals are established based upon a percentage of revenues generated, with a minimum annual guarantee, rather than pursuant to a compensatory

method.) Such costs include the direct cost of such facilities, including terminals, runways and aprons, and the allocable portion of indirect costs of capital improvements serving the entire Airport, such as Airport roadways. The Authority has no agreements that require it to obtain “majority-in-interest” approvals from airlines for its operating or capital expenditures. Pursuant to federal law, landing fees and other aeronautical charges must be reasonable. The Authority believes that its rate-setting methodology is reasonable and consistent with federal law. However, there can be no assurance that such methodology will not be challenged and, if a judgment is rendered against the Authority, there can be no assurance that rates and charges paid by aeronautical users of the Airport will not be reduced. For a discussion of the federal laws and regulations affecting the Authority’s Airport rates and charges, see “AVIATION INDUSTRY CONSIDERATIONS – Federal Law Affecting Airport Rates and Charges.”

The Authority establishes landing fee rates for use of Logan’s airfield at levels calculated to recover the direct and indirect costs of providing common use landing field facilities and related services, based on projected aircraft landed weights for each year. Any variance from these projections is calculated after the fiscal year ends, and the adjustment is either paid to or invoiced to the air carriers and other users, although the Authority may adjust the landing fee during the fiscal year in order to reduce any variance that would be due.

Each fiscal year, the Authority also establishes terminal building rental rates and fees for aeronautical tenants of all of the Terminals, also on a compensatory basis. See “AIRPORT PROPERTIES – Airport Facilities – Lease Arrangements for Terminal Facilities.” Similar to the manner in which the landing fee is handled (as described above), any variance from projected costs is calculated after the fiscal year ends, and the adjustment is either paid to or invoiced to the air carriers, although the Authority may adjust the terminal rental rates during the fiscal year in order to reduce any variance that would be due. In addition, leases with certain carriers that are obligors of special facilities revenue bonds issued by the Authority and secured by a pledge of certain lease revenues also provide for additional rent in an amount at least sufficient to pay the debt service on such bonds. See “OTHER OBLIGATIONS – Special Facilities Revenue Bonds.”

Other Authority Revenues generated at the Airport include parking fees, which are generated according to parking rates set by the Authority, rents and other amounts paid by concessionaires, rental car companies and cargo facility operations, which are set by negotiation or bid.

The FAA has approved Authority applications to impose and use a \$4.50 PFC as authorized by federal legislation through December 1, 2023. The revenues from PFCs are dedicated to certain FAA-authorized capital projects and are excluded from the Revenues under the 1978 Trust Agreement that are securing the Bonds. See “CAPITAL PROGRAM – Funding Sources – Passenger Facility Charges.” The Authority also requires CFCs to be paid by rental car customers at Logan. The current CFC of \$6.00 per day is collected by the rental car companies and remitted to the trustee for the CFC Revenue Bonds as security therefor. CFC revenues are excluded from Revenues under the 1978 Trust Agreement securing the Bonds. See “CAPITAL PROGRAM – Logan Airport Improvements – Consolidated Rental Car Facility.”

Port Properties Revenues

Revenues from the Port Properties are derived from several different sources, reflecting the diverse business activities at the Authority’s maritime terminals. At Moran Terminal, Medford Street Terminal and Mystic Pier No. 1, which are leased to Boston Autoport, the tenant pays a fixed rent, plus a percentage of sublease revenues. At Conley Terminal, which is operated by the Authority, the Authority collects fees from shipping lines for loading and unloading containers and for related services. The Authority also collects dockage and wharfage fees from the vessels. At the Black Falcon Cruise Terminal, the Authority charges per passenger use fees, as well as dockage, water and other charges such as equipment rental.

The Authority also collects dockage and tonnage fees for bulk cargo (most particularly, cement products), ground lease rentals, and building rentals at the various associated office and warehouse buildings included in the Port Properties. Finally, the Authority realizes revenues from the building or facility rental or ground rental of the various properties it owns in East Boston, South Boston and Charlestown.

Investment Income

The Authority also derives income from the investment of the balances in the Operating Fund, the Maintenance Reserve Fund, the Improvement and Extension Fund, the Capital Budget Fund or Account, and the Reserve and Bond Service Accounts in the Interest and Sinking Fund. See “GENERAL OPERATIONAL FACTORS – Investment Policy.”

SELECTED FINANCIAL DATA

The table on page A-34 reflects historical Operating Results and Debt Service Coverage for the five most recent fiscal years and the nine-month periods ending March 31, 2014 and 2013, has been prepared in accordance with accounting principles required by the 1978 Trust Agreement, which differ in some respects from generally accepted accounting principles (“GAAP”). Information for each of the five fiscal years is derived from the Authority’s financial statements for the respective fiscal years. Financial statements of the Authority for fiscal year 2013 and comparative data for fiscal year 2012, together with the report thereon of Ernest & Young, LLP, independent accountants, are included in APPENDIX B to the Official Statement. Information for the nine-month periods ending March 31, 2014 and 2013 under the caption “Historical Operating Results and Debt Service Coverage” is derived from the unaudited financial records of the Authority.

The table on page A-35 reflects forecasted Operating Results and Debt Service Coverage for fiscal year 2014 through fiscal year 2018 and was prepared in accordance with accounting principles required by the 1978 Trust Agreement. The prospective financial information included in this APPENDIX A has been prepared by and is the responsibility of the Authority’s management. The Authority and its management believe that the prospective financial information included in this APPENDIX A and appearing on page A-35 has been prepared on a reasonable basis, reflecting the best estimates and judgments, and represent, to the best of management’s knowledge and opinion, the Authority’s expected course of action. However, because this information is a forecast, it should not be relied on as necessarily indicative of future results. The prospective financial information was prepared by the Authority in accordance with accounting principles required by the 1978 Trust Agreement in order to show forecasted debt service coverage; such information was not prepared with a view toward compliance with the guidelines established by the American Institute of Certified Public Accountants for preparation and presentation of prospective financial information.

Neither Ernst & Young, LLP nor any other independent accountant has examined, compiled or performed any procedures with respect to the “Forecasted Operating Results and Debt Service Coverage” appearing on page A-35 or the Review of Airport Properties Net Revenues Forecasts included in APPENDIX D to the Official Statement, and, accordingly, Ernst & Young LLP does not express an opinion or any other form of assurance on such information or its achievability. Neither Ernst & Young LLP, nor any other independent accountant, assumes any responsibility for or has any association with the prospective financial information and any other information derived therefrom included elsewhere in this offering document.

The Ernst & Young LLP report included in APPENDIX B to the Official Statement relates to the Authority’s historical financial information. The Ernst & Young LLP report does not cover any other information in this offering and should not be read to do so.

The following tables show the calculation of Annual Debt Service Coverage of the Authority, as provided under the 1978 Trust Agreement, which equals the ratio of the Net Revenues of the Authority to the Annual Debt Service for such year. “*Net Revenues*” is defined in the 1978 Trust Agreement as the excess of Revenues over Operating Expenses; provided that for the purpose of the calculations, proceeds of PFCs and CFCs have been excluded from Revenues because such proceeds have been excluded from Revenues under the 1978 Trust Agreement. As used in the tables, “*Annual Debt Service*” is equal to the “Principal and Interest Requirements” on Bonds outstanding for the applicable fiscal year, less the capitalized interest paid from the applicable Project Fund. See APPENDIX E to the Official Statement – Summary of Certain Provisions of the 1978 Trust Agreement – “Certain Definitions.” The calculation of Revenues, Operating Expenses and Annual Debt Service under the caption “Forecasted Operating Results and Debt Service Coverage” is based upon certain assumptions described below. See “MANAGEMENT’S DISCUSSION OF FORECAST ASSUMPTIONS.” While the Authority believes that the assumptions made are reasonable, it makes no representation that the conditions assumed will in fact occur. To the

extent that actual future conditions differ from those assumed or from the information on which the assumptions are based, the actual operating results will vary from those forecast, and such variations may be material.

Note 2 to the Financial Statements in APPENDIX B to the Official Statement includes a reconciliation between the increase in Net Assets as calculated under GAAP and Net Revenues as calculated under accounting practices prescribed by the 1978 Trust Agreement. The significant differences between the two methods of accounting are as follows: investment income is included as operating revenue under the 1978 Trust Agreement, not under GAAP; depreciation expense, interest expense, payments in lieu of taxes, PFC, CFC and capital grant income are all recorded under GAAP, but not under the 1978 Trust Agreement. See APPENDIX B to the Official Statement.

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**HISTORICAL OPERATING RESULTS AND DEBT SERVICE COVERAGE
UNDER THE 1978 TRUST AGREEMENT
fiscal year ended June 30
(\$ in thousands)**

1978 Trust Agreement	2009	2010	2011	2012	2013	Nine Months Ended 3/31/2014	Nine Months Ended 3/31/2013
Revenues:							
Airport Properties - Logan							
Landing Fees	\$ 89,041	\$ 89,718	\$ 91,515	\$ 88,287	\$ 86,533	\$ 68,605	\$ 62,590
Parking Fees	102,778	106,918	116,059	125,771	131,873	99,181	96,406
Utility Fees	26,005	18,442	16,144	15,275	14,867	12,350	11,706
Terminal Rentals	106,021	106,079	110,267	115,567	117,891	92,532	90,599
Non-Terminal Building and Ground Rents	36,693	37,574	39,547	40,107	42,086	35,221	31,371
Concessions	58,685	60,179	62,750	71,342	70,082	56,245	52,831
Other	16,177	19,908	19,417	20,467	19,162	16,781	14,605
	<u>435,400</u>	<u>438,818</u>	<u>455,699</u>	<u>476,816</u>	<u>482,494</u>	<u>380,915</u>	<u>360,108</u>
Airport Properties - Hanscom	9,037	9,227	9,371	9,984	10,377	7,922	7,563
Airport Properties - Worcester	N/A	N/A	911	1,238	774	875	568
Total Airport Properties	<u>444,437</u>	<u>448,045</u>	<u>465,981</u>	<u>488,038</u>	<u>493,645</u>	<u>389,712</u>	<u>368,239</u>
Port Properties							
Maritime Operations	49,299	46,540	50,630	50,876	52,444	43,725	40,082
Maritime Real Estate	18,516	17,682	20,079	22,458	24,185	17,538	16,077
	<u>67,815</u>	<u>64,222</u>	<u>70,709</u>	<u>73,334</u>	<u>76,629</u>	<u>61,263</u>	<u>56,159</u>
Bridge (1)	28,882	15,153	-	-	-	-	-
Total Operating Revenue	<u>541,134</u>	<u>527,420</u>	<u>536,690</u>	<u>561,372</u>	<u>570,274</u>	<u>450,975</u>	<u>424,398</u>
Investment Income (2)	17,483	11,243	8,340	6,695	4,168	2,431	3,193
Total Revenues Before CFC	<u>558,617</u>	<u>538,663</u>	<u>545,030</u>	<u>568,067</u>	<u>574,442</u>	<u>453,406</u>	<u>427,591</u>
CFC Revenues (3)	5,221	20,752	-	-	-	-	-
Total Revenues	<u>563,838</u>	<u>559,415</u>	<u>545,030</u>	<u>568,067</u>	<u>574,442</u>	<u>453,406</u>	<u>427,591</u>
Operating Expenses (4):							
Airport Properties							
Logan	246,561	243,180	253,062	251,718	267,157	214,732	198,649
Hanscom	8,710	8,159	8,726	8,162	9,235	7,312	6,810
Worcester	N/A	N/A	5,122	5,048	5,012	5,256	3,686
	<u>255,271</u>	<u>251,339</u>	<u>266,910</u>	<u>264,928</u>	<u>281,404</u>	<u>227,300</u>	<u>209,145</u>
Port Properties							
Maritime Operations	50,576	49,345	53,239	52,403	53,455	41,507	39,969
Maritime Real Estate	16,344	14,506	15,380	16,637	17,139	13,318	12,825
	<u>66,920</u>	<u>63,851</u>	<u>68,619</u>	<u>69,040</u>	<u>70,594</u>	<u>54,825</u>	<u>52,794</u>
Bridge (1)	12,629	5,279	-	-	-	-	-
Total Operating Expenses	<u>334,820</u>	<u>320,469</u>	<u>335,529</u>	<u>333,968</u>	<u>351,998</u>	<u>282,125</u>	<u>261,939</u>
Net Revenue	<u>\$ 229,018</u>	<u>\$ 238,946</u>	<u>\$ 209,501</u>	<u>\$ 234,099</u>	<u>\$ 222,444</u>	<u>\$ 171,281</u>	<u>\$ 165,652</u>
Net Revenue Excluding CFCs (3)	<u>\$ 223,797</u>	<u>\$ 218,194</u>	<u>\$ 209,501</u>	<u>\$ 234,099</u>	<u>\$ 222,444</u>	<u>\$ 171,281</u>	<u>\$ 165,652</u>
Annual Debt Service	\$ 106,669	\$ 104,691	\$ 101,019	\$ 105,836	\$ 90,084		
Annual Debt Service Coverage	2.10	2.08	2.07	2.21	2.47		

(1) Effective January 1, 2010, the Tobin Bridge transferred to the MassDOT pursuant to the Transportation Reform Act.

(2) Excludes investment income earned by and deposited into Construction, PFC and CFC Funds.

(3) Includes CFC receipts and investment income thereon. CFC revenues are deducted before calculation of annual debt service coverage to provide comparability to years after the ConRAC financing, when CFC revenues are no longer pledged under the 1978 Trust Agreement.

(4) Includes allocation of all operating expenses related to Authority General Administration.

**FORECASTED OPERATING RESULTS AND DEBT SERVICE COVERAGE
UNDER THE 1978 TRUST AGREEMENT
fiscal year ended June 30 (\$ in thousands)**

The forecasts presented in this table were prepared by the Authority on the basis of assumptions believed by it to be reasonable. See "MANAGEMENT'S DISCUSSION OF FORECAST ASSUMPTIONS" in this APPENDIX A. Inevitably, some of the assumptions used to develop the forecasts will not be realized, and unanticipated events and circumstances may occur. Therefore, there are likely to be differences between the forecast and actual results, and these differences may be material.

	2014 ⁽¹⁾	2015	2016	2017	2018
1978 Trust Agreement Revenues:					
Airport Properties - Logan					
Landing Fees	\$ 91,669	\$ 96,022	\$ 101,364	\$ 104,493	\$ 109,965
Parking Fees	133,940	142,130	144,184	161,182	163,521
Utility Fees	15,742	16,417	17,813	19,772	21,156
Terminal Rentals	126,524	130,462	139,687	146,392	154,133
Non-Terminal Building and Ground Rents	47,647	49,509	50,319	49,375	50,179
Concessions	74,699	72,329	73,283	74,227	75,126
Other	23,149	23,263	23,606	23,956	24,311
	<u>\$ 513,371</u>	<u>\$ 530,132</u>	<u>\$ 550,257</u>	<u>\$ 579,396</u>	<u>\$ 598,392</u>
Airport Properties - Hanscom	10,812	12,225	13,181	13,500	14,096
Airport Properties - Worcester	1,173	1,125	1,471	1,714	1,790
	<u>\$ 525,356</u>	<u>\$ 543,482</u>	<u>\$ 564,909</u>	<u>\$ 594,611</u>	<u>\$ 614,278</u>
Port Properties					
Maritime Operations	\$ 55,228	\$ 51,542	\$ 53,430	\$ 55,399	\$ 57,181
Maritime Real Estate	25,469	25,779	26,930	28,306	29,939
	<u>\$ 80,697</u>	<u>\$ 77,321</u>	<u>\$ 80,360</u>	<u>\$ 83,704</u>	<u>\$ 87,120</u>
Total Operating Revenue	<u>\$ 606,053</u>	<u>\$ 620,803</u>	<u>\$ 645,269</u>	<u>\$ 678,315</u>	<u>\$ 701,397</u>
Investment Income ⁽²⁾	2,496	2,197	3,963	3,418	4,497
Total Revenues	<u>\$ 608,549</u>	<u>\$ 623,000</u>	<u>\$ 649,232</u>	<u>\$ 681,733</u>	<u>\$ 705,894</u>
Operating Expenses: ⁽³⁾					
Airport Properties					
Logan	\$ 295,654	\$ 311,769	\$ 327,609	\$ 341,976	\$ 355,340
Hanscom	9,598	10,823	11,365	11,820	12,263
Worcester	6,877	7,829	8,204	8,542	8,860
	<u>\$ 312,129</u>	<u>\$ 330,421</u>	<u>\$ 347,178</u>	<u>\$ 362,338</u>	<u>\$ 376,464</u>
Port Properties					
Maritime Operations	\$ 55,133	\$ 55,729	\$ 57,519	\$ 59,714	\$ 61,820
Maritime Real Estate	17,677	17,868	18,442	19,146	19,821
	<u>\$ 72,811</u>	<u>\$ 73,596</u>	<u>\$ 75,961</u>	<u>\$ 78,859</u>	<u>\$ 81,642</u>
Total Operating Expenses	<u>\$ 384,940</u>	<u>\$ 404,018</u>	<u>\$ 423,139</u>	<u>\$ 441,197</u>	<u>\$ 458,105</u>
Net Revenues	<u>\$ 223,610</u>	<u>\$ 218,982</u>	<u>\$ 226,093</u>	<u>\$ 240,536</u>	<u>\$ 247,789</u>
Annual Debt Service ⁽⁴⁾	\$ 93,123	\$ 101,912	\$ 98,825	\$ 101,148	\$ 101,317
Annual Debt Service Coverage	2.40	2.15	2.29	2.38	2.45

(1) Reflects actual data for the nine months ended March 31, 2014, and budgeted data for the remaining three months.

(2) Excludes investment income earned by and deposited into Construction, PFC and CFC Funds.

(3) Includes allocation of all operating expenses related to Authority General Administration.

(4) The Authority's 2008-A and 2010-D variable rate bonds are assumed to bear interest at a rate of 3.71% and 3.53%, respectively. Reflects the impact of capitalized interest for no more than 24 months for the 2014 Bonds. Assumes the Authority will issue \$214.0 million par amount of revenue bonds in fiscal year 2017.

MANAGEMENT'S DISCUSSION OF HISTORICAL OPERATING RESULTS

The Authority derives revenues from a wide variety of sources, including landing fees and terminal rentals, commercial parking fees, concession and rental car revenues, cargo tariffs and land rentals. Certain of these revenues are regulated by state or federal law, such as aeronautical revenues derived from landing fees and terminal rentals, PFCs and port tariffs. See "AUTHORITY REVENUES – Airport Properties Revenues" and "AVIATION INDUSTRY CONSIDERATIONS – Federal Law Affecting Rates and Charges" and "– Considerations Regarding Other Sources of Revenue." The Authority is not restricted by law with respect to establishing rates for certain other activities, such as commercial parking rates and rental rates for development properties, but the Authority is subject to general market conditions. Similarly, the Authority's operating expenses are governed, in part, by applicable law, which mandates certain standards applicable to large commercial service airports, such as Logan Airport, including safety and security staffing and capital requirements. For example, following September 11, 2001, FAA and TSA instituted numerous security measures for all U.S. airports and seaports, including Logan Airport, Hanscom Field, Worcester Regional Airport and the Port of Boston, which increased the Authority's Operating Expenses. These measures include, but are not limited to, increasing the number of security and law enforcement personnel, restricting the parking of vehicles near terminals, prohibiting all unticketed persons beyond security checkpoints and enhancing the search and screening of all passengers and baggage.

Total Revenues according to 1978 Trust Agreement accounting in fiscal year 2013 were \$574.4 million, compared to \$568.0 million in fiscal year 2012, while Operating Expenses increased to \$352.0 million in fiscal year 2013 from \$334.0 million in fiscal year 2012 resulting in Net Revenues of \$222.4 million and \$234.0 million in fiscal years 2013 and 2012, respectively. Logan Airport is the primary source of the Authority's Revenues, Net Revenue and Operating Expenses. For a discussion of the differences between the accounting principles required by the 1978 Trust Agreement and GAAP, see Note 2 to the Financial Statements in APPENDIX B to the Official Statement. Revenues and Net Revenues do not include PFC revenues, which are required under federal law to be applied to certain FAA-authorized capital projects at the Airport and are not pledged for the benefit of holders of the Bonds, or CFC revenues, which are pledged as security for the CFC Revenue Bonds. See "OTHER OBLIGATIONS – CFC Revenue Bonds." Operating revenue and expense figures for the Airport Properties and Port Properties do not include certain items, particularly expense items such as payments in lieu of taxes, interest and depreciation and amortization, properly allocable to such properties under GAAP.

The Authority actively manages both its revenues and expenses in order to balance several important goals, including the following: maintaining overall expenses at levels designed to maintain the Authority's standards for customer service, safety and security while maintaining reasonable rates for the users of its facilities, recovering a greater share of the actual costs of each of the Authority's Properties from the users of such Properties, maintaining the Authority's financial flexibility and ability to react to unforeseen events and balancing the mix of revenue sources to reduce reliance on any single source of revenues. Consistent with the profit and loss focus of the Authority's senior management, both of the operating departments, Aviation and Maritime, seek to recover an increasingly greater percentage of the actual operating costs and amortization allocable to each facility. Thus, for example, in recent years the Aviation Department has raised rents at and instituted a new rates and charges policy for use of Hanscom Field and the Maritime Department has increased tariffs for services provided to commercial shippers at the Port of Boston.

The Authority benchmarks certain key indices against its peers and establishes financial targets based upon such indices in order to evaluate its rates and maintain a competitive position in the various markets served by the Authority. The Authority strives to balance the need to maintain competitive rates with the need to provide a high level of service to its customers. Because the aeronautical rates and charges at Logan Airport are driven by actual costs, the Authority continually reviews and analyzes, and ultimately controls, its operating expenses. Thus, the Authority develops its five-year rolling capital program taking into account the annual capital and operating costs that will result from each project within the program. In an iterative process, the Authority develops a five-year rolling projected operating budget based upon the projected five-year capital program and benchmarks the projected operating expenses resulting from the proposed projects in order to constrain the capital program in a manner that allows the Authority to meet its financial targets.

Airport Properties

Airport Properties Net Revenues (Airport Properties Revenues less Airport Properties Operating Expenses), decreased from fiscal year 2012 to fiscal year 2013 by 4.9%. The number of passengers using Logan Airport in fiscal year 2013 was 0.44% greater than in the prior fiscal year. Landed weights were 1.8% lower than the prior fiscal year. Parking exits were higher in fiscal year 2013 than in the prior fiscal year, and parking revenues were 4.6% greater than revenues from fiscal year 2012. Logan Airport generated approximately \$482.5 million of Revenues and incurred \$267.2 million of Operating Expenses in fiscal year 2013, compared to \$476.8 million of Revenues and \$251.7 million of Operating Expenses in fiscal year 2012. Operating revenue and expense figures for Logan Airport stated in this paragraph do not include certain items, particularly expense items, such as interest, depreciation and amortization, properly allocable to Logan Airport under GAAP.

Unlike many airport operators, the Authority is not constrained by contractual arrangements with the air carriers serving the Airport governing the incurrence of aeronautical costs and the recovery of such costs in the landing fee and terminal rentals. Instead, landing fees and terminal rentals are set annually by the Authority on a compensatory basis to cover direct and allocated capital, administrative, maintenance and operating costs. The Authority can also make adjustments during the year to the landing fee and to terminal rental rates, if necessary. Accordingly, each October, the Authority establishes the landing fee for the Airport per thousand pounds of landed weight and the rental rates for the terminals, based upon historic capital costs, projected landed weights and the budgeted direct and allocable indirect operating costs of providing these facilities for that fiscal year. The Authority consults with Logan Airport's airline users prior to rate-setting, but the Authority historically has not entered into use agreements or terminal leases which constrain the exercise of the Authority's rate-setting prerogatives. The Authority has no agreements that require it to obtain "majority-in-interest" approvals from airlines for its operating or capital expenditures.

Landing Fees. Landing fee revenues at the Airport increased from \$88.3 million in fiscal year 2012 to \$86.5 million in fiscal year 2013. During this period, the landing fee rate per thousand pounds of landed weight decreased from \$4.36 to \$4.34. Under current policy, any variance between the landing fees collected and the actual costs of operating the airfield during a fiscal year is calculated after the fiscal year ends, and the adjustment is either invoiced to (in the case of a shortfall) or paid to (in the case of a surplus) the air carriers and other aeronautical users. Landed weights at Logan Airport decreased slightly from approximately 19,858,768 thousand pounds in fiscal year 2012 to 19,494,836 thousand pounds in fiscal year 2013. Unpaid landing fees are generally recovered by amortizing bad debts over five years and adding such amount to the landing fee.

Pursuant to the Authority's Peak Period Surcharge Regulation, the Authority monitors projected aviation activity at Logan Airport. If as a result of such monitoring, the Authority projects that the total number of aircraft operations scheduled for the Airport will exceed the total number of operations that can be accommodated without incurring unacceptable levels of delay under visual flight rule conditions, then the Authority will provide advance notice of such over-scheduling to the aircraft operators at the Airport. In the event that the aircraft operators at the Airport do not adjust their flight schedules, then the Authority may declare a "Peak Period" during the period of over-scheduling and impose a surcharge, currently set at \$150 for each operation during such Peak Period, subject to certain exemptions. Any surcharge amounts collected are credited to the airfield cost center. However, in accordance with applicable federal law, the Peak Period Surcharge Regulation is intended to be revenue neutral. Accordingly, the Peak Period Surcharge Regulation is not expected to have any material financial effect on the Authority's Revenues or Net Revenues. The Peak Period Surcharge Regulation was adopted in accordance with requirements of the Massachusetts Environmental Protection Act certificate and the FAA's Record of Decision regarding Runway 14/32, and the final decision in *Massport v. City of Boston, et al.* Based upon the current level of operations at the Airport, there is no Peak Period currently in effect. The Authority expects to continue to seek opportunities to maximize the utilization of existing capacity.

Terminal Rentals. Each fiscal year, the Authority establishes terminal building rental rates and fees for all of the Terminals on a compensatory basis. All leases with air carriers for terminal space at the Airport currently provide that the Authority may revise rental rates periodically, at the discretion of the Authority, to recover the actual direct and indirect capital and operating costs for such leased space. The Authority resets these rates each fiscal year to recover its actual capital and budgeted operating costs. Similar to its policy regarding landing fees (described above), the Authority calculates the variance from the projections after the fiscal year ends, and the

adjustment is invoiced to (in the case of a shortfall) or paid to (in the case of a surplus) the air carriers. The Authority's practice, however, is that the Authority does not recover through its terminal rentals the costs allocable to unrented space or bad debts. The Authority can also make adjustments during the year to the rates charged for terminal usage. In addition, leases with certain carriers that are obligors of special facilities revenue bonds issued by the Authority and secured by a pledge of certain lease revenues require such carriers to pay rent in an amount at least sufficient to pay the debt service on such bonds and the allocable compensatory costs to the Authority. See "OTHER OBLIGATIONS – Special Facilities Revenue Bonds."

The Authority and Delta negotiated a Restated and Amended Lease for Terminal A following Delta's Chapter 11 Bankruptcy filing, which lease became effective in July 2006. The Restated and Amended Lease reduced Delta's lease from 18 gates and seven regional aircraft parking positions to 12 gates and four regional aircraft parking positions. Rentals from Terminal A were \$22.0 million in fiscal year 2012 and \$23.0 million in fiscal year 2013. After Delta and Northwest merged, Delta leased two additional gates and the regional jet parking positions remaining in Terminal A. The remaining four gates in Terminal A are currently used as common use gates. The Authority has a lease for the western wing of Terminal B with US Airways for a term scheduled to end September 30, 2023, and amended the lease to add seven gates in the south wing addition for a term that is scheduled to end in November 2021. The Authority entered into a similar lease of a significant portion of the eastern wing of Terminal B with American Airlines for a term expiring in 2015. Effective May 1, 2014, United consolidated its operations formerly located at Terminals A and C at ten gates located in Terminal B. See "AIRPORT PROPERTIES – Airport Facilities – Lease Arrangements for Terminal Facilities." Rentals from Terminal B were \$21.1 million in fiscal year 2012 and \$19.6 million in fiscal year 2013. With the exception of JetBlue, the Authority does not have long-term written agreements with any of the airline tenants in Terminals C and E. Rental rates for such Terminals are set on a compensatory basis to recover direct and allocated capital, administration, maintenance and operation costs. Rental revenue from Terminals totaled \$115.6 million in fiscal year 2012 and \$118.0 million in fiscal year 2013. Rental income from non-terminal buildings and ground rents other than Terminals totaled \$40.1 million in fiscal year 2012 and \$42.1 million in fiscal year 2013.

Parking Fees. Airport parking revenues increased from \$125.8 million in fiscal year 2012 to \$131.9 million in fiscal year 2013. The increase in parking revenues is primarily due to the increase in the commercial parking rate that took effect in March 2012. Additional rate increases of \$2.00 per day commencing July 1, 2014 and \$3.00 per day commencing July 1, 2016 have been approved by the Board for all on-Airport parking lots, including the Economy Parking Garage. Parking fees are generated according to parking rates set by the Authority. The Authority does not share parking fees with the carriers as an offset to either landing fees or terminal rents; rather, the Authority retains the business risk and the return of this cost center. The number of commercial parking spaces at the Airport is subject to a limitation imposed by the EPA. See "AIRPORT PROPERTIES – Airport Facilities – Parking Facilities."

Concessions. Revenues from concessions decreased from \$71.3 million in fiscal year 2012 to \$70.1 million in fiscal year 2013. This decrease is attributable, in part, to a new foreign currency exchange contract upfront payment made in fiscal year 2012. Concession revenues include payments made by rental car companies that operate at the Airport and commissions from the following concessions: food and beverage, news and gifts, duty free shops and other specialty shops.

Hanscom Field. During fiscal year 2013, Revenues from operations at Hanscom Field represented approximately 1.8% of the total Revenues of the Authority, and Hanscom's Operating Expenses constituted approximately 2.6% of the Authority's Operating Expenses. In fiscal year 2013, Hanscom Field contributed \$10.4 million of Revenue, with Operating Expenses of \$9.2 million, yielding an operating surplus before debt service or other capital expenses of approximately \$1.1 million. Net revenue from Hanscom Field was \$1.8 million in fiscal year 2012.

Worcester Regional Airport. In fiscal year 2013, Revenues from operations at Worcester Regional Airport represented less than 1% of the total Revenues of the Authority and Worcester's Operating Expenses constituted approximately 1.5% of the Authority's Operating Expenses and represented an operating loss of approximately \$4.2 million before debt service and other capital expenses.

Port Properties

Maritime Operations includes container activity, cruise passenger activity and automobile activity. Maritime Real Estate includes some land/building assets and all of the former Business Development Department's real estate assets. Since fiscal year 2004, the Authority has experienced small annual Port Properties operating surpluses.

In fiscal year 2013, the Revenue attributable to the Port Properties totaled approximately \$76.6 million, or approximately 13.3% of the Revenues of the Authority, and the Port Properties accounted for approximately \$70.6 million of Operating Expenses, or approximately 20.1% of the Authority's Operating Expenses. In fiscal year 2013, the Port Properties realized a surplus of \$6.0 million in Net Revenues, following a surplus of \$4.3 million in fiscal year 2012. The Net Revenue from Maritime Operations was a deficit of \$1.0 million for fiscal year 2013, while the Net Revenue from Maritime Real Estate was a surplus of \$7.0 million in fiscal year 2013. Over the period shown, the Authority has pursued a policy of seeking compensatory pricing, aggressively negotiating new lease terms when possible, and revenue development through more intense use of the Port Properties and a marketing program designed to increase the volume of containers handled and the number of cruise passengers who embark or disembark in Boston, in an effort to mitigate these deficits.

Investment Income. Investment income decreased to \$4.2 million in fiscal year 2013 from \$6.7 million in fiscal year 2012, primarily reflecting decreases in short-term interest rates over the period.

Other. Historical operating results of the Authority reflect the revenue and expenses associated with the Tobin Bridge through the end of the second quarter of fiscal year 2010. Pursuant to the Transportation Reform Act, the ownership and operation of the Tobin Bridge as well as all associated liabilities were transferred from the Authority to the newly created MassDOT. On January 1, 2010, the Tobin Bridge became part of MassDOT's metropolitan highway system, and the Bridge's revenue-producing capacity now supports MassDOT's debt and other surface transportation costs.

The terms of the transfer included all Tobin Bridge assets and the assumption by MassDOT of certain Tobin Bridge liabilities, including, but not limited to, public safety responsibilities and a portion of the current payment-in-lieu-of-tax payments associated with the Tobin Bridge, and sets forth the parties' resolution of certain matters extending after the transfer date. Using funds available in the Improvement and Extension Fund established under the 1978 Trust Agreement, the Authority defeased approximately \$20.9 million of revenue bond debt, which was equal to the outstanding amount of Bonds that financed Tobin Bridge improvements. As a result, debt attributable to the Bridge is no longer an obligation of the Authority.

MANAGEMENT'S DISCUSSION OF FORECAST ASSUMPTIONS

The following discussion elaborates on the information contained in the above table entitled "Forecasted Operating Results and Debt Service Coverage Under the 1978 Trust Agreement" and reflects the most current information available to the Authority. The table and ensuing discussion contain pro-forma forecasts for the period covering fiscal year 2014 through fiscal year 2018. This prospective information was prepared by the Authority in accordance with accounting principles required by the 1978 Trust Agreement in order to show projected debt service coverage; such information was not prepared with a view toward compliance with the guidelines established by the American Institute of Certified Public Accountants for preparation and presentation of prospective financial information. The forecasts were prepared by the Authority's staff. LeighFisher prepared a review of the Authority's Airport Net Revenues Forecasts in connection with the issuance of the 2014 Bonds. In the opinion of LeighFisher, the assumptions upon which the Authority's forecasts are based provide a reasonable basis for such forecasts. See APPENDIX D to the Official Statement for the 2014 Bonds, which should be read in its entirety for an understanding of the forecasts and the key underlying assumptions therein.

For fiscal year 2014, projections are based on the Authority's unaudited actual results through March 31, 2014 and the forecasted budget for the remaining three months of fiscal year 2014. Revenues were forecasted to be \$608.5 million for fiscal year 2014 and the forecasted Operating Expenses total \$384.9 million. Through March 31, 2014, operating revenues of \$451.0 million were 3.40% above budget and 6.3% above the same time period in fiscal year 2013. Total Revenues of \$453.4 million were \$15.0 million, or 3.5% above budget. For the same period,

Operating Expenses of \$282.1 million were \$13.7 million or 5.0% below budget for the first nine months of fiscal year 2014. Net revenues of \$171.3 million for the first nine months of the fiscal year were \$29.0 million or 20.4% greater than budgeted.

The forecasts reflected in the table assume: (a) an increase of operating costs in fiscal year 2014, compared to fiscal year 2013 actual results, of (i) 11% for Logan Airport, primarily due to the opening of the RCC, (ii) 4.0% at Hanscom Field, (iii) 37.2% at Worcester Regional Airport, primarily due to JetBlue initiating passenger air service to Florida, and (iv) 3.1% at the Port Properties; (b) growth of baseline operating costs 5.0% on average annually in fiscal years 2015 and thereafter; (c) inflation of capital costs (to the mid-point of construction) at 4.0% annually; (d) investment income (other than for investment agreements currently in effect) at a rate of 0.5% annually in fiscal year 2014 and 1.0% thereafter; (e) average interest rates of 5.0% on Bonds issued in 2014 and 6.0% on Bonds issued in 2017; (f) completion dates for capital projects as currently contained in the FY14-FY18 Capital Program; and (g) the addition of staff and contract services in future years, as necessary, to operate new facilities as they are placed in service.

The Authority believes that the forecasts reflected on the table are conservative in nature. The forecast for full fiscal year 2014 is based on actual Airport passenger growth of 4.5% for the first nine months of the fiscal year (through March 2014), and an assumption of 1.0% growth for the remaining three months (April – June 2014). Passenger levels are then forecast to increase 1.5% per annum beginning in fiscal year 2015 through fiscal year 2018. These forecasts do not assume any significant future disruptions to air travel or cessation of service by any air carrier now serving the Airport. This forecast is intended to be conservative to aid in financial planning and can be contrasted with the Authority's planning forecast and the FAA's terminal area forecast for Logan Airport. See APPENDIX C – Boston Logan International Airport Market Analysis. If the forecasted Revenues are not realized in a material way, then the Authority expects that it will not execute all of the projects listed in the FY14-FY18 Capital Program. The Authority's willingness and ability to reduce capital spending when events so require was demonstrated in its response to the events of September 11 and in the subsequent adherence to the financial recovery plan put in place thereafter. In addition, forecasted revenues do not include CFCs that are levied on rental car customers. See "CAPITAL PROGRAM – Logan Airport Improvements; Rental Car Center."

In December 2013, the Authority made an internal loan in the amount of \$10.0 million from the Improvement and Extension Fund to complete the RCC project. The loan will be repaid with CFCs.

Beginning in fiscal year 2013, certain elements of the RCC facility have affected the Revenues, Operating Expenses and Net Revenues under the 1978 Trust Agreement. The Authority is responsible for operating and performing routine maintenance on the common use areas of the building, and for providing security in the building and surrounding areas. The rental car companies are obligated to pay building rent to cover these costs. The rental car companies also pay a Common Area Transit ("CAT") Fee for their allocable share of the Logan terminal area busing system and a Green Bus Depot Fee to cover the capital cost of constructing that facility. These revenue sources, along with the ground rent that the rental car companies pay for their leased space in the RCC facility, constitute Revenues of the Authority under the 1978 Trust Agreement. Similarly, the Authority's operating and maintenance costs incurred with respect to the RCC facility are considered operating expenses in accordance with the 1978 Trust Agreement.

Airport Properties

Forecasted revenues from landing fees and terminal rentals reflect the periodic revision of such charges at rates designed to recover the net annual cost of providing these airport facilities. Net annual costs include all operating expenses and amortization of capital costs, less any PFC revenues applied to these projects and any federal grant funds received for these projects. For the five-year period from fiscal year 2014 to fiscal year 2018, landing fee revenues are forecasted to increase at an average annual rate of 5.0%. The increases over the forecast period are attributable to the inclusion in the rate base of airfield capital costs, including allocable capital costs from other Airport capital projects and increased operating costs.

Terminal building rental revenues from fiscal year 2014 through fiscal year 2018 are projected to increase at an average annual rate of 5.5%. In fiscal year 2014, terminal building rental revenues are forecast to be \$126.5 million, which is 7.3% greater than fiscal year 2013. The increase forecasted for fiscal year 2014 reflects the

increase in passengers, reduced airline vacancies (primarily due to the expansion of service by JetBlue), additional allocable capital costs from Airport capital projects and increased operating costs. See “AIRPORT PROPERTIES – Airport Facilities; Lease Arrangements for Terminal Facilities.” Terminal building rentals also include baggage fees calculated to recover the Authority’s cost of operating baggage screening in unleased space and per passenger fees that recover Terminal E costs related to international passengers and unleased, common-use space.

In fiscal year 2014, Revenues from non-terminal and ground rents are forecasted to increase approximately 13.2%. In April 2014, the Board voted to increase Logan Airport parking rates in fiscal years 2015 and 2017. The Authority is forecasting that the increase in parking rates in fiscal years 2015 and 2017 will add approximately \$11.0 million and \$10.0 million in revenues, respectively, to further fund operating and capital projects. Concession revenues are forecasted to increase 6.6% for fiscal year 2014 and 1.0% annually thereafter.

From fiscal year 2014 through fiscal year 2018, revenues at Hanscom Field are forecasted to increase at an average annual rate of 6.4%, while expenses are forecasted to increase at an average annual rate of 6.0%. Revenues at Worcester Regional Airport are projected to increase 52.0% in fiscal year 2014 over fiscal year 2013 revenues. Revenues are forecasted to increase 1.5% in fiscal year 2015, 31.0% in fiscal year 2016, 17.0% in fiscal year 2017 and 4.0% in fiscal year 2018 as a result of JetBlue initiating passenger air service to Florida. In fiscal year 2014, expenses at Worcester Regional Airport are forecasted to increase 37.2% over fiscal year 2013 operating expenses. Operating expenses are forecasted to increase 13.8% in fiscal year 2015 and then 4.2% per annum thereafter. Assuming a combination of low inflation, the addition of the RCC operations in the fall of 2013 and limited programmatic growth thereafter, Operating Expenses of the Airport Properties are forecasted to increase at an average annual rate of 9.4% for the period from fiscal year 2014 through fiscal year 2015, and at an average annual rate of 4.4% for the remainder of the forecast period.

Forecasted Revenues and Operating Expenses of the Airport are based in part on assumptions regarding future levels of passenger enplanements. The forecast for full fiscal year 2014 is based on actual Airport passenger growth of 4.5% for the first nine months of the fiscal year (through March 2014), and estimates of 1.0% growth for the remaining three months (April – June 2014) and then increases of 1.5% per year thereafter during the forecast period. Such estimates reflect the Authority’s preference for using conservative estimates in its financial planning. The Airport Market Analysis states that the Authority’s baseline financial forecast of enplanement growth at the Airport of 1.5% per year through fiscal year 2018 and 1.0% thereafter is reasonable, that the Authority’s planning forecast of 1.6% represents a reasonable range of future passenger traffic at the Airport, and that the Authority’s financial forecast of 3.3% growth for fiscal year 2014, 1.5% average annual growth from fiscal years 2015 through 2018, and 1.0% average annual growth thereafter is conservative compared to the FAA forecast and the Airport’s historical annual growth.

The Authority has assumed that it will receive approximately \$185.7 million of federal TSA, AIP entitlement, noise and other discretionary grant reimbursements during the period from fiscal year 2014 through fiscal year 2018. See “AVIATION INDUSTRY CONSIDERATIONS – Considerations Regarding Other Sources of Revenue; Federal Grants-in-Aid.” If these funds are not received, projected landing fees and/or checked bag fees would increase over the coming years. There can be no assurance that such AIP or TSA grant funds will be available in the amounts or at the times projected.

Review of the Boston Regional Market Analysis

The Market Analysis Report set forth in APPENDIX C to the Official Statement was prepared by ICF SH&E in connection with the issuance of the 2014 Bonds. Such report is set forth herein in reliance upon the knowledge and experience of such firm as airport consultants.

Review of Airport Properties Net Revenues Forecasts by Consultants

LeighFisher prepared a review of the Authority’s Airport Properties Net Revenue Forecasts in connection with the issuance of the 2014 Bonds, which is included as APPENDIX D to the Official Statement. The review should be read in its entirety for a fuller understanding of the forecasts and the key underlying assumptions therein. In the opinion of LeighFisher, the assumptions upon which the Authority’s forecasts are based provide a reasonable basis for the forecasts. As stated in the review, any forecast is subject to uncertainties. Inevitably, some

assumptions will not be realized and unanticipated events and circumstances may occur. Therefore, there are likely to be differences between the forecast and actual results and those differences may be material.

Port Properties

Maritime Operations Revenues are forecasted to increase 5.3% in fiscal year 2014 and then increase at an average annual rate of 1.0% thereafter through fiscal year 2018, while expenses are projected to increase 3.1% in fiscal year 2014, 1.1% in fiscal year 2015 and then increase at an average annual rate of 3.5% thereafter through fiscal year 2018. Maritime Operations is expected to have a surplus of \$95,000 in Net Revenues in fiscal year 2014 and then forecasted to have average annual deficits of approximately \$4.3 million per year thereafter through fiscal year 2018. The deficits forecasted are due to the assumption that container volumes will grow at a slower rate during the forecast period. Also, a reduction in cruise passengers is forecasted due to the loss of cruise service at Boston by the “Carnival Glory,” which accounted for approximately 32,000 passengers in fiscal year 2013. The projected fiscal year 2014 container volume is expected to be 114,000 containers, which is 6.5% above budget. Container volumes are forecasted to be 111,265 in fiscal year 2015, 112,377 in fiscal year 2016, 113,501 in fiscal year 2017 and 114,636 in fiscal year 2018, reflecting modest increases of 1.0% in container volumes for each of those fiscal years.

Reflecting additional revenues from South Boston development properties that are currently leased, Revenues from Maritime Real Estate are forecasted to increase at an average annual rate of 4.4% from fiscal year 2014 through fiscal year 2018. Revenue forecasts are not included for projects currently without signed leases. The forecast also assumes a 3.0% average annual increase in Maritime Real Estate Operating Expenses.

Investment Income

The Authority’s forecasts of investment income assume that existing investments are held until maturity at their respective stated rates of interest and that available cash will be reinvested at an interest rate of 0.5% in fiscal years 2014 and 2015 and 1.0% in fiscal years 2016 through 2018.

Debt Service and Coverage

The Authority’s forecasts include the issuance of additional Bonds in fiscal year 2017 to provide adequate capital for the Bond funded projects identified in FY14-FY18 Capital Program. See “CAPITAL PROGRAM – Funding Sources.” The Authority anticipates the issuance of \$214.0 million of 2017 Bonds in fiscal year 2017 to fund \$184.0 million in project costs. There can be no assurance, however, that the amount and timing of this Bond issue will be as set forth in the preceding sentence. The 2017 Bonds are assumed to bear interest at a rate of 6.0%. The 2017 Bonds are assumed to include one year of capitalized interest during the construction period, which is netted against annual debt service. This future 2017 Bond issue is assumed to include Bond proceeds to fully fund the Reserve Account to an amount equal to the Reserve Account requirement. See “SECURITY FOR THE 2014 BONDS – Reserve Accounts” in the Official Statement. The Authority expects that the non-Bond funded modules of the FY14-FY18 Capital Program will be financed from the expenditure of proceeds from commercial paper, the application of PFCs on a pay-as-you-go basis, the application of CFCs including the proceeds of the CFC Revenue Bonds, private sources of capital, federal and other grants and cash flow from operations. The Authority does not project that this amount of additional debt will have an adverse impact on its ability to comply with the coverage requirements of the 1978 Trust Agreement. The Authority’s capital program is designed to be modular, and the Authority expects to undertake projects only after sufficient funding has been secured. Forecasted coverage for the Authority’s forecasted annual debt service is set forth in the table on page A-35. There can be no assurance, however, that these coverage levels will be achieved. The coverage levels presented do not include PFC or CFC revenues or any debt service for debt payable from PFCs or CFCs. For a discussion of the requirements relating to issuance of additional Bonds, see the section entitled “SECURITY FOR THE 2014 BONDS – Additional Bonds” in the Official Statement.

DEBT SERVICE REQUIREMENTS UNDER THE 1978 TRUST AGREEMENT

The following table sets forth debt service on the Authority's outstanding Bonds⁽¹⁾ and the 2014 Bonds for each fiscal year in which such Bonds will be outstanding. Column totals may not add due to rounding.

Year Ending July 1	Other Outstanding Fixed Rate Bonds Debt Service ⁽²⁾	Outstanding Variable Rate Bonds Debt Service ⁽³⁾	2014-A Bonds		2014-B Bonds		2014-C Bonds		Total Debt Service ⁽⁴⁾
			Debt Service		Debt Service		Debt Service		
			Principal	Interest ⁽⁵⁾	Principal	Interest ⁽⁵⁾	Principal	Interest	
2015	\$77,945,859	\$9,617,296	--	\$1,383,254	--	\$908,139	\$5,140,000	\$6,917,267	\$101,911,814
2016	70,714,109	9,737,005	--	2,213,600	--	2,049,042	6,975,000	7,136,200	98,824,956
2017	70,816,571	9,955,373	\$825,000	2,213,600	\$855,000	2,375,150	7,180,000	6,927,200	101,147,894
2018	70,938,759	9,993,355	845,000	2,197,100	890,000	2,340,950	7,400,000	6,712,000	101,317,164
2019	66,300,384	10,027,091	875,000	2,171,750	925,000	2,305,350	5,010,000	6,416,000	94,030,574
2020	66,302,154	10,241,394	900,000	2,145,500	965,000	2,268,350	5,210,000	6,215,500	94,247,898
2021	63,183,875	10,384,253	945,000	2,100,500	1,000,000	2,229,750	5,470,000	5,955,000	91,268,378
2022	63,185,750	10,527,752	990,000	2,053,250	1,050,000	2,179,750	5,745,000	5,681,500	91,413,002
2023	63,201,900	8,251,371	1,040,000	2,003,750	1,105,000	2,127,250	6,035,000	5,394,250	89,158,521
2024	59,792,088	8,209,862	1,095,000	1,951,750	1,160,000	2,072,000	6,335,000	5,092,500	85,708,200
2025	59,800,931	8,392,189	1,145,000	1,897,000	1,220,000	2,014,000	6,650,000	4,775,750	85,894,870
2026	59,823,888	8,504,835	1,205,000	1,839,750	1,280,000	1,953,000	6,985,000	4,443,250	86,034,723
2027	59,826,838	8,624,878	1,265,000	1,779,500	1,345,000	1,889,000	7,330,000	4,094,000	86,154,216
2028	48,217,013	8,806,603	1,330,000	1,716,250	1,410,000	1,821,750	7,700,000	3,727,500	74,729,115
2029	44,326,588	3,092,262	1,395,000	1,649,750	1,480,000	1,751,250	8,080,000	3,342,500	65,117,350
2030	35,794,613	1,404,610	1,465,000	1,580,000	1,555,000	1,677,250	8,480,000	2,944,500	54,900,972
2031	35,825,750	1,468,252	1,540,000	1,506,750	1,630,000	1,599,500	8,905,000	2,520,500	54,995,752
2032	35,832,250	1,488,184	1,615,000	1,429,750	1,715,000	1,518,000	9,350,000	2,075,250	55,023,434
2033	34,651,500	1,505,890	1,695,000	1,349,000	1,800,000	1,432,250	11,005,000	1,607,750	55,046,390
2034	23,024,800	1,551,370	1,780,000	1,264,250	1,890,000	1,342,250	10,315,000	1,057,500	42,225,170
2035	23,024,175	1,543,511	1,870,000	1,175,250	1,985,000	1,247,750	10,835,000	541,750	42,222,436
2036	23,017,150	1,549,168	1,960,000	1,081,750	2,085,000	1,148,500	--	--	30,841,568
2037	23,019,400	1,592,784	2,060,000	983,750	2,190,000	1,044,250	--	--	30,890,184
2038	19,888,450	1,617,876	2,165,000	880,750	2,295,000	934,750	--	--	27,781,826
2039	19,893,200	--	2,270,000	772,500	2,410,000	820,000	--	--	26,165,700
2040	19,886,625	--	2,385,000	659,000	2,530,000	699,500	--	--	26,160,125
2041	7,662,250	--	2,505,000	539,750	2,660,000	573,000	--	--	13,940,000
2042	7,659,750	--	2,630,000	414,500	2,790,000	440,000	--	--	13,934,250
2043	--	--	2,760,000	283,000	2,930,000	300,500	--	--	6,273,500
2044	--	--	2,900,000	145,000	3,080,000	154,000	--	--	6,279,000

⁽¹⁾ Does not include commercial paper or debt service on obligations of the Authority not secured on a parity with the Bonds under the 1978 Trust Agreement, such as subordinated revenue bonds, PFC Revenue Bonds (defined herein), CFC Revenue Bonds (defined herein) and special facilities revenue bonds. For a description of such other obligations, see "OTHER OBLIGATIONS."

⁽²⁾ The figures shown in this column combine Bond Debt Service for the outstanding 2005 Bonds, 2007 Bonds, 2008-C Bonds, 2010 Bonds (other than the Series 2010-D Bonds) and 2012 Bonds. Does not include the Bonds refunded by the 2014-C Bonds.

⁽³⁾ Assumes a 3.71% interest rate for the Authority's Revenue Bonds, Series 2008-A and a 3.53% interest rate for the Authority's Revenue Bonds, Series 2010-D.

⁽⁴⁾ Totals may not add due to rounding.

⁽⁵⁾ Amount shown are net of capitalized interest.

AVIATION INDUSTRY CONSIDERATIONS

General Economic Conditions

Historically, the financial performance of the air transportation industry has correlated with the state of the national and global economy. Following significant and dramatic changes that occurred in the financial markets in September 2008, the U.S. economy experienced a recession followed by weak growth. As a result of concerns about the U.S. government's ability to resolve long-term deficits, S&P in August 2011 downgraded the credit rating of the U.S. sovereign debt from AAA to AA+. The near-term economic outlook for the national and Massachusetts economies continues to include a slow recovery from the recession that began in 2007. There can be no assurances that the prolonged weak economic conditions, the U.S. federal government's credit rating downgrade, or other national and international fiscal concerns will not have an adverse effect on the air transportation industry.

Financial Condition of the Airline Industry

The number of passengers using the Airport will depend partly on the profitability of the U.S. airline industry and the associated ability of the industry and individual airlines to make the necessary investment to continue providing service. The airline industry has historically been highly cyclical and is characterized by intense competition, high operating and capital costs, and varying demand. Passenger and cargo volumes are highly sensitive to general and localized economic trends, and passenger traffic varies substantially with seasonal travel patterns. After an exceptional period of volatility in the 2000s, the outlook for U.S. carrier profitability in the near-term is positive, with the U.S. airline industry having posted its fourth consecutive year of profitability in 2013. While there is cautious optimism that the U.S. airline industry is moving to a cycle of sustainable profits, the profitability of the airline industry, nonetheless, may still fluctuate dramatically from quarter to quarter and from year to year, even in the absence of catastrophic events such as the terrorist attacks of September 11, 2001 and the economic recession of 2008 and 2009.

Further, due to the discretionary nature of business and personal travel spending, airline passenger traffic and revenues are heavily influenced by a variety of factors, including: (i) the strength of the U.S. economy and other regional and world economies, (ii) the cost and availability of labor, fuel, aircraft and insurance, (iii) international trade, (iv) currency values, (v) competitive/partnership considerations, including the effects of airline ticket pricing, (vi) traffic and airport capacity constraints, (vii) governmental regulation, including security regulations and taxes imposed on airlines and passengers, and maintenance and environmental requirements, (viii) passenger demand for air travel, (ix) strikes and other union activities and (x) disruptions caused by airline accidents, criminal incidents, acts of war or terrorism and weather and natural disasters.

The Airport Market Analysis included in APPENDIX C and the Review of Airport Properties Net Revenues Forecasts included in APPENDIX D each reflect that, historically, airline travel demand has recovered from temporary decreases stemming from recessions, carrier liquidations, terrorist attacks and international hostilities. See APPENDIX C – Boston Logan International Airport Market Analysis under the heading “Industry Overview” and APPENDIX D – Review of Airport Properties Net Revenues Forecasts under the heading “Key Factors Affecting Net Revenue Forecasts – Passenger Traffic – The Financial Health of the Airline Industry.” Given the strong origin-destination character of the Airport's market, the travel intensity of Boston area's key industries and the high per capita income of the region, the Authority's airport consultants expect that future demand for airline travel at the Airport will depend primarily on economic factors, rather than the financial health of any given air carrier. See APPENDIX C – Boston Logan International Airport Market Analysis and APPENDIX D – Review of Airport Properties Net Revenues Forecasts under the heading “Key Factors Affecting New Revenue Forecasts” for a further discussion of certain factors affecting future airline traffic.

While the Authority believes that it is less vulnerable to the economic condition of individual airlines because of Logan Airport's high percentage of origin-destination passengers and because no single airline accounts for a majority of enplaned passengers, no assurance can be given as to the financial stability or profitability of the airline industry or of any airline in particular. The Authority makes no representation with respect to the continued viability of any of the carriers serving the Airport, airline service patterns, or the impact of any Airport revenues. No assurance can be given that airlines serving the Airport will not eliminate or reduce service.

Airline Consolidation

In 2005, ten major airlines were flying inside the United States (AirTran, Alaska Airlines, American Airlines, America West, Continental, Delta, Northwest, Southwest, United and US Airways) and accounted for 87.0% of all available seats. Faced with declining profitability due to increased costs of aviation fuel, lower fares brought on by the proliferation of low cost carriers (as described above), reduced growth potential in the domestic markets and declining passenger activity based on security concerns, the airlines pursued consolidation. In 2005, US Airways and America West merged. The merger closed in 2008. This was followed by a merger between Delta and Northwest in 2009. The merged airline now operates under the Delta name. As a result of the merger, Delta reduced its scheduled seat capacity at the Airport by 12.2% in 2009.

In October 2010, Continental Airlines, Inc. became a wholly owned subsidiary of United Continental Holdings, Inc. (formerly UAL Corporation, the parent company of United Airlines, Inc.). The merged airline, which operates under the United name, integrated its operations in 2012. In May 2011, Southwest acquired all of the outstanding common stock of AirTran Holdings, Inc., the parent company of AirTran, thereby creating the largest U.S. domestic airline as measured by enplaned passengers. The merged airline, which will operate under the Southwest Airlines name, obtained a single operating certificate from the FAA on March 1, 2012, and expects to complete the integration process by the end of calendar year 2014. Southwest/AirTran accounted for approximately 10.0% of total domestic passengers at the Airport in calendar year 2013.

Most recently, in December 2013, American Airlines and US Airways were granted approval to merge, allowing American Airlines parent AMR Corporation to exit bankruptcy. The merged entity effectively created the world's largest airline as measured by available seat miles. The newly formed airline, America Airlines Group, has settled all Justice Department anti-trust suits issues by divesting 104 slots at Washington's Reagan National Airport and 34 slots at New York's LaGuardia Airport, as well as two gates at Logan Airport. The airline is expected to integrate operations during calendar year 2014.

As a result of the consolidations described above, today there are four major airlines flying inside the United States (American/US Airways, Delta, Southwest/AirTran and United) that account for over 85% of domestic capacity (available seats). Such consolidation, combined with a focus on driving profitability via capacity discipline and unbundling of services and resulting increased fee income, has increased airline profitability. Airline analysts expect the consolidated entities will continue to remain profitable in the near-term with a continued focus on return on invested capital through capacity discipline.

Further airline consolidation remains possible. Depending on which airlines serving the Airport, if any, merge or join alliances, the result may be fewer flights or decreases in gate utilization by one or more airlines. Such decreases could result in reduced Airport revenues, reduced PFC collections and increased costs for the airlines serving the Airport. As stated in APPENDIX C to the Official Statement, the Airport is at a relatively low risk of losing passenger traffic due to further mergers, consolidations or liquidations, beyond some short-term disruption, because of the underlying strengths of the Boston market. See APPENDIX C – Boston Logan International Airport Market Analysis.

Emergence of Low Cost Carriers

As the larger U.S. carriers consolidated and became more focused on capacity discipline, fare increases took hold. Low cost carriers began to emerge in larger markets where passenger levels were high enough for the low cost carriers to overcome certain barriers to entry caused by the larger carriers such as, for example, control of the majority of airport gates and slots. The cost structure of low cost carriers allows for lower fares, which has stimulated traffic and driven low cost carriers into more, larger markets. One result of the consolidation of carriers and their capacity discipline and the associated fare increases is that certain price-sensitive travelers are flying less. Recently, these budget conscious flyers have emerged as an underserved segment which has helped to expand the low cost carrier market to include the ultra-low cost airlines, such as Allegiant and Spirit.

Low cost carriers have significantly increased their service at the Airport. Five domestic low cost carriers currently operate at the Airport—JetBlue, Southwest, Spirit Airlines, Sun Country and Virgin America. Low cost carriers carried 37.5% of total passengers enplaning at the Airport in fiscal year 2013. These airlines collectively

lease 26 gates at the Airport. As mentioned under “AIRPORT PROPERTIES – Boston-Logan International Airport – Airline Passenger Services” herein, JetBlue has grown to become the largest carrier at the Airport with a market share of 26.3% in fiscal year 2013. In addition to these domestic low cost carriers, a sixth low cost carrier – Porter Airlines – provides international service from Logan to Toronto.

As mentioned above, the 2013 merger between American and US Airways required both American and US Airways to divest slots and gates at key constrained airports nationwide, including the Airport. The divestitures were proposed and eventually agreed upon in order to enhance system-wide competition in the airline industry. The airlines trying to secure the open slots and gates include JetBlue, Southwest and Virgin America, among others. The slots and gates relinquished by US Airways and American may further increase the presence of low cost carriers at the Airport, and may enhance increased competition in the industry. Increased access to major markets for low cost carriers may moderate average airfare increases that can typically result from airline consolidation.

Since commencing operations at the Airport in January 2004, JetBlue has become the largest carrier at the Airport. JetBlue has experienced strong growth in its focus markets (Boston, New York-JFK, San Juan and Fort Lauderdale) and has had the strongest capacity increases over the last three years, outside of the ultra-low cost carriers’ aggressive expansion. However, JetBlue has encountered challenges. With its concentration of East Coast routes, the harsh 2014 winter caused over 4,000 cancellations during January and February, which negatively impacted system-wide activity at the airline. In addition, JetBlue pilots recently voted for union representation by the Air Line Pilots Association (“ALPA”). Historically, low cost carriers generally have not been unionized. The first contract with ALPA has to be negotiated, which could result in increased pilot costs. The Authority can give no assurance as to the financial stability or profitability of the airline industry or of any airline in particular.

Effect of Bankruptcy of Air Carriers

Since 2001, several airlines with operations at the Airport have filed for and have subsequently emerged from bankruptcy protection, including United, Continental, Delta, Northwest, US Airways and, most recently, American Airlines in 2011. Additional bankruptcies, liquidations or major restructurings of other airlines could occur. The Authority’s stream of payments from a debtor airline could be interrupted to the extent of unpaid fees for pre-petition goods and services, including accrued rent and landing fees. Under the U.S. Bankruptcy Code, a debtor airline that is a lessee under an unexpired lease with the Authority of non-residential real property, such as a lease of Terminal space or a hangar, is required within certain statutory time periods to assume or reject such lease. Rejection of a use or other agreement or executory contract would give rise to an unsecured claim of the Authority for damages, the amount of which in the case of a use or other agreement is limited by the U.S. Bankruptcy Code. The amount ultimately received in the event of a rejection of a use or other agreement could be considerably less than the maximum amounts allowed under the U.S. Bankruptcy Code. Additionally, during the pendency of a bankruptcy proceeding, a debtor airline may not, absent a court order, make any payments to the Authority on account of goods and services provided prior to the bankruptcy. The Authority actively monitors past due balances to minimize any potential losses due to such proceedings, aggressively pursues overdue amounts and bankruptcy claims, and includes an allowance for uncollectible debts in its landing fee and terminal rental rates. Whether or not an airline agreement is assumed or rejected by a debtor airline in a bankruptcy proceeding, it is not possible to predict the subsequent level of utilization of the gates leased under such agreement. As of March 31, 2014, 74 of the Airport’s 95 jet gates were subject to leases and all seven regional jet positions are leased. See APPENDIX C – Boston Logan International Airport Market Analysis under the heading “Massport’s Ability to Ensure Efficient Gate Utilization.”

It is not possible to predict the impact on the Airport of any future bankruptcies, liquidations or major restructurings of other airlines. Because of the Airport’s high percentage of origin-destination passengers and because no single airline accounts for a majority of enplaned passengers, however, the Authority believes it is less vulnerable to the economic condition of individual airlines. In addition, the fact that no airline has given up a lease at Logan through decades of bankruptcies, with the exception of Delta, which renegotiated its lease, demonstrates the value airlines place on having a presence at Logan.

Potential investors are urged to review the airlines’ financial information on file with the Securities and Exchange Commission (the “SEC”) and USDOT. See also APPENDIX C – Boston Logan International Airport Market Analysis and “AVIATION INDUSTRY CONSIDERATIONS – Information Concerning the Airlines.”

Cost of Aviation Fuel

Airline earnings are significantly affected by changes in the price of aviation fuel. According to the Airlines for America (formerly the Air Transport Association) (“A4A”), aviation fuel is the largest cost component of airline operations, and therefore an important and uncertain determinant of an air carrier’s operating economics. There has been no shortage of aviation fuel since the “fuel crisis” of 1974, but there have been significant price increases for fuel. From 2000 to 2008, the price of aviation fuel more than tripled. Oil prices reached an all-time record high of approximately \$145 per barrel in July 2008, and while they have declined from this elevated level, they have fluctuated significantly since then. As of March 31, 2014, the price of a barrel of crude oil was approximately \$91. According to A4A, fuel expenses, which historically ranged from 10-15% of U.S. passenger airline operating costs, are now estimated to be 30% or more of such costs. Significant fluctuations and prolonged increases in the cost of aviation fuel have adversely affected air transportation industry profitability, causing airlines to reduce capacity, fleet and personnel, to invest in new, more fuel efficient aircraft and equipment and to increase airfares and institute fuel, checked baggage, and other extra surcharges, all of which may reduce demand for air travel.

Many airlines engage in or have engaged in fuel hedging – purchasing fuel in advance at a fixed price through derivative contracts – to help manage the risk of future increases in fuel costs. However, there can be no assurance that any fuel hedging contract can provide any particular level of protection from volatile fuel prices. One legacy carrier has even gone as far as to purchase its own refinery in order to better manage its fuel costs.

Aviation Security Concerns

A terrorist threat or terrorist incident aimed at aviation could have an immediate and significant impact on the demand for aviation services, including, but not limited to, services at the Airport, and depress airline industry revenues and the Authority’s revenues. Since September 11, 2001, intensified security precautions have been instituted by government agencies, airlines and airport operators. No assurance can be given that these precautions will be successful. The possibility of intensified international hostilities and further terrorist attacks involving or affecting commercial aviation are a continuing concern that may affect future travel behavior and airline passenger demand. Further, the perceived inconvenience and delays associated with security screening procedures have led to both the avoidance of travel and the switching from air to surface modes of transportation for short trips.

Information Concerning the Airlines

Many of the principal domestic airlines serving the Airport, or their respective parent corporations, are subject to the information reporting requirements of the Securities Exchange Act of 1934, as amended, and in accordance therewith file reports and other information with the SEC. Likewise, foreign airlines serving the Airport that have American Depositary Receipts (“*ADRs*”) registered on a U.S. national exchange are subject to the same reporting requirements. Certain information, including financial information, concerning such domestic airlines, or their respective parent corporations, and such foreign airlines is disclosed in certain reports and statements filed with the SEC. Such reports and statements can be inspected and copied at the public reference facilities maintained by the SEC and on its website.

Foreign airlines serving the Airport, or foreign corporations operating airlines serving the Airport (unless such foreign airlines have *ADRs* registered on a national exchange), are not required to file information with the SEC. Such foreign airlines, or foreign corporations operating airlines, serving the Airport file limited information only with the USDOT.

The Authority does not undertake any responsibility for or make any representation as to the accuracy or completeness of: (i) any reports and statements filed with the SEC or USDOT or (ii) any material contained on the SEC’s website as described in the preceding paragraph, including, but not limited to, updated information on the SEC website or links to other Internet sites accessed through the SEC’s website.

Forward-Looking Statements

This Appendix A contains forecasts, projections and estimates that are based on current expectations. In light of the important factors that may materially affect the financial condition of the Authority and the aviation industry generally and other economic and financial matters, the inclusion in this Appendix A of such forecasts, projections and estimates should not be regarded as a representation by the Authority that such forecasts, projections and estimates will occur. Such forecasts, projections and estimates are not intended as representations of fact or guarantees of results.

As discussed in the Airport Market Analysis attached as APPENDIX C, the factors affecting aviation activity at the Airport include: the growth of population and of the economy in the Boston Secondary Market Service Area, airline service and route networks, the financial health and viability of the airline industry, national and international economic and political conditions, the availability and price of aviation fuel, levels of air fares, the capacity of the national air traffic control system and capacity at the Airport and elsewhere. See APPENDIX C – Boston Logan International Airport Market Analysis. The Airport Market Analysis should be read in its entirety for an understanding of all of the assumptions used to prepare the forecasts made therein. No assurances can be given that these or any of the other assumptions contained in the Airport Market Analysis will materialize.

In addition, the Review of Airport Properties Net Revenues Forecasts relating to the 2014 Bonds attached as APPENDIX D to the Official Statement contains a review of certain forecasts of the Authority. APPENDIX D to the Official Statement should be read in its entirety for an understanding of the forecasts and the key underlying assumptions therein. Inevitably, some assumptions used to develop the forecasts will not be realized and unanticipated events and circumstances may occur. Therefore, the actual results achieved during the forecast period will vary, and the variations may be material. See “MARKET ANALYSIS AND REVIEW OF AIRPORT NET REVENUES” and “MANAGEMENT’S DISCUSSION OF FORECAST ASSUMPTIONS” herein and APPENDIX C – Boston Logan International Airport Market Analysis hereto and APPENDIX D – Review of Airport Properties Net Revenues Forecasts to the Official Statement relating to the 2014 Bonds. See also “Aviation Security Concerns” above.

Federal Law Affecting Airport Rates and Charges

Federal aviation law requires, in general, that airport fees be reasonable and that, subject to the “grandfather provisions” discussed below (see “Considerations Regarding Other Sources of Revenue – Federal Grants-in-Aid”), in order to receive federal grant funding, all airport generated revenues must be expended for the capital or operating costs of the airport, the local airport system, or other local facilities owned or operated by the airport owner that are directly and substantially related to air transportation of passengers or property. Pursuant to the requirements of the Federal Aviation Administration Authorization Act of 1994 (the “1994 Aviation Act”), the USDOT and FAA have promulgated regulations setting forth an expedited hearing process to be followed in determining the reasonableness of airport rates and charges, and have also promulgated a policy statement (the “Rates and Charges Policy”), which sets forth the standards that the USDOT uses in determining the reasonableness of the fees charged to airlines and other aeronautical users.

In 1997, the United States Court of Appeals for the District of Columbia Circuit vacated the Rates and Charges Policy in part, determined that a portion of the Rates and Charges Policy was arbitrary and capricious and vacated portions of the policy and remanded it to the USDOT. In 2008, USDOT amended the Rates and Charges Policy to permit “congested airports,” as defined therein, to charge a two part landing fee that includes a per operation charge intended to help reduce congestion and operating delays. Congested airports are also permitted to include certain other costs in their rate base, including the cost of certain construction in progress and costs associated with reliever airports, if owned by the same airport operator. The Airport does not currently qualify as a “congested airport.” The USDOT has not yet proposed any other revisions to the Rates and Charges Policy. If new guidelines are published, the costs that will be permitted to be included in determining an airport’s rate base and the extent to which such future guidelines may limit the Authority’s flexibility in negotiating new airline agreements or in setting rates and charges for use of the Airport’s airfield and non-airfield facilities cannot be determined at this time. Any new FAA guidelines or any standards promulgated by a court in connection with a dispute could limit the amounts and allocation of costs payable by airlines serving the Airport. Until the USDOT promulgates a new policy

regarding rates and charges, the guiding principle for determining whether rates and charges established for use of airport assets is the requirement of federal law that such charges be “reasonable.”

The Authority is not aware of any formal dispute involving the Airport over any existing rates and charges, including the rates and charges for fiscal year 2014. The Authority believes that the rates and charges methodology utilized by the Authority and the rates and charges imposed by it upon air carriers, foreign air carriers and other aeronautical users operating at the Airport Properties are reasonable and consistent with applicable law. However, there can be no assurance that a complaint will not be brought against the Authority in the near-term with respect to the fiscal year 2014 rates and charges, or in the future, challenging such methodology and the rates and charges established by the Authority and, if a judgment is rendered against the Authority, there can be no assurance that rates and charges paid by aeronautical users of the Airport will not be reduced. See “AUTHORITY REVENUES – Airport Properties Revenues.”

Considerations Regarding Other Sources of Revenue

Passenger Facility Charges. Under the PFC Act, the FAA may authorize a public agency to impose a PFC of up to \$4.50, on each passenger of an air carrier enplaned at any commercial service airport controlled by the public agency, subject to certain limitations. PFCs are available to airports to finance certain projects that (i) preserve or enhance capacity, safety or security of the national air transportation system, (ii) reduce noise resulting from an airport, or (iii) furnish opportunities for enhanced competition among air carriers and, with respect to a PFC of \$4.00 or \$4.50, that will make a significant contribution to improving air safety and security, increasing competition among air carriers, reducing current or anticipated congestion, or reducing the impact of aviation noise on people living near the airport. Under certain circumstances, the FAA grants approval to commence collection of PFCs (“impose only” approval) before approval to spend the PFCs on approved projects (“use” approval) is granted. Approval to both collect and spend PFCs is referred to as an “impose and use” approval.

No assurance can be given that PFCs will actually be received in the amount or at the time contemplated by the Authority. The amount of actual PFC revenues will vary depending on actual levels of qualified passenger enplanements at the Airport. In addition, the FAA may terminate the Authority’s ability to impose PFCs, subject to informal and formal procedural safeguards, if the Authority’s PFC revenues are not being used for approved projects in accordance with the FAA’s approval, the PFC Act or the regulations promulgated thereunder or the Authority otherwise violates the PFC Act or regulations. The Authority’s ability to impose a PFC may also be terminated if the Authority violates certain provisions of the Airport Noise and Capacity Act of 1990 and its implementing regulations. Furthermore, no assurance can be given that the Authority’s authority to impose a PFC may not be terminated by Congress or the FAA, or that the PFC program may not be modified or restricted by Congress or the FAA so as to reduce PFC revenues available to the Authority.

Passenger facility charges from passengers enplaned at Worcester Regional Airport are not pledged under the PFC Trust Agreement.

Federal Grants-in-Aid. The Airport and Airway Improvement Act of 1982 created the Airport Improvement Program (“AIP”), which is administered by the FAA and funded by the Airport and Airway Trust Fund. This fund is financed by federal aviation user taxes. Grants are available to airport operators in the form of “entitlement” funds and “discretionary” funds. Entitlement funds are apportioned annually based upon enplaned passengers and discretionary funds are available at the discretion of the FAA based upon a national priority system. In addition, pursuant to the PFC Act, an airport’s annual federal entitlement grants are reduced by 50% following the imposition of PFCs of up to \$3.00, and 75% for PFCs in excess of \$3.00.

In fiscal years 2011 through 2014, the Authority was awarded TSA Other Transaction Agreement (OTA) grant funding for the Checked Baggage Inspection System in the amount of \$121.4 million, and as of March 31, 2014, payments totaling \$8.7 million were received. No assurance can be given that federal grants-in-aid will actually be received in the amount or at the time contemplated by the Authority.

Before federal approval of any AIP grant applications can be given, eligible airports must provide written assurances that they will comply with a variety of statutorily specified conditions. One such assurance is the so-called “airport generated revenues” assurance, which provides that all airport generated revenues will be expended

for the capital or operating costs of the airport, the local airport system, or other local facilities owned or operated by the applicant that are directly and substantially related to air transportation of passengers or property. The airport generated revenues assurance, however, does not apply where provisions in laws or a covenant in debt obligations predating September 2, 1982 provide that the revenues from any of the airport owner's or operator's facilities, including the airport, be used to support the general debt obligations or other facilities of the airport owner or operator (the "grandfather provisions"). The Authority falls within the group of airports for which, under the grandfather provisions, the airport generated revenues assurance does not apply. Therefore, the Authority is legally permitted to operate all of its Properties on a consolidated financial basis.

The Authority is not aware of any dispute involving the Authority concerning the use of Airport Revenues. The Authority believes that the grandfather provisions apply to its use of Airport Revenues and that the Authority's use of such Revenues is consistent with the applicable laws and regulations.

FAA Reauthorization and Level of Federal Airport Grant Funding. On February 6, 2012, Congress passed a four-year reauthorization bill for the FAA—the FAA Modernization and Reform Act of 2012—which was signed into law on February 14, 2012 by the President. The 2012 FAA reauthorization retains the federal cap on PFCs at \$4.50 and authorizes \$3.35 billion per year for AIP through federal fiscal year 2015, which is \$150 million per year less than the funding level for the preceding five years. The AIP provides federal capital grants to support airport infrastructure through entitlement grants (determined by formulas based on passenger, cargo, and general aviation activity levels) and discretionary grants (allocated on the basis of specific set-asides and the national priority ranking system). The Authority is unable to predict the level of AIP funding at this time. If there is a reduction in the amount of AIP grants awarded to the Authority for the Airport, it could: (1) increase by a corresponding amount the capital expenditures that the Authority would need to fund from other sources (including operating revenues, and Bond proceeds), (2) extend the timing to complete certain projects, or (3) reduce the scope of individual proposed projects or the overall program, or both. The Authority receives approximately \$4.9 million per year in entitlement AIP funding for Logan, as well as approximately \$1.0 million per year for each of Hanscom Field and Worcester Regional Airport.

Environmental Regulations

The FAA has jurisdiction over certain environmental matters, including noise reduction. Airport noise is a significant federal and local issue, which may require substantial capital investments by the industry and/or airport operators, including the Authority, from time to time to meet applicable standards. See "CAPITAL PROGRAM – Logan Airport Improvements – Other Airport Projects."

The EPA is responsible for regulating air quality and water quality. The potential exists for additional federal regulation that may require capital expenditures or changes in operations at the Authority's facilities. See also "GENERAL OPERATIONAL FACTORS – Environmental and Regulatory Considerations."

GENERAL OPERATIONAL FACTORS

Personnel Considerations

Labor. As of March 31, 2014, the Authority had 1,186 full-time employees. In addition, the Authority had 17 regular part-time and job share employees, none of whom are covered by collective bargaining agreements. There are nine bargaining units, each with separate collective bargaining agreements between the Authority and the eight unions representing these units, which represent a total of 629 of these full-time employees. Of these eight collective bargaining agreements, four expire on June 30, 2016. The other collective bargaining agreements expire on June 30, 2015, October 5, 2015, January 31, 2016 and May 5, 2016. The Authority is currently in negotiations with Local 25 for a new collective bargaining agreement for Worcester Airport employees. In general, upon the expiration of a collective bargaining agreement, the Authority's practice is to continue honoring the terms of such agreement until a new agreement takes effect. The Authority seeks to control its labor costs to the most prudent extent possible, and accordingly, none of its labor agreements provides for an automatic cost-of-living escalator. The Authority considers its relations with its employees and their union representatives to be good.

Massachusetts law prohibits strikes by employees of the Authority. In addition, the Massachusetts Supreme Judicial Court has declared that labor unions negotiating collective bargaining agreements with certain entities, including the Authority, do not have a statutory right to demand “interest arbitration” in the event of an impasse. Therefore, successor collective bargaining agreements cannot be imposed upon the Authority by any outside entity.

Approximately 425 members of the International Longshoremen’s Association Locals 799, 800, 805 and 1066 (the “*ILA*”) work at Conley Terminal and the Black Falcon Cruise Terminal on either a full time or casual basis. The Authority, along with various stevedoring companies, shipping lines and terminal operators, constitute the Boston Shipping Association (“*BSA*”), which is a multi-employer bargaining unit responsible for the negotiation and administration of collective bargaining agreements with the *ILA*. Decisions by the *BSA* on matters concerning negotiations and administration of collective bargaining agreements are binding on member employers. The current collective bargaining agreement between the *BSA* and the *ILA* will expire on September 30, 2018.

Certain users of the Authority’s facilities that generate a substantial portion of the Authority’s Revenues, such as the air carriers, are dependent upon successful management of their own labor relations for continuation of their operations. These matters are beyond the control of the Authority, and significant labor disputes in these areas could have an adverse effect upon the Revenues of the Authority.

Non-Discrimination, Equal Opportunity and Affirmative Action. The Authority is committed to affirmative action in its hiring of minorities, women, persons with disabilities and veterans in order to attract and retain a diverse workforce.

The Authority is committed to equality of economic opportunity and encourages and supports the inclusion of minority, women and disadvantaged business enterprises (“*M/W/DBEs*”) in its contracting and procurement opportunities including concessions, construction and design, and goods and services. The Authority’s commitment to equality of economic opportunity for *M/W/DBEs* includes relations with concessionaires, lessees, suppliers, contractors, consultants and others with whom it does business.

The Authority also encourages and supports economic opportunities for the residents of those neighboring communities (East Boston, South Boston, Charlestown, Chelsea, Winthrop, Revere, Leicester, Worcester, Lexington, Lincoln, Concord and Bedford) most directly impacted by the operation of the Authority’s facilities.

Environmental and Regulatory Considerations

Certain of the activities of the Authority are subject to review, or are otherwise affected, by a variety of environmental protection and other regulatory agencies including those set forth under this section.

Federal Aviation Administration. The FAA is responsible for the inspection and certification of various airfield facilities and procedures. In particular, federal law requires operators of air carrier airports (including the Authority) to hold a current airport certificate granted by the FAA evidencing satisfactory compliance with numerous operational and safety standards. The Authority holds valid Part 139 certificates from the FAA permitting all current operations at the Airport, Hanscom Field and Worcester Regional Airport. The FAA regulates the imposition, collection and use of PFCs and the FAA also administers federal AIP grants, and monitors compliance with numerous grant conditions. In addition, the FAA provides and maintains navigational aids at the Airport, Hanscom Field and Worcester Regional Airport and has exclusive control over airspace management and air traffic. See “*AVIATION INDUSTRY CONSIDERATIONS.*”

Transportation Security Administration. Created in 2001 by the Aviation and Transportation Security Act, and part of the Department of Homeland Security, the TSA is responsible for transportation security nationally. In particular, TSA is required to screen all commercial airline passengers and all baggage loaded onto commercial airplanes, and has promulgated regulations regarding both aviation and maritime security applicable to the Authority’s facilities.

Federal Maritime Commission. Pursuant to certain provisions of the Shipping Act of 1984, certain of the Authority's rates, charges and terms for marine terminal services must be filed with the Federal Maritime Commission.

Environmental Protection Agency. The EPA is ultimately responsible for administering air and water pollution control regulations, which directly affect operations of the Authority. Pursuant to requirements promulgated by the EPA under the Clean Air Act of 1970 and subsequent amendments thereto, the Authority is subject to certain limitations regarding parking and other activities at the Airport, including heating plant performance standards. See "AIRPORT PROPERTIES – Airport Facilities – Parking Facilities." Under the federal Water Pollution Control Act, the Authority holds permits for certain discharges into Boston Harbor. The Authority and certain of its tenants as co-permittees were issued an individual stormwater permit for the Airport in September 2007, in accordance with the relevant EPA stormwater discharge regulations. The Authority has initiated what it believes to be the necessary filings and strategies for compliance with all EPA requirements in this regard.

Massachusetts Executive Office of Environmental Affairs. The Massachusetts Environmental Protection Act requires certain public instrumentalities such as the Authority to determine the effect of their activities on the environment and to use all practicable means to minimize environmental damage. Furthermore, environmental assessment procedures administered by the Executive Office of Environmental Affairs apply to certain of the Authority's projects as well to certain projects, leases or permits authorized by the Authority.

Other Regulatory Matters. Numerous activities of the Authority require approvals of, or are subject to oversight by, state and federal agencies with jurisdiction over historic structures, wetlands, shorelines, harbors and other areas and over contamination and hazardous waste. These agencies include the U.S. Coast Guard, the Commonwealth's Coastal Zone Management Office, the Massachusetts Water Resources Authority, the DEP, the U.S. Army Corps of Engineers and conservation and historic preservation commissions in the cities and towns in which the Authority's facilities are located. The Authority also is subject to certain statutes and regulations governing public bidding, health and safety, access for the disabled and matters relating to equal opportunity employment.

Local Impact Considerations

The location of the Airport, bounded by residential neighborhoods and mixed residential and commercial areas, as well as wetland and open water habitats, necessitates that Airport development and operations be undertaken with sensitivity to environmental factors. The impact of aircraft operations at the Airport has led to the development of noise abatement programs by the Authority consistent with maintaining high quality air service for the New England area. The programs include noise abatement ground procedures, restrictions on flights by certain aircraft types during late-night hours (although the restricted aircraft types are largely no longer in use), development (with the FAA) of noise abatement preferential runway systems and institution of procedures to encourage the air carriers to provide services at the Airport with the quietest aircraft certificated in accordance with federal noise emission abatement standards. These programs have had the result of shifting some services out of the late-night hours, but are not believed by the Authority to have had, or to be likely to have, a material effect on Airport Revenues. Over the past 30 years, the Authority has also implemented an extensive soundproofing program involving 37 local schools and more than 11,500 dwelling units as of March 2014. See "CAPITAL PROGRAM – Logan Airport Improvements – Other Airport Projects."

A number of noise abatement programs have been instituted at Hanscom Field in order to reduce the impact of aircraft operations on surrounding communities. These programs include a computer-based program to monitor overall noise impact, noise abatement rules and regulations and nighttime fees and operations restrictions, and a 300-foot noise berm constructed adjacent to a residential neighborhood.

Financial Considerations

Authority Pension Funding. The Authority's employee pension benefits are provided for under provisions of Commonwealth law that govern contributory retirement systems for Commonwealth public employees. In July 1978, legislation was enacted creating the Massachusetts Port Authority Employees' Retirement System (the "System"), which required the Authority to fund its unfunded past service liability over a 20-year

period. The Authority made the final payment of such initial unfunded past service liability in June 1998. As of January 1, 2013, the Authority's actuarial accrued liability totaled approximately \$457.9 million, according to the Frozen Entry Age Actuarial Cost Method and Q&A 88 of the Governmental Accounting Standards Board's implementation guide for Statements 25 and 27. The net assets available for plan benefits were approximately \$510.6 million as of December 31, 2013. See Note 6 to the Financial Statements in APPENDIX B to the Official Statement.

Other Post-Retirement Employee Benefits. The Authority extends other post-retirement benefits to its employees as provided under the Enabling Act and Chapter 32A of the Massachusetts General Laws. In June 2008, the Authority established an irrevocable trust (an "*OPEB Trust*") to partially fund the projected accrued liability for other post-retirement benefits. Prior to the establishment of the OPEB Trust, the Authority funded other post-retirement benefits exclusively on a pay-as-you-go basis. As of January 1, 2013, the Authority's Actuarial Accrued Liability ("*AAL*") for other post-retirement benefits ("*OPEB*") was approximately \$224.5 million. As of January 1, 2013, total assets held by the OPEB Trust were \$105.6 million or 47.1% of this AAL. As of March 31, 2014, the total assets held by the OPEB Trust were \$146.8 million, or 65.0% of the January 1, 2013 AAL. See Note 7 to the Financial Statements in APPENDIX B to the Official Statement.

Payments in Lieu of Taxes. The Enabling Act authorizes and directs the Authority, subject to certain standards and limitations, to enter into agreements to make annual payments in lieu of taxes to the Cities of Boston and Chelsea and the Town of Winthrop. In accordance with the Transportation Reform Act, as of January 1, 2010, the portion of the Authority's in-lieu-of-tax payment obligations to the City of Chelsea attributable to the Tobin Bridge was assumed by MassDOT. The Enabling Act, the 1978 Trust Agreement and the payment in lieu of tax agreements provide that the payments under these agreements for any fiscal year may not exceed the balance of revenues remaining for such fiscal year after payment of debt service and required reserve account deposits on outstanding Bonds, payment of operating expenses and payment of required deposits to the Maintenance Reserve Fund. See Note 10 to the Financial Statements in APPENDIX B to the Official Statement.

Pursuant to the terms of the amended payment in-lieu-of-taxes agreement between the Authority and the City of Boston (the "*Amended Boston PILOT Agreement*"), the Amended Boston PILOT Agreement terminates on June 30, 2019; provided, however, that absent an annual election by either party to terminate the Amended PILOT Agreement, the term is subject to automatic one-year extensions of the term on each July 1. The Amended Boston PILOT Agreement provides for the Authority to pay: (i) an annual base amount (the "*Base Amount*") of \$14.0 million, which, commencing in fiscal year 2007, increases annually by the annual percentage change in the consumer price index, provided that such increase shall be no less than 2%, nor greater than 8%, per year, and (ii) for ten years, an amount of \$700,000, which shall not be increased or adjusted. In accordance with the Transportation Reform Act, the portion of the Authority's PILOT obligations to the City of Boston attributable to the Tobin Bridge was assumed by MassDOT as of January 1, 2010.

In fiscal year 2006, the Authority and the Town of Winthrop entered into an Amended and Restated Payment-In-Lieu-Of-Taxes Agreement (the "*Amended Winthrop PILOT Agreement*"), which extended the base in-lieu-of-tax payments through fiscal year 2025. The Amended Winthrop PILOT Agreement provides for the Authority to make an annual payment of \$900,000, which will be adjusted in fiscal years 2016 through 2025 if the average annual percentage change in the consumer price index in fiscal year 2006 through 2015 is less than 2.0% or more than 8.0%.

In June 2008, the Authority amended a planning and development agreement with the City of Chelsea (the "*Planning and Development Agreement*"), which provides for the Authority to make annual payments of \$600,000. These payments are not payments in lieu of taxes under the Enabling Act and were not assumed by MassDOT. In March 2013, the Board voted to extend the term of the Planning and Development Agreement through fiscal year 2015.

Risk Management

Under the 1978 Trust Agreement the Authority is required to maintain insurance substantially in compliance with the recommendations of the Risk Management Consultant. See APPENDIX E to the Official Statement – Summary of Certain Provisions of the 1978 Trust Agreement – Insurance. The Authority maintains a

program of risk management designed to afford insurance protection meeting the requirements of the 1978 Trust Agreement and of sound business practice at the best available cost. The Authority's insurance program includes coverage's from domestic and international insurance markets. The program also includes a reserve held in the Self-Insurance Account designed to fund deductibles and self-insurance of certain risks. The Authority is a legislatively mandated self-insurer for its workers' compensation risk. The self-insurance program is administered with assistance from a third party administrator and losses are funded through a dedicated Self-Insurance Account within the Operating Fund under the 1978 Trust Agreement (the "*Self-Insurance Account*").

The Authority's risk management program is designed to provide an appropriate level of protection against catastrophic loss, including direct damage to its Projects, loss of revenue and third party legal liability obligations. The program utilizes a combination of purchased insurance and the Self-Insurance Account to provide this level of protection. The principal areas of risk exposure covered by self-insurance are: insurance policy deductibles, workers' compensation self-insured retention, uninsurable risks (e.g., earthquake above \$250.0 million and certain environmental pollution), directors' and officers' liability and excess liability.

Prior to September 11, 2001, the Authority's liability insurance and property insurance policies provided coverage for acts of war and terrorism. On November 26, 2002, President Bush signed into law the Terrorism Risk Insurance Act of 2002 ("*TRIA*"). TRIA effectively nullified all existing exclusions for acts of terrorism carried out by foreign terrorists. All insured entities covered by TRIA were given the opportunity to continue this coverage upon payment of an additional premium quoted by underwriters. Following the recommendations of the Authority's Risk Management Consultant, the Authority has obtained terrorism insurance under either TRIA, where available and not cost prohibitive, or by purchasing coverage under a War Risk buy back option.

The Authority maintains a Self-Insurance Account to cover all areas of self- insurance. See APPENDIX E to the Official Statement – Summary of Certain Provisions of the 1978 Trust Agreement – Insurance. As of March 31, 2014, the fund balance in the Self-Insurance Account was \$28.2 million. Annual contributions, consistent with the recommendations of the Authority's Risk Management Consultant, are made to this account as part of the Authority's annual budget process. Losses within the self-insurance area are administered by Authority personnel, use of outside adjusters on a case specific basis and a third-party administrator for certain workers' compensation losses. The Authority's most recent annual Risk Management Assessment Report states that the extent of the Authority's funding of future liabilities within the Self Insurance Account represents what the Authority's Insurance Consultant considers to be a "best practice" among complex public agencies. For workers' compensation, observed losses within the working (retained) layer are predictable and level over time which makes this an appropriate area for risk retention. The report also notes that the combination of internal administration and third-party administration of self-insured claims is sound and cites a demonstrated reduction in loss adjustment expenses, particularly, in the general liability and workers' compensation areas.

Insurance markets are cyclical. The Authority believes that its proactive risk management program is critical in its effort to contain cost and will continue to yield better results than alternative approaches.

Debt Issuance and Debt Management Policy

In February 2010, the Authority initially adopted a Debt Issuance and Debt Management Policy ("*Debt Policy*"). The Debt Policy covers the types of debt that the Authority may issue; the legal, policy and financial limits that govern the issuance of debt; the use of derivatives; debt structuring practices; debt issuance practices; and debt management practices including tax law requirements, arbitrage regulations, investment of bond proceeds, disclosure and records retention. The policy requires the Members of the Authority to review and consider revisions to the policy every two years. Pursuant to the Debt Policy, projects that are funded with Bond proceeds should be central to the Authority's core mission; debt issuance practices should support the maintenance of the Authority's long term credit ratings; and projects must be included in the Authority's five-year capital program. Specific financial metrics were established for the five-year capital program in support of these objectives. The Members of the Authority most recently reviewed and re-adopted the Debt Policy in March 2014. Currently, the Authority has no outstanding Financial Hedges (defined below).

Investment Policy

All investments of Authority funds are made in accordance with the provisions of the 1978 Trust Agreement, the PFC Trust Agreement or the CFC Trust Agreement and the investment policy adopted in 2000 (and most recently updated in March 2012) by the Authority (the “*Investment Policy*”). The goals of the Investment Policy, in order of importance, are: (1) to preserve capital, (2) to provide liquidity to meet payment obligations, and (3) to generate investment income. As authorized by the Investment Policy, the Investment Oversight Committee, chaired by the Director of Administration and Finance of the Authority, oversees the Authority’s investments. The Investment Oversight Committee has established diversification requirements for its investments. The Investment Oversight Committee meets quarterly and determines the general strategies for investment activities and monitors investment results against external benchmarks.

Financial Hedge Policy

In October 2004, the Members of the Authority approved a formal Financial Hedging Policy, which provides general guidelines regarding the use, procurement and execution of all interest rate swaps, options, caps, collars and related financial transactions (“*Financial Hedges*”) by the Authority. No Financial Hedge may be executed without the approval of the Members of the Authority. Prior to seeking the approval of the Authority of any proposed Financial Hedge, the Investment Oversight Committee shall undertake an identification and evaluation of the financial benefits and risks involved in the Financial Hedge transaction, including certain enumerated risks, and summarize them for the Members of the Authority. Financial Hedges may not be entered into for speculative purposes, where the Authority does not have sufficient liquidity to terminate an existing Financial Hedge at current market values, or where there is insufficient price transparency to permit reasonable valuation of the Financial Hedge. Counterparty exposure may not exceed prudent limits, and only entities rated “A” or better (or guarantors of such entities) may be counterparties. Financial Hedges are to be used only to lower the cost of the Authority’s borrowing; to reduce exposure to changes in interest rates; or to manage the Authority’s credit exposure to existing Financial Hedge counterparties. Currently, the Authority has no outstanding Financial Hedges.

OTHER OBLIGATIONS

The following describes the indebtedness and obligations of the Authority that are not secured under the 1978 Trust Agreement or that are secured on a subordinated basis. See APPENDIX B to the Official Statement – Financial Statements of the Authority for further information.

PFC Revenue Bonds

In June 2007, the Authority issued its PFC Revenue Bonds, Series 2007B and PFC Revenue Refunding Bonds, Series 2007D (the “*2007 PFC Revenue Bonds*”), pursuant to the PFC Trust Agreement by and between the Authority and The Bank of New York Mellon Trust Company, N.A., as trustee (the “*PFC Trustee*”), dated as of May 6, 1999 (the “*PFC Trust Agreement*”), as amended, and the Second Supplemental Agreement dated as of May 17, 2007 (the “*Second Supplemental PFC Trust Agreement*”) between the Authority and the PFC Trustee. In August 2010, the Authority issued its PFC Revenue Refunding Bonds, Series 2010-E (the “*2010 PFC Revenue Bonds*”), pursuant to the PFC Trust Agreement, as amended, and the Third Supplemental PFC Trust Agreement dated as of July 15, 2010 (the “*Third Supplemental PFC Trust Agreement*”) between the Authority and the PFC Trustee.

The 2007 PFC Revenue Bonds, the 2010 PFC Revenue Bonds and any additional bonds that may be issued under the PFC Trust Agreement on a parity therewith (collectively, the “*PFC Revenue Bonds*”) are secured by the PFCs imposed by the Authority at the Airport. The PFC Revenue Bonds are not secured by the Revenues that secure the Bonds or the CFC Pledged Receipts (as defined in the CFC Trust Agreement described below) that secure the CFC Revenue Bonds, and PFCs are not included in such Revenues or CFC Pledged Receipts.

As of July 2, 2014, the PFC Revenue Bonds in an aggregate principal amount of \$92.7 million will be the only PFC Revenue Bonds outstanding under the PFC Trust Agreement.

CFC Revenue Bonds

In June 2011, the Authority issued its Special Facilities Revenue Bonds (ConRAC Project), Series 2011A and 2011B (collectively, the “2011 CFC Revenue Bonds”) pursuant to the CFC Trust Agreement dated as of May 18, 2011 (the “CFC Trust Agreement”), by and between the Authority and U.S. Bank National Association, as trustee (the “CFC Trustee”).

The 2011 CFC Revenue Bonds and any additional bonds that may be issued under the CFC Trust Agreement on a parity with the 2011 CFC Revenue Bonds (collectively, the “CFC Revenue Bonds”) are secured by the CFC Pledged Receipts (as defined in the CFC Trust Agreement). The CFC Revenue Bonds are not secured by the Revenues that secure the Bonds or the PFC revenues that secure the PFC Revenue Bonds, and CFCs are not included in such Revenues or PFC revenues.

As of July 2, 2014, the 2011 CFC Revenue Bonds in an aggregate principal amount of \$205.0 million will be the only CFC Revenue Bonds outstanding under the CFC Trust Agreement.

Special Facilities Revenue Bonds

The Authority has issued, and may in the future issue, additional special facilities revenue bonds to finance various capital projects on a non-recourse basis. The principal of and interest on the special facilities revenue bonds issued by the Authority are special obligations of the Authority, payable solely from the sources provided; none of such special facilities bonds are secured by the Revenues of the Authority. Each special facility bond issue is secured differently and under a separate trust agreement.

As of July 2, 2014, the Authority will have approximately \$638.0 million of special facilities revenue bonds outstanding, as follows:

1. Special Facilities Revenue Bonds (BOSFUEL Project), Series 2007 (the “BOSFUEL Bonds”)
2. Special Facilities Revenue Bonds (Delta Air Lines, Inc. Project), Series 2001A, 2001B and 2001C
3. Special Facilities Revenue Refunding Bonds (Harborside Hyatt Conference Center and Hotel Project), Series 2001-A (Tax-Exempt) and 2001-B (Taxable)
4. Special Facilities Revenue Bonds (USAir Project), Series 1996A and Special Facilities Revenue Bonds (US Airways Project), Series 1999*

Subordinated Revenue Bonds

On December 29, 2000 and January 2, 2001, the Authority issued its Subordinated Revenue Bonds, Series 2000-A, 2000-B and 2000-C, and Series 2001-A, 2001-B and 2001-C, respectively (collectively, the “Subordinated Bonds”) to finance acquisition of the ParkEX facility. The Subordinated Bonds, which as of July 2, 2014 will be outstanding in the aggregate principal amount of \$74.0 million, are payable solely from funds on deposit in the Improvement and Extension Fund in a separate account not subject to the pledge of the 1978 Trust Agreement, the PFC Trust Agreement or the CFC Trust Agreement. At the issuances of the Subordinated Bonds, \$12.0 million was invested pursuant to two guaranteed investment contracts, which at their maturity are expected to provide for the \$74.0 million principal payments of the Subordinated Bonds at their respective maturities. The Subordinated Bonds are subordinate to the 2014 Bonds and all other outstanding Bonds issued under the 1978 Trust Agreement.

Commercial Paper

On May 15, 2012, the Authority renewed its commercial paper program in an aggregate principal amount not to exceed \$100.0 million and entered into a three-year Letter of Credit and Reimbursement Agreement with TD Bank, N.A., to provide security for the commercial paper program. On March 4, 2014, the Authority amended the commercial paper program increasing the aggregate principal amount not to exceed \$150.0 million and extending

* The Authority expects to redeem the entire outstanding principal amount of these bonds on or about July 24, 2014.

the expiration of the Letter of Credit and Reimbursement Agreement with TD to June 1, 2017. As of July 2, 2014, the Authority will have outstanding \$150.0 million of commercial paper notes. The obligations of the Authority with respect to its commercial paper notes are secured by the Improvement and Extension Fund and the proceeds of Bonds subsequently issued for that purpose. While PFCs are not pledged to secure the Authority's commercial paper, the Authority currently expects to repay a significant portion of the notes from the PFC Capital Fund.

The Authority expects to repay and redeem \$20.0 million of the existing commercial paper with the proceeds of the 2014-A Bonds; shortly thereafter the Authority expects to issue new commercial paper that will serve as bond anticipation notes to be refinanced with proceeds of the 2017 Bonds.

LEGISLATIVE DEVELOPMENTS

From time to time legislation has been introduced in the Massachusetts Legislature for the purpose of altering the responsibilities of the Authority, reducing its independence, limiting its planning and operations, taxing its commercial tenants directly, or requiring it to make payments to other governmental entities in the Commonwealth. It is not possible to predict whether legislation concerning this or any other transportation initiatives will be enacted in the future.

In addition, the Authority is subject to state and federal laws of general application, changes to which could have a material effect on the operations or financial position of the Authority. See "AVIATION INDUSTRY CONSIDERATIONS" and "GENERAL OPERATIONAL FACTORS."

LITIGATION

No litigation is pending or, to the knowledge of the Authority, threatened against or affecting the Authority seeking to restrain or enjoin the issuance, sale or delivery of the 2014 Bonds or in any way contesting or affecting the validity of the 2014 Bonds.

On September 11, 2001, terrorists hijacked American Airlines Flight 11 and United Airlines Flight 175 and flew them into the World Trade Center in New York, New York. The terrorist acts caused the deaths of approximately 3,000 persons, unknown numbers of personal injuries, and massive property damage. Both flights originated at Logan Airport.

In September 2001, Congress passed the Air Transportation Safety and System Stabilization Act ("ATSSSA"), which provides, among other things, a limitation on liability of various entities, including airport sponsors such as the Authority, for the events of September 11, 2001. Specifically, the liability of an airport sponsor for those events "shall not be in an amount greater than the limits of liability insurance coverage maintained by that ... airport sponsor." The Authority has insurance in effect to cover these incidents in the amount of \$500,000,000 per occurrence, and consequently, under ATSSSA, the Authority's liability, if any, would be limited to such amounts. To the Authority's knowledge, the Authority's insurer has received copies of all complaints and Notices of Claim and/or any other form of notification to the Authority by an individual or entity claiming to have suffered a loss. Furthermore, to the Authority's knowledge, its insurer has agreed to defend any such claims and has not reserved its rights to deny coverage with respect to any of those claims, although the insurer has reserved its rights with respect to: (i) the number of occurrences, (ii) indemnification of the Authority against any award of punitive damages, and (iii) the Authority's rights as a named additional insured under other policies of insurance, including policies of the Authority's tenants and licensees.

On July 18, 2013, the Authority was dismissed from the remaining property damage lawsuits, both brought by World Trade Center Properties, LLC ("*WTC Properties*"). WTC Properties has appealed this ruling. While the Authority cannot predict the outcome of this appeal, it believes it has meritorious defenses to these actions and will continue to review and assess the various claims asserted. All other wrongful death and property damage lawsuits against the Authority and other defendants have been settled or dismissed. These settlements have been achieved without any financial contribution from the Authority or its insurer, though the settling plaintiffs have provided the Authority with a release of all claims.

The Authority also is engaged in other litigation. These routine matters include personal injury and property damage claims for which the Authority's liability is covered in whole or in part by insurance. Others include such matters as disputes with employees; disputes with contractors, subcontractors, engineers and others arising out of construction and maintenance of its properties; disputes over leases and concessions; eminent domain disputes; and property, theft and damage claims arising from the Authority's parking operations, as to which the Authority is self-insured. The Authority does not expect that these matters will require any amounts to be paid that, singly or in the aggregate, will have a material effect on the operations or financial position of the Authority.

[End of Information Statement of the Authority.]

MASSACHUSETTS PORT AUTHORITY

Financial Statements, Required Supplementary Information, and
Supplementary Schedules

Years Ended June 30, 2013 and 2012

(With Report of Independent Auditors)

MASSACHUSETTS PORT AUTHORITY

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Report of Independent Auditors

The Members of the Massachusetts Port Authority

We have audited the accompanying financial statements of the Massachusetts Port Authority (the Authority), which comprise the statements of net position as of June 30, 2013 and 2012, and the related statements of revenue, expenses and changes in net position, and cash flows for the years then ended, and the related notes to the financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in conformity with U.S. generally accepted accounting principles; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free of material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the Massachusetts Port Authority at June 30, 2013 and 2012, and the changes in financial position and cash flows for the years then ended in conformity with U.S. generally accepted accounting principles.

Adoption of GASB No. 65, “Items Previously Reported as Assets and Liabilities”

As discussed in Note 1 to the financial statements, the Authority changed its classification of deferred losses on refunded bonds from long-term debt to deferred outflows as a result of the adoption of GASB No. 65, “Items Previously Reported as Assets and Liabilities” effective during 2013. Our opinion is not modified with respect to this matter.

Required Supplementary Information

U.S. generally accepted accounting principles require that Management’s Discussion and Analysis, the Schedule of Pension Funding Progress and the Schedule of OPEB Funding Progress as listed in the table of contents be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Auditing Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management’s responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audits of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Supplementary Information

Our audits were conducted for the purpose of forming an opinion on the financial statements as a whole. The Supplementary Schedules, as listed in the table of contents, are presented for purposes of additional analysis and are not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such

information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States. In our opinion, the supplementary information is fairly stated in all material respects in relation to the financial statements as a whole.

Ernst + Young LLP

September 30, 2013

MANAGEMENT'S DISCUSSION AND ANALYSIS

Introduction

The following discussion and analysis of the financial performance and activity of the Massachusetts Port Authority (the "Authority") is intended to provide an introduction and an overview of the financial statements of the Authority as of and for the fiscal years ended June 30, 2013, 2012 and 2011, respectively. This discussion should be read in conjunction with the audited financial statements attached hereto. Management has established and maintains certain internal controls and procedures designed to ensure that the annual financial statements are free from material misstatement and that all required disclosures are made in its annual financial statements. Management has reviewed the Authority's current internal controls and procedures and believes that such controls and procedures are adequate in order to record, process, summarize and report to management material information required to be disclosed by the Authority in its annual financial statements.

The Authority owns Logan International Airport ("Logan Airport"), Hanscom Field, Worcester Regional Airport ("Worcester Airport"), Conley Terminal and various other maritime properties (the "Port"). As of January 1, 2010, the Authority transferred the Tobin Bridge to the Massachusetts Department of Transportation ("MassDOT") and on July 1, 2010, the Authority purchased Worcester Regional Airport as required under the Transportation Reform Act of 2009. The Authority has no taxing power and is not taxpayer funded. It uses revenues from landing fees, parking fees, fees from terminal and other rentals, revenues from concessions, tolls, ground rents, and other charges to fund operating expenses. The Authority's revenues also fund its capital expenditures and include other sources such as federal grants, passenger facility charges ("PFCs"), and customer facility charges ("CFCs"). The Authority issues revenue bonds which are secured solely by the Authority's Revenues, as defined by the 1978 Trust Agreement, the PFC Trust Agreement and the CFC Trust Agreement, respectively. The Authority's bonds do not constitute a debt or a pledge of the full faith and credit of the Commonwealth of Massachusetts or of any other political subdivision thereof.

The Financial Statements

The Authority's financial statements include three financial statements: the Statements of Net Position; the Statements of Revenues, Expenses and Changes in Net Position; and the Statements of Cash Flows. These financial statements have been prepared in accordance with U.S. generally accepted accounting principles of America as promulgated by the Governmental Accounting Standards Board ("GASB").

The comparative Statements of Net Position depict the Authority's financial position as of a point in time, specifically June 30, 2013, and 2012, and include all assets, deferred outflows and liabilities of the Authority. The net position represents the residual interest in the Authority's assets and deferred outflows after liabilities are deducted. The Authority's net position is divided into three components: 1) invested in capital assets, net of related debt, 2) restricted, and 3) unrestricted. Please see Note 1 in the financial statements attached hereto for a discussion on the Authority's net position.

The Statements of Revenues, Expenses and Changes in Net Position report operating revenues, operating expenses, non-operating revenue and expenses, and other changes in net position for the fiscal year ending June 30, 2013. Revenues and expenses are categorized as either operating or non-operating based upon management's policies as established in accordance with definitions set forth by the GASB. Certain sources of the Authority's revenues, including PFCs, CFCs, investment income and capital grants are reported as non-operating revenues and their uses are restricted and generally are not available for operating purposes.

(Continued)

The Statements of Cash Flows present information showing how the Authority's cash and cash equivalents position changed during the fiscal year. The Statements of Cash Flows classify cash receipts and cash payments resulting from operating activities, capital and related financing activities, and investing activities.

Financial Highlights

- The Board voted in September of 2012 to appoint Mr. Thomas P. Glynn, as Chief Executive Officer and Executive Director of the Authority.
- Logan Airport serviced a record 29.4 million passengers in fiscal year 2013. This represents an increase of passenger use of 125,000 or 0.4% when compared to fiscal year 2012. Logan Airport's passenger growth reflects the continued expansion of low cost and legacy carrier air service to preferred destinations, an increase in market share from other New England regional airports, an increase in international traffic and service areas, and the recovering regional economy.
- Maritime serviced 110,163 containers at Conley Terminal in fiscal year 2013, a 2.5% increase over fiscal year 2012. In fiscal year 2013, Cruiseport Boston serviced 369,428 cruise passengers, a 2.8% reduction over fiscal year 2012 primarily due to fewer cruise ships docking.
- Two major private commercial developments with a total value of over \$185 million broke ground during the year on land owned by the Authority: in July 2012, a 230 plus unit residential high rise in South Boston called Waterside Place and in January 2013, a 176 unit residential complex in East Boston called Portside at Pier One.
- The Authority's operating revenues in fiscal year 2013 grew 2.4% to \$571.8 million, an increase of \$13.4 million over fiscal year 2012. Operating expenses (excluding depreciation and amortization) were \$370.4 million, an increase of only 2.9% or \$10.5 million over last year as management worked to control expenses during the year. Depreciation and amortization expenses increased \$17.8 million to \$199.0 million in fiscal year 2013.
- The Authority's net position grew to \$1.83 billion, a \$43.8 million or 2.5% increase over last year. This 2.5% increase in net position during fiscal year 2013 was generated by operating revenues exceeding operating expenses by \$2.4 million, net non-operating revenues contributing \$21.2 million and capital grant revenues used for facility improvements totaling \$20.2 million.
- The Authority issued two series of revenue bonds in July 2012. The \$116.8 million of Series A bonds were issued to fund certain projects within the Authority's Capital Program and Series B bonds were refunding bonds issued in aggregate of \$158.8 million generating over \$14.7 million in present value savings.

Increase in Net Position

The Authority's net position increased \$43.8 million or 2.5% during fiscal year 2013. The increase in net position in fiscal year 2013 was a result of operating revenues exceeding operating expenses and depreciation and amortization expense by \$2.4 million. Net non-operating revenues generated during fiscal year 2013 were \$21.2 million primarily through the collection of PFCs and CFCs. Also, the Authority received \$20.2 million in capital grants used primarily to finance various airport airfield projects.

The Authority's Condensed Statements of Revenues, Expenses and Changes in Net Position

	<u>(in millions)</u>		<u>2013 vs. 2012</u>	
	<u>2013</u>	<u>2012</u>	<u>\$ Change</u>	<u>% Change</u>
Operating revenues	\$ 571.8	\$ 558.4	\$ 13.4	2.4%
Operating expenses	370.4	359.9	10.5	2.9%
Depreciation and amortization	199.0	181.2	17.8	9.8%
Operating income	2.4	17.3	(14.9)	-86.1%
Total nonoperating revenues (expenses), net	21.2	31.2	(10.0)	-32.1%
Capital grant revenue	20.2	40.8	(20.6)	-50.5%
Increase in net position	43.8	89.3	(45.5)	-51.0%
Net position, beginning of year	1,784.7	1,695.4	89.3	5.3%
Net position, end of year	<u>\$ 1,828.5</u>	<u>\$ 1,784.7</u>	<u>\$ 43.8</u>	<u>2.5%</u>

During fiscal year 2012, the Authority's net position increased by \$89.3 million or 5.3%. The Authority generated operating income of \$17.3 million, \$31.2 million in net non-operating revenue, primarily through the collection of PFC and CFC revenues, and \$40.8 million in capital grant revenues which the Authority used primarily to finance various airport airfield projects.

The Authority's Condensed Statements of Revenues, Expenses and Changes in Net Position

	<u>(in millions)</u>		<u>2012 vs. 2011</u>	
	<u>2012</u>	<u>2011</u>	<u>\$ Change</u>	<u>% Change</u>
Operating revenues	\$ 558.4	\$ 537.6	\$ 20.8	3.9%
Operating expenses	359.9	354.8	5.1	1.4%
Depreciation and amortization	181.2	169.4	11.8	7.0%
Operating income	17.3	13.4	3.9	29.1%
Total nonoperating revenues (expenses), net	31.2	27.9	3.3	11.8%
Capital grant revenue	40.8	22.5	18.3	81.3%
Increase in net position	89.3	63.8	25.5	40.0%
Net position, beginning of year	1,695.4	1,631.6	63.8	3.9%
Net position, end of year	<u>\$ 1,784.7</u>	<u>\$ 1,695.4</u>	<u>\$ 89.3</u>	<u>5.3%</u>

Operating Revenues

Operating revenues of the Authority consist primarily of fees, rentals, concessions and operating grants. Fees and other services (“Fee Revenue”) are comprised essentially of parking fees, landing fees, and container handling fees. Rental revenues are earned through lease agreements for building and ground rents across the Authority’s asset base, including Logan Airport, Hanscom Field, Worcester Airport and Port properties. Concession revenues consist primarily of fees earned from ground services for airport passengers, including car rentals, taxis, bus services, limousine services, and retail operations. The following table is a discussion of the Authority’s major operating revenues as shown on the Authority’s Condensed Statements of Revenues, Expenses and Changes in Net Position.

The Authority’s Operating Revenues

	(in millions)		2013 vs. 2012	
	2013	2012	\$ Change	% Change
Operating revenues:				
Fees and other services	\$ 289.4	\$ 283.4	\$ 6.0	2.1%
Rentals	184.7	180.6	4.1	2.3%
Concessions	72.5	68.2	4.3	6.3%
Other, including operating grants	25.2	26.2	(1.0)	-3.8%
Total operating revenues	<u>\$ 571.8</u>	<u>\$ 558.4</u>	<u>\$ 13.4</u>	<u>2.4%</u>

The Authority’s operating revenues for fiscal year 2013 were \$571.8 million, an increase of \$13.4 million or 2.4% from fiscal year 2012. The increase in operating revenue is mainly attributable to the record 29.4 million total passengers serviced at Logan Airport in fiscal year 2013. Fees and other services increased by \$6.0 million, or 2.1% in fiscal year 2013 due mainly to higher parking revenues generated from increased parking activity and an increase in commercial parking rates at Logan Airport that took effect in March 2012. Rental revenue increased \$4.1 million, or 2.3% over fiscal year 2012. This increase is due to higher Logan Airport terminal rents, and an increase in commercial real estate rental revenues generated on South Boston properties and other Maritime facilities. Concession revenues increased \$4.3 million, or 6.3% in fiscal year 2013 due to increased rental car concession revenues, terminal advertising, and terminal concession sales within Logan Airport’s terminals. Other income decreased by \$1.0 million, or 3.8 % in fiscal year 2013, from Logan instituting free outbound Silver Line bus service and reduced overnight aircraft parking fees.

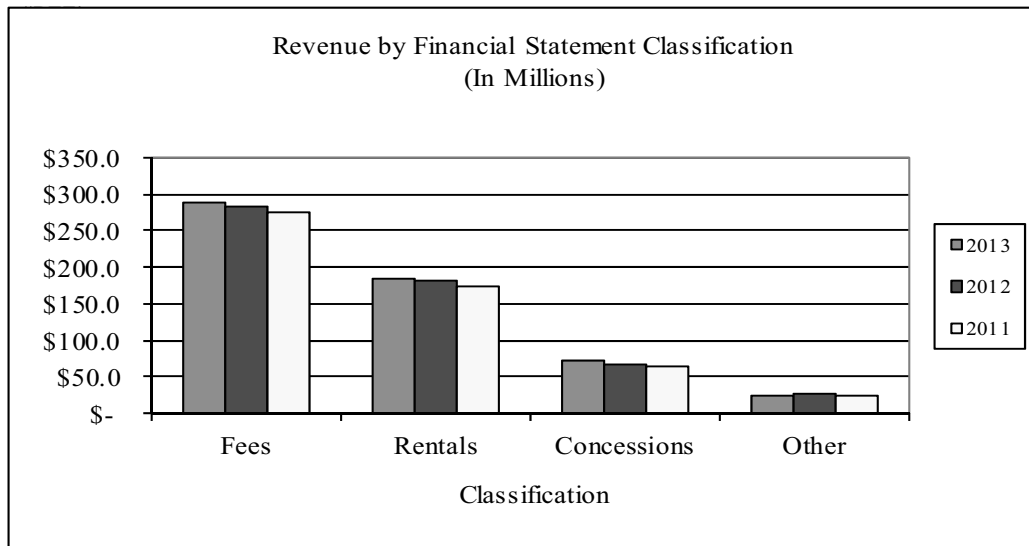
The Authority’s Operating Revenues

	(in millions)		2012 vs. 2011	
	2012	2011	\$ Change	% Change
Operating revenues:				
Fees and other services	\$ 283.4	\$ 274.5	\$ 8.9	3.2%
Rentals	180.6	174.4	6.2	3.6%
Concessions	68.2	64.0	4.2	6.6%
Other, including operating grants	26.2	24.7	1.5	6.1%
Total operating revenues	<u>\$ 558.4</u>	<u>\$ 537.6</u>	<u>\$ 20.8</u>	<u>3.9%</u>

The Authority’s operating revenues for fiscal year 2012 were \$558.4 million, an increase of \$20.8 million or 3.9% from fiscal year 2011. The increase in operating revenue is mainly attributable to the record 29.3 million total passengers serviced at Logan Airport in fiscal year 2012. Fees and Other Services revenues totaled \$283.4 million during fiscal year 2012, an increase of \$8.9 million or 3.2% when compared to

(Continued)

\$274.5 million generated during fiscal year 2011. Parking revenues increased \$9.7 million or 8.3% due to increased passengers and a 12.5% increase in the daily commercial parking rate that took effect in March 2012 at Logan Airport. Landing fees were 3.5% lower than the previous year as an increase in landed weights was offset by a lower landing fee charged the airlines. Revenues from container activity were slightly higher as the Port serviced 107,477 containers in fiscal year 2012 as compared to 106,857 containers serviced in fiscal year 2011. Overall utility revenues were lower by about 4.5% as low natural gas prices and the warm winter season helped keep utility costs low. These savings were in part passed onto Airline tenants.

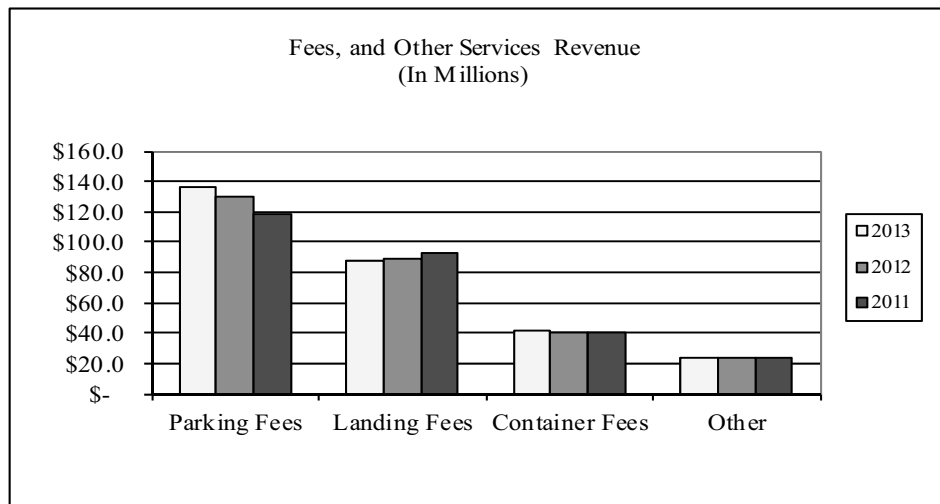


Fees and Other Services

Parking Fees: During fiscal year 2013, the Authority collected \$131.9 million in parking revenue at Logan Airport, an increase of \$6.1 million or 4.9% compared to fiscal year 2012. This increase in parking revenues is attributable to a full year effect of the 12.5% increase in the daily commercial parking rate that took effect in March 2012 and a 0.4% increase in passenger volume at Logan Airport. Parking exits at Logan Airport for fiscal year 2013 were 2.57 million, a 2.5% decrease from the prior fiscal year, although revenue per exit was \$47.80, a 7.9% increase over the prior fiscal year.

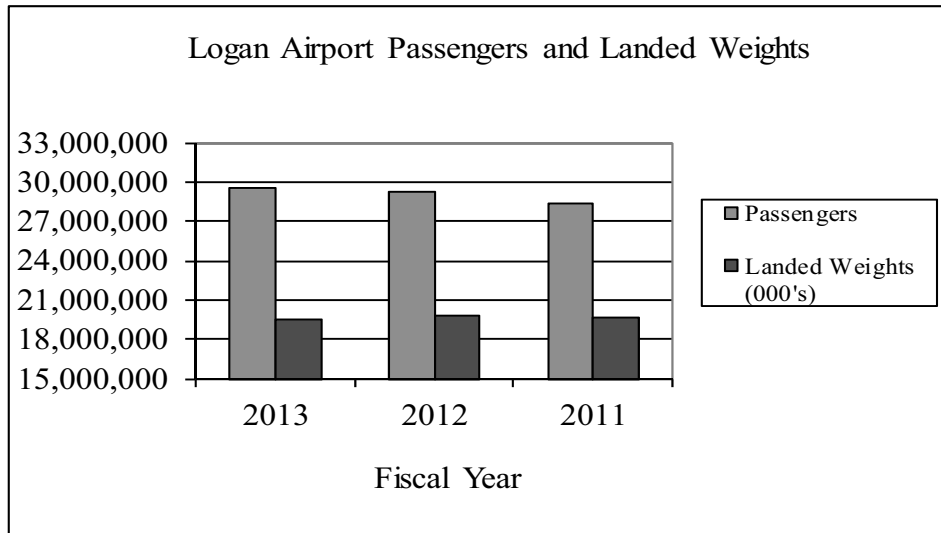
During fiscal year 2012, the Authority collected \$125.8 million in parking revenue, an increase of \$9.7 million or 8.3% compared to fiscal year 2011. This increase in parking revenues is attributable to a 12.5% increase in the daily commercial parking rate that took effect in March 2012 and a 3.1% increase in passenger volume at Logan Airport. Parking exits at Logan Airport for fiscal year 2012 were 2.64 million, a 0.05% increase over fiscal year 2011 and revenue per exit was \$44.31, an 8.3% increase from fiscal year 2011.

The following table is a presentation of the revenue components included in Fee Revenue by the Authority's primary business operations:



Landing Fees: Landing fees are principally generated from scheduled airlines and non-scheduled commercial aviation and are based on the landed weight of the aircraft at Logan Airport. The Logan Airport landing fee is determined annually based on full cost recovery to maintain the landing field. Landing fees earned from airline activity were \$86.5 million during fiscal year 2013, a 2.0% decrease compared to \$88.3 million earned during fiscal year 2012. Logan Airport handled 19.49 billion pounds of landed weights during fiscal year 2013, which was a 1.8% decrease from the 19.85 billion pounds handled in fiscal year 2012. Logan Airport serviced 351,000 aircraft operations at its runways (takeoffs and landings). This was a decrease of 3.8% from the 365,000 aircraft operations serviced in fiscal year 2012. The decrease in landed weight and operations is partly attributable to the consolidation of certain airline routes. Hanscom Field and Worcester Airport landing fees totaled \$0.9 million in fiscal year 2013 and \$1.0 million in fiscal year 2012.

In fiscal year 2012, Logan Airport landing fee revenue was \$88.3 million, a 3.5% decrease over fiscal year 2011 landing fee revenue of \$91.5 million. The reduction in revenues can be attributed to lower capital financing costs and reduced operating expenses from favorable winter conditions. During fiscal year 2012, Logan Airport handled 19.85 billion pounds, an increase from the 19.71 billion pounds of landed weights handled in fiscal year 2011. Logan Airport runways serviced 365,000 aircraft operations in fiscal year 2012, an increase of 3,000 aircraft operations over the 362,000 aircraft operations serviced in fiscal year 2011. The increase is mainly attributable to the growth of low cost carrier service at Logan Airport. Hanscom Field and Worcester Airport landing fees totaled \$1.0 million in fiscal year 2012 and \$0.9 million in fiscal year 2011.



Container Fees: Container fees generated at Conley Terminal are fees charged to the shipping lines for the loading and unloading of containers from their vessels. During fiscal year 2013 container fees generated \$42.0 million in revenues. This is an increase of \$1.4 million over the \$40.4 million generated in fiscal year 2012. Conley Terminal handled 110,163 containers in fiscal year 2013, an increase of approximately 3,000 containers over the 107,477 containers handled in fiscal year 2012. This increase in container volume contributed to an increase in container fees for Conley Terminal.

During fiscal year 2012 Container fees generated \$40.4 million in revenue from shipping lines. This was an increase of \$0.3 million over the \$40.1 million in container fees generated in fiscal year 2011. Conley Terminal handled 107,477 containers at the Port in fiscal year 2012. This was a 0.6% increase over the 106,857 containers serviced in fiscal year 2011.

Rentals

The Authority’s rental revenues for fiscal year 2013 totaled \$184.7 million, a \$4.1 million or 2.3% increase over fiscal year 2012. Logan Airport accounts for \$160.0 million or 86.6% of the \$184.7 million in total rental revenue recorded in the Authority’s financial statements. Maritime operations account for \$19.6 million and Hanscom for \$4.9 million. Airport rental revenue is earned from airlines and other tenants for the terminal buildings, cargo and hangar space they occupy on airport property.

Rental revenues at Logan Airport were \$160.0 million, an increase of \$4.4 million or 2.8% in fiscal year 2013, when compared to the \$155.6 million in fiscal year 2012. The \$4.4 million increase in rental revenues generated at Logan Airport reflects the recovery of operating costs and capital on various terminal improvements made throughout Logan Airport’s terminals and the new hanger agreement with jetBlue airlines. In addition, the Authority collects rental revenue on Port properties and other land that it owns. During fiscal year 2013, the Authority earned approximately \$16.5 million in rental revenue on Port properties, an increase of approximately \$0.4 million or 2.5% over fiscal year 2012. Other rental revenues from Maritime properties, Hanscom Field and Worcester Airport were \$8.3 million in fiscal year 2013. This was a decrease of \$0.6 million or 6.7% over the amount collected in fiscal year 2012 due mainly to a new lease agreement at the Autoport where the lessor assumed additional operating and capital cost commitments. Rental revenue for Maritime Operations, Hanscom Field and Worcester Airport in fiscal year 2013 was \$3.2 million, \$4.9 million and \$0.2 million, respectively.

(Continued)

The Authority's rental revenues for fiscal year 2012 totaled \$180.6 million, a \$6.2 million or 3.6% increase over fiscal year 2011. During fiscal year 2012, Logan Airport rental revenues were \$155.6 million, an increase of \$5.7 million or 3.8% when compared to fiscal year 2011. The Port properties rental revenues of \$16.1 million were \$1.3 million or 8.8 % higher when compared to fiscal year 2011. The combined total of rental revenue from Maritime Operations, Hanscom Field, and Worcester Airport was \$8.9 million in fiscal year 2012, a 8.7% or \$0.8 million decrease from the amount collected in fiscal year 2011. Rental revenue for Maritime Operations, Hanscom Field and Worcester Airport in fiscal year 2012 was \$4.0 million, \$4.6 million, and \$0.26 million, respectively.

Concessions

During fiscal year 2013, the Authority earned \$72.5 million in concessions revenue compared to \$68.2 million in fiscal year 2012, an increase of \$4.3 million or 6.3%. Concessions revenue consists of fees earned from ground services for airport passengers such as car rentals, taxis, bus and limousine services, as well as retail operations within the Airport's terminals. During fiscal year 2013, the Authority earned approximately \$38.4 million in ground service fees compared to \$36.3 million in fiscal year 2012. This represented an increase of \$2.1 million or 5.8% in ground service fees, primarily from an increase in rental car activity at Logan Airport. During fiscal year 2013, other concession revenues generated from food and beverage, news and gifts, foreign exchange, duty free shops, specialty shops and other concessions totaled \$34.1 million or 6.9% more than the \$31.9 million generated in fiscal year 2012. Higher passenger volumes at Logan Airport increased terminal sales and a new contract from a duty free vendor generated more revenue for the Authority.

During fiscal year 2012, the Authority's concessions revenue totaled \$68.2 million, an increase of \$4.2 million or 6.6% when compared to fiscal year 2011. During fiscal year 2012, the Authority's ground service fees increased \$1.3 million or 3.7% over fiscal year 2011. In fiscal year 2012, other concession revenues also increased by \$2.9 million or 10.0% over fiscal year 2011. The concessions revenue increase during fiscal year 2012 was primarily the result of higher passenger volumes at Logan Airport which increased terminal sales, and a new foreign currency exchange service contract.

Operating Expenses (including depreciation and amortization)

Fiscal year 2013 total operating expenses were \$569.4 million and are comprised of \$272.6 million in operations and maintenance, \$49.0 million in general and administrative expenses, \$48.8 million in other operating expenses, and \$199.0 million in depreciation and amortization expenses. This is a \$28.3 million increase or 5.2% over fiscal year 2012. Total operating expenses exclusive of depreciation and amortization was \$370.4 million, a 2.9% or \$10.5 million increase over the \$359.9 million in total operating expenses (excluding depreciation and amortization) incurred in fiscal year 2012.

The Authority's Condensed Operating Expenses

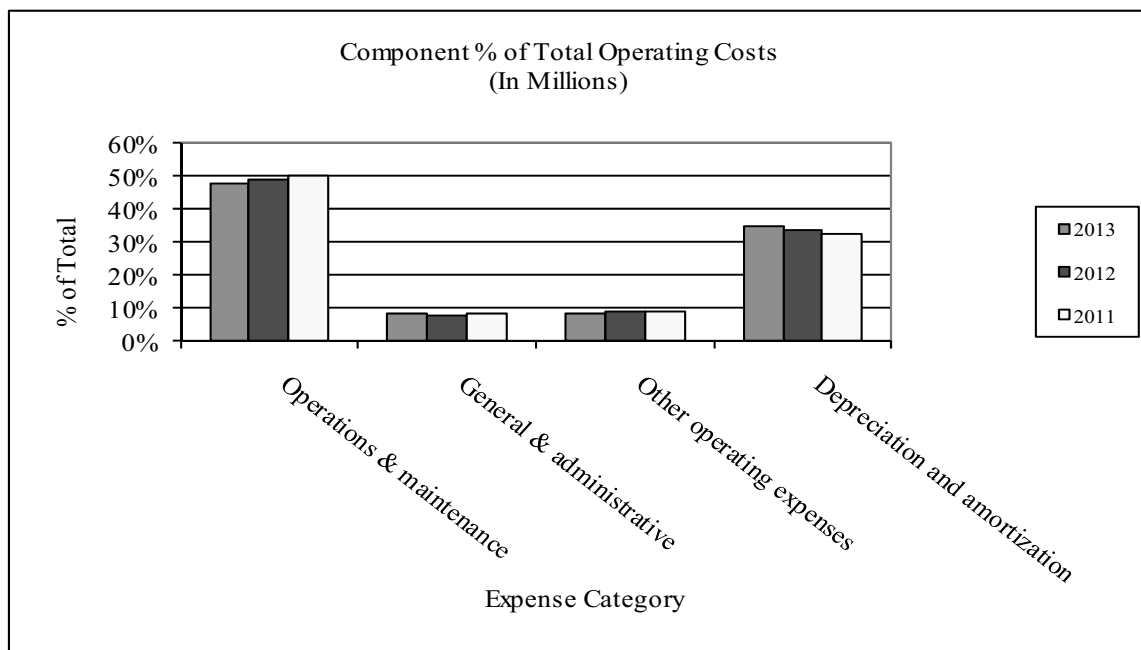
	(in millions)		2013 vs. 2012	
	2013	2012	\$ Change	% Change
Operating expenses:				
Operations and maintenance	\$ 272.6	\$ 265.6	\$ 7.0	2.6%
General and administrative	49.0	44.0	5.0	11.4%
Other operating expenses	48.8	50.3	(1.5)	-3.0%
Depreciation and amortization	199.0	181.2	17.8	9.8%
Total operating expenses	<u>\$ 569.4</u>	<u>\$ 541.1</u>	<u>\$ 28.3</u>	<u>5.2%</u>

	(in millions)		2012 vs. 2011	
	2012	2011	\$ Change	% Change
Operating expenses:				
Operations and maintenance	\$ 265.6	\$ 262.4	\$ 3.2	1.2%
General and administrative	44.0	46.0	(2.0)	-4.3%
Other operating expenses	50.3	46.4	3.9	8.4%
Depreciation and amortization	181.2	169.4	11.8	7.0%
Total operating expenses	<u>\$ 541.1</u>	<u>\$ 524.2</u>	<u>\$ 16.9</u>	<u>3.2%</u>

Fiscal year 2012 total operating expenses were \$541.1 million and are comprised of \$265.6 million in operations and maintenance, \$44.0 million in general and administrative expenses, \$50.3 million in other operating expenses, and \$181.2 million in depreciation and amortization expenses. This is a \$16.9 million increase or 3.2% over fiscal year 2011. Total operating expenses exclusive of depreciation and amortization was \$359.9 million, a 1.4% or \$5.1 million increase over the \$354.8 million in total operating expenses (excluding depreciation and amortization) incurred in fiscal year 2011.

Fiscal year 2011 total operating expenses were \$524.2 million and are comprised of \$262.4 million in operations and maintenance, \$46.0 million in general and administrative expenses, \$46.4 million in other operating expenses, and \$169.4 million in depreciation and amortization expenses. This is a \$16.7 million increase or 3.3% over fiscal year 2010. Total operating expenses exclusive of depreciation and amortization were \$354.8 million, a 3.3% or \$11.4 million increase over the \$343.4 million in total operating expenses (excluding depreciation and amortization) incurred in fiscal year 2010.

The following depicts the Authority's significant operating cost components by Condensed Operating Expenses:



Operations and Maintenance

During fiscal year 2013, the Authority incurred \$272.6 million in operations and maintenance costs, which represents an increase of \$7.0 million or 2.6% from fiscal year 2012. Employee wages and fringe benefits costs increased \$4.3 million during fiscal year 2013. This increase is primarily attributable to the hiring of additional State Police and Fire Rescue personnel to fill vacancies, and annual collective bargaining wage increases for represented employees and merit increases for non-represented personnel. The Authority also made a onetime lease termination of tenancy payment in the amount of \$1.4 million. Increased container volumes added stevedoring expenses of \$0.4 million and snow removal costs were \$2.7 million higher than last year due to severe winter weather in the Northeast. Lastly, utility costs increased \$1.7 million from increased tenant usage and slightly higher per unit costs. The Authority generated \$2.8 million in cost reductions by restructuring Logan's new low emission airport shuttle bus program, and other miscellaneous savings from lower structural and runway repairs. Operations and maintenance expenses represent 47.9% of the Authority's total operating expenses. These expenses relate to the operations and maintenance of each of the Authority's facilities which includes Logan Airport, Hanscom Field, Worcester Airport, and the Port of Boston.

During fiscal year 2012, the Authority incurred \$265.6 million in operations and maintenance costs, which represent an increase of \$3.2 million or 1.2% from fiscal year 2011. The increase is primarily the result of an increase in service costs for busing, maintenance, terminal cleaning, and repairs to runways and facilities due to an increase in use mainly attributable to the 3.1% increase in passenger activity at Logan Airport. Operations and maintenance expenses represent 49.1% of the Authority's total operating expenses.

During fiscal year 2011, the Authority incurred \$262.4 million in operations and maintenance costs, an increase of \$12.7 million or 5.1% from fiscal year 2010. The increase was primarily the result of

approximately \$5.0 million in snow removal costs from severe winter conditions, \$2.8 million in earned benefits associated with an increase in employee health insurance premium rates and increased enrollment and professional training, \$2.2 million of terminal and facilities maintenance, fleet repairs, and miscellaneous general expenses to service the 2.1 million more airline passengers at Logan Airport, \$1.7 million for pollution remediation, and \$1.0 million in stevedoring expenses related to cargo volumes and supplies to outfit newly purchased cranes. Fiscal year 2011 also included a full year of Worcester Airport costs totaling \$3.3 million and a reduction of expense from the Tobin Bridge transfer in fiscal year 2010 of \$3.1 million. Operations and maintenance expenses represent 50.1% of the Authority's total operating expenses.

General and Administrative

During fiscal year 2013, the Authority incurred \$49.0 million in general and administrative expenses, an increase of \$5.0 million or 11.4% compared to fiscal year 2012. Employee wages and benefits for general and administrative employees increased \$1.6 million due to merit increases for non-represented personnel, and an increase in healthcare insurance premium rates. Professional services increased \$1.7 million for engineering, financial, and strategic planning consultants. The Authority's International Incentive Program added \$0.5 million in new expenses to account for the addition of Japan Airlines to Logan Airport. Other miscellaneous services such as fire boat dock repairs and maintenance contracts increased \$1.2 million. General and administrative expenses represent 8.6% of the Authority's operating expenses.

During fiscal year 2012, the Authority incurred \$44.0 million in general and administrative expenses, a decrease of \$2.0 million or 4.3% compared to fiscal year 2011. The decrease in expenses is primarily attributable to lower employee wages, and benefits for general and administrative employees due to vacancies, and the reductions in payments to professional consultants. These expense reductions were offset by higher maintenance and support service agreements. General and administrative expenses as a percent of the Authority's total expense declined slightly to 8.1% of total expenses in fiscal year 2012, as compared to 8.8% in fiscal year 2011.

During fiscal year 2011, the Authority incurred \$46.0 million in general and administrative expenses, an increase of \$4.3 million or 10.3% compared to fiscal year 2010. Increases include \$2.0 million due to higher health care rates, earned benefits, and career training and development, \$1.5 million for website and financial system development, computer purchases, IT and operational security analysis, mitigation payments, marketing promotions and commercial advertising, and other costs. Fiscal year 2011 also included a full year of Worcester Airport costs totaling \$1.6 million and a reduction of expense from the Tobin Bridge transfer in fiscal year 2010 of \$1.2 million. General and administrative expenses as a percent of the Authority's total expense remained constant at 8.8% and 8.2% for fiscal years 2011 and 2010, respectively.

Other Operating Expenses

Other operating expenses consist of insurance, pension and other post employment benefit payments, payment in lieu of taxes (PILOT), and recoveries or provisions for uncollectible accounts. For fiscal year 2013 other operating expenses totaled \$48.8 million, a \$1.5 million or 3.0% decrease over the \$50.3 million in total other operating expenses incurred by the Authority in fiscal year 2012. Insurance expense totaled \$8.0 million in fiscal year 2013 which was equal to the \$8.0 million paid in insurance premiums in fiscal year 2012. Pension and OPEB payments were \$23.1 million, a \$0.5 million or a 2.1% decrease over the \$23.6 million paid in fiscal year 2012. The Authority's PILOT payments were \$18.1 million in fiscal year 2013. This is an increase of 2.8% or \$0.5 million over the amount paid in fiscal year 2012, and reflects the CPI adjustment incorporated in the agreements with the surrounding communities. The

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Authority also recognized a recovery of previously determined uncollectible accounts of \$0.4 million in fiscal year 2013. This recovery reflects management's expected receipt of payments from customer's accounts that had been previously been determined uncollectible in fiscal year 2012.

During fiscal year 2012, the Authority incurred \$50.3 million in other operating expenses. This was an increase of \$3.9 million or 8.4% over the \$46.4 million incurred in total other operating expenses in fiscal year 2011. Insurance premiums paid in fiscal year 2012 were \$8.0 million, an increase of \$0.7 million or 9.6% over the \$7.3 million in insurance premiums paid in fiscal year 2011. The increase reflects a higher cost of premiums for property insurance coverage. Pension and OPEB payments of \$23.6 million were \$2.2 million or 10.3% higher than the \$21.4 million paid in fiscal year 2011. The increase reflects the higher pension assessments resulting from the investment losses from the 2008 market decline. The Authority made PILOT payments totaling \$17.6 million in fiscal year 2012, a \$0.3 million or 1.7% increase over the \$17.3 million paid to surrounding communities in fiscal year 2011. This increase reflects the CPI contractual increase in the contract. The provision for uncollectible accounts was \$1.1 million, a \$0.7 million increase over the \$0.4 million recognized in fiscal year 2011. This increase is related to higher reserves required for pending bankruptcies.

Depreciation and Amortization

The Authority recognized \$199.0 million in depreciation and amortization expense in fiscal year 2013, an increase of \$17.8 million or 9.8% compared to fiscal year 2012. This increase is the result of \$232.4 million in new assets being placed into service during fiscal year 2013, which generated \$13.5 million in current year depreciation expense. Additionally, during fiscal year 2013, the Authority changed the estimated useful life of runway repaving which added approximately \$14.3 million to the current year expense. This was offset by approximately \$10.0 million of depreciation expenses related to assets that became fully depreciated at the beginning of fiscal year 2013. In comparison, during fiscal year 2012 and 2011, the Authority recognized depreciation and amortization expenses of \$181.2 million and \$169.4 million, respectively. During this same period, the Authority placed into service new assets totaling \$131.0 million and \$187.3 million, respectively.

Non-operating Revenues (Expenses) and Capital Grant Revenue

The Authority recognized a net \$21.2 million in non-operating revenues in fiscal year 2013, a decrease of \$10.0 million or 32.1% over the \$31.2 million recognized in fiscal year 2012. Non-operating revenues in fiscal year 2012 were \$31.2 million, an increase of \$3.3 million or 11.8% over the \$27.9 million recognized in fiscal year 2011. The following provides a brief explanation of the account changes by category for the last three fiscal years.

	<u>(in millions)</u>		<u>2013 vs. 2012</u>	
	<u>2013</u>	<u>2012</u>	<u>\$ Change</u>	<u>% Change</u>
Passenger facility charges	\$ 60.1	\$ 59.2	\$ 0.9	1.5%
Customer facility charges	29.4	28.7	0.7	2.4%
Investment income	8.3	10.2	(1.9)	-18.6%
Other income/(expense), net	(3.4)	1.5	(4.9)	-326.7%
Terminal A debt service contributions	(12.1)	(9.1)	(3.0)	33.0%
Interest expense	(61.1)	(59.3)	(1.8)	3.0%
Total nonoperating revenues (expenses)	<u>\$ 21.2</u>	<u>\$ 31.2</u>	<u>\$ (10.0)</u>	<u>-32.1%</u>
Capital grant revenue	<u>\$ 20.2</u>	<u>\$ 40.8</u>	<u>\$ (20.6)</u>	<u>-50.5%</u>

	<u>(in millions)</u>		<u>2012 vs. 2011</u>	
	<u>2012</u>	<u>2011</u>	<u>\$ Change</u>	<u>% Change</u>
Passenger facility charges	\$ 59.2	\$ 58.5	\$ 0.7	1.2%
Customer facility charges	28.7	26.2	2.5	9.5%
Investment income	10.2	11.7	(1.5)	-12.8%
Other income/(expense), net	1.5	(1.7)	3.2	-188.2%
Terminal A debt service contributions	(9.1)	(6.1)	(3.0)	49.2%
Interest expense	(59.3)	(60.7)	1.4	-2.3%
Total nonoperating revenues (expenses)	<u>\$ 31.2</u>	<u>\$ 27.9</u>	<u>\$ 3.3</u>	<u>11.8%</u>
Capital grant revenue	<u>\$ 40.8</u>	<u>\$ 22.5</u>	<u>\$ 18.3</u>	<u>81.3%</u>

For fiscal year 2013, non-operating revenues (expenses) is comprised of PFC and CFC revenue which represented \$89.5 million, a \$1.6 million or 1.8% increase from fiscal year 2012 revenues of \$87.9 million. Investment income of \$8.3 million was down \$1.9 million from fiscal year 2012 as interest rates remained low and the Authority's investment balances were lower than the prior year. Other income/expense, net consists of settlement of claims, gains or losses on short term investments, and any gains or losses on the sale of equipment. During fiscal year 2013, the Authority incurred \$3.4 million in other expense, a decrease of \$4.9 million from the \$1.5 million in other income generated in fiscal year 2012. The increase in other non-operating expense is primarily the results of realizing a \$3.1 million loss in the fair value of investments held by the Authority and a \$0.8 million ConRAC mitigation payment. Also, during fiscal year 2013, the Authority made a voluntary contribution of \$12.1 million in PFCs to the Terminal A debt service fund. This \$12.1 million voluntary contribution was \$3.0 million higher than the amount contributed in fiscal year 2012 which reflects a full year of principal payments on Terminal A debt service. Interest expense on long term debt was \$61.1 million, an increase of \$1.8 million or 3.0% from fiscal year 2012. The increase is attributed to the issuance of new bonds in July 2013.

For fiscal year 2012, non-operating revenues (expenses) is comprised of PFC and CFC revenue which represented \$87.9 million, a \$3.2 million or 3.8% increase from fiscal year 2011 revenues of \$84.7 million. Investment income of \$10.2 million was down \$1.5 million from fiscal year 2011 as interest rates remained low. Other non-operating income (expense), net consists of settlement of claims, gains or losses on the fair value of investments, and any gains or losses on the sale of equipment. During fiscal year 2012, the Authority realized other non-operating income, net of \$1.5 million, an increase of \$3.2 million primarily from the gain on the fair value of investments held by the Authority. Also, during fiscal year 2012, the Authority made a voluntary contribution of \$9.1 million in PFCs to the Terminal A debt service fund. This \$9.1 million voluntary contribution was \$3.0 million higher than the amount contributed in fiscal year 2011. Interest expense on long term debt was \$59.3 million, a decrease of \$1.4 million or 2.3% from fiscal year 2011. The decline in interest expense for this period is attributable to declining interest rates on the \$126.5 million in variable rate bonds outstanding and a reduction in the principal amount of debt outstanding.

Capital Grant Revenue

The majority of the Authority's capital grants are awarded by the FAA for the Airport Improvement Program to construct runways, taxiways, apron lighting, residential sound proofing projects, and other capital related projects, primarily at Logan Airport. The Authority also receives grant funds from the Department of Homeland Security, the Federal Emergency Management Administration, the Environmental Protection Agency and the Massachusetts Executive Office of Public Safety and Security related to the Port Security Grant Program which safeguards the Port of Boston.

Capital grant revenue received in fiscal year 2013 was \$20.2 million, a decrease of \$20.6 million or 50.5% from the amount received in fiscal year 2012. The reduction in capital grant revenue was a result of construction costs for the Runway Safety End on Runway 33L that was completed in fiscal year 2012 and the corresponding grant revenue being received in fiscal year 2012. The remainder of projects eligible to be reimbursed by capital grant revenues is ongoing and is expected to be reimbursed in future years.

Capital grant revenue received in fiscal year 2012 totaled \$40.8 million, an increase of \$18.3 million or 81.3% from the \$22.5 million received in fiscal year 2011. The majority of the Authority's capital grants were awarded by the FAA for the Airport Improvement Program to construct runways, taxiways, apron lighting, residential sound proofing projects and other capital related projects primarily at Logan Airport.

The Authority's Statements of Net Position

The Statements of Net Position present the financial position of the Authority at the end of the fiscal years. The Statements include all assets and liabilities of the Authority. Net Position is the difference between total assets and total liabilities and is an indicator of the current fiscal health of the Authority. A summarized comparison of the Authority's assets, liabilities and net position at June 30, 2013, 2012 and 2011 is as follows:

The Authority's Condensed Statements of Net Position

	(in millions)		2013 vs. 2012	
	2013	2012	\$ Change	% Change
<u>Assets</u>				
Current assets	\$ 503.6	\$ 603.2	\$ (99.6)	-16.5%
Capital assets, net	2,769.6	2,653.3	116.3	4.4%
Other non-current assets	499.5	439.2	60.3	13.7%
Total Assets	<u>3,772.7</u>	<u>3,695.7</u>	<u>77.0</u>	<u>2.1%</u>
<u>Deferred outflows of resources</u>				
Deferred loss on refunding of bonds	21.8	22.1	(0.3)	-1.4%
Total deferred outflows of resources	<u>21.8</u>	<u>22.1</u>	<u>(0.3)</u>	<u>-1.4%</u>
<u>Liabilities</u>				
Current liabilities	\$ 255.0	\$ 257.8	\$ (2.8)	-1.1%
Bonds and notes payable, including current portion	1,656.6	1,612.8	43.8	2.7%
Other non-current liabilities	54.4	62.5	(8.1)	-13.0%
Total Liabilities	<u>\$ 1,966.0</u>	<u>\$ 1,933.1</u>	<u>\$ 32.9</u>	<u>1.7%</u>
Total Net Position	<u>\$ 1,828.5</u>	<u>\$ 1,784.7</u>	<u>\$ 43.8</u>	<u>2.5%</u>

The Authority ended fiscal year 2013 with total assets and deferred outflows of resources of \$3.79 billion, total liabilities of \$1.97 billion and total net position of \$1.83 billion. This is an increase of 2.5% or \$43.8 million and is comprised of net operating income of \$2.4 million, net non-operating income of \$21.2 million and capital grant revenue of \$20.2 million. The Authority's assets consist primarily of capital assets, which represent approximately \$2.77 billion or 73.0% of the Authority's total assets and deferred outflows of resources as of June 30, 2013.

	(in millions)		2012 vs. 2011	
	2012	2011	\$ Change	% Change
<u>Assets</u>				
Current assets	\$ 603.2	\$ 599.4	\$ 3.8	0.6%
Capital assets, net	2,653.3	2,579.8	73.5	2.8%
Other non-current assets	439.2	451.0	(11.8)	-2.6%
Total Assets	<u>3,695.7</u>	<u>3,630.2</u>	<u>65.5</u>	<u>1.8%</u>
<u>Deferred outflows of resources</u>				
Deferred loss on refunding of bonds	22.1	23.8	(1.7)	-7.1%
Total deferred outflows of resources	<u>22.1</u>	<u>23.8</u>	<u>(1.7)</u>	<u>-7.1%</u>
<u>Liabilities</u>				
Current liabilities	\$ 257.8	\$ 212.2	\$ 45.6	21.5%
Bonds and notes payable, including current portion	1,612.8	1,687.9	(75.1)	-4.4%
Other non-current liabilities	62.5	58.5	4.0	6.8%
Total Liabilities	<u>\$ 1,933.1</u>	<u>\$ 1,958.6</u>	<u>\$ (25.5)</u>	<u>-1.3%</u>
Total Net Position	<u>\$ 1,784.7</u>	<u>\$ 1,695.4</u>	<u>\$ 89.3</u>	<u>5.3%</u>

The Authority ended fiscal year 2012 with total assets and deferred outflows of resources of \$3.72 billion, total liabilities of \$1.93 billion, and total net position of \$1.78 billion. This is an increase of 5.3% or \$89.3 million and is comprised of net operating income of \$17.3 million, net non-operating income of \$31.2 million and capital grant revenue of \$40.8 million. The Authority's assets consist primarily of

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capital assets, which represent approximately \$2.65 billion or 71.4% of the Authority's total assets and deferred outflows of resources as of June 30, 2012.

The Authority ended fiscal year 2011 with total assets and deferred outflows of resources of \$3.65 billion, total liabilities of \$1.96 billion, and total net position of \$1.70 billion. This is an increase of 3.9% or \$63.8 million and is comprised of net operating income of \$13.4 million, net non-operating income of \$27.9 million and capital grant revenue of \$22.5 million. The Authority's assets consist primarily of capital assets, which represent approximately \$2.58 billion or 70.6% of the Authority's total assets and deferred outflows of resources as of June 30, 2011.

The Authority's liabilities consists primarily of bonds payable (including current portion), which account for 84.3%, 83.4% and 86.2% of total liabilities at June 30, 2013, 2012 and 2011, respectively. Notes payable and accrued interest payable are included in current liabilities and represented approximately 6.9%, 7.0% and 6.2% of total liabilities at June 30, 2013, 2012 and 2011, respectively.

Capital Assets and Debt Administration

Capital Assets

As of June 30, 2013 and 2012, the Authority had approximately \$2.77 billion and \$2.65 billion of capital assets (net of depreciation), respectively. These include land, construction in process, buildings, runways, roadways, machinery and equipment, air rights and parking rights. The Authority's net capital assets increased approximately \$116.3 million, or 4.4% in fiscal year 2013.

Major construction projects completed during fiscal year 2013 at Logan Airport included Runway 33L, safety end improvements that installed a larger safety area and utilizes a larger Emergency Material Arrest Systems ("EMAS"), the rehabilitation of Runway 15R/33L, and the Chelsea Airport By-pass Road, a dedicated truck and bus traffic route to and from the Airport to Chelsea. These projects were placed into service and contributed to the increase in the Authority's capital assets. Projects under construction during fiscal year 2013 were the ConRAC which will become operational in the fall of 2013, the renovation and improvement of Terminal B to serve United Airlines and the optimization of the Checked Baggage Inspection System.

Capital assets comprised approximately 73.0% of the Authority's total assets and deferred outflows of resources at June 30, 2013 and 71.4% and 70.6% of the Authority's total assets and deferred outflows of resources at June 30, 2012 and 2011, respectively. During fiscal years 2013, 2012 and, 2011, the Authority spent approximately \$308.7 million, \$225.7 million, and \$225.1 million, respectively, constructing new assets and improving existing assets already in service, inclusive of construction in process.

Major construction projects completed or in process during fiscal year 2012 at Logan Airport included the ConRAC, the Green Bus Depot which will be the onsite maintenance facility for all Massport owned buses, runway safety end improvements that will reinstall the use of EMAS for Runway 33L, the Terminal C Central Checkpoint reconfiguration and rehabilitation, the Terminal B garage renovation project and roadway improvement program, and the Chelsea Airport By-pass Road. During fiscal year 2012, construction began on Rehabilitation of Run/Way 15R/33L.

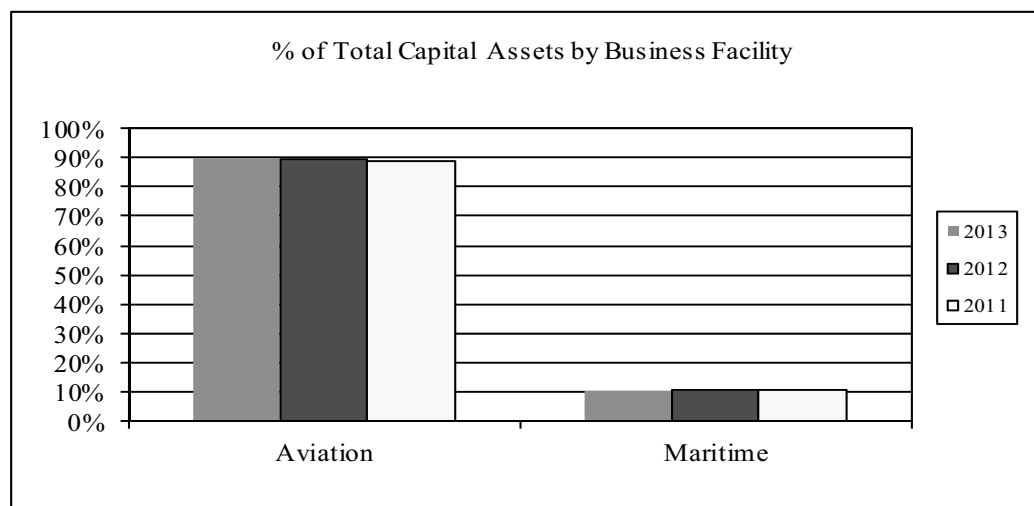
Major construction projects completed or in process during fiscal year 2011 at Logan Airport included the Terminal C Central Checkpoint renovation, the completion of the new Economy Parking Facility, the Terminal B garage renovation, the modification of Gate 1 at Terminal E, the restrooms renovation at Terminals B and C and the rehabilitation and improvement of runways and taxiways. During fiscal year

2011, construction commenced on two major projects: the ConRAC and the runway safety ends for 33L. The major projects associated with the Maritime Facilities involved the renovation of its cruise terminal, acquisitions of new dock and yard cranes for the Conley Terminal as well as rehabilitation to existing cranes. The Authority also invested in the newly acquired Worcester Airport located in the central region of Massachusetts.

The Authority's capital assets are principally funded by the proceeds of revenue bonds, Authority generated revenues, PFCs, CFCs, and from federal and state grant revenues.

Following is a breakdown of capital assets at June 30:

	<u>2013</u>	<u>2012</u>	<u>2011</u>	<u>Percentage Change 2013-2012</u>	<u>Percentage Change 2012-2011</u>
Land	\$ 174,754	\$ 173,036	\$ 173,023	0.99%	0.01%
Construction in progress	341,977	257,828	130,798	32.64%	97.12%
Buildings	1,240,570	1,271,832	1,291,616	-2.46%	-1.53%
Runway and other paving	426,889	375,997	392,542	13.54%	-4.21%
Roadway	362,085	362,968	381,431	-0.24%	-4.84%
Machinery and equipment	113,078	94,745	86,670	19.35%	9.32%
Air rights	82,555	87,578	92,845	-5.74%	-5.67%
Parking rights	27,757	29,299	30,841	-5.26%	-5.00%
Capital assets, net	<u>\$ 2,769,665</u>	<u>\$ 2,653,283</u>	<u>\$ 2,579,766</u>	<u>4.39%</u>	<u>2.85%</u>



Debt Administration

The Authority's bond sales must be approved by its Members and must comply with the rules and regulations of the United States Treasury Department. The Authority, through its 1978 Trust Agreement, has covenanted to maintain a debt service coverage ratio of not less than 1.25. Debt service coverage is calculated based on a formula set forth in the 1978 Trust Agreement. Historically, the Authority has maintained a debt service coverage ratio higher than its Trust Agreement requirement to maintain its investment grade bond ratings. As of June 30, 2013, 2012, and 2011, the Authority's debt service coverage under the 1978 Trust Agreement was 2.47, 2.21, and 2.07, respectively. The 1999 PFC Trust Agreement requires a First Lien Sufficiency covenant ratio in excess of 1.05. As of June 30, 2013, 2012, and 2011, the Authority's PFC First Lien Sufficiency covenant under the PFC Trust Agreement was 4.37, 3.73, and 4.09, respectively.

The CFC Trust Agreement requires that the Authority maintain debt service coverage of at least 1.3. As of June 30, 2013, and 2012, the CFC debt service coverage was 2.87, and 2.78. Due to the timing of the issuance of the CFC Bonds, no debt service was due in fiscal year 2011, therefore debt service coverage was not required to be calculated in fiscal year 2011.

The Authority has net bonds payable outstanding as of June 30, 2013 in the amount of approximately \$1.58 billion, a net increase of approximately \$19.8 million compared to fiscal year 2012. During fiscal year 2013, the Authority issued \$275.6 million of the Massachusetts Port Authority Revenue Bonds in two series. The Series 2012 A Revenue Bonds, in the principal amount of \$116.8 million were issued to finance capital improvements to Terminals B and C, hangar upgrades, and replace substations from Terminals B and E. Due to the "private activity" nature of the construction projects, they were sold as AMT bonds. The Series 2012 B Bonds were refunding bonds issued in the amount of \$158.8 million and were used to refund a portion of the 2003 A and 2003 C Bonds. Additionally, during fiscal year 2013, the Authority made principal payments of \$75.7 million.

The Authority had net bonds payable outstanding as of June 30, 2012 in the amount of approximately \$1.56 billion, a net decrease of approximately \$69.8 million compared to fiscal year 2011. The decrease was the result of principal paid during fiscal year 2012.

The Authority's net bonds payable outstanding as of June 30, 2011 was approximately \$1.63 billion, a net increase of approximately \$214.1 million from fiscal year 2010. The increase was primarily the result of the issuance of two bond sales during the year that included the Special Facilities Revenue Bonds ("ConRAC" Project) Series A and B totaling \$214.1 million and the Series 2010 A bonds totaling \$97.9 million, offset by principal payments of \$71.2 million, and net refunding of approximately \$11.5 million.

The Official Statements relating to the Authority's Bond issuances are available from the Authority or by accessing the Authority's website.

Net Position

The Authority's net position, which represents the residual interest in the Authority's assets after liabilities are deducted, is \$1.83 billion as of June 30, 2013, an increase of \$43.8 million, or 2.5% from fiscal year 2012. Of this amount, \$1.13 billion is invested in capital assets net of debt, an increase of \$72.5 million compared to fiscal year 2012 amount of \$1.06 billion. The Authority's restricted net position of \$515.5 million as of June 30, 2013 is subject to the pledge of the 1978 Trust Agreement, the PFC Trust Agreement, the CFC Trust Agreement or custodial agreements in the Authority's name. The Authority's restricted net position decreased \$67.8 million as of June 30, 2013. The decrease is primarily attributable to use of CFC cash balances for the construction of the Authority's new Rental Car Facility to be opened in the fall of 2013. The Authority's unrestricted net position for fiscal year ending June 30,

2013 was \$181.5 million, an increase of \$39.1 million, or 27.5% when compared to the \$142.4 million of unrestricted net position reported in fiscal year ending June 30, 2012. This increase is attributable to net operating revenues exceeding expenses for the year, lower debt service costs and the use of bond proceeds to fund certain capital projects resulting in an increase in a higher cash balance retained in the Authority's unrestricted fund account.

Net position at June 30, 2012 was \$1.78 billion, an increase of \$89.3 million as compared to the \$1.70 billion reported in fiscal year 2011. Net position invested in capital assets, net of related debt was \$1.06 billion for the fiscal year ending June 30, 2012, an increase of \$3.9 million compared to fiscal year 2011 amount of \$1.055 billion. The Authority's restricted net position totaled \$583.2 million as of June 30, 2012 and was subject to the pledge of the 1978 Trust Agreement, the PFC Trust Agreement, the CFC Trust Agreement or custodial agreements in the Authority's name. Restricted net position as of June 30, 2012 increased by \$97.2 million, or 20.0% compared to the \$486.0 million reported in fiscal year 2011. The increase is primarily attributable to the increase in the capital projects funds used by the Authority to finance capital projects approved by the Board during the year. The Authority's unrestricted net position of \$142.4 million in fiscal year 2012 decreased by \$11.8 million or 7.7% as cash was transferred to the capital project funds approved by the Board to fund the Capital Programs during the fiscal year 2012.

The Authority's Condensed Cash Flows

The following summary shows the major sources and uses of cash during the following fiscal years:

	(in millions)		2013 vs. 2012	
	2013	2012	\$ Change	% Change
Net cash provided by operating activities	\$ 189.4	\$ 210.7	\$ (21.3)	-10.1%
Net cash used in capital and related financing activities	(238.0)	(235.5)	(2.5)	1.1%
Net cash (used in)/provided by investing activities	101.4	(15.6)	117.0	-750.0%
Net (decrease)/increase in cash and cash equivalents	52.8	(40.4)	93.2	-230.7%
Cash and cash equivalents, beginning of year	190.5	230.9	(40.4)	-17.5%
Cash and cash equivalents, end of year	\$ 243.3	\$ 190.5	\$ 52.8	27.7%

	(in millions)		2012 vs. 2011	
	2012	2011	\$ Change	% Change
Net cash provided by operating activities	\$ 210.7	\$ 176.3	\$ 34.4	19.5%
Net cash (used in)/provided by capital and related financing activities	(235.5)	38.4	(273.9)	-713.3%
Net cash used in investing activities	(15.6)	(136.6)	121.0	-88.6%
Net (decrease)/increase in cash and cash equivalents	(40.4)	78.1	(118.5)	-151.7%
Cash and cash equivalents, beginning of year	230.9	152.8	78.1	51.1%
Cash and cash equivalents, end of year	\$ 190.5	\$ 230.9	\$ (40.4)	-17.5%

The Authority's cash and cash equivalents at the end of June 30, 2013 is \$243.3 million. This is an increase of \$52.8 million, or 27.7% from the \$190.5 million in cash and cash equivalents reported in fiscal year 2012. The Authority generated \$189.4 million in cash from operations during fiscal year 2013. This was \$21.3 million or 10.1% lower than the previous fiscal year's cash provided by operating

activities totaling \$210.7 million. This decrease in cash from operating activities was the result of an increase in payments to vendors, the Authority contributing an additional \$7.0 million to the OPEB Trust in fiscal year 2013, and payments made to employees. The Authority used \$238.0 million in cash for capital and related financing activities to finance the Authority's capital program and to pay debt service expenses during the year. This is a \$2.5 million increase in the use of cash over the \$235.5 million in cash generated for capital and related financing activities in fiscal year 2012. The Authority provided \$101.4 million in cash from investing purposes to be used for future capital and operating needs, a decrease of \$117.0 million over the amount of cash provided for investing activities in fiscal year 2012.

The Authority's cash and cash equivalents at the end of June 30, 2012 is \$190.5 million. This is a decrease of \$40.4 million, or 17.5% from the \$230.9 million in cash and cash equivalents reported in fiscal year 2011. The Authority generated \$210.7 million in cash from operations during fiscal year 2012. This was \$34.4 million, or 19.5% higher than the previous fiscal year's cash provided by operating activities totaling \$176.3 million. This increase in cash from operating activities was generated from the record 29.3 million passengers serviced at Logan Airport, as well as a 12.5% increase in the daily commercial parking rate that took effect in March 2012 at Logan Airport. Also, operating and general administrative costs collectively increased 0.4% during the year as compared to fiscal year 2011. The Authority used \$235.5 million in cash for capital and related financing activities to finance the Authority's capital program and to pay debt service expenses during the year. This is a \$273.9 million increase in the use of cash over the \$38.4 million in cash generated for capital and related financing activities in fiscal year 2011. The Authority used \$15.6 million in cash for investing purposes to be used for future capital and operating needs, a decrease of \$121.0 million over the amount of cash used for investing activities in fiscal year 2011.

Contacting the Authority's Financial Management

For additional information concerning the Authority, please see the Authority's website, www.massport.com. Financial information can be found in the Investor Relations section of the website by clicking on "About Massport", and then clicking on "Investor Relations". The Authority's executive offices are located at One Harborside Drive, Suite 200S, East Boston, Massachusetts 02128, and the main telephone number is (617) 568-5000. Questions may be directed to John P. Prankevicius, CPA, Director of Administration and Finance and Secretary-Treasurer for the Massachusetts Port Authority.

MASSACHUSETTS PORT AUTHORITY

Statements of Net Position

June 30, 2013 and 2012

(In thousands)

	<u>2013</u>	<u>2012</u>
		(restated)
Assets		
Current assets:		
Cash and cash equivalents	\$ 45,651	\$ 43,013
Investments	27,976	42,130
Restricted cash and cash equivalents	197,649	147,537
Restricted investments	160,783	296,451
Accounts receivable		
Trade, net	54,320	50,903
Grants receivable	7,114	7,929
Total receivables (net)	<u>61,434</u>	<u>58,832</u>
Prepaid expenses and other assets	<u>10,078</u>	<u>15,207</u>
Total current assets	503,571	603,170
Noncurrent assets:		
Investments	91,827	53,493
Restricted investments	342,856	327,213
Prepaid expenses and other assets	9,464	12,959
Investment in joint venture	2,137	2,075
Net OPEB asset	53,188	43,533
Capital assets, net	<u>2,769,665</u>	<u>2,653,283</u>
Total noncurrent assets	<u>3,269,137</u>	<u>3,092,556</u>
Total assets	<u>3,772,708</u>	<u>3,695,726</u>
Deferred outflows of resources		
Deferred loss on refunding of bonds	<u>21,847</u>	<u>22,064</u>
Total deferred outflows of resources	<u>21,847</u>	<u>22,064</u>
Liabilities		
Current liabilities:		
Accounts payable and accrued expenses	102,743	105,197
Compensated absences	1,550	1,610
Contract retainage	8,092	8,073
Current portion of long term debt	81,770	92,372
Commercial notes payable	100,000	100,000
Accrued interest on bonds payable	36,587	36,140
Deferred income	<u>6,054</u>	<u>6,741</u>
Total current liabilities	336,796	350,133
Noncurrent liabilities:		
Accrued expenses	18,143	27,287
Compensated absences	19,873	20,591
Contract retainage	5,485	2,275
Long-term debt, net	1,574,869	1,520,504
Deferred income	<u>10,828</u>	<u>12,268</u>
Total noncurrent liabilities	<u>1,629,198</u>	<u>1,582,925</u>
Total liabilities	<u>1,965,994</u>	<u>1,933,058</u>
Net position		
Net investment in capital assets	1,131,577	1,059,110
Restricted		
Bond funds	159,634	186,227
Project funds	208,948	218,907
Passenger facility charges	72,501	55,095
Customer facility charges	23,849	70,711
Other purposes	<u>50,526</u>	<u>52,332</u>
Total restricted	<u>515,458</u>	<u>583,272</u>
Unrestricted	181,526	142,350
Total net position	<u>\$ 1,828,561</u>	<u>\$ 1,784,732</u>

The accompanying notes are an integral part of these financial statements.

MASSACHUSETTS PORT AUTHORITY

Statements of Revenues, Expenses, and Changes in Net Position

Years ended June 30, 2013 and 2012

(In thousands)

	<u>2013</u>	<u>2012</u>
Operating revenues:		(restated)
Fees and other services	\$ 289,384	\$ 283,364
Rentals	184,744	180,568
Concessions	72,542	68,239
Other	22,515	23,926
Operating grants	<u>2,638</u>	<u>2,357</u>
Total operating revenues	<u>571,823</u>	<u>558,454</u>
Operating expenses:		
Operations and maintenance	272,611	265,607
General and administrative	48,950	43,987
Insurance	8,020	8,059
Pension	9,614	5,710
Other post-employment benefits	13,450	17,850
Payments in lieu of taxes	18,090	17,642
(Recovery) / provision for uncollectible accounts	(353)	1,085
Depreciation and amortization	<u>199,046</u>	<u>181,166</u>
Total operating expenses	<u>569,428</u>	<u>541,106</u>
Operating income	<u>2,395</u>	<u>17,348</u>
Nonoperating revenues and (expenses):		
Passenger facility charges	60,105	59,212
Customer facility charges	29,354	28,749
Investment income	8,336	10,176
Net (decrease) / increase in the fair value of investments	(2,821)	255
Other revenues	187	618
Settlement of claims	567	640
Terminal A debt service contribution	(12,114)	(9,105)
Other expenses	(1,279)	(398)
(Loss) / gain on sale of equipment	(64)	354
Interest expense	<u>(61,071)</u>	<u>(59,307)</u>
Total nonoperating revenues, net	<u>21,200</u>	<u>31,194</u>
Increase in net position before capital grant revenue	23,595	48,542
Capital grant revenue	<u>20,234</u>	<u>40,750</u>
Increase in net position	43,829	89,292
Net position, beginning of year	<u>1,784,732</u>	<u>1,695,440</u>
Net position, end of year	<u>\$ 1,828,561</u>	<u>\$ 1,784,732</u>

The accompanying notes are an integral part of these financial statements.

MASSACHUSETTS PORT AUTHORITY

Statements of Cash Flows

Years ended June 30, 2013 and 2012

(In thousands)

	<u>2013</u>	<u>2012</u>
Cash flows from operating activities:		
Cash received from customers and operating grants	\$ 571,716	\$ 561,879
Payments to vendors	(218,147)	(198,951)
Payments to employees	(125,256)	(120,828)
Payments in lieu of taxes	(18,090)	(17,642)
Other post-employment benefits	(20,851)	(13,807)
Net cash provided by operating activities	<u>189,372</u>	<u>210,651</u>
Cash flows from capital and related financing activities:		
Acquisition and construction of capital assets	(308,693)	(225,738)
Proceeds from the issuance of bonds, net	313,408	—
Principal payments on refunded debt	(180,100)	—
Interest paid on bonds and notes	(84,102)	(69,835)
Principal payments on long-term debt	(75,745)	(70,770)
Proceeds from commercial paper financing	15,000	100,000
Principal payments on commercial paper	(15,000)	(89,000)
Terminal A debt service contribution	(12,114)	(9,105)
Proceeds from passenger facility charges	60,270	59,687
Proceeds from customer facility charges	27,650	28,352
Proceeds from capital grants	20,768	39,907
Settlement of claims	567	640
Proceeds from sale of equipment	93	383
Net cash used in capital and related financing activities	<u>(237,998)</u>	<u>(235,479)</u>
Cash flows from investing activities:		
Purchases of investments, net	(693,176)	(824,217)
Sales of investments, net	785,081	797,775
Interest received on investments	9,471	10,857
Net cash provided by (used in) investing activities	<u>101,376</u>	<u>(15,585)</u>
Net increase (decrease) in cash and cash equivalents	52,750	(40,413)
Cash and cash equivalents, beginning of year	190,550	230,963
Cash and cash equivalents, end of year	\$ <u>243,300</u>	\$ <u>190,550</u>
Reconciliation of operating income to net cash provided by operating activities:		
Cash flows from operating activities:		
Operating income	\$ 2,395	\$ 17,348
Adjustments to reconcile operating income to net cash provided by operating activities:		
Depreciation and amortization	199,046	181,166
(Recovery) / provision for uncollectible accounts	(353)	1,085
Changes in operating assets and liabilities:		
Trade receivables	(2,539)	(5,027)
Prepaid expenses and other assets	1,019	2,642
Net OPEB asset	(10,546)	1,708
Accounts payable and accrued expenses	3,255	7,614
Compensated absences	(778)	578
Deferred revenue	(2,127)	3,537
Net cash provided by operating activities	\$ <u>189,372</u>	\$ <u>210,651</u>
Noncash investing activities:		
Net increase (decrease) in the fair value of investments	\$ <u>(828)</u>	\$ <u>1,993</u>

The accompanying notes are an integral part of these financial statements.

MASSACHUSETTS PORT AUTHORITY

Notes to Financial Statements

June 30, 2013 and 2012

1. Summary of Significant Accounting Policies and Practices

Reporting Entity

The Massachusetts Port Authority (the "Authority") is a body politic and corporate and a public instrumentality of The Commonwealth of Massachusetts (the "Commonwealth") created and existing pursuant to Chapter 465 of the Acts of 1956, as amended, (the "Enabling Act"). The Authority controls, operates and manages Boston-Logan International Airport ("Logan Airport"), Laurence G. Hanscom Field, Worcester Regional Airport, the Port of Boston and other facilities in the Port of Boston.

The Authority has no stockholders or equity holders, and the Authority's financial statements are not a component unit of the Commonwealth's financial statements. The provisions of the Enabling Act and the Trust Agreement, dated as of August 1, 1978 as amended and supplemented (the "1978 Trust Agreement"), between the Authority and U.S. Bank National Association (as successor in interest to State Street Bank and Trust Company), as trustee (the "Trustee"), the Passenger Facility Charges ("PFC") Revenue Bond Trust Agreement dated May 6, 1999, as amended and supplemented (the "PFC Trust Agreement"), between the Authority and The Bank of New York Mellon, as trustee (the "PFC Trustee") and the Customer Facility Charges ("CFC") Revenue Bond Trust Agreement dated May 18, 2011, as amended and supplemented (the "CFC Trust Agreement"), between the Authority and U.S. Bank National Association as trustee (the "CFC Trustee"), govern all funds, with limited exceptions, received by the Authority pursuant to the Enabling Act.

In April 1981, the Authority adopted a retiree benefit plan whereby the Authority assumed the full cost of group health insurance including basic life insurance, dental insurance and catastrophic illness coverage to those retirees and surviving spouses (and qualifying dependents) who have retired under the Authority's retirement system (collectively referred to as the "OPEB Plan").

In June 2008, the Authority created the Retiree Benefits Trust (the "RBT" or the "Trust") to fund its OPEB Plan obligations. It was established as an irrevocable governmental trust under Section 115 of the Internal Revenue Code. The Trust is legally separate from the Authority and is reported as a Fiduciary Trust Fund of the Authority under accounting principles promulgated by the Governmental Accounting Standards Board ("GASB"). In no event shall any part of the principal or income of the RBT be paid or revert back to the Authority or be used for any purpose whatsoever other than for the exclusive benefit of retirees and their beneficiaries.

Basis of Accounting

The Authority's activities are accounted in a manner similar to that often utilized in the private sector. The Authority's financial statements are prepared using the accrual basis of accounting and the economic resources measurement focus in accordance with U.S. generally accepted accounting principles ("GAAP").

Revenues from airlines, rentals, parking fees, and concessions are reported as operating revenues. Capital grants, financing or investing related transactions are reported as non-operating revenues and expenses. All expenses related to operating the Authority's facilities are reported as operating expenses.

MASSACHUSETTS PORT AUTHORITY

Notes to Financial Statements

June 30, 2013 and 2012

Accounting per Applicable Trust Agreements

Under the 1978 Trust Agreement, cash of the Authority is deposited daily into the Revenue Fund established pursuant to the 1978 Trust Agreement and is transferred to the cash concentration account. All such revenues are then transferred to the various funds established pursuant to the 1978 Trust Agreement. After providing for operating expenses, including pension expense and transfers to the self insurance account, cash revenues are then transferred to the Interest and Sinking Fund, which are applied to debt service on any outstanding revenue bonds, the Maintenance Reserve Fund, the Payment In Lieu of Taxes Fund, the Capital Budget Fund, if applicable, and finally, the Improvement and Extension Fund.

PFC revenue is deposited in the PFC Pledged Revenue Fund established pursuant to the PFC Revenue Bond Trust Agreement and is utilized to pay debt service on PFC Revenue Bonds as required in the PFC Trust Agreement. Any remaining funds are transferred to the PFC Capital Fund.

CFC revenue is deposited in the CFC Revenue Fund established pursuant to the CFC Trust Agreement and is utilized to pay debt service on CFC Special Facilities Bonds as required in the CFC Trust Agreement. Any remaining funds are transferred to the CFC Stabilization Fund.

See Note 2 for a reconciliation between the increase in net position as calculated per GAAP and net revenues as calculated per accounting practices prescribed by the 1978 Trust Agreement.

Net Position

The Authority follows the “business type” activity requirements of GASB Statement No. 34, *Basic Financial Statements and Management’s Discussion and Analysis for State and Local Governments*, which requires that resources be classified for accounting and reporting purposes into the following three net position components:

- Net investment in capital assets: Capital assets, net of accumulated depreciation and outstanding principal balances of debt and the deferred outflows / inflows attributable to the acquisition, construction or improvement of those assets.
- Restricted: Net position of assets whose use by the Authority is subject to externally imposed stipulations that can be fulfilled by actions of the Authority pursuant to those stipulations or that expire by the passage of time. Such assets include the construction funds held pursuant to the 1978 Trust Agreement, the PFC Trust Agreement, the CFC Trust Agreement and the self insurance fund.
- Unrestricted: Net position of assets that are not subject to externally imposed stipulations. Net amounts of assets, deferred outflows of resources, liabilities and deferred inflows of resources not included in the determination of net invested in capital assets or restricted components of net position. Unrestricted net position may be designated for specific purposes by action of management or the Members of the Authority (the “Board”) or may otherwise be limited by contractual agreements with outside parties.

When both restricted and unrestricted resources are available for a particular restricted use, it is the Authority’s policy to use restricted resources first, and then unrestricted resources as needed.

MASSACHUSETTS PORT AUTHORITY

Notes to Financial Statements

June 30, 2013 and 2012

Deferred outflows/inflows of resources

In addition to assets, the statement of financial position will sometimes report a separate section for deferred outflows of resources. This separate financial statement element, deferred outflows of resources, represents a consumption of net position that applies to future period(s) and so will not be recognized as an outflow of resources (expense/expenditure) until then. The Authority only has one item that qualifies for reporting in this category. A deferred charge on refunding results from the difference in the carrying value of refunded debt and its reacquisition price. This amount is deferred and amortized over the shorter of the life of the refunded or refunding debt.

In addition to liabilities, the statement of financial position will sometimes report a separate section for deferred inflows of resources. This separate financial statement element, deferred inflows of resources, represents an acquisition of net position that applies to future period(s) and so will not be recognized as an inflow of resources (revenue) until that time. The Authority does not have any deferred inflows of resources for the years ended June 30, 2013 and 2012.

Net position flow assumption

Sometimes the Authority will fund outlays for a particular purpose from both restricted (e.g., restricted bond or grant proceeds) and unrestricted resources. In order to calculate the amounts to report as restricted net position and unrestricted net position, a flow assumption must be made about the order in which resources are considered to be applied.

(a) Cash and Cash Equivalents

For purposes of the statements of cash flows, the Authority considers all highly liquid investments, including restricted assets, with a maturity date of thirty days or less to be cash equivalents.

(b) Investments

Investments with a maturity greater than one year are recorded at their fair value with all investment income, including changes in the fair value of investments, reported as investment income in the financial statements. Investments with a maturity date of less than one year are carried at amortized cost, which approximates fair value. Fair value equals quoted market prices. The Authority recorded unrealized holding loss of \$2.8 million at June 30, 2013 and unrealized holding gains of approximately \$0.3 million at June 30, 2012.

(c) Restricted Cash and Investments

Certain cash, cash equivalents and investments are restricted for use by the 1978 Trust Agreement, the PFC Trust Agreement, the CFC Trust Agreement, and other external requirements. These amounts have been designated primarily for expenditures related to future construction or asset acquisitions, debt service and debt service reserves.

MASSACHUSETTS PORT AUTHORITY

Notes to Financial Statements

June 30, 2013 and 2012

(d) Capital Assets

Capital assets are recorded at historical cost. Such costs include, where appropriate, capitalized interest and related legal costs. The costs of normal upkeep, maintenance, and repairs are not capitalized.

The capitalization threshold is noted below:

<u>Asset Category</u>	<u>Dollar Threshold</u>
Buildings	\$ 10,000
Machinery & Equipment	5,000
Equipment Repair/Overhaul (Major)	25,000
Runway, Roadways & Other Paving	50,000
Land	NA
Land Improvements	50,000

The Authority capitalizes certain interest costs associated with taxable and tax exempt borrowing, less any interest earned on the proceeds of those borrowings, during the period of construction. Interest expense of \$12.0 million and \$12.7 million, reduced by interest income of \$0.02 million and \$0.7 million, resulted in capitalized interest of \$12.0 million for each of the years ended June 30, 2013 and 2012, respectively.

(e) Depreciation

The Authority provides for depreciation using the straight-line method. During fiscal year 2013, the Authority changed the estimated useful life of runway repaving which added approximately \$14.3 million to the fiscal 2013 expense. Depreciation is intended to distribute the cost of depreciable properties over the following estimated useful lives:

<u>Asset Category</u>	<u>Years</u>
Buildings	25
Runways (original construction)	25
Other airfield paving	12
Roadway	25
Machinery and equipment	5 to 10
Land use rights	30

(f) Other Assets and Prepaid Items

Other assets consist of certain payments to vendors reflecting costs applicable to future accounting periods and are recorded as prepaid items in the financial statements.

MASSACHUSETTS PORT AUTHORITY

Notes to Financial Statements

June 30, 2013 and 2012

(g) Amortization

Revenue bond discounts and premiums are deferred and amortized on a straight line basis over the term of the bonds, as this approximates the effective interest method. Unamortized amounts are presented as a (reduction) / addition of the face amount of bonds payable.

The difference between the reacquisition price and net carrying amount of defeased bonds is amortized on the straight-line method over the shorter of the maturity of the new debt or the defeased debt and is recorded as deferred outflows of resources on the statement of net position.

(h) Revenue Recognition

Fees, and other services consist of parking fees, landing fees, and container handling fees. Revenues from parking fees and container handling fees are recognized at the time the service is provided. Landing fees are recognized as part of operating revenue when airline related facilities are utilized and are principally based on the landed weight of the aircraft. The scheduled airline fee structure is determined and approved annually by the Board and is based on full cost recovery pursuant to an arrangement between the Authority and the respective airlines.

Rental and concession fees are generated from airlines, rental cars, and other commercial tenants. Rental revenue on leases is recognized over the term of the associated lease. Concession revenue is recognized partially based on self reported concession revenue by the tenants and partially based on minimum rentals. Deferred revenue consists primarily of amounts received in advance for future rents or other services. These amounts are recognized as revenue as they are earned over the applicable period.

Rates and charges are set annually based on the budgeted operating costs and actual capital costs. A true-up calculation is performed for landing fees, terminal rents, and baggage fees at year-end based on the actual results. In the event the actual costs are more than the budgeted amounts for the year, the Authority will recover additional rates and charges. In the event the actual costs are less than the budgeted amounts, the Authority will issue credits to the respective airlines.

The Authority presents its accounts receivable at the expected net realizable value. Accordingly, the Authority recorded an allowance for doubtful accounts against its accounts receivable of \$1.5 million and \$2.2 million at June 30, 2013 and 2012, respectively.

Revenue related to grants is recognized when the grant agreement is approved and eligible expenditures are incurred.

MASSACHUSETTS PORT AUTHORITY

Notes to Financial Statements

June 30, 2013 and 2012

(i) Passenger Facility Charges

In 1993, the Authority received initial approval from the Federal Aviation Administration (“FAA”) to impose a \$3.00 PFC at Logan Airport. PFCs collected by the Authority can be used for capital projects determined by the FAA to be eligible in accordance with the Aviation Safety and Capacity Expansion Act of 1990. Effective October 1, 2005, the Authority received approval from the FAA to increase the PFC collection to \$4.50. All PFC’s collected by the Authority are presently pledged under the PFC Trust Agreement with the Bank of New York Mellon.

Through June 30, 2013, the Authority had cumulative cash collections of \$850.0 million in PFCs, including interest thereon.

The Authority submitted a request that was approved by the FAA in April 2011 that increased the collection authorization to \$1.35 billion.

As part of the Final Agency Decision issued by the FAA in 2011, the Authority was authorized, but not required, to use up to \$14.4 million per year in PFCs to pay approximately one-third of the debt service on the Terminal A Special Facility bonds. The Authority chose to make this use of PFC revenue in order to offset the increase in Terminal A rates and charges that would have resulted from the scheduled increase in Terminal A debt service associated with the beginning of principal payments on January 1, 2012 for the Terminal A bonds. This use of PFCs will maintain the rate consistency across all terminals and facilitate the Authority’s ability to assign carriers to Terminal A.

Additionally, in March 2012, the FAA issued a Final Agency Decision approving the use of \$18.3 million PFCs for the Runway 33L Safety Ends. This increased the Authority’s total use approval to \$1.35 billion.

As of June 30, 2013 and 2012, \$127.4 million and \$143.5 million of PFC bonds were outstanding, respectively.

Revenues derived from the collection of PFCs are recognized on the accrual basis, based on the month the charges were levied and collected by the airlines. Due to their restricted use, PFCs are categorized as nonoperating revenues. The Authority recognized \$60.1 million and \$59.2 million in PFC revenue for the fiscal years ended June 30, 2013 and 2012, respectively.

MASSACHUSETTS PORT AUTHORITY

Notes to Financial Statements

June 30, 2013 and 2012

(j) Customer Facility Charges

Effective December 1, 2008, the Board established a CFC of \$4.00 per day for rental cars which originated out of Logan Airport. Effective December 1, 2009, this charge was increased to \$6.00 per day. The proceeds of the CFC are being used to evaluate, design and construct a Consolidated Rental Car Facility (the "ConRAC"). Revenues derived from the collection of CFCs are recognized on the accrual basis, based on the month the charges were levied and collected by the rental car companies. Due to their restricted use, CFCs are categorized as non-operating revenues. Pursuant to the CFC Trust Agreement dated May 18, 2011 between the Authority and U.S. Bank National Association, as trustee, the Authority issued two series of Special Facilities Revenue Bonds (the "Series 2011 Bonds"). The Series 2011 Bonds were issued for the purpose of providing funds sufficient, together with other available funds of the Authority, to finance the development and construction of the ConRAC and related improvements at Logan Airport, fund certain deposits to the Debt Service Reserve Fund and the Supplemental Reserve Fund, and pay certain costs of issuance of the Series 2011 Bonds. The Series 2011 Bonds and any additional bonds that may be issued under the CFC Trust Agreement on parity with the Series 2011 Bonds are secured by CFC Pledged Revenues and by Contingent Rent from the rental car companies if any, and other funds. The Series 2011 Bonds are not secured by any other revenues of the Authority. The Authority recognized \$29.4 million and \$28.7 million in CFC revenue for the fiscal years ended June 30, 2013 and 2012, respectively. As of June 30, 2013 and 2012, \$211.5 million and \$214.1 million of CFC bonds were outstanding, respectively.

(k) Compensated Absences

The Authority accrues for vacation and sick pay liabilities when they are earned by the employee. The liability for vested vacation and sick pay is reflected in the accompanying statements of net position as compensated absences. The table below presents the Authority's compensated absences activity at June 30, 2013 and 2012 and for the year then ended (in thousands):

	<u>2013</u>	<u>2012</u>
Liability balance, beginning of year	\$ 22,201	\$ 21,623
Vacation and sick pay earned during the year	12,066	12,324
Vacation and sick pay used during the year	<u>(12,844)</u>	<u>(11,746)</u>
Liability balance, end of year	<u>\$ 21,423</u>	<u>\$ 22,201</u>

MASSACHUSETTS PORT AUTHORITY

Notes to Financial Statements

June 30, 2013 and 2012

(l) Use of Estimates

The preparation of financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenditures during the reporting period. Actual results could differ from those estimates.

(m) Financial Statement Reclassification and Revision

Certain amounts in the fiscal year 2012 financial statements have been reclassified to conform to fiscal year 2013 presentation.

(n) New Accounting Pronouncements

In November 2010, GASB issued Statement No. 60, *Accounting and Financial Reporting for Service Concession Arrangements* (“GASB No. 60”). The Statement is effective for financial statements with periods beginning after December 15, 2011. The objective of this Statement is to improve financial reporting by addressing issues related to service concession arrangements (“SCAs”), which are a type of public-private or public-public partnership. As used in this Statement, an SCA is an arrangement between a transferor (a government) and an operator (governmental or nongovernmental entity) in which (1) the transferor conveys to an operator the right and related obligation to provide services through the use of infrastructure or another public asset (a “facility”) in exchange for significant consideration and (2) the operator collects and is compensated by fees from third parties.

The requirements of this Statement improve financial reporting by establishing recognition, measurement, and disclosure requirements for SCAs for both transferors and governmental operators, requiring governments to account for and report SCAs in the same manner, which improves the comparability of financial statements. It alleviates the confusion that arises when determining what guidance should be applied in complex circumstances that are not specifically addressed by existing standards. This Statement contributes to the assessment of interperiod equity by reporting up-front payments or the present value of installment payments primarily as deferred inflows of resources, reflecting the acquisition of resources that are applicable to a future reporting period. The provisions of this Statement result in a faithful representation of a governmental operator’s rights under SCAs by reporting rights to access SCA facilities as intangible assets. This Statement also improves the decision usefulness of financial reporting by requiring that specific relevant disclosures be made by transferors and governmental operators about SCAs.

The Authority does not have any SCAs; therefore the adoption of GASB 60 did not have any impact on the Authority’s financial statements.

MASSACHUSETTS PORT AUTHORITY

Notes to Financial Statements

June 30, 2013 and 2012

In November 2010, GASB issued Statement No. 61, *The Financial Reporting Entity: Omnibus – an amendment of GASB Statements No. 14 and No. 34* (“GASB No. 61”). The Statement is effective for financial statements with periods beginning after June 15, 2012. The objective of this Statement is to improve financial reporting for a governmental financial reporting entity. The requirements of Statement No. 14, *The Financial Reporting Entity*, and the related financial reporting requirements of Statement No. 34, *Basic Financial Statements – and Management’s Discussion and Analysis – for State and Local Governments*, were amended to better meet user needs and to address reporting entity issues that have arisen since the issuance of those statements.

The requirements of this Statement result in the financial reporting entity’s financial statements being more relevant by improving guidance for including, presenting, and disclosing information about component units and equity interest transactions of a financial reporting entity.

The adoption of this Statement had no impact on the financial statements of the Authority.

In June 2011, GASB issued Statement No. 63, *Financial Reporting of Deferred Outflows of Resources, Deferred Inflows of Resources, and Net Position* (“GASB No. 63”). The objective of this statement is to provide guidance for reporting deferred outflows of resources, deferred inflows of resources, and net position in the statement of financial position. Amounts that are required to be reported as deferred outflows should be reported in a statement of financial position in a separate section following assets. Similarly, amounts required to be as deferred inflows of resources should be reported in a separate sections following liabilities. The statement of net position should report the residual amount as a net position, rather than net assets. The provisions of this Statement are effective for financial statements for periods beginning after December 15, 2011.

The adoption of GASB 63 resulted in a change in the presentation of the balance sheets to what is now referred to as the statement of net position and the term “net assets” is changed to “net position” throughout the financial statements.

In April 2012, GASB issued Statement No. 65, *Items Previously Reported as Assets and Liabilities* (“GASB No. 65”). The Statement is effective for periods beginning after December 15, 2012. This Statement establishes accounting and financial reporting standards that reclassify, as deferred outflows of resources or deferred inflows of resources, certain items that were previously reported as assets and liabilities and recognizes, as outflows of resources or inflows of resources, certain items that were previously reported as assets and liabilities.

MASSACHUSETTS PORT AUTHORITY

Notes to Financial Statements

June 30, 2013 and 2012

The Authority adopted GASB Statement No. 65 effective July 1, 2011. In connection with the adoption of this new standard all accounts were analyzed by management in order to assess the impact on the financial statements. The implementation of this new standard resulted in the modification of the method previously used to account for the cost of issuance associated with the Authority's numerous bond issuances, commitment and financing fees received by the Authority in connection with the bonds, and the expenses and costs incurred on the bond refunding. In accordance with the requirements of this new standard, the Authority's statement of net position and the Authority's statement of revenues, expenses and changes in net position were restated to reflect the required adjustments. As a result, the following restatements have been made to the Authority's financial statements.

<u>As of July 1, 2011:</u>	<u>Reported</u>	<u>Adjustment</u>	<u>Restated</u>
Net Position	\$ 1,699,146	\$ (3,706)	\$ 1,695,440
 <u>For the year ended June 30, 2012:</u>			
Interest expense	58,952	355	59,307
Increase (decrease) in Net Position	89,647	(355)	89,292
 <u>As of June 30, 2012:</u>			
Prepaid expenses and other assets, short-term	15,461	(254)	15,207
Prepaid expenses and other assets, long-term	16,766	(3,807)	12,959
Net Position	\$ 1,788,793	\$ (4,061)	\$ 1,784,732

Additionally, the deferred losses on refunded bonds in the amount of \$21.8 million and \$22.1 million at June 30, 2013 and 2012, respectively, were reclassified from long term debt to deferred outflows of resources on the statement of net position.

In April 2012, GASB issued Statement No. 66, *Technical Corrections-2012 - an amendment of GASB Statements No. 10 and No. 62* ("GASB No. 66"). The Statement is effective for periods beginning after December 15, 2012. The objective of this Statement is to improve accounting and financial reporting for a governmental financial reporting entity by resolving conflicting guidance that resulted from the issuance of two pronouncements, Statements No. 54, *Fund Balance Reporting and Governmental Fund Type Definitions*, and No. 62, *Codification of Accounting and Financial Reporting Guidance Contained in Pre-November 30, 1989 FASB and AICPA Pronouncements*.

The requirements of this Statement resolve conflicting accounting and financial reporting guidance that could diminish the consistency of financial reporting and thereby enhance the usefulness of the financial reports. The provisions of this Statement are effective for the financial statement periods beginning after December 15, 2012.

The Authority's implementation of GASB No. 66 did not have a material impact on its financial statements.

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Notes to Financial Statements

June 30, 2013 and 2012

In June 2012, GASB issued Statement No 67, *Financial Reporting for Pension Plans* (“GASB No. 67”). The objective of this Statement is to improve the usefulness of pension information included in the general purpose financial statements of state and local governmental pension plans for making decisions and assessing accountability. The provisions of this Statement are effective for financial periods beginning after June 15, 2013.

The Authority is currently evaluating the impact the adoption of this Statement will have on its financial statements as a result of the implementation of GASB No. 67.

In June 2012, GASB issued Statement No. 68, *Accounting and Financial Reporting for Pensions* (“GASB No. 68”). The objective of this Statement is to improve the information provided in government financial reports about pension related financial support provided benefits to the employees of other entities. The provisions of this Statement are effective for financial periods beginning after June 15, 2014.

The Authority is currently evaluating the impact the adoption of this Statement will have on its financial statements as a result of the implementation of GASB No. 68.

In January 2013, GASB issued Statement No. 69, *Government Combinations and Disposals of Government Operations* (“GASB No. 69”). This Statement establishes accounting and financial reporting standards related to government combinations and disposals of government operations. As used in this Statement, the term government combinations include a variety of transactions referred to as mergers, acquisitions, and transfers of operations. The distinction between a government merger and a government acquisition is based upon whether an exchange of significant consideration is present within the combination transaction. Government mergers include combinations of legally separate entities without the exchange of significant consideration. This Statement requires the use of carrying values to measure the assets and liabilities in a government merger. Conversely, government acquisitions are transactions in which a government acquires another entity, or its operations, in exchange for significant consideration. This Statement requires measurements of assets acquired and liabilities assumed generally to be based on their acquisition values. This Statement also provides guidance for transfers of operations that do not constitute entire legally separate entities and in which no significant consideration is exchanged. This Statement defines the term operations for purposes of determining the applicability of this Statement and requires the use of carrying values to measure the assets and liabilities in a transfer of operations.

A disposal of a government's operations results in the removal of specific activities of a government. This Statement provides accounting and financial reporting guidance for disposals of government operations that have been transferred or sold.

This Statement requires disclosures to be made about government combinations and disposals of government operations to enable financial statement users to evaluate the nature and financial effects of those transactions.

The requirements of this Statement are effective for government combinations and disposals of government operations occurring in financial reporting periods beginning after December 15, 2013, and should be applied on a prospective basis.

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Notes to Financial Statements

June 30, 2013 and 2012

The Authority is currently evaluating the impact of the implementation of GASB No. 69 on its financial statements.

In April 2013, GASB issued Statement No. 70, *Accounting and Financial Reporting for Nonexchange Financial Guarantees* (“GASB No. 70”). Some governments extend financial guarantees for the obligations of another government, a not-for-profit organization, a private entity, or individual without directly receiving equal or approximately equal value in exchange (a nonexchange transaction). As a part of this nonexchange financial guarantee, a government commits to indemnify the holder of the obligation if the entity or individual that issued the obligation does not fulfill its payment requirements.

Also, some governments issue obligations that are guaranteed by other entities in a nonexchange transaction. The objective of this Statement is to improve accounting and financial reporting by state and local governments that extend and receive nonexchange financial guarantees.

This Statement requires a government that extends a nonexchange financial guarantee to recognize a liability when qualitative factors and historical data, if any, indicate that it is more likely than not that the government will be required to make a payment on the guarantee. The amount of the liability to be recognized should be the discounted present value of the best estimate of the future outflows expected to be incurred as a result of the guarantee. When there is no best estimate but a range of the estimated future outflows can be established, the amount of the liability to be recognized should be the discounted present value of the minimum amount within the range.

This Statement requires a government that has issued an obligation guaranteed in a nonexchange transaction to report the obligation until legally released as an obligor. This Statement also requires a government that is required to repay a guarantor for making a payment on a guaranteed obligation or legally assuming the guaranteed obligation to continue to recognize a liability until legally released as an obligor. When a government is released as an obligor, the government should recognize revenue as a result of being relieved of the obligation. This Statement also provides additional guidance for intra-entity nonexchange financial guarantees involving blended component units.

This Statement specifies the information required to be disclosed by governments that extend nonexchange financial guarantees. In addition, this Statement requires new information to be disclosed by governments that receive nonexchange financial guarantees.

The provisions of this Statement are effective for reporting periods beginning after June 15, 2013. Earlier application is encouraged. Except for disclosures related to cumulative amounts paid or received in relation to a nonexchange financial guarantee, the provisions of this Statement are required to be applied retroactively. Disclosures related to cumulative amounts paid or received in relation to a nonexchange financial guarantee may be applied prospectively.

The Authority is currently evaluating the impact of the implementation of GASB No. 70 on its financial statements.

MASSACHUSETTS PORT AUTHORITY

Notes to Financial Statements

June 30, 2013 and 2012

2. Reconciliation between increase in net position as calculated under GAAP and net revenue as calculated under accounting practices prescribed by the 1978 Trust Agreement.

Presented below are the calculations of the net revenues of the Authority under the 1978 Trust Agreement. Net revenue calculated based on the 1978 Trust Agreement is used in determining the Authority's compliance with the debt service coverage ratio.

	2013	2012
Increase in Net Position per GAAP	\$ 43,829	\$ 89,292
Additions (1):		
Depreciation and amortization	199,046	181,166
Interest expense	61,071	59,307
Payments in lieu of taxes	18,090	17,642
Other operating expenses	3,129	4,324
Terminal A bonds - debt service contribution by PFC fund	12,114	9,105
OPEB expenses, net	450	5,859
Less (2):		
Passenger facility charges	(60,105)	(59,212)
Customer facility charges	(29,354)	(28,749)
Self insurance expenses	(678)	(266)
Capital grant revenue	(20,234)	(40,750)
Net decrease / (increase) in the fair value of investments	2,821	(255)
Loss / (gain) on sale of equipment	64	(354)
Other (revenues) / expenses	(2,877)	1,331
Other non-operating revenues	(187)	(220)
Settlement of claims	(567)	(640)
Investment income	(4,168)	(3,481)
 Net Revenue per the 1978 Trust Agreement	 \$ 222,444	 \$ 234,099

1. Expenses recognized under GAAP which are excluded under the 1978 Trust Agreement.
2. Revenues recognized under GAAP which are excluded under the 1978 Trust Agreement.

Total net revenues, as defined by the 1978 Trust Agreement, pledged for the repayment of bonds issued under the 1978 Trust Agreement were \$222.4 million and \$234.1 million for the years ended June 30, 2013 and 2012, respectively.

MASSACHUSETTS PORT AUTHORITY

Notes to Financial Statements

June 30, 2013 and 2012

3. Deposits and Investments

The Authority has adopted GASB No. 40, *Deposit and Investment Risk Disclosure*. The standard requires that entities disclose essential risk information about deposits and investments.

The Authority's investments are made in accordance with the provisions of the 1978 Trust Agreement, the PFC Trust Agreement and the CFC Trust Agreement along with the investment policy adopted by the Board (the "Investment Policy"). The goals of the Investment Policy are, in order of importance, to preserve capital, to provide liquidity and to generate interest income.

As of June 30, 2013 and 2012, all investments were held on behalf of the Authority by the Trustee, the PFC Trustee, the CFC Trustee or custodians in the Authority's name. The 1978 Trust Agreement, the PFC Trust Agreement and the CFC Trust Agreement require that securities collateralizing repurchase agreements must continuously have a fair value at least equal to the cost of the agreement plus accrued interest.

The Authority's investments in forward delivery agreements are in the form of a guaranteed investment contract ("GIC") which provides for, among other things, the sequential delivery of securities to be sold to the Trustee, PFC Trustee, or CFC Trustee, as applicable, periodically at a discount from maturity value such that the aggregate discount equals the interest rate previously agreed to between the Authority and the provider of the guaranteed investment contract.

The total accumulated unrealized (loss) / gain due to the changes in fair value of investments related to investments with maturities in excess of one year was approximately a loss of \$0.8 million as of June 30, 2013 and a gain of \$2.0 million as of June 30, 2012, respectively.

MASSACHUSETTS PORT AUTHORITY

Notes to Financial Statements

June 30, 2013 and 2012

The following summarizes the Authority's cash and cash equivalents and investments by type held at June 30, 2013 and 2012 (in thousands):

2013	Credit Rating (1)	Cost	Fair Value	Effective Duration
MMDT	Unrated	\$ 152,182	\$ 152,182	0.003
Federal Home Loan Bank	AA+/Aaa	67,025	67,200	1.683
Federal Deposit Insurance Corporation	Unrated (2)	15,003	15,003	0.003
Forward Delivery Agreements	AA+ / Aaa	19,500	19,500	3.121
Federal Home Loan Mortgage Corp.	AA+ / Aaa	91,052	91,097	1.163
Federal National Mortgage Association	AA+ / Aaa	143,283	142,460	1.362
Federal Farm Credit	AA+ / Aaa	22,752	22,838	1.815
Guaranteed Investment Contracts (ParkEx)	AA+ / Aa3 (4)	36,661	36,661	12.195
Cash Deposit	Unrated	18,965	18,965	0.003
Certificates of Deposit	AAA / Aaa (3)	10,050	10,050	0.250
Commercial Paper	A-1/P-1 (5)	199,345	199,480	0.303
Morgan Stanley Government Fund	AAA / Aaa (5)	1,072	1,072	0.003
Municipal Bond	AA+ / Aa1	88,107	87,732	2.185
Treasury Note	AAA / Aaa	2,573	2,502	5.918
		<u>\$ 867,570</u>	<u>\$ 866,742</u>	

2012	Credit Rating (1)	Cost	Fair Value	Effective Duration
MMDT	Unrated	\$ 174,013	\$ 174,013	0.003
Federal Home Loan Bank	AA+/Aaa	67,325	67,623	2.041
Federal Deposit Insurance Corporation	AA/Aaa	19,984	20,225	0.473
Forward Delivery Agreements	AA+/Aaa	60,008	60,008	1.458
Federal Home Loan Mortgage Corp.	AA+/Aaa	70,102	70,627	1.932
Federal National Mortgage Association	AA+/Aaa	110,099	110,509	2.097
Federal Farm Credit	AA+/Aaa	28,789	28,996	1.684
Guaranteed Investment Contracts (ParkEx)	AA+/Aa3 (3)	35,226	35,226	12.869
Cash Deposits	Unrated	15,464	15,464	0.003
Certificates of Deposits	AAA/Aaa (2)	9,060	9,060	0.178
Commercial Paper	A-1+/P-1 (4)	250,222	250,222	0.297
Morgan Stanley Government Fund	AAA/Aaa (4)	1,073	1,073	0.003
Municipal Bond	AA+/Aa1	66,478	66,791	3.185
		<u>\$ 907,843</u>	<u>\$ 909,837</u>	

1. The ratings shown are from S&P or Moody's as of the fiscal year shown.
2. Collateralized by Federal Agency Notes or Letter of Credit backed by each reserve.
3. Underlying rating of security held.
4. Credit quality of fund holdings.

MASSACHUSETTS PORT AUTHORITY

Notes to Financial Statements

June 30, 2013 and 2012

The table below presents the Authority's cash and cash equivalents and investments based on maturity date (in thousands):

	2013		2012	
	<u>Cost</u>	<u>Fair Value</u>	<u>Cost</u>	<u>Fair Value</u>
Securities maturing in 1 year or more	\$ 435,650	\$ 434,683	\$ 378,966	\$ 380,706
Securities maturing in less than 1 year	188,620	188,759	338,327	338,581
Cash and cash equivalents	<u>243,300</u>	<u>243,300</u>	<u>190,550</u>	<u>190,550</u>
	<u>\$ 867,570</u>	<u>\$ 866,742</u>	<u>\$ 907,843</u>	<u>\$ 909,837</u>

Credit Risk

Credit risk is the risk that the Authority will be negatively impacted due to the default of the security issuer or investment counterparty.

The Authority's 1978 Trust Agreement, PFC Trust Agreement and CFC Trust Agreement each stipulate that, in addition to U.S. Treasury and government agency obligations, only certain highly rated securities are eligible investments, including bonds or obligations of any state or political subdivision thereof, rated in the two highest rating categories without regard to gradations within rating categories, by both Moody's (AAA, Aa1, Aa2 and Aa3) and S&P (AAA, AA+, AA, and AA-); commercial paper of a U.S. corporation, finance company or money market funds rated in the highest rating category, without regard to gradations within categories, by both Moody's and S&P; and investment contracts with banks whose long-term unsecured debt rating is in one of the two highest rating categories by both Moody's and S&P.

(a) Custodial Credit Risk – Deposits

The custodial credit risk for deposits is the risk that in the event of a bank failure, the Authority's deposits may not be recovered. The deposits in the bank in excess of the insured amount are uninsured and uncollateralized.

The Authority maintains depository accounts with Bank of America, N.A., Wells Fargo, and the Bank of New York Mellon, the PFC Trustee. The Authority maintains a payroll disbursement, lockbox and collection accounts (for other than PFCs) with the Bank of America, N.A. None of these accounts are collateralized.

The Authority's cash on deposits in the banks noted above at June 30, 2013 and 2012 were \$19.9 million and \$15.7 million, respectively. Of these amounts, \$1.0 million was insured, and no amount was collateralized at June 30, 2013 or 2012.

MASSACHUSETTS PORT AUTHORITY

Notes to Financial Statements

June 30, 2013 and 2012

(b) Custodial Credit Risk – Investments

Custodial credit risk is the risk that, in the event of a failure of the counterparty, the Authority would not be able to recover the value of its investments or collateral securities that were in the possession of an outside party. Investment securities are exposed to custodial credit risk if they are uninsured or not registered in the name of the Authority and are held by either the counterparty or, the counterparty's trust department or agent, but not in the Authority's name.

The Authority is authorized by the 1978 Trust Agreement, the PFC Trust Agreement, the CFC Trust Agreement and the Investment Policy to invest in obligations of the U.S. Treasury, including obligations of its agencies and instrumentalities, bonds and notes of public agencies or municipalities, bank time deposits, guaranteed investment contracts, money market accounts and commercial paper of a U.S. corporation or finance company. All investments are held by a third party in the Authority's name. These investments are recorded at fair value.

Additionally, the Authority is authorized to invest in the Massachusetts Municipal Depository Trust (MMDT), a pooled money market like investment fund managed by the Commonwealth of Massachusetts, established under the General Laws, Chapter 29, Section 38A. MMDT investments are carried at amortized cost, which approximates fair value which is the same as the value of the pool.

The following guaranteed investment contracts were in force as of June 30, 2013 and 2012, respectively; they are uncollateralized and recorded at cost:

Investment Agreement				
Provider	Rate	Maturity	2013	2012
Trinity Plus Funding Company	4.360%	January 2, 2031	\$ 15,987	\$ 15,312
GE Funding Capital Markets	3.808%	December 31, 2030	20,673	19,914
	Total		\$ 36,660	\$ 35,226

(c) Concentration of Credit Risk – Investments

Concentration of credit risk is assumed to arise when the amount of investments that the Authority has with any one issuer exceeds 5 percent of the total value of the Authority's investments. The Authority consults with its investment Advisor to select Commercial Paper Issuers with strong credit ratings. The portions of the Authority-wide portfolio, excluding investments issued by MMDT, the FDIC, or U.S. Government guaranteed obligations and the underlying securities held under forward delivery agreements at cost, that exceed 5% of the portfolio are as follows:

MASSACHUSETTS PORT AUTHORITY

Notes to Financial Statements

June 30, 2013 and 2012

<u>Commercial Paper Issuer</u>	<u>2013</u>	<u>2012</u>
Bank of Tokyo Mitsu	\$ 39,971	\$ 34,599
BNP Paribas Finance	24,921	-
Deutsche Bank	-	39,910
HSBC	27,492	24,977
ING FDG	-	37,901
Nordea Bank	-	29,978
Rabobank	19,046	39,927
Toyota Motor Corporation	43,962	42,930
UBS	43,953	-
Total	\$ <u>199,345</u>	\$ <u>250,222</u>
% of Portfolio	<u>22.98%</u>	<u>27.56%</u>

(d) Credit Ratings

As a result of the S&P's credit rating downgrade of several U.S. Treasury supported federal agencies in August 2011, certain investments owned and purchased by the Authority since that date were lowered and their ratings are reflected herein. Prior to the August 2011 downgrade it was management's practice to purchase debt securities that had an implied credit rating of AAA, or that were collateralized to AAA. Investments in bank certificates of deposits were fully collateralized. Also, the Authority invested in the Massachusetts Municipal Depository Trust (MMDT), managed by the State Treasury, which is not rated.

The 1978 Trust Agreement, the PFC Trust Agreement, the CFC Trust Agreement and the Board approved an Investment Policy that limits the Authority in the types of investments it can purchase to the two highest rating categories without regard to gradations within the rating categories by both S&P (AAA, AA+, AA, and AA-) and Moody's (Aaa, Aa1, Aa2, and Aa3).

(e) Interest Rate Risk – Investments

Interest rate risk is the risk that changes in interest rates will adversely affect the fair market value of an investment. The Authority has set targets for the preferred maturity structure of the investments held in each fund and account, and also sets targets each quarter for the effective duration for each fund that reflect the need for liquidity and the expected tradeoffs between yield and term for each different fund and account. It is the Authority's practice to hold investments until maturity in order to insulate the Authority's investment earnings from interest rate risk. The Authority mitigates interest rate risk by managing the weighted average maturity of each portfolio type to best meet its liquidity needs.

MASSACHUSETTS PORT AUTHORITY

Notes to Financial Statements

June 30, 2013 and 2012

(f) Cash, Cash Equivalents and Investments by Fund

The following summarizes cash and investments, at cost and fair value, as of June 30, by the various funds and accounts established by the Authority for debt covenant requirements and other purposes (in thousands):

	2013		2012	
	Cost	Fair Value	Cost	Fair Value
1978 Trust				
Improvement and Extension Fund	\$ 117,670	\$ 117,717	\$ 83,039	\$ 83,302
Capital Budget Account	153,130	153,356	148,822	149,094
Debt Service Reserve Funds	102,659	101,547	111,554	112,287
Debt Service Funds	69,351	69,351	82,268	82,268
Maintenance Reserve Fund	88,280	88,259	100,013	100,179
Operating/Revenue Fund	47,733	47,736	55,334	55,334
Subordinated Debt Funds	39,056	39,056	37,623	37,623
Self-Insurance Account	27,352	27,396	30,282	30,510
2010 A Construction Fund	226	226	3,439	3,439
2012 A Project Fund	53,936	53,902	-	-
Other Funds	15,817	15,817	14,230	14,231
1999 PFC Trust				
Debt Service Reserve Funds	28,147	28,342	27,971	27,984
Debt Service Funds	19,558	19,558	20,312	20,312
Other PFC Funds	19,169	19,176	8,234	8,234
2011 CFC Trust				
2011-A & B CFC Project Funds	24,699	24,714	88,774	88,774
Debt Service Reserve Funds	24,037	23,904	24,097	24,264
Debt Service Funds	7,613	7,613	7,007	7,007
Other CFC Funds	29,137	29,072	64,844	64,995
Total	<u>\$ 867,570</u>	<u>\$ 866,742</u>	<u>\$ 907,843</u>	<u>\$ 909,837</u>

MASSACHUSETTS PORT AUTHORITY

Notes to Financial Statements

June 30, 2013 and 2012

4. Capital Assets

Capital assets consisted of the following at June 30, 2013 and 2012 (in thousands):

	<u>June 30, 2012</u>	<u>Additions and Transfers In</u>	<u>Deletions and Transfers Out</u>	<u>June 30, 2013</u>
Capital assets not being depreciated				
Land	\$ 173,036	\$ 1,718	\$ —	\$ 174,754
Construction in progress	<u>257,828</u>	<u>318,288</u>	<u>234,139</u>	<u>341,977</u>
Total capital assets not being depreciated	<u>430,864</u>	<u>320,006</u>	<u>234,139</u>	<u>516,731</u>
Capital assets being depreciated				
Buildings	2,485,423	42,005	63	2,527,365
Runway and other paving	677,138	99,654	3,612	773,180
Roadway	615,045	24,287	—	639,332
Machinery and equipment	273,509	63,426	543	336,392
Air rights	176,802	3,049	—	179,851
Parking rights	<u>46,261</u>	<u>—</u>	<u>—</u>	<u>46,261</u>
Total capital assets being depreciated and amortized	<u>4,274,178</u>	<u>232,421</u>	<u>4,218</u>	<u>4,502,381</u>
Less accumulated depreciation:				
Buildings	1,213,591	73,267	63	1,286,795
Runway and other paving	301,141	46,477	1,327	346,291
Roadway	252,077	25,170	—	277,247
Machinery and equipment	178,764	44,935	385	223,314
Air rights	89,224	8,072	—	97,296
Parking rights	<u>16,962</u>	<u>1,542</u>	<u>—</u>	<u>18,504</u>
Total accumulated depreciation and amortization	<u>2,051,759</u>	<u>199,463</u>	<u>1,775</u>	<u>2,249,447</u>
Total capital assets being depreciated and amortized, net	<u>2,222,419</u>	<u>32,958</u>	<u>2,443</u>	<u>2,252,934</u>
Capital assets, net	<u>\$ 2,653,283</u>	<u>\$ 352,964</u>	<u>\$ 236,582</u>	<u>\$ 2,769,665</u>

Depreciation and amortization for fiscal year 2013 and 2012 was \$199.0 million and \$181.2 million, respectively.

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Notes to Financial Statements

June 30, 2013 and 2012

	<u>June 30, 2011</u>	<u>Additions and Transfers In</u>	<u>Deletions and Transfers Out</u>	<u>June 30, 2012</u>
Capital assets not being depreciated				
Land	\$ 173,023	\$ 13	\$ —	\$ 173,036
Construction in progress	130,798	258,018	130,988	257,828
	<hr/>	<hr/>	<hr/>	<hr/>
Total capital assets not being depreciated	303,821	258,031	130,988	430,864
	<hr/>	<hr/>	<hr/>	<hr/>
Capital assets being depreciated				
Buildings	2,411,225	79,963	5,765	2,485,423
Runway and other paving	667,323	9,895	80	677,138
Roadway	609,943	6,419	1,317	615,045
Machinery and equipment	241,829	32,006	326	273,509
Air rights	174,110	2,692	—	176,802
Parking rights	46,261	—	—	46,261
	<hr/>	<hr/>	<hr/>	<hr/>
Total capital assets being depreciated and amortized	4,150,691	130,975	7,488	4,274,178
	<hr/>	<hr/>	<hr/>	<hr/>
Less accumulated depreciation for:				
Buildings	1,119,609	97,575	3,593	1,213,591
Runway and other paving	274,781	26,409	49	301,141
Roadway	228,512	24,179	614	252,077
Machinery and equipment	155,159	23,902	297	178,764
Air rights	81,265	7,959	—	89,224
Parking rights	15,420	1,542	—	16,962
	<hr/>	<hr/>	<hr/>	<hr/>
Total accumulated depreciation and amortization	1,874,746	181,566	4,553	2,051,759
	<hr/>	<hr/>	<hr/>	<hr/>
Total capital assets being depreciated and amortized, net	2,275,945	(50,591)	2,935	2,222,419
	<hr/>	<hr/>	<hr/>	<hr/>
Capital assets, net	\$ 2,579,766	\$ 207,440	\$ 133,923	\$ 2,653,283
	<hr/>	<hr/>	<hr/>	<hr/>

MASSACHUSETTS PORT AUTHORITY

Notes to Financial Statements

June 30, 2013 and 2012

Capital assets (excluding construction in progress) at June 30 comprised of the following (in thousands):

	<u>2013</u>	<u>2012</u>
Facilities completed by operation:		
Airports	\$ 4,193,108	\$ 3,967,585
Port	<u>484,027</u>	<u>479,629</u>
Capital assets (excluding construction in progress)	<u>\$ 4,677,135</u>	<u>\$ 4,447,214</u>

MASSACHUSETTS PORT AUTHORITY

Notes to Financial Statements

June 30, 2013 and 2012

5. Bonds and Notes Payable

Long-term debt at June 30, 2013 consisted of the following and represents maturities on the Authority's fiscal year basis (in thousands):

	<u>Beginning balance</u>	<u>Additions</u>	<u>Reductions</u>	<u>Ending balance</u>	<u>Due within one year</u>
Revenue Bonds:					
Senior Debt-1978 Trust Agreement:					
1998, Series A, 5.75%, issued January 29, 1998 due 2012	\$ 19,165	\$ —	\$ 19,165	\$ —	\$ —
2003, Series A, 3.00% to 5.00%, issued May 22, 2003 due 2013 to 2034	190,040	—	182,195	7,845	5,190
2003, Series C, 5.00%, issued May 22, 2003 due 2013 to 2019	37,145	—	10,435	26,710	7,885
2005, Series A, 3.50% to 5.00%, issued May 5, 2005 due 2013 to 2036	172,590	—	3,900	168,690	4,090
2005, Series C, 3.50% to 5.00%, issued May 5, 2005 due 2013 to 2030	211,255	—	8,990	202,265	10,105
2007, Series A, 3.75% to 4.50%, issued May 31, 2007 due 2013 to 2038	47,760	—	1,050	46,710	1,090
2007, Series C, 4.00% to 5.00%, issued May 31, 2007 due 2013 to 2028	30,825	—	1,310	29,515	1,370
2008, Series A Multi-Modal, variable, issued June 19, 2008 due 2013 to 2039	23,200	—	500	22,700	2,567
2008, Series C, 4.00% to 5.00%, issued July 9, 2008 due 2013 to 2021	34,945	—	1,085	33,860	3,545
2010, Series A, 3.25% to 5.00%, issued August 5, 2010 due 2014 to 2041	97,905	—	—	97,905	1,825
2010, Series B, 3.00% to 5.00%, issued August 5, 2010 due 2013 to 2040	136,640	—	1,580	135,060	1,625
2010, Series C, 5.00%, issued August 5, 2010 due 2013 to 2019	21,585	—	2,485	19,100	2,630
2010, Series D, Multi-Modal variable, issued August 5, 2010 due 2013 to 2030	103,305	—	4,415	98,890	14,065
2012, Series A, 3.00% to 5.00%, issued July 11, 2012 due 2014 to 2041	—	116,785	—	116,785	—
2012, Series B, 3.00% to 5.00%, issued July 11, 2012 due 2017 to 2032	—	158,830	—	158,830	—
Subtotal Senior Debt	1,126,360	275,615	237,110	1,164,865	55,987

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	<u>Beginning balance</u>	<u>Additions</u>	<u>Reductions</u>	<u>Ending balance</u>	<u>Due within one year</u>
Subordinated Debt- 1978 Trust Agreement:					
2000, Series A,B & C, 6.45%, issued December 29, 2000 due 2031	\$ 40,000	—	—	40,000	—
2001, Series A,B & C, 6.45%, issued January 2, 2001 due 2032	34,000	—	—	34,000	—
Subtotal Subordinated Debt	74,000	—	—	74,000	—
	<u>Beginning balance</u>	<u>Additions</u>	<u>Reductions</u>	<u>Ending balance</u>	<u>Due within one year</u>
Senior Debt - PFC Trust Agreement:					
2007, Series B, 4.00% to 5.00%, issued May 31, 2007 due 2013 to 2018	\$ 33,050	\$ —	\$ 4,285	\$ 28,765	\$ 4,460
2007, Series D, 3.80% to 5.50%, issued May 31, 2007 due 2013 to 2018	64,830	—	100	64,730	100
2010, Series E, 5.00%, issued August 5, 2010 due 2013 to 2018	45,635	—	11,775	33,860	12,365
Subtotal PFC Senior Debt	143,515	—	16,160	127,355	16,925
Senior Debt - CFC Trust Agreement:					
2011, Series A, 5.125%, issued June 8, 2011 due 2038 to 2042	58,030	—	—	58,030	—
2011, Series B, 0.900% to 6.352%, issued June 8, 2011 due 2013 to 2038	156,030	—	2,575	153,455	3,185
Subtotal CFC Senior Debt	214,060	—	2,575	211,485	3,185
Total Bonds Payable	1,557,935	275,615	255,845	1,577,705	76,097
Unamortized amounts:					
Bond premium/(discount), net	54,941	38,892	14,898	78,935	5,674
Total Bonds Payable, net	\$ 1,612,876	\$ 314,507	\$ 270,743	\$ 1,656,640	\$ 81,771

Included in the Authority's bonds payable are \$121.6 million and \$126.5 million of variable rate demand bonds ("VRDB") as of June 30, 2013 and 2012, respectively. The VRDBs have remarketing features which allow bondholders the right to return, or put, the bonds to the Authority. The Authority had entered into a three year irrevocable letter of credit agreement with Bank of America that expired on August 12, 2013 and required repayment of the tendered, unremarketed VRDBs and any associated obligations on the bonds tendered. Should the VRDBs be tendered and the letter of credit exercised, the tendered bonds would be converted to bank bonds, possibly requiring one tenth of the tendered bonds to become due within 270 days. As such, the Authority would look to identify an alternative financing arrangement in advance of the bank bonds debt service payment becoming due to satisfy this obligation. On August 7, 2013, the Authority entered into a five year irrevocable letter of credit agreement with State Street Bank, replacing the Bank of

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America letter of credit agreement, in support of the Authority's variable rate demand bonds, Series 2008 A and Series 2010 D.

The subject debt was issued as multi-modal bonds, thus allowing the Authority to reissue and refund through one of several modes. As a result, the Authority has classified \$11.7 million and \$12.2 million to its current portion of long term debt, in addition to the amounts identified in the schedules of the Authority's bonds payable at June 30th due within one year, for the fiscal years ending June 30, 2013 and 2012, respectively.

The following summarizes the Authority's revenue bonds activity at June 30 (in thousands):

	<u>2012</u> <u>Beginning</u> <u>balance</u>	<u>Additions</u>	<u>Reductions</u>	<u>2013</u> <u>Ending</u> <u>balance</u>	<u>Due within</u> <u>one year</u>
Senior Debt-1978 Trust Agreement:	\$ 1,126,360	\$ 275,615	\$ 237,110	\$ 1,164,865	\$ 55,987
Subordinated Debt- 1978 Trust Agreement	74,000	—	—	74,000	—
Senior Debt - PFC Trust Agreement:	143,515	—	16,160	127,355	16,925
Senior Debt - CFC Trust Agreement:	<u>214,060</u>	<u>—</u>	<u>2,575</u>	<u>211,485</u>	<u>3,185</u>
	<u>\$ 1,557,935</u>	<u>\$ 275,615</u>	<u>\$ 255,845</u>	<u>\$ 1,577,705</u>	<u>\$ 76,097</u>
	<u>2011</u> <u>Beginning</u> <u>balance</u>	<u>Additions</u>	<u>Reductions</u>	<u>2012</u> <u>Ending</u> <u>balance</u>	<u>Due within</u> <u>one year</u>
Senior Debt-1978 Trust Agreement:	\$ 1,180,460	\$ —	\$ 54,100	\$ 1,126,360	\$ 69,169
Subordinated Debt- 1978 Trust Agreement	74,000	—	—	74,000	—
Senior Debt - PFC Trust Agreement:	159,250	—	15,735	143,515	16,160
Senior Debt - CFC Trust Agreement:	<u>214,060</u>	<u>—</u>	<u>—</u>	<u>214,060</u>	<u>2,575</u>
	<u>\$ 1,627,770</u>	<u>\$ —</u>	<u>\$ 69,835</u>	<u>\$ 1,557,935</u>	<u>\$ 87,904</u>

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Debt service requirements on revenue bonds (1978 Trust, PFC Trust and CFC Trust) outstanding at June 30, 2013 are as follows (in thousands):

	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
Year ending June 30:			
2014	\$ 64,435	\$ 72,700	\$ 137,135
2015	67,790	70,798	138,588
2016	72,070	67,965	140,035
2017	73,200	64,802	138,002
2018	106,440	61,526	167,966
2019 – 2023	270,395	262,094	532,489
2024 – 2028	296,700	202,880	499,580
2029 – 2033	312,910	130,673	443,583
2034 – 2038	191,950	57,852	249,802
2039 – 2043	121,815	15,563	137,378
Total	<u>\$ 1,577,705</u>	<u>\$ 1,006,853</u>	<u>\$ 2,584,558</u>

a) Senior Debt - 1978 Trust Agreement

On July 11, 2012, the Authority issued \$275.6 million of Massachusetts Port Authority Revenue Bonds in two series. The Series 2012 A Revenue Bonds, in the principal amount of \$116.8 million were issued with an original issue premium of approximately \$11.5 million and interest rates ranging from 3.0% to 5.0%. The projects financed with Series A bond proceeds include capital improvements to Terminals B and C, hanger upgrades, and replacement substations for Terminals B and E. Due to the “private activity” nature of the construction projects, these bonds were sold as AMT bonds.

The Authority also issued \$158.8 million in Revenue Refunding Bonds, Series 2012 B. The Series 2012 B Bonds had an original issue premium of approximately \$27.4 million and refunded a portion of the 2003 A bonds and 2003 C bonds. The current refunding resulted in the recognition of an accounting gain of \$1.6 million, which will be amortized over the life of the defeased bonds. The aggregate difference in debt service between the refunded 2003 A and 2003 C bonds and the refunding debt service was \$19.0 million. This refunding had an economic loss and achieved a net present value savings of \$14.7 million or 8.2%. The annual savings for fiscal year 2013 through fiscal year 2033 are approximately \$0.817 million.

The Authority, through its 1978 Trust Agreement, has covenanted to maintain a debt service coverage ratio of not less than 1.25. Debt service coverage is calculated based on a formula set forth in the 1978 Trust Agreement. Historically, the Authority has maintained a debt service coverage ratio higher than its Trust Agreement requirement to maintain its investment grade bond ratings. As of June 30, 2013 and 2012, the Authority’s debt service coverage under the 1978 Trust Agreement was 2.47 and 2.21, respectively.

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b) *Subordinate Debt - 1978 Trust Agreement*

Subordinate debt is payable solely from funds on deposit in the Improvement and Extension Fund and is not subject to the pledge of the 1978 Trust Agreement, the PFC Trust Agreement or the CFC Trust Agreement. The Authority invested \$12.0 million in January 2001 which at maturity will provide for the \$74.0 million principal payments of the subordinate debt at their respective maturities on December 31, 2030 and January 1, 2031. As of June 30, 2013, the value of the two GICs was approximately \$36.7 million as compared to \$35.2 million as of June 30, 2012.

c) *Senior Debt - PFC Trust Agreement*

The Authority's outstanding PFC debt continues to be backed by a pledge of the \$4.50 PFC collections. The Authority earned PFC Revenues, as defined by the PFC Trust Agreement, of approximately \$60.2 million and \$59.3 million during fiscal years 2013 and 2012, respectively. These amounts include approximately \$0.1 million of investment income on PFC receipts during each of the fiscal years 2013 and 2012, respectively.

The PFC Trust Agreement requires a First Lien Sufficiency covenant ratio in excess of 1.05. As of June 30, 2013 and 2012, the Authority's PFC First Lien Sufficiency covenant under the PFC Trust Agreement was 4.37 and 3.73, respectively.

d) *Senior Debt - CFC Trust Agreement*

On June 8, 2011, the Authority issued its Special Facilities Revenue Bonds (ConRAC Project), Series 2011 A in the amount of \$58.0 million with an original issue discount of approximately \$1.5 million, and its Special Facilities Revenue Bonds (ConRAC Project), Series 2011 B (Federally Taxable) in the amount of \$156.0 million at par, pursuant to the CFC Trust Agreement (collectively, the "Series 2011 Bonds"). The Series 2011 Bonds were issued for the purpose of providing funds sufficient, together with other available funds, to finance the development and construction of a new ConRAC facility and related improvements at Logan Airport, fund certain deposits to the Debt Service Reserve Fund and the Supplemental Reserve Fund, and pay certain costs of issuance of the Series 2011 Bonds. The Series 2011 Bonds and any additional bonds that may be issued under the CFC Trust Agreement on parity with the Series 2011 Bonds are secured by CFC Pledged Revenues and by Contingent Rent from the rental car companies, if any, and other funds. The Series 2011 Bonds are not secured by any other revenues of the Authority. The Series 2011 Bonds are payable solely from the CFC Pledged Receipts pledged under the CFC Trust Agreement and from certain funds and accounts held by the Trustee.

All of the Authority's outstanding ConRAC debt is backed by a pledge of the \$6.00 CFC collections. The Authority earned CFC Revenues, as defined by the CFC Trust Agreement, of approximately \$30.1 million and \$29.6 million during fiscal years 2013 and 2012, respectively. These amounts include approximately \$0.8 million of investment income on CFC receipts during each of the fiscal years 2013 and 2012.

The CFC Trust Agreement requires that the Authority maintain debt service coverage of at least 1.3. In fiscal years 2013 and 2012, the CFC debt service coverage was 2.87 and 2.78, respectively.

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e) Defeased Bonds

In prior years, the Authority has defeased certain bonds by placing the proceeds of new bonds in an irrevocable trust with the trustee for such bonds to provide for all future debt service payments on the defeased bonds. Accordingly, the trust fund assets and the liability for the defeased bonds are not included in the Authority's financial statements. The total defeased, but unredeemed, bonds at June 30, 2013, were approximately \$6.4 million.

f) Special Facility Bonds

To provide for the construction and improvement of various facilities at Logan Airport, the Authority has issued eight series of special facilities revenue bonds. The Authority's special facilities revenue bonds are all special limited obligations of the Authority, and are payable and secured solely from and by certain revenues of a separate trustee. The Authority's special facilities revenue bonds do not constitute a debt or pledge of the full faith and credit of the Authority, or the Commonwealth of Massachusetts or any subdivision thereof and, accordingly, have not been reflected in the accompanying financial statements. As of June 30, 2013 and 2012, the aggregate principal amount of the Authority's special facilities revenue bonds outstanding was approximately \$664.4 million and \$683.2 million, respectively. The Authority has no obligation for \$196.5 million of Special Facility Bonds and only limited obligation for the \$467.9 million of special facility bonds related to Terminal A described below.

Approximately \$467.9 million of the Authority's special facility bonds relate to the Delta Airlines Series 2001 A, B, and C bonds issued in connection with Delta Airlines construction of Terminal A. During September 2005, Delta Airlines entered into bankruptcy and as of April 2007 re-emerged out of bankruptcy. The Authority is under no obligation to assume any liability for the Terminal A Special Facility bonds or to direct revenue, other than an obligation to remit to the trustee of the Terminal A bonds a portion of the Terminal A airline revenue, to service the debt. The Authority and Delta Airlines negotiated a restated and amended lease (the "Amended Lease") for Terminal A pursuant to which Delta Airlines reduced the number of gates that it occupied in Terminal A. The Amended Lease was approved by the bankruptcy court and was effective as of July 1, 2006.

g) Commercial Notes Payable

The Authority's commercial notes payable as of June 30, 2013 and 2012 were as follows (in thousands):

	<u>2013</u>	<u>2012</u>
Commercial paper notes	\$ 100,000	\$ 89,000
Commercial paper notes issued	15,000	100,000
Principal paid on commercial paper notes	<u>(15,000)</u>	<u>(89,000)</u>
Commercial paper notes	<u>\$ 100,000</u>	<u>\$ 100,000</u>

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Commercial notes payable have been issued under the terms of the 1978 Trust Agreement and are backed by the proceeds of the Improvement and Extension Fund or anticipated bond funds. The allowable maximum principal amount outstanding at any time, in the aggregate principal amount, cannot exceed the lesser of 10% of the Authority's outstanding long-term debt or \$100.0 million, and is backed by a Letter of Credit Agreement with the TD Bank expiring in June 2015.

The commercial notes payable have been used to fund PFC eligible projects; therefore the Authority anticipates that PFC revenues will be the source to pay such redemptions. The Authority does expect to make principal payments on the existing commercial notes payable, which are 2012 Series A and B, during fiscal year 2014. The blended interest rate on Series 2012 A Notes was 0.731% during fiscal year 2013 and 0.75% and during May 15, 2012 through June 30, 2012 of fiscal year 2012. The blended interest rate on the Series 2012 B Notes was 0.736% during fiscal year 2013 and 0.77% during May 15, 2012 through June 30, 2012 of fiscal year 2012.

The blended interest rate on Series 2003 A Notes was 0.17% and 0.33% and Series 2003 B Notes was 0.19% and 0.35% during July 1, 2011 through May 14, 2012 of fiscal year 2012 and all fiscal year 2011, respectively.

During fiscal year 2013 and fiscal year 2012, the Authority did not participate in any interest rate swaps.

h) Arbitrage – Rebate Liability

The United States Treasury has issued regulations on calculating the rebate due to the United States Government on arbitrage liability and determining compliance with the arbitrage rebate provisions of the Tax Reform Act of 1986. Arbitrage liability arises when the Authority temporarily invests the proceeds of tax exempt debt in securities with higher yields. The Authority has an estimated liability on June 30, 2013 and 2012 of \$12.1 million. Of this amount, \$11.3 million is associated with the Authority's Subordinate Bond Series 2000 A & B, and Series 2001A, B & C.

6. Employee Benefit Plans

a) Plan Description – Pension Plan

The Massachusetts Port Authority Employees' Retirement System plan (the "Plan") is a single employer contributory defined benefit pension plan administered by the Massachusetts Port Authority Employees' Retirement System (the "System"). The Plan provides retirement, disability, and death benefits to plan members and beneficiaries.

Massachusetts General Laws ("MGL"), principally Chapter 32, establishes and amends benefit provisions. The System issues publicly available audited financial statements for the Plan. The report may be obtained by writing to the Massachusetts Port Authority Employees' Retirement System, One Harborside Drive, Suite 200S, East Boston, MA 02128-2909. These statements are prepared on the accrual basis of accounting. Employer contributions are recognized when the employer has made formal commitments to provide the contributions. Member contributions are recognized by the Plan as compensation is earned by the Authority's employees. Retirement benefits and refunds are recorded when due and payable in accordance with the terms of the Plan.

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Investments are reported at fair value. Securities traded on a national or international securities exchange are valued at the last reported sales price on the last business day of the plan year; investments traded on a national securities exchange for which no sale was reported on that date and investments in common and preferred stocks traded in over-the-counter markets are valued at the mean of the last reported bid and asked prices, or the last reported bid price. The Plan has no investments, at fair value, that exceed 5% of the Plan's total investments as of December 31, 2012 and 2011 other than investments in mutual funds, external investment pools and other pooled investments. No long term contracts for contributions to the Plan existed at December 31, 2012 and 2011.

b) Funding Policy

The contribution requirements of plan members and the Authority are established and may be amended by the State Legislature. Depending upon their employment date, active plan members are required to contribute 5% to 9% of their annual covered compensation. Members hired after December 31, 1978 must contribute an additional 2% of regular compensation in excess of \$30.0 thousand. The Authority is required to contribute amounts pursuant to Section 22(6A) of MGL Chapter 32.

c) Annual Pension Cost

The annual required contribution ("ARC") for the year ended June 30, 2013 was determined as part of the January 1, 2012 actuarial valuation. In the January 1, 2012 actuarial valuation, the actuarial cost method utilized to determine contributions to the Plan for the year ended December 31, 2012 is the Frozen-Entry-Age Actuarial Cost Method, using a closed amortization period in level amounts over a period of twenty years, the methodology required by the Plan under its charter. Five-year smoothing is the method used to determine the actuarial value of assets.

The actuarial assumptions included (a) 7.625% investment rate of return, and (b) projected salary increases of 4.50%, both (a) and (b) include an inflation component of 3.0%. Liabilities for cost of living increases have been approximated, assuming an annual cost of 3.0% on the first \$13.0 thousand annual pension. The ARC equaled the annual pension cost ("APC") and the employer contributions for the last three years. Those amounts are as follows (in thousands):

Year ended December 31,	Annual pension cost (APC)	Percentage of APC contributed
2012	\$ 9,594	100%
2011	5,710	100
2010	4,924	100

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7. Other Postemployment Benefits

During the year ended June 30, 2008, the Authority established the Retiree Benefits Trust (the "Trust") and implemented GASB Statement No. 45, *Accounting and Financial Reporting by Employers for Postemployment Benefits Other Than Pensions*. Statement No. 45 requires governments to account for other postemployment benefits, primarily healthcare, on an accrual basis rather than on a pay-as-you-go basis. The effect is the recognition of an actuarially required contribution as an expense on the Statements of Revenues, Expenses, and Changes in Net Position when future retirees earn their postemployment benefit rather than when they use their postemployment benefit. To the extent that an entity does not fund their actuarially required contribution, a postemployment benefit liability is recognized on the Statements of Net Position over time.

a) Plan Description

In addition to providing the pension benefits described in Note 6, the Authority provides post-employment health care and life insurance benefits ("OPEB") for retired employees. The benefit levels, employer contributions and future employee contributions are governed by the Authority and can be amended by the Authority. As of June 30, 2013, approximately 781 retirees and 1,200 active and inactive employees meet the eligibility requirements.

In June 2009, the Board made changes to the plan benefits to be paid by the Authority for certain existing and future retirees. All current retired members of the Authority and all existing Authority employees who were vested as of October 1, 2009 would be eligible to have 100% of their premium cost subsidized. Employees not yet vested but employed by the Authority on October 1, 2009 would, upon retirement be eligible to receive 85% of the premium cost for benefits with the balance paid for by the retiree. For employees hired on or after October 1, 2009, the Board voted to implement a sliding scale subsidy for retiree health care premiums (ranging from 0%-85%) based on creditable service at retirement age (retirees must be age 60 or older to receive the subsidy), and whether or not the employee retired within sixty days after leaving the Authority. The Board also voted to eliminate retiree dental and life insurance coverage, as well as Medicare Part B premium subsidy for this group of employees.

The OPEB Plan is a single-employer plan and offers retirees a choice of medical plans, as well as two dental plans, and basic life insurance. The medical plans are either HMOs, PPOs or indemnity plans, and some are designed to work with Medicare benefits, such a Medicare supplement or Medicare HMO plans. The basic life insurance provides a \$5,000 death benefit to the retiree. Spouses and dependents are not eligible for this death benefit upon their death. To comply with the requirements of GASB 45, the Authority performed an actuarial valuation at January 1, 2013. The Authority issues publicly available audited financial statements for the Trust. The report may be obtained by writing to the Massachusetts Port Authority, Attn: John P. Prankevicius, CPA, Director of Administration and Finance and Secretary-Treasurer, One Harborside Drive, Suite 200S, East Boston, MA 02128-2909. These statements are prepared on the accrual basis of accounting. Employer contributions are recognized when the employer has made formal commitments to provide the contributions and benefits are recorded when due and payable in accordance with the terms of the Trust. Investments are reported at fair value. Mutual funds and commingled funds are valued based

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on net asset or unit value at year-end. No long term contracts for contributions to the Trust existed at June 30, 2013 or 2012.

b) Annual OPEB Costs and Net OPEB Obligation

The Authority's 2013 and 2012 OPEB expense is calculated based on the ARC, an amount actuarially determined in accordance with the parameters of GASB Statement No. 45. The ARC represents a level of funding that, if paid on an ongoing basis, is projected to cover the normal cost each year and amortize the unfunded actuarial liability over a period of thirty years. The following table shows the components of the Authority's annual OPEB cost for the years ending June 30, 2013, 2012, and 2011, the amount actually contributed to the plan, and the change in the Authority's net OPEB obligation based on an actuarial valuation as of January 1, 2013 (in thousands).

	<u>2013</u>	<u>2012</u>	<u>2011</u>
Annual Required Contribution (ARC)	\$ 14,006	\$ 18,444	\$ 17,229
Interest on net OPEB obligation	(3,265)	(3,032)	(3,311)
Adjustment to ARC	<u>2,709</u>	<u>2,438</u>	<u>2,609</u>
Annual OPEB cost	13,450	17,850	16,527
Current premiums on a pay-as-you-go basis			
Subsidy	2,254	2,335	1,943
Contributions made	<u>20,851</u>	<u>13,807</u>	<u>17,100</u>
Change in net OPEB obligation	9,655	(1,708)	2,516
Net OPEB Asset – beginning of year	<u>43,533</u>	<u>45,241</u>	<u>42,725</u>
Net OPEB Asset – end of year	\$ <u>53,188</u>	\$ <u>43,533</u>	\$ <u>45,241</u>
% of Annual OPEB cost contributed	155.0%	77.4%	103.5%

c) Funded Status and Funding Progress

The funded status of the plan, based on an actuarial valuation as of January 1, 2013, was as follows (in thousands):

Actuarially accrued liability ("AAL")	\$ 224,488
Actuarial value of plan assets	<u>105,622</u>
Unfunded actuarial accrued liability ("UAAL")	\$ <u>118,866</u>
Funded ratio (actuarial value of plan assets/AAL)	47.1%
Covered payroll (active plan members)	\$ 95,400
UAAL as a percentage of covered payroll	124.6%

Actuarial valuations of an ongoing plan involve estimates of the value of reported amounts and assumptions about the probability of occurrence of events far into the future. Examples include

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assumptions about future employment, mortality, and the healthcare cost trend. Amounts determined regarding the funded status of the plan and the annual required contributions of the Authority are subject to continual revision as actual results are compared with past expectations and new estimates are made about the future. The schedule of funding progress, presented as required supplementary information following the notes to the financial statements, presents multi-year trend information that shows whether the actuarial value of plan assets is increasing or decreasing over time relative to the actuarial accrued liabilities for benefits.

d) Actuarial Methods and Assumptions

Projections of benefits for financial reporting purposes are based on the plan as understood by the Authority and the plan members and include the types of benefits provided at the time of each valuation and the historical pattern of sharing of benefit costs between the Authority and Plan members. The actuarial methods and assumptions used include techniques that are designed to reduce short-term volatility in actuarial accrued liabilities and the actuarial value of assets, consistent with the long-term perspective of the calculations.

The January 1, 2013 actuarial valuation used the projected unit credit cost method. The actuarial value of assets was \$105.6 million. The actuarial assumptions included a 7.50% investment rate of return and an initial annual healthcare cost trend rate range of 9.0% which decreases to a 5.0% long-term trend rate for all healthcare benefits after ten years. The amortization costs for the initial UAAL is a level percentage of payrolls for a period of 30 years, on a closed basis. At June 30, 2013, 25 years are remaining to be amortized. This has been calculated assuming an inflation rate of 3.25%.

8. Leases

a) Commitments

The Authority has commitments under various operating leases, which contain escalation clauses, as lessee. The following is a schedule by years of minimum rental payments under noncancelable operating leases as of June 30, 2013 (in thousands):

<u>Years</u>	<u>Amount</u>	<u>Years</u>	<u>Amount</u>
2014	\$ 26,189	2034 – 2038	\$ 4,436
2015	23,554	2039 – 2043	4,436
2016	22,991	2044 – 2048	4,436
2017	22,926	2049 – 2053	4,436
2018	14,613	2054 – 2058	4,436
2019 – 2023	15,596	2059 – 2063	4,436
2024 – 2028	4,436	2064 – 2068	4,436
2029 – 2033	4,436	2069 – 2070	1,479
		Total	<u>\$ 167,272</u>

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Rent expense and other operating lease related payments were \$28.0 million and \$30.8 million for fiscal years 2013 and 2012, respectively.

b) Rental Income

The Authority leases a major portion of its Aviation and Port properties to various tenants. Many of these operating leases provide for periodic adjustments to rental rates, including certain provisions for contingent payments based on specified percentages of the tenant's gross revenue.

The following is a schedule by years of minimum future rental income on noncancelable operating leases as of June 30, 2013 (in thousands):

<u>Years</u>	<u>Amount</u>	<u>Years</u>	<u>Amount</u>
2014	\$ 86,467	2049 – 2053	\$ 50,113
2015	70,482	2054 – 2058	45,940
2016	45,347	2059 – 2063	47,745
2017	40,080	2064 – 2068	48,293
2018	35,921	2069 – 2073	50,320
2019 – 2023	161,998	2074 – 2078	50,969
2024 – 2028	100,269	2079 – 2083	51,955
2029 – 2033	92,977	2084 – 2088	41,920
2034 – 2038	86,727	2089 – 2093	38,494
2039 – 2043	87,975	2094 – 2098	31,144
2044 – 2048	72,863	2099 – 2103	3,883
		2104 – 2107	906
		Total	\$ <u><u>1,342,788</u></u>

Rental income and concession income, including contingent payments received under these provisions, were approximately \$257.3 million and \$248.8 million for the fiscal years 2013 and 2012, respectively.

9. Risk Management

The Authority, as mandated by the 1978 Trust Agreement, maintains a self insurance account for general liability and workers compensation within the Operating Fund. The self insurance accruals are determined based on insurance claim history and actuarial estimates needed to pay prior and current-year claims. The accrued liability was approximately \$7.3 million and \$6.8 million as of June 30, 2013 and 2012, respectively, and is included as a component of accrued expenses in the accompanying financial statements. This liability is fully funded as of June 30, 2013 and 2012.

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Changes in the accrued liability accounts, related to self insurance, in fiscal year 2013 and 2012 were as follows (in thousands):

	<u>2013</u>	<u>2012</u>
Liability balance, beginning of year	\$ 6,843	\$ 5,569
Provision to record estimated losses	1,279	3,488
Payments	<u>(869)</u>	<u>(2,214)</u>
Liability balance, end of year	<u>\$ 7,253</u>	<u>\$ 6,843</u>

As part of its normal operations, the Authority encounters the risk of accidental losses stemming from third party liability claims, property loss or damage, and job related injuries and illnesses. In managing these loss exposures, a combination of risk management measures is applied, including safety and loss prevention programs, emergency planning, contractual risk transfer, self insurance, and insurance.

In connection with the self insurance and insurance programs, the Authority retains part of the losses incurred and internally manages the self insured claims. The self insured retention currently includes: \$0.75 million for worker's compensation per job related accident for Massport employees and \$1.0 million for port officers and ILA Members, \$1,000 per occurrence for automobile liability; aviation general liability and airport terrorism insurance, \$25,000 for airside incidents and \$0.50 million for non-airside auto losses; \$0.25 million for Comprehensive Marine Liability, Terminal Operator's Liability, Stevedore's liability and \$0.25 million for property losses per occurrence. Insurance is purchased above the self-insured amounts, subject to availability and the reasonableness of cost. Liabilities for self-insured claims are reported if it is probable that a loss has been incurred and the amount can be reasonably estimated. These losses include an estimate of claims that have been incurred but not reported at year-end and are based on the historical cost of settling similar claims. The Authority records such liabilities as accrued expenses. The Authority from time to time is engaged in various matters of routine litigation. These matters include personal injury and property damage claims for which the Authority's liability is covered in whole or in part by insurance. The Authority does not expect that these matters will require any amounts to be paid which in the aggregate would materially affect the financial statements.

Settled claims resulting from the risks discussed above have not exceeded the amount of insurance coverage in force in any of the past three fiscal periods. Further, insurance maintained in fiscal years 2013 and 2012 has not changed significantly from prior periods.

MASSACHUSETTS PORT AUTHORITY

Notes to Financial Statements

June 30, 2013 and 2012

10. Payments in Lieu of Taxes

The Authority's Enabling Act, the 1978 Trust Agreement and the PILOT Agreements authorize and directs the Authority, subject to certain standards and limitations, to enter into agreements (collectively, the "PILOT Agreements") to make annual payments in lieu of taxes to the City of Boston and the Town of Winthrop.

The PILOT Agreements provide that annual payments may not exceed the balance of revenues remaining after deposits to pay operating expenses, required deposits to the Interest and Sinking Fund and required deposits to the Maintenance Reserve Fund.

Pursuant to the terms of the amended Boston PILOT Agreement (the "Amended Boston PILOT Agreement"), the term of the Amended Boston PILOT Agreement terminates to June 30, 2019 subject to (1) mutual rights annually to terminate the Amended PILOT Agreement and (2) automatic one year extensions of the term each July 1. The Amended Boston PILOT Agreement provides for the Authority to pay (i) an annual base amount (the "Base Amount") of \$14 million, which, commencing in fiscal year 2007, increases annually by the annual percentage change in the consumer price index, provided that such increase shall be no less than 2%, nor greater than 8%, per year, and (ii) for ten years, an amount of \$700,000, which shall not be increased or adjusted. In accordance with the Transportation Reform Act, as of January 1, 2010, the portion of the Authority's PILOT obligations to the City of Boston attributable to the Tobin Bridge was assumed by MassDOT.

In fiscal year 1992, the Authority and the City of Chelsea entered into a Further Extension of Term and Amendment Agreement (the "Amended Chelsea PILOT Agreement"), which extended the base in-lieu-of-tax payments through fiscal year 2012. In accordance with the Transportation Reform Act, as of January 1, 2010, the portion of the Authority's in-lieu-of-tax payment obligations to the City of Chelsea attributable to the Tobin Bridge was assumed by MassDOT. In addition to the Amended Chelsea PILOT Agreement, in June 2008 the Authority amended a planning and development agreement with the City of Chelsea (the "Planning and Development Agreement") which provides for the Authority to make annual payments of \$600,000, which are not payments in lieu of taxes under the Enabling Act and were not assumed by MassDOT. In March 2013, the Board voted to extend the term of the Planning and Development Agreement through fiscal year 2015.

In fiscal year 2006, the Authority and the Town of Winthrop entered into an Amended and Restated Payment-In-Lieu-Of-Taxes Agreement (the "Amended Winthrop PILOT Agreement"), which extended the base in-lieu-of-tax payments through fiscal year 2025. The Amended Winthrop PILOT Agreement provides for the Authority to make an annual payment of \$900,000, which will be adjusted in fiscal years 2016 through 2025 if the average annual percentage change in the consumer price index in fiscal year 2006 through 2015 is less than 2% or more than 8%.

MASSACHUSETTS PORT AUTHORITY

Notes to Financial Statements

June 30, 2013 and 2012

PILOT payments to the City of Boston for fiscal year 2013 and 2012 were \$17.2 million and \$16.7 million, respectively. PILOT payments to the Town of Winthrop for fiscal year 2013 and 2012 were \$0.9 million for each year.

11. Commitments

a) Contractual Obligations for Construction

The Authority enters into construction contracts with various construction and engineering companies. Construction contracts outstanding were approximately \$296.9 million and \$221.2 million as of June 30, 2013 and 2012, respectively.

b) Seaport Bond Bill

The Seaport Bond Bill was enacted in 1996 and among other things, provides for funding improvements to the Massachusetts rail transportation network allowing rail shipment of double stack cargo from Allston Yards in Boston to points west, which is anticipated to encourage expanded container shipments through the Port of Boston. The Seaport Bond Bill requires that the Authority provides up to fifty percent (50%) of the cost of improvements to the rail line from Framingham to the Allston Yard in Boston permitting double stack shipments. Expenditure of funds will not occur until the execution of a Master Agreement, as defined by the statute, between the Commonwealth and the participating railroads. The Authority believes that the likelihood that any such Master Agreement will be executed and Authority funds committed for double stack improvements within the next fiscal year is remote.

12. Litigation

a) Events of September 11, 2001

The Authority has been engaged in routine litigation as well as litigation involving the terrorist attacks of September 11, 2001.

On September 11, 2001, terrorists hijacked American Airlines flight 11 and United Airlines flight 175 and flew them into the World Trade Center in New York, N.Y. The terrorist acts caused the deaths of approximately 3,000 persons, unknown numbers of personal injuries, and massive property damage. Both flights originated at Logan Airport.

In September 2001, Congress passed the Air Transportation Safety and System Stabilization Act of 2001 ("ATSSSA"), which provides, among other things, that victims who suffered physical injury or death as a result of the events of September 11, 2001 ("9/11") could file a claim with a newly created Victim Compensation Fund (the "Fund"). Those who sought such compensation waived the right to file a civil lawsuit. The Fund does not apply to claims for property damage, business interruption, or the like. Approximately 98% of claimants eligible for compensation from the Fund filed a claim with the Fund.

In November 2001, Congress passed the Aviation and Transportation Security Act ("ATSA"), which amended ATSSSA to provide a limitation on liability of various entities, including airport sponsors such as the Authority, for the events of 9/11. Specifically, the liability of an airport sponsor for those events "shall not be in an amount greater than the limits of liability insurance coverage

MASSACHUSETTS PORT AUTHORITY

Notes to Financial Statements

June 30, 2013 and 2012

maintained by that . . . airport sponsor”. The Authority has insurance in effect to cover these incidents in the amount of \$500.0 million per occurrence and consequently, under ATSA the Authority’s liability, if any, would be limited to such amounts. To the Authority’s knowledge, the Authority’s insurer has received copies of all complaints and Notices of Claim and/or any other form of notification to the Authority by an individual or entity claiming to have suffered a loss.

Furthermore, to the Authority’s knowledge, its insurer has agreed to defend any such claims and has not reserved its rights to deny coverage with respect to any of those claims although the insurer has reserved its rights with respect to (i) the number of occurrences, (ii) indemnification of the Authority against any award of punitive damages, and (iii) the Authority’s rights as a named additional insured under other policies of insurance, including policies of the Authority’s tenants and licensees.

On July 27, 2011, the court dismissed the last remaining wrongful death case against the Authority. A number of other wrongful death and property damage lawsuits against the Authority and other defendants have been settled. These settlements have been achieved without any financial contribution from the Authority or its insurer, even though the settling plaintiffs have provided the Authority with a release of all claims related to the events of 9/11. On July 18, 2013, the Authority was dismissed from the remaining property damage lawsuits (both brought by World Trade Center Properties, LLC) (“WTC Properties”). WTC Properties has stated that it intends to appeal this ruling.

Absent the limitation of liability in ATSSSA, the amount of potential damages that could have been awarded against the Authority if it were found liable in these lawsuits, based on the total amount of liability claimed, is an amount that would have had a significant, materially adverse effect on the financial condition of the Authority. While the Authority cannot predict the outcome of any of these lawsuits or subsequent challenges, if any, to ATSSSA, it believes it has meritorious defenses to these actions and will continue to review and assess the various claims asserted and vigorously defend against them.

b) Environmental Contamination

The Authority is currently involved in eight separate pollution remediation obligations that meet the requirements for accounting treatment under GASB Statement 49, *Accounting and Financial Reporting for Pollution Remediation Obligations* (“GASB 49”). These obligations are generally related to the removal and/or treatment of contaminated soil, groundwater and petroleum products associated with fuel storage and conveyance. GASB 49 dictates that for each obligating event, an estimate of the expected pollution remediation outlays is required to be accrued as a liability and expensed in the current period. Re-measurement of the liability is required when new information indicates increases or decreases in estimated outlays.

MASSACHUSETTS PORT AUTHORITY

Notes to Financial Statements

June 30, 2013 and 2012

The estimated liability as of June 30, 2013 and 2012 is \$3.9 million and \$4.2 million, respectively, which represents the approximate amounts the Authority expects to pay for future remediation activities. The Authority paid approximately \$0.7 million and \$0.7 million in fiscal years 2013 and 2012, respectively. This estimate was generated using input and guidance from internal management and professional consultants, and represents a wide array of remediation activities ranging from one time events to longer-term sustained monitoring activity. The Authority will continue to closely monitor each of these obligations, working toward regulatory closure, and will make any necessary adjustments to the potential liability as new information becomes available.

c) Other Litigation

The Authority also is engaged in numerous matters of routine litigation. These matters include personal injury and property damage claims for which the Authority's liability is covered in whole or in part by insurance. Others include such matters as disputes with contractors, subcontractors, engineers and others arising out of construction and maintenance of the Authority's properties; disputes over leases and concessions; property, theft and damage claims arising from the Authority's operations, employment matters and workers compensation, as to which the Authority is self-insured. The Authority does not expect that these matters will require any amounts to be paid which, in the aggregate, will be material to the results of operations.

13. Interagency Agreements

a) Investment in Joint Venture

In May 1996, the Authority entered into an interagency agreement with the Massachusetts Highway Department ("MHD") and Massachusetts Bay Transportation Authority ("MBTA") for the construction of a Regional Transportation Center ("RTC") in Woburn, Massachusetts ("Interagency Agreement"). Under the terms of the Interagency Agreement, the Authority has paid one third of the costs of acquiring the site and constructing the RTC, and will share in a like proportion in the profits and losses of the RTC. During fiscal years 2013 and 2012, the Authority recognized income of approximately \$0.1 and \$0.1 million, respectively, representing its share of the earnings of the RTC.

b) Logan Airport Silver Line Transportation Agreement

The Authority entered into an agreement with the MBTA to provide public transportation between South Station in Boston, Massachusetts and Logan Airport along a route called the Silver Line.

Pursuant to this agreement the Authority has purchased and accepted delivery of eight buses for a cost of \$13.3 million.

In addition, the MBTA and the Authority have entered into a ten year agreement ending on December 30, 2015. Under this agreement, the MBTA will operate and maintain the Authority's Silver Line buses for a cost of \$2.0 million per year, paid in equal monthly installments.

MASSACHUSETTS PORT AUTHORITY

Required Supplementary Information

Schedule of Pension Funding Progress / OPEB Funding Progress

June 30, 2013

(In thousands)

Schedule of Pension Funding Progress

(1) Actuarial valuation date	(2) Actuarial value of plan assets	(3) Actuarial accrued liability (AAL)	(4) (Overfunded) unfunded (UAAL) AAL(2) – (3)	(5) Actuarial value of assets as a percentage of AAL (funded ratio) (2)/(3)	(6) Annual covered payroll	(7) (UAAL) AAL as a percentage of covered payroll (4)/(6)
1/1/2012	\$ 422,999	436,468	13,469	96.9%	\$ 84,045	16.0%
1/1/2011	420,801	419,272	(1,529)	100.4%	82,541	(1.9)%
1/1/2010	410,469	407,857	(2,612)	100.6	86,438	(3.0)
1/1/2009	342,953	327,829	(15,124)	104.6	85,944	(17.6)
1/1/2008	396,930	387,223	(9,707)	102.5	81,120	(12.0)
1/1/2007	368,346	357,507	(10,839)	103.0	76,835	(14.1)
1/1/2006	327,714	317,033	(10,681)	103.4	73,514	(14.5)

Schedule of OPEB Funding Progress

(1) Actuarial valuation date	(2) Actuarial value of plan assets	(3) Actuarial accrued liability (AAL)	(4) (Overfunded) unfunded (UAAL) AAL(2) – (3)	(5) Actuarial value of assets as a percentage of AAL (funded ratio) (2)/(3)	(6) Annual covered payroll	(7) (UAAL) AAL as a percentage of covered payroll (4)/(6)
1/1/2013	\$ 105,622	224,488	118,866	47.1%	\$ 95,400	124.6%
1/1/2011	76,693	237,462	160,769	32.3%	95,400	168.5%
6/30/2009	48,931	219,619	170,688	22.3	95,749	178.3
7/01/2006	-	167,521	167,521	-	87,630	191.2

Analysis of the dollar amounts of net assets available for benefits, Actuarial Accrued Liability (AAL), and assets in excess of AAL in isolation can be misleading. Expressing the Actuarial Value of Assets available for benefits as a percentage of the AAL provides one indication of the Plan's funding status on a going-concern basis. Analysis of this percentage over time indicates whether the Plan is AAL and annual covered payroll are both affected by inflation. Expressing the AAL in excess of assets as a percentage of annual covered payroll approximately adjusts for the effects of inflation and aids analysis of progress made in accumulating sufficient assets to pay benefits when due. Generally, the lower this percentage, the stronger the Plan.

The comparability of trend information is affected by changes in actuarial assumptions, benefit provisions, actuarial funding methods, accounting policies, the size or composition of the population covered by the Plan, and other changes. Those changes usually affect trends in contribution requirements and in ratios that use the AAL as a factor.

See accompanying independent auditors' report.

MASSACHUSETTS PORT AUTHORITY

Schedule I

Combining Schedule of Net Position

June 30, 2013

(In thousands)

	<u>Authority Operations</u>	<u>PFC Program</u>	<u>CFC Program</u>	<u>Combined Totals</u>
Assets				
Current assets:				
Cash and cash equivalents	\$ 45,651	\$ —	\$ —	\$ 45,651
Investments	27,976	—	—	27,976
Restricted cash and cash equivalents	131,592	30,137	35,920	197,649
Restricted investments	131,766	8,994	20,023	160,783
Accounts receivable				—
Trade, net	42,215	8,459	3,646	54,320
Grants	6,536	—	578	7,114
Total receivables, net	48,751	8,459	4,224	61,434
Prepaid expenses and other assets	9,886	137	55	10,078
Total current assets	395,622	47,727	60,222	503,571
Noncurrent assets:				
Investments	91,827	—	—	91,827
Restricted investments	285,550	27,945	29,361	342,856
Prepaid expenses and other assets, long-term	7,800	347	1,317	9,464
Investment in joint venture	2,137	—	—	2,137
Net OPEB asset	53,188	—	—	53,188
Capital assets, net	2,085,648	436,961	247,056	2,769,665
Total noncurrent assets	2,526,150	465,253	277,734	3,269,137
Total assets	2,921,772	512,980	337,956	3,772,708
Deferred outflows of resources				
Deferred loss on refunding of bonds	20,664	1,183	—	21,847
Total deferred outflows of resources	20,664	1,183	—	21,847
Liabilities				
Current liabilities:				
Accounts payable and accrued expenses	95,519	12	7,212	102,743
Compensated absences	1,550	—	—	1,550
Retainage	8,092	—	—	8,092
Current portion of long-term debt	60,247	18,389	3,134	81,770
Commercial notes payable	100,000	—	—	100,000
Accrued interest payable	27,572	3,117	5,898	36,587
Deferred income	6,054	—	—	6,054
Total current liabilities	299,034	21,518	16,244	336,796
Noncurrent liabilities				
Accrued expenses	17,754	389	—	18,143
Compensated absences	19,873	—	—	19,873
Retainage	275	—	5,210	5,485
Long-term debt, net	1,254,754	113,181	206,934	1,574,869
Deferred income	10,828	—	—	10,828
Total noncurrent liabilities	1,303,484	113,570	212,144	1,629,198
Total liabilities	1,602,518	135,088	228,388	1,965,994
Net position				
Net investment in capital assets	739,284	306,574	85,719	1,131,577
Restricted for other purposes				
Bond funds	159,634	—	—	159,634
Project funds	208,948	—	—	208,948
Passenger facility charges	—	72,501	—	72,501
Customer facility charges	—	—	23,849	23,849
Other purposes	50,526	—	—	50,526
Total restricted	419,108	72,501	23,849	515,458
Unrestricted	181,526	—	—	181,526
Total net position	\$ 1,339,918	\$ 379,075	\$ 109,568	\$ 1,828,561

See accompanying independent auditors' report.

MASSACHUSETTS PORT AUTHORITY

Combining Schedule of Revenues, Expenses, and Changes in Net Position

Year ended June 30, 2013

(In thousands)

	Authority Operations	PFC Program	CFC Program	Combined Totals
Operating revenues:				
Fees and other services	\$ 289,384	\$ —	\$ —	\$ 289,384
Rentals	184,744	—	—	184,744
Concessions	72,542	—	—	72,542
Other	22,515	—	—	22,515
Operating grants	2,638	—	—	2,638
Total operating revenues	<u>571,823</u>	<u>—</u>	<u>—</u>	<u>571,823</u>
Operating expenses:				
Operations and maintenance	272,611	—	—	272,611
General and administrative	48,950	—	—	48,950
Insurance	8,020	—	—	8,020
Pension	9,614	—	—	9,614
Other post-employment benefits	13,450	—	—	13,450
Payments in lieu of taxes	18,090	—	—	18,090
Recovery for uncollectible accounts	(353)	—	—	(353)
Depreciation and amortization	159,980	38,704	362	199,046
Total operating expenses	<u>530,362</u>	<u>38,704</u>	<u>362</u>	<u>569,428</u>
Operating income (loss)	<u>41,461</u>	<u>(38,704)</u>	<u>(362)</u>	<u>2,395</u>
Nonoperating revenues and (expenses):				
Passenger facility charges	—	60,105	—	60,105
Customer facility charges	—	—	29,354	29,354
Investment income	6,447	1,118	771	8,336
Net (decrease)/increase in the fair value of investments	(2,511)	189	(499)	(2,821)
Other revenues	187	—	—	187
Settlement of claims	567	—	—	567
Terminal A debt service contribution	—	(12,114)	—	(12,114)
Other expenses	(73)	(192)	(1,014)	(1,279)
Loss on sale of equipment	(64)	—	—	(64)
Interest expense	(54,657)	(6,167)	(247)	(61,071)
Total nonoperating (expense) revenue, net	<u>(50,104)</u>	<u>42,939</u>	<u>28,365</u>	<u>21,200</u>
Increase (decrease) in net position before capital grant revenue	(8,643)	4,235	28,003	23,595
Capital grant revenue	19,656	—	578	20,234
Increase (decrease) in net position	11,013	4,235	28,581	43,829
Net position, beginning of year	1,328,905	374,840	80,987	1,784,732
Net position, end of year	<u>\$ 1,339,918</u>	<u>\$ 379,075</u>	<u>\$ 109,568</u>	<u>\$ 1,828,561</u>

See accompanying independent auditors' report.

MASSACHUSETTS PORT AUTHORITY

Combining Schedule of Net Position

June 30, 2012

(In thousands)

Assets	Authority Operations	PFC Program	CFC Program	Combined Totals
Current assets:				(restated)
Cash and cash equivalents	\$ 43,013	\$ —	\$ —	\$ 43,013
Investments	42,130	—	—	42,130
Restricted cash and cash equivalents	94,809	28,801	23,927	147,537
Restricted investments	186,669	—	109,782	296,451
Accounts receivable				—
Trade, net	39,322	8,624	2,957	50,903
Grants	7,929	—	—	7,929
Total receivables, net	47,251	8,624	2,957	58,832
Prepaid expenses and other assets	14,273	238	696	15,207
Total current assets	428,145	37,663	137,362	603,170
Noncurrent assets:				
Investments	53,493	—	—	53,493
Restricted investments	248,153	27,729	51,331	327,213
Prepaid expenses and other assets, long-term	11,170	417	1,372	12,959
Investment in joint venture	2,075	—	—	2,075
Net OPEB asset	43,533	—	—	43,533
Capital assets, net	2,064,766	460,477	128,040	2,653,283
Total noncurrent assets	2,423,190	488,623	180,743	3,092,556
Total assets	2,851,335	526,286	318,105	3,695,726
Deferred outflows of resources				
Deferred loss on refunding of bonds	20,604	1,460	—	22,064
Total deferred outflows of resources	20,604	1,460	—	22,064
Liabilities				
Current liabilities:				
Accounts payable and accrued expenses	88,742	(10)	16,465	105,197
Compensated absences	1,610	—	—	1,610
Retainage	8,073	—	—	8,073
Current portion of long-term debt	72,224	17,624	2,524	92,372
Commercial notes payable	100,000	—	—	100,000
Accrued interest payable	26,705	3,525	5,910	36,140
Deferred income	6,741	—	—	6,741
Total current liabilities	304,095	21,139	24,899	350,133
Noncurrent liabilities				
Accrued expenses	27,091	196	—	27,287
Compensated absences	20,591	—	—	20,591
Retainage	125	—	2,150	2,275
Long-term debt, net	1,178,865	131,570	210,069	1,520,504
Deferred income	12,268	—	—	12,268
Total current liabilities	1,238,940	131,766	212,219	1,582,925
Total liabilities	1,543,035	152,905	237,118	1,933,058
Net position				
Net investment in capital assets	729,089	319,745	10,276	1,059,110
Restricted for other purposes				
Bond funds	186,227	—	—	186,227
Project funds	218,907	—	—	218,907
Passenger facility charges	—	55,095	—	55,095
Customer facility charges	—	—	70,711	70,711
Other purposes	52,332	—	—	52,332
Total restricted	457,466	55,095	70,711	583,272
Unrestricted	142,350	—	—	142,350
Total net position	\$ 1,328,905	\$ 374,840	\$ 80,987	\$ 1,784,732

See accompanying independent auditors' report.

Schedule IV

MASSACHUSETTS PORT AUTHORITY
Combining Schedule of Revenues, Expenses, and Changes in Net Position
Year ended June 30, 2012
(In thousands)

	Authority Operations	PFC Program	CFC Program	Combined Totals
				(restated)
Operating revenues:				
Fees and other services	\$ 283,364	\$ —	\$ —	\$ 283,364
Rentals	180,568	—	—	180,568
Concessions	68,239	—	—	68,239
Other	23,926	—	—	23,926
Operating grants	2,357	—	—	2,357
Total operating revenues	<u>558,454</u>	<u>—</u>	<u>—</u>	<u>558,454</u>
Operating expenses:				
Operations and maintenance	264,033	1,574	—	265,607
General and administrative	43,987	—	—	43,987
Insurance	8,059	—	—	8,059
Pension	5,710	—	—	5,710
Other post-employment benefits	17,850	—	—	17,850
Payments in lieu of taxes	17,642	—	—	17,642
Provision for uncollectible accounts	1,085	—	—	1,085
Depreciation and amortization	130,938	50,145	83	181,166
Total operating expenses	<u>489,304</u>	<u>51,719</u>	<u>83</u>	<u>541,106</u>
Operating income (loss)	<u>69,150</u>	<u>(51,719)</u>	<u>(83)</u>	<u>17,348</u>
Nonoperating revenues and (expenses):				
Passenger facility charges	(46)	59,258	—	59,212
Customer facility charges	—	—	28,749	28,749
Investment income	8,242	1,132	802	10,176
Net (decrease)/increase in the fair value of investments	(428)	13	670	255
Other revenues	74	544	—	618
Settlement of claims	640	—	—	640
Terminal A debt service contribution	—	(9,105)	—	(9,105)
Other expenses	—	(184)	(214)	(398)
Gain on sale of equipment	354	—	—	354
Interest expense	(49,965)	(8,879)	(463)	(59,307)
Total nonoperating (expense) revenue, net	<u>(41,129)</u>	<u>42,779</u>	<u>29,544</u>	<u>31,194</u>
Increase (decrease) in net position before capital grant revenue	28,021	(8,940)	29,461	48,542
Capital grant revenue	<u>40,584</u>	<u>—</u>	<u>166</u>	<u>40,750</u>
Increase (decrease) in net position	68,605	(8,940)	29,627	89,292
Net position, beginning of year	<u>1,260,300</u>	<u>383,780</u>	<u>51,360</u>	<u>1,695,440</u>
Net position, end of year	<u>\$ 1,328,905</u>	<u>\$ 374,840</u>	<u>\$ 80,987</u>	<u>\$ 1,784,732</u>

See accompanying independent auditors' report.



Report

Boston Logan International Airport Market Analysis

June 19, 2014

Submitted to:

Massachusetts Port Authority

Prepared by:

ICF SH&E

One Main Street

Cambridge, MA 02142

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June 19, 2014

Massachusetts Port Authority
One Harborside Drive, Suite 200S
East Boston, MA 02128-2909

Re: Boston Logan International Airport
Market Analysis

Dear Members of the Authority:

This study includes an analysis of the underlying economic basis for air travel demand at Logan International Airport (“the Airport”) and a review of current and long-term traffic and air service trends at the Airport. In this report, ICF SH&E also presents an overview of the current state of the U.S. aviation industry and the potential impact of disruption in service in the case of further airline mergers or airline liquidations. Finally, in this report, ICF SH&E provides a review and opinion of the Massachusetts Port Authority’s aviation activity projections for Logan Airport.

The analysis used in this report is consistent with industry practices for similar studies in connection with airport bond issuance. ICF SH&E has relied on various published economic and aviation statistics, forecasts, and information, in addition to statistics provided directly by the Massachusetts Port Authority. ICF SH&E believes that these sources are reliable, however ICF SH&E’s opinion could vary materially should some of these sources prove to be inaccurate. ICF SH&E’s opinions are based upon historical trends and expectations that it believes are reasonable. Some of the underlying assumptions, which are detailed explicitly or implicitly in this report, may or may not materialize because of unanticipated events or circumstances. ICF SH&E’s opinions could vary materially should any key assumption prove to be inaccurate.

Sincerely,

ICF SH&E, Inc.

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1 INTRODUCTION AND KEY FINDINGS

1.1 INTRODUCTION

The Massachusetts Port Authority (“Massport” or the “Authority”) retained ICF SH&E to perform a market analysis of the Boston Logan International Airport (“Logan” or “Logan Airport” or the “Airport”) in connection with the issuance by Massport of its Revenue Bonds, Series 2014-A (Non-AMT) and Series 2014-B (AMT) and its Revenue Refunding Bonds, Series 2014-C (Non-AMT) (collectively, the “Series 2014 Bonds”).

This study includes an analysis of the underlying economic basis for air travel demand at Logan Airport and a review of current and long-term traffic and air service trends at the Airport. In this market analysis, ICF SH&E also presents an overview of the current state of the U.S. aviation industry and the potential implications for Logan. In addition, ICF SH&E describes the impact of carrier consolidation on operations at the Airport, addresses Massport’s ability to regain and re-let underutilized airport gates and presents its review and opinion of Massport’s aviation projections for Logan Airport.

ICF SH&E relied on information from a variety of published sources as the basis of this study, including data from the U.S. Department of Transportation (“DOT”), the Federal Aviation Administration (“FAA”), the Official Airline Guide (“OAG”), Innovata Airline Schedules (“Innovata”) and industry information and surveys, as well as the financial records, airport planning documents and aviation activity records provided by Massport. Advance OAG schedules for July 2014, which were published on April 1, 2014, are used throughout the report. Historic trends for Logan, other top U.S. airports and the U.S. are generally reported through calendar year (“CY”) 2013. All years throughout this report are on a calendar year basis unless otherwise stated. Some analyses rely on the latest available data from the U.S. DOT Origin-Destination (“O&D”) Passenger Survey (available through 3Q 2013), the U.S. DOT T-100 Database for U.S. flag airlines (available through 4Q 2013), and the U.S. DOT Form 41 database (available through 3Q 2013). For sources where fourth quarter 2013 data was not available, the data are reported for the four quarters ended 3Q 2013 (“YE 3Q 2013”). Airport activity data that includes foreign flag airlines is reported for the 12 months ended September 2013 because September 2013 was the most recent data available for foreign flag carriers in the U.S. DOT T-100 database when this report was prepared.

As part of this study, ICF SH&E did not evaluate, and does not offer an opinion on, the feasibility of the engineering, design plans or costs of any of the projects being financed with the Series 2014 Bonds. ICF SH&E did not engage in a legal review of lease agreements or engineering contracts.

ICF SH&E’s opinions are based upon historical trends and expectations that it believes are reasonable. Some of the underlying assumptions, which are detailed explicitly or implicitly elsewhere in this report, may or may not materialize because of unanticipated events or circumstances. ICF SH&E’s opinions could vary materially, should any key assumption prove to be inaccurate.

The opinions expressed herein are not given as an inducement or endorsement for any financial transaction. This report reflects ICF SH&E's expert opinion and best judgment based on the information available to it at the time of its preparation. ICF SH&E does not have, and does not anticipate having, any financial interest in this transaction.

1.2 KEY FINDINGS

1.2.1 LOGAN AIRPORT STRENGTHS

- Logan accommodated nearly 30.2 million passengers in CY 2013 and was the 19th busiest U.S. airport. Passenger traffic increased by 3.4 percent over the prior year, making it the seventh fastest growing U.S. large hub airport¹ in 2013. Logan is the principal airport for passengers traveling to or from the Greater Boston metropolitan area and also serves the domestic long-haul and international travel needs of New England air travelers.
- The Logan service area is one of the largest domestic origin-destination (“O&D”) markets in the country. In YE 3Q 2013, there were 22 million Boston domestic O&D passengers, the 11th largest domestic air travel market in the nation.
- Logan primarily serves O&D passengers. Of the U.S. large hub airports, Logan had the second highest percentage of O&D passengers in YE 3Q 2013; approximately 95 percent of domestic Airport passengers were O&D passengers.
- Logan offers more Low Cost Carrier (“LCC”) service than any other airport in New England. As of July 2014, LCCs are scheduled to provide 150,448 weekly seats at Logan compared to 23,469 at T.F. Green Airport (“T.F. Green”) in Warwick, RI, 28,287 at Bradley International Airport in Hartford, CT and 13,926 at Manchester-Boston Regional Airport (“Manchester-Boston”) in Manchester, NH. Since entering the Logan market in 2004, JetBlue has made Boston a key focus city; JetBlue is now the leading airline at Logan in terms of passengers. In 2009, Logan secured additional LCC services from Southwest and Virgin America. LCC services at Logan have grown rapidly, and as of July 2014, LCCs are scheduled to account for approximately 43 percent of total domestic seat capacity at the Airport. Logan now has a greater percentage of LCC seats than the overall U.S. market; LCCs are scheduled to provide 30 percent of U.S. domestic seat capacity in July 2014.
- Average yield² at Logan had been declining in the early to mid-2000s as a result of increased LCC competition at the Airport. However, more recently, the average yield (excluding ancillary fees) has trended upwards, increasing by 4.4 percent per year from CY 2009 through YE 3Q 2013. This is consistent with a national trend and reflects tight capacity control by the airlines and increasing passenger demand as the economy recovers. For the same period,

¹ The FAA defines large hub airports as airports handling 1% or more of total U.S. annual passenger boardings.

² Average yield is equal to passenger ticket revenue (excludes fees paid for ancillary services) per passenger mile flown.

average yields for the nation's top airports increased at an annual rate of 5.3 percent. Logan Airport remains one of the top U.S. airports in terms of passenger revenue generation, ranking eighth in YE 3Q 2013.

- Because of its geographic location in the Northeast, its large O&D base and the lack of a connecting hub operation, Logan is a highly competitive market and is not dominated by a single airline. In 2010, JetBlue surpassed Delta and American to become the leading airline at Logan in terms of passengers. For CY 2013, JetBlue accounted for approximately 27 percent of total scheduled commercial Airport passengers compared to 14 percent for Delta and 12 percent each for US Airways and United Airlines.

1.2.2 BOSTON MARKET FUNDAMENTALS

- Boston was the ninth most populated metro area in the nation in 2013³.
- Boston is a high-income area. In 2012, the average per capita income for the Boston metro area was 33 percent higher than the national average.
- The Boston area is forecast to maintain its wealth advantage. Projections for the region indicate that the Boston area will maintain an average per capita income 33 percent greater than the national average through 2030.
- The region has a well-diversified economic base that is travel intensive. Leading industries include high technology, biotechnology and pharmaceuticals, health care, financial services, higher education and tourism.

1.2.3 AVIATION ACTIVITY AND SERVICE TRENDS

- Logan recovered from the extraordinary rise in fuel prices and the global economic collapse that depressed traffic levels in 2008 and 2009 and achieved a new record high passenger count of 30.2 million⁴ in 2013. Logan has benefitted from JetBlue's continued expansion, the entry of Southwest Airlines and Virgin America in 2009, sharp service reductions at the secondary airports (T.F. Green and Manchester), the expansion of international service and a return to modest economic growth.
- Long-term, over the past four decades, Logan's passenger traffic has tripled. Despite periodic declines resulting from economic slumps, external shocks and short-term service disruptions, passenger traffic grew at an average annual rate of 2.8 percent from CY 1970 to CY 2013.
- There has been a continual increase in the average number of passengers per operation at Logan Airport. As a result of the airlines' greater focus on maintaining high load factors and

³ Source: United States Census Bureau, *Annual Estimates of the Population of Metropolitan and Micropolitan Statistical Areas: April 1, 2010 to July 1, 2013*, (for the Boston-Cambridge-Newton, MA-NH Metropolitan Statistical Area).

⁴ If passengers traveling on general aviation or private aircraft are excluded, Logan accommodated 30.1 million passengers in 2013.

assigning appropriately sized aircraft to routes, the overall average passengers per operation climbed from 61.0 in 2000 to 90.0 in 2013. The retirement of large numbers of turboprops and small regional jets (“RJs”) caused the average number of passengers per operation on regional airlines to nearly double from 13.7 in 2000 to 25.1 last year.

- Logan accommodated nearly 335,000 aircraft operations (excluding general aviation) in 2013, up 2.4 percent from 2012.⁵ Despite some growth, aircraft operations in 2013 were approximately 11 percent below the level of operations accommodated in 2005.
- In recent years, LCCs have significantly expanded their presence in the Logan market. JetBlue has rapidly grown its operations at the Airport after entering the market in 2004 and considers the Boston market to be a key anchor in its overall system along with New York JFK and the Caribbean. Southwest and Virgin America also entered the Logan market in 2009.
- Logan has also seen a significant expansion of international service with the arrival of five new foreign carriers in the last two years, including Japan Airlines (Tokyo), Copa Airlines (Panama City), Emirates (Dubai), Hainan Airlines (Beijing) and Turkish Airlines (Istanbul).
- Logan was the seventh largest U.S. gateway for transatlantic traffic in YE 3Q 2013. Based on airline schedules for July 2014, European markets are scheduled to account for approximately 65 percent of the Airport’s international seat capacity.

1.2.4 IMPACT OF AIRLINE INDUSTRY CONSOLIDATION AT LOGAN

- Beyond some inevitable short-term disruptions, Logan has been relatively unaffected by recent U.S. airline mergers due to the underlying strengths of the Boston market. Logan Airport serves a market with a large O&D passenger base, above average income levels, a travel intensive economic base and attractiveness as a destination market.
- As a result of these market fundamentals, JetBlue has built a strong presence at Logan and its growth over the past two years has largely offset any negative effects of recent airline consolidations. Logan has become a cornerstone in JetBlue’s network and the carrier plans to increase operations at Logan to 150 daily departures (JetBlue is scheduled to have 132 daily departures as of July 2014).
- The merger of Delta and Northwest, which was approved by federal regulators in October 2008, led to capacity reductions throughout the new Delta Air Lines service network. At Logan, the merged entity reduced scheduled seat capacity by 12 percent from July 2009 to July 2014 and passenger traffic fell by 3.4 percent through CY 2013.
- A merger between United Airlines and Continental was approved in October 2010 and since March 2012 the combined entity has been operating solely under the United brand name. Both United and Continental made service reductions at Logan in 2010 prior to the merger close,

⁵ Including general aviation, Logan accommodated 361,339 operations in 2013.

reducing capacity by 5.8 percent (July 2010 over July 2009). United surpassed pre-merger capacity levels the next year, however, and passenger traffic at Logan has remained stable since the merger.

- The effects of a Southwest Airlines merger with AirTran in May 2011 continued to be felt at Logan in 2013. In the process of integrating AirTran into the Southwest Airlines network, seat capacity for the combined carrier at Logan has fallen 17.8 percent between July 2011 and July 2014. The airline has reduced redundant flights to Baltimore and Atlanta, withdrawn from the Newport News market and eliminated service to Philadelphia and Orlando. Nevertheless, Logan is well-positioned for future growth from Southwest Airlines after the integration of AirTran is completed, as the airline tries to increase its penetration of the business air travel market.
- The merger between American Airlines and US Airways was approved in December 2013 and is unlikely to have a significant impact on Logan's capacity and passenger traffic as American and US Airways do not serve any overlapping routes from Logan. In July 2014, the combined carrier's capacity is expected to be 2.4 percent higher than the previous year.
- With just three network carriers remaining (American/US Airways, Delta and United), there is little scope for further consolidation among the industry's top carriers. Future industry consolidation, should it occur, would likely involve regional carriers or smaller LCCs.

1.2.5 LOGAN AIRPORT GATE UTILIZATION

- Massport has various tools at its disposal to ensure that gates will not be underutilized, should existing leaseholders reduce their operations at Logan. These include an Airport-wide Preferential Gate Use Policy that applies to all gates, the use of short-term leases and innovative recapture and sublet provisions that have been incorporated into long-term facility leases.
- Leases with American, Delta, JetBlue, United and US Airways contain recapture provisions that allow Massport to take control of underutilized gates and sublet them to other carriers if an airline's average gate utilization falls below the Airport standard. Leases with Delta and US Airways also contain provisions that limit the number of gates each may sublet, as well as provisions that allow Massport to require them to sublet gates to new entrant airlines, which gives Massport additional control over gate utilization.
- Recent actions by the Authority demonstrate the effectiveness of Massport's gate control policies. Massport recaptured gates from American Airlines in Terminal B when American Eagle ceased operations at Logan in November 2011. These gates were reconfigured, allowing for the relocation of United Airlines from Terminals A and C to Terminal B, which in turn enabled JetBlue to expand its operations in Terminal C. In addition, provisions in the United lease allowed JetBlue to expand to two more gates in Terminal C in 2010.
- Commencing May 1, 2014, United Airlines leased two additional gates in Terminal B that became available as part of the American Airlines/US Airways merger settlement with the U.S.

Department of Justice, which required the merged carrier to divest two gates at Logan Airport and other key airports.

- In March 2007, through the renegotiation of Delta's Terminal A lease, Massport took back six contact gates and three regional jet aircraft parking positions and was able to successfully re-let all vacated gates. Six of the gates were leased to Continental in November 2007; these gates were subsequently vacated May 1, 2014 when United consolidated operations at Terminal B. The remaining three gates were re-leased by Delta in March 2009.

1.2.6 MASSPORT ACTIVITY FORECASTS FOR LOGAN AIRPORT

- Massport has adopted two forecasts for planning purposes:
 - A financial forecast that is used to project future revenues and operating expenses; and
 - A planning forecast that is used to anticipate facility needs and assess environmental impacts.
- Massport's financial forecast assumes that Logan passengers will grow at 1.1 percent annually and reach 36.7 million in CY 2030. Under the planning forecast assumption of 1.6 percent average annual growth, Airport passengers are projected to increase to 39.8 million in CY 2030. ICF SH&E believes that these forecasts represent a reasonable range of future activity at the Airport, given the maturity of the market and the uncertainty facing the airline industry.
- From 1990 to 2013, which includes several exceptionally turbulent years for the airline industry, passenger traffic at Logan grew by 1.2 percent per year on average. Logan's passenger traffic increased at an average annual rate of 2.0 percent from 1990 to 2000. The second half of the period (2000 to 2013) was marked by a number of extraordinary events that negatively affected the airline industry and passenger demand; consequently Logan's passenger growth slowed to an average annual rate of 0.7 percent. ICF SH&E expects that over the long-term the Airport will achieve average annual passenger growth that is higher than its performance over the past decade, but slower than growth in the 1990s. Several positive factors will contribute to long-term passenger gains: growth in the regional economy and its above average income base; the region's travel-intensive industries and Logan's attractiveness as a business air travel market for airlines, especially LCCs that wish to broaden their customer base; the region's rich cultural attractions that draw leisure travelers; the Airport's status as a major international gateway and the possibilities of additional long-haul services; and the strong presence and expansion plans of JetBlue.

2 OVERVIEW OF BOSTON LOGAN INTERNATIONAL AIRPORT

2.1 INTRODUCTION

Boston Logan International Airport, the busiest commercial airport in New England, served 30.2 million commercial airline passengers in CY 2013. Logan is the principal airport for the greater Boston metropolitan area and serves as the international and long-haul gateway for much of New England.

Since 2000, the Airport has been subject to external shocks and volatile market forces that have affected long-established trends at the Airport. The effects of post-9/11 security measures on short-haul airline travel, the entry and expansion of JetBlue and other low cost carriers (“LCCs”), high fuel prices, local and global economic recessions, airline industry consolidation and fundamental changes in airline operating strategies, and the introduction of new long-range aircraft have all shaped the Logan market. In addition, local dynamics such as improved airport access, higher gate utilization, facility constraints, and airport improvements have also affected air service and traffic at the Airport.

Regardless of the challenges, Logan Airport maintains its position as one of the top airports in the nation in terms of air passenger volume and revenue generation. This section presents an overview of the Airport and compares Logan’s performance to that of other large U.S. airports.

2.2 LOGAN AIRPORT SERVICE AREA

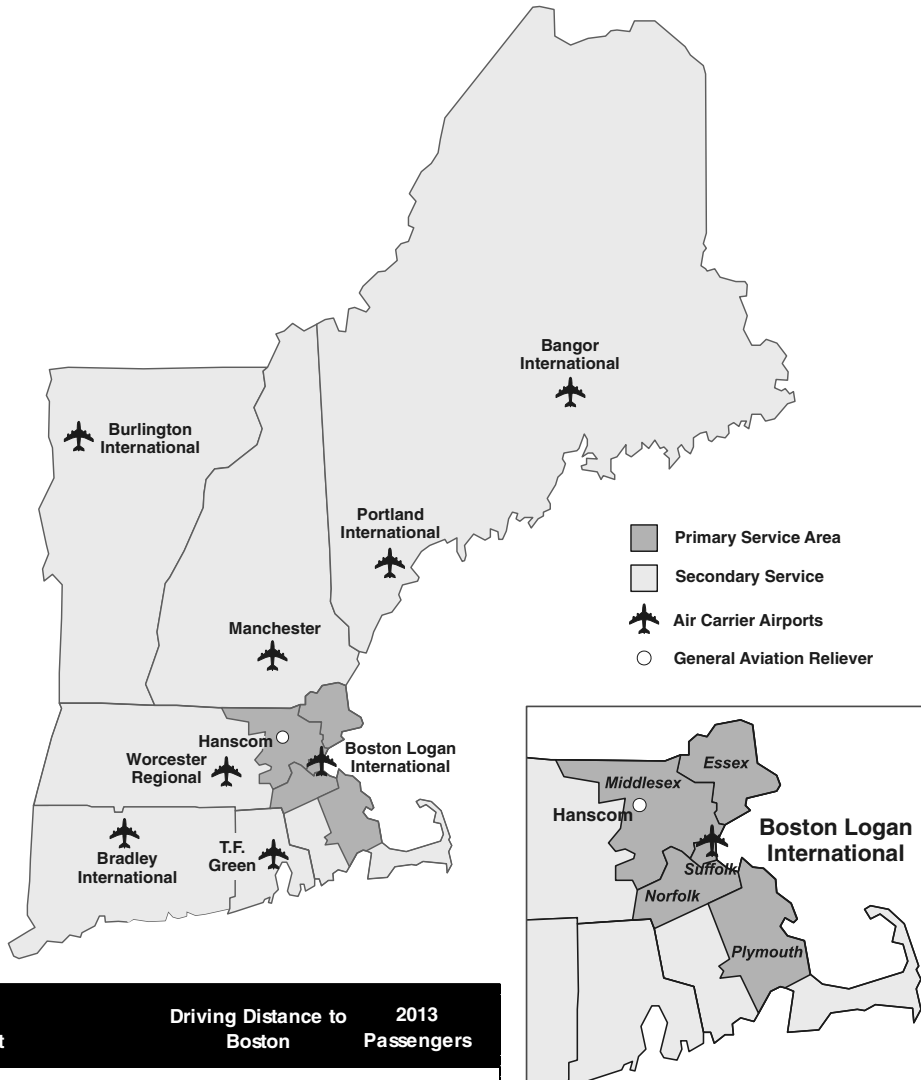
Logan Airport fulfills a number of roles in the local, New England and national air transportation networks:

1. Logan is the primary airport serving the Boston metropolitan area, and is the principal New England airport for long-haul services;
2. Logan is a major U.S. international gateway airport for transatlantic services;
3. Logan serves as a regional connecting hub for small Northern New England markets and the Cape and Island markets; and
4. Logan is the busiest air cargo center in New England.

An airport’s service area refers to the local geographic region from which it draws passengers. The quality of service at an airport, as well as the proximity, accessibility and service offerings of other airports in the region, generally determine airport service area boundaries. The “core” or primary service area generates the majority of an airport’s passengers. The secondary service area extends outward from the core and may overlap with the service areas of other airports.

The primary service area for Logan Airport consists of Suffolk, Middlesex, Norfolk, Essex and Plymouth counties in Massachusetts, referred to as the “Boston Service Area” (Exhibit 2-1). Logan is the principal commercial airport serving this region. While Hanscom Field (also owned and operated by Massport), is located within Logan’s primary service area, it currently has no scheduled commercial operations and it serves as a general aviation reliever airport to Logan.

Exhibit 2-1: Boston Logan Airport, Primary and Secondary Service Areas



Airport	Driving Distance to Boston	2013 Passengers
Boston Logan	--	30,190,636
Bradley International	102 mi	5,421,875
T.F. Green	50 mi	3,803,586
Manchester	58 mi	2,445,336
Portland	108 mi	1,675,978
Burlington	224 mi	1,209,004
Bangor	240 mi	487,775
Worcester	49 mi	15,146
Hanscom	22 mi	--

Note: Worcester and Hanscom airports are owned by the Authority.

Sources: Massport and airport records.

The Airport's secondary service area encompasses the rest of Massachusetts and the other New England states. Smaller regional commercial service airports, such as T.F. Green in Warwick, Rhode Island and Manchester-Boston in Manchester, New Hampshire, have some overlap with and may draw some of their passengers from Logan's primary service area, though this trend has waned in recent years as LCC services expanded at Logan and airlines withdrew many services from the secondary airports.

Other commercial service airports in the secondary service area are Worcester Regional Airport in Worcester, Massachusetts, which is also owned by Massport⁶; Portland International Jetport in Portland, Maine; Bangor International Airport in Bangor, Maine; Bradley International Airport in Hartford, Connecticut; and Burlington International Airport in Burlington, Vermont.

2.3 AIRPORT TRAFFIC CHARACTERISTICS

Logan Airport is among the top U.S. airports in terms of total passengers, ranking as the 19th busiest airport in CY 2013 (Exhibit 2-2). Logan's passengers, including general aviation ("GA") passengers, totaled 30.2 million in CY 2013, an increase of 3.4 percent over CY 2012. Logan was the seventh fastest growing U.S. large hub airport, with passenger traffic increasing more than twice as fast as the large hub average growth of 1.4 percent. CY 2013 was the fourth consecutive year of growth following the 2008-09 downturn; since 2009, annual passenger growth has averaged 4.3 percent. The drop in passenger traffic in 2008 and 2009 resulted from an unprecedented surge in fuel prices, sharp reductions in airline capacity and a global economic recession and was consistent with traffic declines experienced by airports across the nation. Since 2003, despite airline consolidations, Logan has been one of the fastest growing FAA large hub airports, benefitting from new LCC entry and JetBlue's continued growth.

⁶ On July 1, 2010, in accordance with the Commonwealth's Transportation Reform Act, Massport assumed ownership of the Worcester Regional Airport from the City of Worcester. Direct Air provided regularly scheduled public charter services between Worcester Airport and leisure destinations from November 2008 to March 2012, when it ceased all operations and entered bankruptcy proceedings. In November 2013, JetBlue commenced daily nonstop services from Worcester to Orlando and Ft. Lauderdale.

Exhibit 2-2: Ranking of U.S. Large Hub Airports Based on Total Passengers (CY 2013)

Rank	Airport	Passengers (millions)	% Change from 2012
1	Atlanta	94.2	-1.2%
2	Chicago O'Hare	66.9	-0.9%
3	Los Angeles	66.7	4.7%
4	Dallas/Fort Worth	60.4	3.1%
5	Denver	52.6	-1.2%
6	New York - JFK	50.4	2.2%
7	San Francisco	44.8	1.2%
8	Charlotte	43.4	5.4%
9	Las Vegas	41.9	0.4%
10	Phoenix	40.3	0.0%
11	Miami	40.2	2.3%
12	Houston - IAH	39.8	0.1%
13	New York - EWR	34.9	2.8%
14	Orlando	34.9	-1.4%
15	Seattle/Tacoma	34.7	4.6%
16	Minneapolis	33.9	2.4%
17	Detroit	32.3	0.5%
18	Philadelphia	30.6	1.3%
19	Boston	30.2	3.4%
20	New York - LGA	26.7	4.2%
21	Fort Lauderdale	23.5	-0.1%
22	Baltimore	22.5	-0.8%
23	Washington Dulles	21.9	-2.8%
24	Chicago Midway	20.5	4.9%
25	Washington National	20.4	4.1%
26	Salt Lake City	20.3	0.9%
27	San Diego	17.7	2.4%
28	Tampa	17.0	0.2%
	Total Large Hubs	1,063.5	1.4%

Note: The FAA defines large hubs as airports that enplane at least one percent of total U.S. air passengers.
Excludes Honolulu.

Sources: Publicly available records from airport websites; Massport.

Logan's passenger traffic growth accelerated to 5.8 percent in 4Q 2013 over the prior year period. Logan continued to outperform most of its peer group airports, ranking third in terms of 4Q 2013 passenger growth. Combined passenger traffic for the large hub airports grew by 2.7 percent in 4Q 2013 (Exhibit 2-3).

Exhibit 2-3: U.S. Large Hub Airports Total Passengers (4Q 2012 vs. 4Q 2013)

Rank	Airport	Passengers (millions)		
		4Q 2012	4Q 2013	% Change
1	New York - EWR	7.8	8.6	10.1%
2	Charlotte	10.3	10.9	5.9%
3	Boston	6.9	7.3	5.8%
4	Chicago Midway	4.8	5.1	5.6%
5	New York - JFK	11.6	12.2	5.6%
6	Los Angeles	15.5	16.3	5.5%
7	Chicago O'Hare	15.9	16.7	5.3%
8	New York - LGA	6.5	6.8	4.6%
9	Miami	9.5	9.9	4.4%
10	Seattle/Tacoma	7.9	8.2	4.2%
11	San Francisco	10.9	11.3	3.8%
12	San Diego	4.2	4.4	3.6%
13	Minneapolis	7.9	8.2	3.6%
14	Houston - IAH	9.6	9.9	2.5%
15	Detroit	7.8	7.9	1.8%
16	Baltimore	5.4	5.5	1.7%
17	Philadelphia	7.3	7.4	1.4%
18	Las Vegas	10.2	10.3	1.3%
19	Salt Lake City	4.7	4.8	1.3%
20	Dallas/Fort Worth	14.6	14.7	0.8%
21	Phoenix	9.9	10.0	0.7%
22	Washington National	5.0	5.0	0.3%
23	Denver	13.0	13.0	0.1%
24	Washington Dulles	5.3	5.3	-0.6%
25	Tampa	4.1	4.1	-0.7%
26	Atlanta	23.5	23.3	-0.8%
27	Fort Lauderdale	5.6	5.6	-1.4%
28	Orlando	8.5	8.3	-1.9%
	Total Large Hubs	254.2	261.0	2.7%

Note: Total passengers based on enplaned passengers times two.
The FAA defines large hubs as airports that enplane at least one percent of total U.S. air passengers.
Excludes Honolulu.

Sources: Publicly available records from airport websites; Massport

Logan Airport is principally an origin and destination (“O&D”) airport, meaning that the majority of passengers originate from or travel to the Boston Service Area. Because of Logan’s geographic location on the Northeast U.S. coast, no major airline has established domestic connecting hub operations at the Airport. More than nine out of ten (94.9 percent) domestic passengers using Logan are O&D passengers. This is the second highest O&D share among U.S. large hub airports (see Exhibit 2-4) and is a distinguishing characteristic of Logan that has remained stable over time.⁷ Since connecting passengers represent only a small percentage of Logan’s passenger traffic, long-term passenger growth at the airport is primarily a function of the underlying market demand. Unlike major connecting hub airports, Logan is

⁷ Since 1996, Logan’s O&D percentage has been estimated at between 86 and 95 percent.

not reliant on connecting passengers and therefore is not subject to large traffic fluctuations that may result from changes in a hubbing carrier's network strategy.

Exhibit 2-4: Domestic Local and Connecting Passenger Shares for U.S. Large Hub Airports (YE 3Q 2013)

% Local Rank	Airport	% of Domestic Psgrs	
		Local	Connecting
1	Orlando	95.3%	4.7%
2	Boston	94.9%	5.1%
3	San Diego	94.6%	5.4%
4	Tampa	93.7%	6.3%
5	Fort Lauderdale	93.0%	7.0%
6	New York - LGA	90.4%	9.6%
7	Las Vegas	83.4%	16.6%
8	Washington National	80.6%	19.4%
9	San Francisco	78.6%	21.4%
10	New York - JFK	75.2%	24.8%
11	Los Angeles	74.8%	25.2%
12	Seattle/Tacoma	73.4%	26.6%
13	New York - EWR	72.2%	27.8%
14	Baltimore	72.0%	28.0%
15	Chicago Midway	61.6%	38.4%
16	Philadelphia	60.4%	39.6%
17	Phoenix	57.1%	42.9%
18	Denver	55.9%	44.1%
19	Washington Dulles	55.7%	44.3%
20	Miami	54.2%	45.8%
21	Salt Lake City	53.9%	46.1%
22	Minneapolis	52.9%	47.1%
23	Chicago O'Hare	52.0%	48.0%
24	Detroit	50.5%	49.5%
25	Houston - IAH	45.0%	55.0%
26	Dallas/Fort Worth	42.3%	57.7%
27	Atlanta	32.0%	68.0%
28	Charlotte	25.5%	74.5%
	Average Large Hubs	62.5%	37.5%

Note: Excludes Honolulu.

Source: U.S. DOT O&D Database, SH&E Analysis.

For the 12 months ended September 30, 2013, Logan Airport served 21.9 million domestic O&D passengers and ranked as the 11th largest domestic O&D market in the U.S. Logan's domestic O&D passengers grew at an average annual rate of 3.8 percent from CY 2009 to YE 3Q 2013, as shown in Exhibit 2-5, making it the third fastest growing airport of the large domestic O&D markets. Only two other markets, San Francisco and Denver, which also benefitted from LCC expansions over this period, exceeded Boston's domestic O&D growth. Combined domestic O&D passengers at the top U.S. markets increased by an average of 1.5 percent annually from CY 2009 to YE 3Q 2013. Domestic O&D passengers in other East Coast markets grew at markedly slower rates than Logan – New York (1.6

percent) and Washington, DC (0.7 percent) – or saw a decline in passengers – Philadelphia (-1.1 percent) and Baltimore (-1.4 percent).

From 2009 to 2011, Logan’s domestic O&D passengers grew by 6.7 percent annually as new LCCs (Southwest and Virgin America) entered the market. The following period, from 2011 to 2013, domestic O&D passenger growth at Logan slowed to 1.0 percent as Delta and Southwest scaled back services following their recent mergers.

Exhibit 2-5: Comparison of Domestic O&D Passenger Growth in Largest U.S. Markets (CY 2009 to YE 3Q 2013)

% Change Rank '09-'13	Market	Domestic O&D Passengers			Average Annual Change		
		CY 2009	CY 2011	YE 3Q '13	'09-'11	'11-'13	'09-'13
1	Denver	22,692,180	25,046,920	26,598,150	5.1%	3.1%	4.1%
2	San Francisco	21,076,160	22,839,440	24,478,320	4.1%	3.5%	3.8%
3	Boston	18,941,500	21,570,730	21,987,980	6.7%	1.0%	3.8%
4	Los Angeles	29,115,070	31,233,290	32,758,780	3.6%	2.4%	3.0%
5	Dallas/Fort Worth	24,168,130	25,605,510	26,523,220	2.9%	1.8%	2.4%
6	Fort Lauderdale	16,199,510	17,384,950	17,575,730	3.6%	0.5%	2.1%
7	Chicago	35,503,170	36,546,370	38,244,820	1.5%	2.3%	1.9%
8	New York	51,936,930	53,175,670	55,236,220	1.2%	1.9%	1.6%
9	Seattle	19,937,340	20,418,770	20,822,760	1.2%	1.0%	1.1%
10	Minneapolis	14,300,930	14,818,420	14,919,340	1.8%	0.3%	1.1%
11	Atlanta	23,808,380	24,389,230	24,833,100	1.2%	0.9%	1.1%
12	Phoenix	20,850,210	21,637,180	21,639,490	1.9%	0.0%	0.9%
13	Houston	18,621,530	18,501,860	19,274,300	-0.3%	2.1%	0.9%
14	Washington	21,687,170	22,176,050	22,318,540	1.1%	0.3%	0.7%
15	San Diego	14,970,180	14,813,430	15,146,770	-0.5%	1.1%	0.3%
16	Las Vegas	28,757,830	29,379,050	28,939,400	1.1%	-0.8%	0.2%
17	Orlando	26,365,250	27,071,050	26,445,980	1.3%	-1.2%	0.1%
18	Tampa	14,118,090	13,843,260	14,001,230	-1.0%	0.6%	-0.2%
19	Philadelphia	15,617,360	15,109,080	14,921,250	-1.6%	-0.6%	-1.1%
20	Baltimore	15,703,620	15,528,370	14,814,410	-0.6%	-2.3%	-1.4%
	Total Top 20	454,370,540	471,088,630	481,479,790	1.8%	1.1%	1.5%

Note: Top 20 markets based on YE 3Q 2013 domestic O&D passengers. New York includes JFK, LaGuardia and Newark airports. Washington includes Reagan National and Dulles airports. Houston includes Hobby and George Bush Intercontinental airports. Dallas includes Love Field and Dallas/Ft. Worth airports. Chicago includes Midway and O'Hare airports.

Source: U.S. DOT, O&D Survey.

The average domestic airline yield (passenger ticket revenue per seat mile, excluding fees paid for ancillary products and services) at Logan and the top 20 airports has been increasing as airlines have tightly controlled capacity and improved revenue management to deal with high fuel costs. As shown in Exhibit 2-6, domestic passenger yields at Logan grew by 4.4 percent between CY 2009 and YE 3Q 2013, shy of the average 5.3 percent yield growth for the top 20 U.S. airports, since much of Logan’s growth

over this period was due to LCC expansion. In the last two years, however, Logan's average domestic yield grew at a rate of 2.2 percent, which exceeded the top 20 airport average of 1.9 percent.

Exhibit 2-6: Comparison of Average Domestic Yield Trends at Top U.S. Airports (CY 2009 to YE 3Q 2013)

% Change Rank '09-'13	Airport	Av. Stage Length	Domestic Yield			Average Annual Change		
			CY 2009	CY 2011	YE 3Q '13	'09-'11	'11-'13	'09-'13
1	Minneapolis	1,087	14.02¢	17.13¢	18.47¢	10.5%	3.9%	7.1%
2	San Francisco	1,657	9.84¢	12.03¢	12.74¢	10.5%	2.9%	6.7%
3	Philadelphia	1,226	12.23¢	15.44¢	15.60¢	12.4%	0.5%	6.3%
4	New York - JFK	1,662	10.07¢	12.31¢	12.74¢	10.6%	1.7%	6.1%
5	Seattle	1,494	9.81¢	11.67¢	12.35¢	9.1%	2.9%	5.9%
6	Chicago O'Hare	1,026	14.45¢	17.12¢	18.06¢	8.8%	2.7%	5.7%
7	Phoenix	1,220	10.99¢	12.75¢	13.71¢	7.7%	3.7%	5.7%
8	San Diego	1,377	10.22¢	12.22¢	12.74¢	9.4%	2.1%	5.7%
9	Los Angeles	1,623	9.96¢	11.82¢	12.40¢	8.9%	2.4%	5.6%
10	Orlando	1,130	10.56¢	12.43¢	13.11¢	8.5%	2.7%	5.6%
11	Baltimore	1,037	11.92¢	14.69¢	14.78¢	11.0%	0.3%	5.5%
12	New York - EWR	1,419	12.52¢	15.24¢	15.49¢	10.3%	0.8%	5.5%
13	Las Vegas	1,243	9.88¢	11.90¢	12.16¢	9.8%	1.1%	5.3%
14	Atlanta	909	15.88¢	18.47¢	19.34¢	7.8%	2.3%	5.0%
15	Boston	1,316	11.64¢	13.27¢	13.86¢	6.7%	2.2%	4.4%
16	New York - LGA	989	14.98¢	17.31¢	17.74¢	7.5%	1.2%	4.3%
17	Denver	1,056	12.29¢	14.17¢	14.54¢	7.4%	1.3%	4.3%
18	Dallas/Fort Worth	1,070	15.51¢	18.01¢	18.02¢	7.8%	0.0%	3.8%
19	Fort Lauderdale	1,230	10.19¢	11.43¢	11.79¢	5.9%	1.6%	3.7%
20	Washington National	996	17.04¢	18.41¢	18.34¢	3.9%	-0.2%	1.8%
	Top 20 Total	1,238	11.74¢	13.89¢	14.43¢	8.8%	1.9%	5.3%

Note: Top 20 airports based on YE 3Q 2013 domestic O&D passengers.

Average airline yields exclude non-fare passenger fees for baggage, reservations, cancellations/changes and other ancillary charges.

Source: U.S. DOT, O&D Survey.

For YE 3Q 2013, Logan Airport was the eighth largest U.S. airport in terms of airline passenger fare revenues (Exhibit 2-7). Domestic passenger revenues at the Airport, excluding ancillary fees for baggage, reservations changes and other items, totaled \$4.0 billion for YE 3Q 2013.

Exhibit 2-7: Domestic Revenue Generation for Top U.S. Airports (YE 3Q 2013)

Rank	Airport	Revenue (\$ millions)
1	Los Angeles	\$6,544
2	San Francisco	\$5,145
3	Chicago O'Hare	\$4,851
4	Las Vegas	\$4,373
5	Atlanta	\$4,341
6	Denver	\$4,058
7	Dallas/Fort Worth	\$4,006
8	Boston	\$3,996
9	Orlando	\$3,914
10	Seattle/Tacoma	\$3,834
11	New York - LGA	\$3,781
12	New York - JFK	\$3,636
13	New York - EWR	\$3,519
14	Phoenix	\$3,371
15	Minneapolis	\$2,982
16	Philadelphia	\$2,841
17	Washington National	\$2,665
18	San Diego	\$2,653
19	Fort Lauderdale	\$2,547
20	Baltimore	\$2,269

Note: Top 20 airports based on YE 3Q 2013 domestic O&D passengers.

Source: U.S. DOT, O&D Database, Database Products.

Because of its large O&D base, strong revenue generation and high O&D passenger ratio, Boston is a very competitive market. Of all large hub airports, Logan has the third lowest leading airline market share, which highlights the competitive nature of the Boston market (Exhibit 2-8). JetBlue is the leading domestic air service provider at Logan, accounting for approximately 28 percent of the Airport's scheduled domestic seat capacity as of July 2014. Delta and US Airways, including their regional carrier affiliates, are the next largest carriers, providing 15.5 percent and 15.2 percent of Logan's domestic seat capacity, respectively. If American and US Airways' shares are combined, the merged entity becomes the second largest carrier at Logan with a 26.4% share.

Exhibit 2-8: Domestic Carrier Market Share at Boston Logan and Other Large- Hub Airports, Share of Scheduled Seats (July 2014)

Rank	Airport	Code	Carrier Share of Non-Stop Domestic Weekly Seats			
			Largest	2nd largest	3rd Largest	All Other
1	Los Angeles	LAX	21.9%	20.8%	18.4%	38.8%
2	Fort Lauderdale	FLL	24.4%	19.1%	16.5%	40.0%
3	Boston	BOS	28.0%	15.5%	15.2%	41.3%
4	Orlando	MCO	31.0%	15.9%	14.6%	38.5%
5	New York - JFK	JFK	35.3%	33.9%	18.2%	12.5%
6	Tampa	TPA	36.0%	16.8%	10.7%	36.5%
7	Denver	DEN	39.4%	27.8%	18.2%	14.6%
8	San Diego	SAN	42.1%	12.9%	12.7%	32.3%
9	Washington National	DCA	43.0%	16.2%	14.7%	26.2%
10	New York - LGA	LGA	44.1%	18.4%	10.9%	26.6%
11	Chicago O'Hare	ORD	46.5%	38.4%	5.0%	10.1%
12	San Francisco	SFO	46.6%	11.5%	11.1%	30.8%
13	Seattle/Tacoma	SEA	49.7%	15.7%	10.9%	23.8%
14	Phoenix	PHX	49.9%	34.9%	5.4%	9.9%
15	Las Vegas	LAS	50.8%	10.3%	9.0%	30.0%
16	Salt Lake City	SLC	70.3%	12.2%	4.1%	13.4%
17	New York - EWR	EWR	70.6%	5.8%	5.5%	18.1%
18	Baltimore	BWI	71.0%	9.1%	5.6%	14.4%
19	Philadelphia	PHL	72.0%	8.2%	7.5%	12.2%
20	Minneapolis	MSP	74.9%	5.5%	5.2%	14.4%
21	Washington Dulles	IAD	75.5%	6.3%	5.6%	12.6%
22	Detroit	DTW	76.8%	5.4%	4.9%	12.9%
23	Miami	MIA	78.6%	11.2%	6.9%	3.2%
24	Atlanta	ATL	80.5%	7.5%	5.5%	6.4%
25	Dallas/Fort Worth	DFW	82.5%	4.4%	4.3%	8.9%
26	Houston - IAH	IAH	82.5%	5.2%	4.8%	7.5%
27	Charlotte	CLT	90.2%	4.9%	1.7%	3.1%
28	Chicago Midway	MDW	90.5%	4.1%	3.0%	2.5%

* Ranked in ascending order by largest air carrier market share.
Source: Official Airline Guide, July 2014.

Boston is one of the few markets where a carrier's strategic actions can dramatically affect its market position. The changing airline market shares over time highlight the contestability of the Boston market. Since 1990, the leading carrier position at Logan Airport has changed various times between Delta, US Airways, American and now JetBlue. The continual shifting balance of service among top carriers at the Airport reflects the very active and competitive dynamics in the Boston market.

2.4 LOW COST CARRIER DEVELOPMENT

Logan Airport is currently served by five domestic LCCs: JetBlue, Southwest/AirTran, Spirit Airlines, Sun Country⁸ and Virgin America. Southwest and AirTran are in the process of fully integrating their operations⁹ but currently operate as two separate airlines from Terminal E at Logan. In addition to these domestic low cost carriers, a sixth LCC – Porter Airlines – provides international service from Logan to Toronto.

Since entering the Boston market in 2004, JetBlue has grown to become Logan’s largest carrier, offering 858 weekly departures to 45 destinations for the summer 2014 season (Exhibit 2-9). JetBlue has significantly broadened its network at Boston to include transcontinental flights, business destinations and flights to the Caribbean in addition to its traditional Florida destinations. Since 2008, average annual growth of JetBlue’s departures to domestic medium- and long-haul markets has outpaced that of departures to Florida and East Coast markets. Short-haul destinations along the busy northeast corridor now account for roughly forty percent of JetBlue’s flights from Logan and Florida markets represent approximately 19 percent of JetBlue’s flights, down from 28 percent six years ago. Approximately 35 percent of JetBlue’s services are to other domestic medium- and long-haul markets. JetBlue also offers extensive services to the Caribbean (including Cancun), which accounts for 54 weekly flights or six percent of the carrier’s summer season flights.

Exhibit 2-9: Change in Low Cost Carrier Share of Weekly Departures and Seats at Logan (July 2012 to July 2014)

Carrier	2012			2013			2014		
	Depts.	Seats	Seat Share	Depts.	Seats	Seat Share	Depts.	Seats	Seat Share
JetBlue	699	86,350	64.8%	821	100,350	65.6%	858	103,000	66.9%
Porter Airlines	42	2,940	2.2%	43	3,010	2.0%	49	3,430	2.2%
Southwest/AirTran	231	29,812	22.4%	262	35,346	23.1%	237	33,543	21.8%
<i>Southwest</i>	129	17,778	13.3%	173	24,853	16.3%	223	31,905	20.7%
<i>AirTran</i>	102	12,034	9.0%	89	10,493	6.9%	14	1,638	1.1%
Spirit Airlines	42	6,321	4.7%	35	5,306	3.5%	35	5,306	3.4%
Sun Country	10	1,380	1.0%	13	1,882	1.2%	13	2,074	1.3%
Virgin America	48	6,420	4.8%	47	6,973	4.6%	45	6,525	4.2%
Total	1,072	133,223	100.0%	1,221	152,867	100.0%	1,237	153,878	100.0%

Note: Includes weekly scheduled departures and seats to domestic, Caribbean and Mexican destinations.

Source: Official Airline Guide, July 2010 to July 2014.

Since 2012, JetBlue has grown from 699 weekly departures to 858 weekly (approximately 132 daily) departures at Logan. New markets added to their Logan network since 2012 include Charleston, SC; Detroit; Houston (Hobby); Nassau; and Philadelphia. Boston is a key focus city for JetBlue and is the

⁸ Sun Country offers seasonal service to Minneapolis.

⁹ Southwest expects to fully integrate AirTran by the end of 2014.

carrier's second largest station in terms of departures after New York – JFK. According to JetBlue management, the carrier plans to grow its Logan operations to 150 daily departures by summer 2015.

JetBlue has entered into more than 30 marketing partnerships with other U.S. and foreign airlines. These partnerships are primarily structured as interline agreements that allow passengers to book one itinerary on multiple carriers. JetBlue's partnerships with Aer Lingus, Cape Air, Emirates, Japan Airlines and Lufthansa allow passengers flying to or from markets that JetBlue would otherwise not serve to connect to JetBlue flights at the Airport, further strengthening its position at Logan Airport¹⁰. The partnerships with Aer Lingus, Cape Air, Japan Airlines and Lufthansa are one-way code sharing agreements, where the partner airlines place their operating codes and flight numbers on flights operated by JetBlue creating a seamless travel experience for passengers connecting at Logan. JetBlue began a two-way codeshare partnership with Emirates in March 2014 with the launch of the carrier's Dubai-Boston service. The two-way code share agreement will allow Emirates to place its code on flights operated by JetBlue and vice versa.

Southwest introduced service to Logan Airport in August 2009 after having served the Boston market from the T.F. Green and Manchester-Boston airports since the late 1990s. Since 2012, Southwest withdrew service from the Phoenix market but added service to three destinations: Houston (Hobby), Kansas City and Nashville. After merging with AirTran in May 2011, Southwest and AirTran have reduced redundant services between Boston and Baltimore and eliminated service to Newport News, a former AirTran market. The combined Southwest and AirTran system at Logan is scheduled to provide 237 weekly nonstop departures serving ten destinations (Akron/Canton, Atlanta, Baltimore, Chicago Midway, Houston (Hobby), Kansas City, Nashville, Denver, Milwaukee and St. Louis) as of July 2014.

Virgin America was a new entrant to Logan in August 2009. Focused primarily on long-haul point-to-point flying between major East Coast and West Coast cities, Virgin America is scheduled to operate 45 weekly flights to Los Angeles and San Francisco as of July 2014.

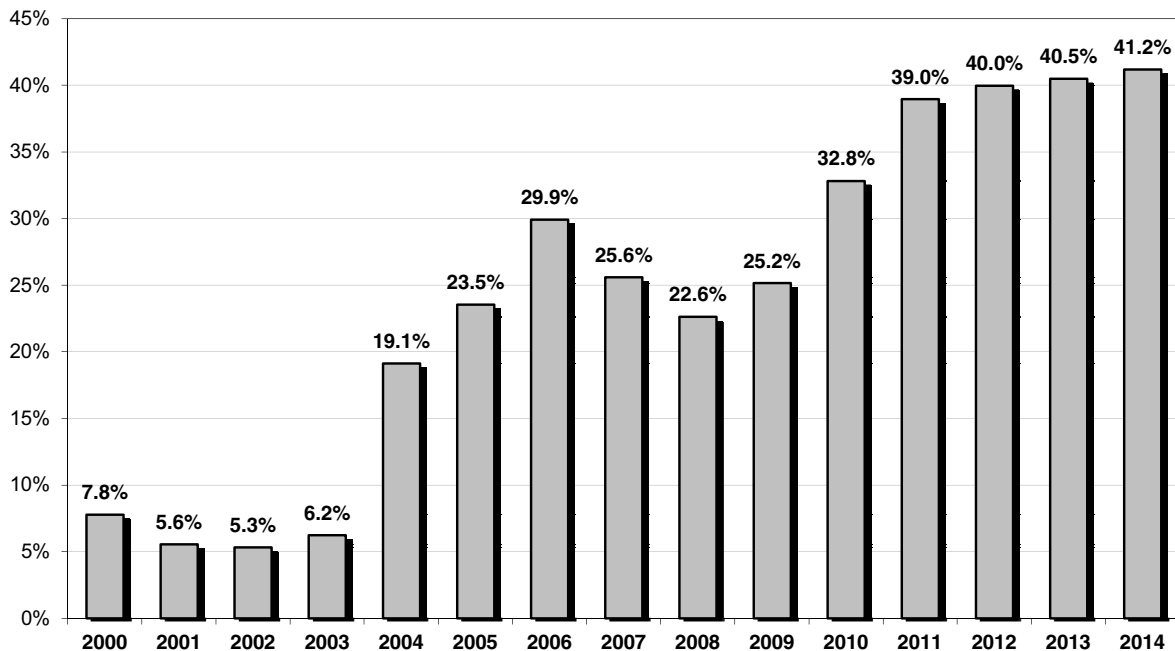
Since 2010, Spirit Airlines has doubled the number of destinations it serves from Logan from three to six, having entered the Chicago O'Hare, Dallas/Ft. Worth and Southwest Florida (Fort Myers) markets in recent years. Spirit also provides nonstop service to Atlantic City, Ft. Lauderdale and Myrtle Beach. Sun Country provides one daily departure to Minneapolis on a seasonal basis.

As of February 2014, LCCs provide 41.2 percent of the domestic seat capacity at Logan Airport, up from 5.3 percent in 2002. The LCC market in New England has changed significantly since the beginning of the last decade when LCCs had only a minimal presence at Logan. At that time, Southwest Airlines served the Boston market through the secondary airports T.F. Green and Manchester-Boston, intentionally bypassing Logan.

¹⁰ JetBlue also has code share relationships with Etihad and Qatar allowing their passengers to travel to/from Boston via JetBlue flights to New York JFK and Washington Dulles.

As shown in Exhibit 2-10, the LCC market share at Logan rose dramatically after JetBlue entered the market. In 2004, the LCC domestic seat share rose from 6.2 percent to 19.1 percent. From 2006 to 2008, there was a decline in the LCC market share, due largely to the cessation of Delta Song's operations in mid-2007 and other minor LCC contractions. Between 2009 and 2011, there was another noticeable increase in the LCC share as Southwest and Virgin America initiated services at Logan and as JetBlue expanded by entering markets where network carriers reduced services. Since 2011, the LCC domestic seat share has leveled off, with only a minor increase of 2.2 percentage points over the last three years.

Exhibit 2-10: Low Cost Carrier Share of Weekly Domestic Seats at Logan Airport (February 2000 to February 2014)



Source: Official Airline Guide, February 2000 to February 2014.

By way of comparison, the LCC share of total U.S. domestic scheduled seats grew steadily from 1990 through 2006. Since then, the U.S. LCC seat share has stabilized at approximately 30 percent and was 29.5 percent in February 2014.

2.5 MARKET SHIFT DUE TO RAPID GROWTH OF LOW COST CARRIER SERVICE AT LOGAN

The rise of LCCs at Boston has changed the market dynamics between Logan and the secondary airports that provide overlapping service in the Greater Boston region: T.F. Green and Manchester-Boston. In the late 1990s, these secondary airports gained market share through a combination of increasing service levels and competitive airfares along with the major Central Artery/Tunnel construction project, which hampered access to Logan. Through 2003, T.F. Green and Manchester-Boston were attractive

alternatives to Logan Airport. Southwest introduced low-fare services at T.F. Green in 1996 and at Manchester-Boston in 1998 and the incumbent network carriers responded by increasing their services. However, Southwest's presence at T.F. Green and Manchester-Boston was not enough to sustain growth at those airports in more recent years. Persistently high fuel prices have led carriers to consolidate and concentrate services at larger markets to ensure high load factors and reduce operating expenses, and Southwest has shifted its focus to larger, business-oriented markets, like Logan, to capitalize on new opportunities.

The growth of LCC services at Logan and airline retrenchment from smaller, secondary markets have caused a substantial shift in the market dynamics between Logan, T.F. Green and Manchester. From 1995 to 2000, combined passenger traffic at the three airports grew by 5.9 percent annually. Most of the growth occurred at T.F. Green and Manchester-Boston, which grew their passenger bases by 20.1 and 28.6 percent, respectively, while Logan grew by just 2.8 percent per year. The secondary airports continued to grow at a faster pace than Logan through 2005. However, since 2005, this trend reversed as traffic at the secondary airports declined at an average annual rate of 7.7 percent between 2005 and 2010, and dropped by 2.7 percent per year from 2010 to 2013. As travel choices became more limited at the secondary airports and they lost their low-fare advantage, Logan has increased its share of the regional market. Logan's share of the combined three-airport market has risen from approximately 76 percent in 2000 to 83 percent in 2013, but remains below its 89 percent share in 1995.

Exhibit 2-11: Passenger Activity at New England Regional Airports and Logan Airport (In Millions)

Airport	Airport Passengers					Compounded Annual Growth			
	1995	2000	2005	2010	2013	CY95/00	CY00/05	CY05/10	CY10/13
Logan Airport	24.19	27.73	27.09	27.43	30.22	2.8%	-0.5%	0.2%	3.3%
T.F. Green/Providence	2.17	5.43	5.73	3.94	3.80	20.1%	1.1%	-7.2%	-1.2%
Manchester, NH	0.90	3.17	4.33	2.81	2.42	28.6%	6.4%	-8.3%	-4.9%
Regional Market	27.26	36.33	37.15	34.18	36.44	5.9%	0.4%	-1.7%	2.2%
Boston Logan Airport	24.19	27.73	27.09	27.43	30.22	2.8%	-0.5%	0.2%	3.3%
Providence / Manchester Combined	3.07	8.60	10.06	6.75	6.22	22.9%	3.2%	-7.7%	-2.7%
Boston Logan Share	88.7%	76.3%	72.9%	80.2%	82.9%				
Providence / Manchester Share	11.3%	23.7%	27.1%	19.8%	17.1%				

Source: Massport, T.F. Green and Manchester-Boston annual traffic reports.

2.6 INTERNATIONAL CARRIER DEVELOPMENT

In the last two years, Logan has seen a significant expansion of international service with the addition of five new foreign carriers and international destinations, as outlined in Exhibit 2-12. As of July 2014, there are scheduled to be 20 foreign carriers serving Logan, providing service to 24 international destinations.

In April 2012, Japan Airlines began daily nonstop service to Tokyo, Logan's largest international O&D market without nonstop service, using a Boeing 787 Dreamliner aircraft. Boston-Tokyo was the inaugural route for Japan Airline's first 787 Dreamliner, which has the operating and seating capacity to economically serve long-haul international destinations from Logan. Daily service to Copa Airline's hub in Panama City began in July 2013, providing extensive connectivity to onward destinations in Central and South America and the Caribbean.

Calendar year 2014 saw the arrival of three new foreign carriers to Logan. In March 2014, Emirates launched daily service to Dubai from Boston, which is the carrier's eighth gateway in the United States. The route also represents Logan's first service to the Middle East and will provide connections for passengers traveling to/from destinations in the Middle East, India, East Africa and Southeast Asia. Emirates' codeshare partnership with JetBlue, which allows passengers to travel on each airline's flights on a single ticket, strengthens the operating performance of the Dubai-Boston service.

Turkish Airlines and Hainan Airlines initiated service to Istanbul and Beijing, respectively, in late spring 2014, enhancing Logan's connectivity to Asia and Europe.

Exhibit 2-12: New International Services at Logan Airport, 2012-2014

Carrier	Destination	Service Began
Japan Airlines	Tokyo	April 2012
Copa Airlines	Panama City	July 2013
Emirates	Dubai	March 2014
Turkish Airlines	Istanbul	May 2014
Hainan Airlines	Beijing	June 2014

Source: Massport

Bolstered by these new services, Logan was the fifth fastest growing U.S. large hub airport in terms of international seats between July 2013 and July 2014, as shown in Exhibit 2-13. Logan currently ranks seventh among U.S. large hubs in terms of the number of foreign carriers providing service.

Exhibit 2-13: Growth of International Seats at U.S. Large Hub Airports (July 2013 – July 2014) and Number of Foreign Carriers Serving

% Change Rank	Airport	Weekly International Seats (July)			Foreign Carriers Serving	Foreign Carrier Rank
		2013	2014	% Change		
1	Tampa	3,914	5,179	32.3%	6	15
2	Fort Lauderdale	21,394	27,066	26.5%	10	14
3	Charlotte	27,586	34,741	25.9%	3	24
4	Las Vegas	29,962	35,715	19.2%	14	10
5	Boston	58,273	66,736	14.5%	20	7
6	Philadelphia	50,731	55,744	9.9%	4	20
7	Chicago O'Hare	152,558	167,369	9.7%	31	4
8	Los Angeles	234,174	253,806	8.4%	42	2
9	New York - JFK	303,784	326,681	7.5%	63	1
10	Dallas/Fort Worth	92,217	99,144	7.5%	12	12
11	Houston - IAH	117,702	125,867	6.9%	14	10
12	Orlando	38,914	41,441	6.5%	17	8
13	San Francisco	126,520	133,822	5.8%	26	5
14	Seattle/Tacoma	49,052	51,777	5.6%	11	13
15	Phoenix	21,778	22,853	4.9%	5	17
16	Denver	26,114	27,281	4.5%	5	17
17	Atlanta	109,724	113,812	3.7%	6	15
18	Minneapolis	28,838	29,754	3.2%	4	20
19	Detroit	42,525	43,223	1.6%	4	20
20	Miami	182,409	185,327	1.6%	36	3
21	New York - EWR	140,005	141,716	1.2%	16	9
22	Salt Lake City	4,505	4,520	0.3%	0	28
23	Washington Dulles	99,913	99,936	0.0%	24	6
24	Baltimore	4,725	4,725	0.0%	4	20
25	New York - LGA	26,335	26,208	-0.5%	2	25
26	Chicago Midway	6,705	6,273	-6.4%	2	25
27	San Diego	9,802	8,978	-8.4%	5	17
28	Washington National	5,044	4,394	-12.9%	1	27
	Total Large Hubs	2,015,203	2,144,088	6.4%		

Note: Excludes the Caribbean.

Source: OAG Schedules

The introduction of aircraft with new technology will be a key enabler of new international services at Logan and around the world. New long-range, fuel efficient aircraft with fewer seats has made previously uneconomical long-haul routes possible. Long-range aircraft such as the Boeing 777 are sometimes too large for carriers to profitably serve non-hub markets that do not benefit from significant feeder traffic. However, the Boeing 787 and Airbus 350, with fewer seats, will allow carriers to bypass connecting hubs, thereby creating significant opportunities for international market pairings that do not include two hubs, such as Japan Airline's Boston to Tokyo route.

3 ECONOMIC CHARACTERISTICS OF THE BOSTON LOGAN SERVICE AREA

3.1 INTRODUCTION

Air travel demand and airport passenger traffic are strongly linked to the economic characteristics of a region. The Boston service area encompasses the Greater Boston Metropolitan Area, a central player in the nation's finance, technology, biotechnology, health care and education sectors. As one of the nation's largest population and economic centers, Boston is a mature market with a high per capita income (33 percent above the U.S. average in 2012) and an unemployment rate typically below the national average. Such favorable economic conditions contribute to the region's sustained demand for air travel.

Following the longest and deepest downturn since the Great Depression, the Massachusetts economy in recent years has experienced a moderate recovery and has generally performed better than the nation. In fact, of the ten largest U.S. metropolitan areas in terms of economic output, the Boston economy recorded the third highest rate of growth between 2009 and 2012.

The resilience of the Boston economy is partially attributed to the area's diversified economic base in science and knowledge-based sectors including information technology, biotechnology, healthcare, education, and medical scientific research and products. Despite fluctuations in some economic indicators during the recovery, caused in part by uncertainty surrounding the federal budget deficit, federal budget cuts, and weak economic conditions among the state's largest trading partners, the overall regional economy has regained a strong footing.

Massachusetts has benefitted from improved economic conditions in the U.S. as well as Europe, its largest export market, and in 2013 state economic growth outpaced the nation's economic growth in three of four quarters.¹¹ For Massachusetts, economic growth in 2014 and 2015 is forecast to accelerate steadily with fewer fluctuations than those seen over the last few years. Specifically, economic forecasts predict continued improvement in housing and construction, two of the hardest hit sectors during the recession. In addition, increasing global demand for high-value products made in the state, such as medical devices and semiconductors, is expected to provide a boost to the manufacturing sector.

The Boston service area's strong industry mix and skilled workforce will continue to drive economic growth in the future. State GDP is forecast to increase by 2.9 percent a year between 2013 and 2017.¹² Personal income for the Commonwealth and the Boston service area is forecast to grow by 3.3 percent annually over the long-term.¹³ These projections of economic activity suggest that air travel demand in the region will continue to grow over the long-term.

¹¹ Massbenchmarks.

¹² "Massachusetts Economic Outlook, Fall 2013," New England Economic Partnership.

¹³ Woods & PooleEconomics.

This section of the report reviews various economic indicators for the region and the outlook for long-term demographic and economic growth.

3.2 REVIEW OF ECONOMIC TRENDS

The 2008-09 global economic recession and financial crisis negatively affected the Massachusetts economy. Growth in state GDP slowed to 0.7 percent between 2007 and 2008 and declined 2.4 percent from 2008 to 2009. The downturn proved short-lived as economic expansion in the Commonwealth resumed in 2010 when GDP increased by 3.8 percent. As businesses and consumers held back on spending due to uncertainty surrounding the federal budget deficit, state GDP growth slowed to 1.7 percent and 2.2 percent in 2011 and 2012, respectively. However, the pace of growth increased in 2013; preliminary results indicate that state GDP grew by 4.1 percent in 2013.

3.2.1 HISTORIC TRENDS IN MASSACHUSETTS

After outperforming the nation through most of the 1980s based on the strength of the computer and defense industries, the Commonwealth was strongly affected by the nationwide recession in the early 1990s. Massachusetts GDP fell at a faster rate than U.S. GDP, and the Commonwealth's unemployment rate at nine percent in 1991 was over two percentage points above the national unemployment rate.

However, in the mid-1990s, the region's economy diversified and recovered with economic growth that once again consistently exceeded that of the nation as a whole. High technology companies – far more diversified than in the 1980s – led another surge of economic growth. Massachusetts' computer-related industries (including hardware and software manufacturers, communications service providers, internet providers and other related businesses) emerged at the forefront of the nationwide technology boom. At the same time, the region's economic base also expanded with considerable growth in service industries, particularly business, financial and professional services, tourism related industries, education, health care services and other non-manufacturing sectors.

The bursting of the dot-com bubble in 2000 marked the beginning of another economic downturn through the early 2000s. The collapse of countless technology companies, together with a drastic fall in consumer confidence following the September 11, 2001 attacks, led to a decline in economic activity across the nation. The economy in Massachusetts suffered, with GDP growth dropping from a high of 7.75 percent in 2000 to 0.1 percent in 2002. Another period of recovery ensued in 2003 with a resurgence of the technology market, which resulted in increased state merchandise exports and an improved job market. Although the economy expanded in each year between 2003 and 2008, Massachusetts growth still slightly lagged the national average.

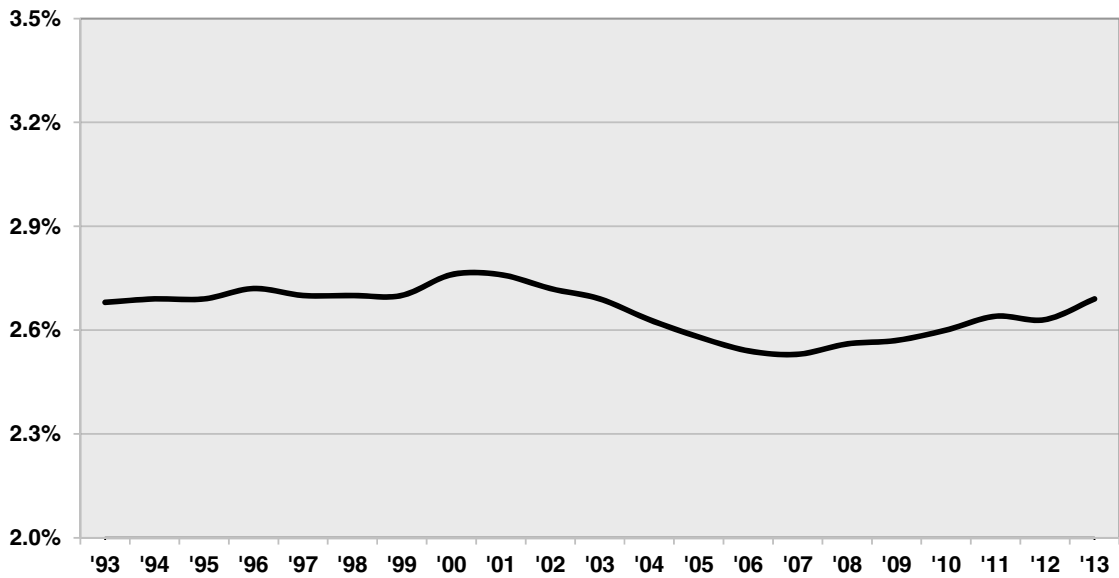
As a result of the financial crisis that began in 2008 with the collapse of Lehman Brothers, Massachusetts GDP declined 2.4 percent in 2009. Massachusetts GDP rebounded in 2010, however, growing by 3.8 percent and surpassing national GDP growth of 2.4 percent that same year.

From 2010 to the present, the information technology, software development, high-technology manufacturing and other high-tech sectors of the Massachusetts economy have capitalized on increasing global demand, thus allowing the state to outpace the nation's economic growth in recent years.

3.2.2 MASSACHUSETTS GDP AND U.S. GDP

Following the early 1990s recession and the new wave of high-tech expansion, Massachusetts GDP climbed to a 2.8 percent share of national GDP in 2000. Over the twenty year period of 1993-2013, Massachusetts GDP as a percentage of U.S. GDP has ranged between 2.5 percent in 2007 and 2.8 percent in 2000 and 2001. Since 2000, Massachusetts' share of national GDP has been rising. The state contributes disproportionately to national economic output; in 2013, Massachusetts accounted for 2.6 percent of U.S. GDP and 2.1 percent of total U.S. population.

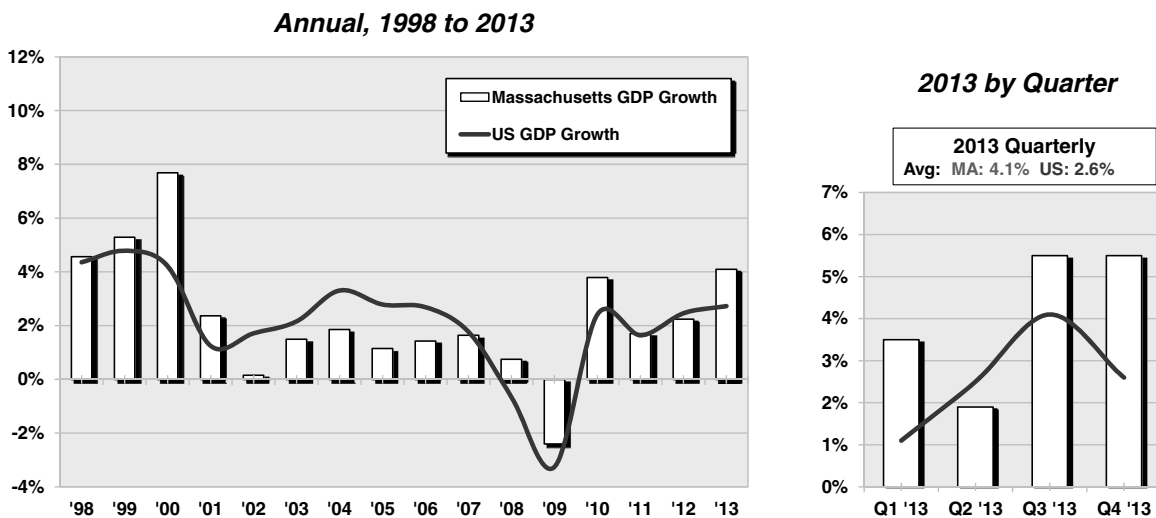
Exhibit 3-1: Massachusetts GDP as a Percent of U.S. GDP (1990 to 2013)



Source: U.S. Department of Commerce, Bureau of Economic Analysis (BEA).

Growth in Massachusetts GDP outpaced U.S. GDP growth for most of the 1980s and the latter 1990s. This trend reversed from 2002 to 2007, however, as Massachusetts GDP grew at an average annual rate of 1.5 percent while the average annual growth of U.S. GDP over the same five-year period was 2.5 percent. From 2008 to 2011, Massachusetts GDP growth exceeded U.S. GDP growth as the subprime mortgage crisis, which affected other regions more severely than Massachusetts, brought about another recession nationwide. The trough of the decline in 2009 resulted in a contraction of 3.3 percent of the national economy and a decline in GDP for Massachusetts of 2.4 percent. Preliminary estimates for 2013 show strong growth of 4.1 percent for Massachusetts and 2.6 percent for the nation. Annual growth rates for Massachusetts and the U.S. are shown in Exhibit 3-2.

Exhibit 3-2: Annual Growth in Massachusetts GDP and U.S. GDP (1998 to 2013)



Note: 2013 figures based on U.S. Bureau of Economic Analysis estimates for U.S. GDP and Massbenchmarks estimates for Massachusetts GDP; based on chained 2005 dollars.

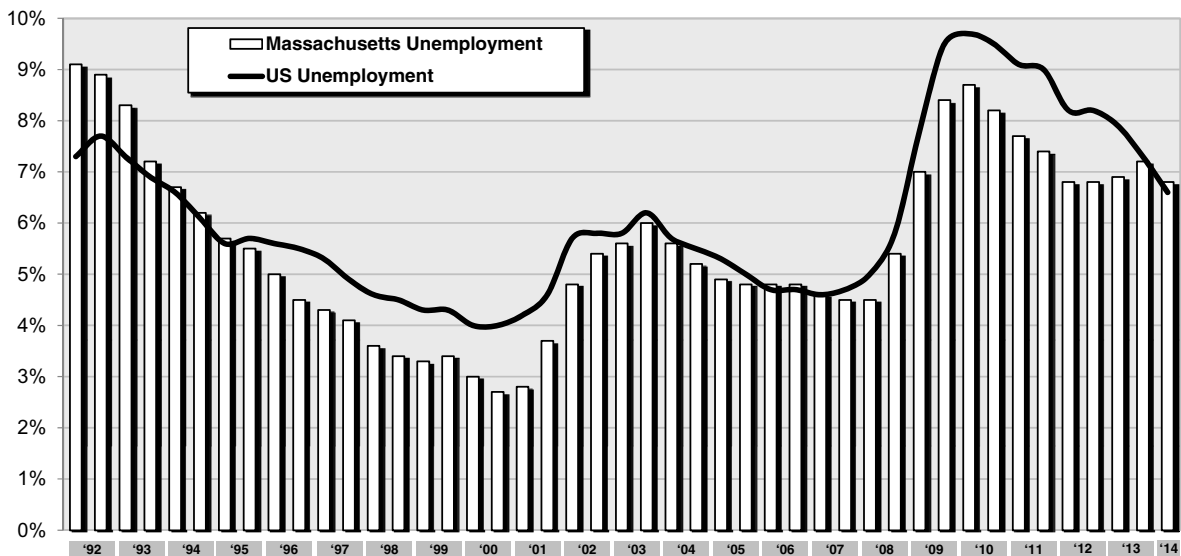
Source: U.S. Department of Commerce, Bureau of Economic Analysis (BEA), Massbenchmarks.

Employment

For most of the past two decades, unemployment rates in Massachusetts have been below the national rates (Exhibit 3-3). During the early 1990s recession, Massachusetts employment was particularly hard-hit and unemployment rates in the state rose above national averages, peaking at approximately nine percent in 1992. Unemployment fell with the rebound of the economy and, through the late 1990s, state unemployment stayed well below five percent. Even with the economic challenges following the recession in early 2000-2001, the Massachusetts unemployment rate remained below the national unemployment rate.

The financial crisis that began in 2008 sent unemployment rates soaring across the nation. The national unemployment rate increased from 4.7 percent in 2007 to over nine percent in 2010 and 2011, peaking at 9.7 percent in January 2010. Over the same period, the Massachusetts unemployment was consistently below the national average, with a peak of 8.7 percent in January 2010. As the economy has recovered, national unemployment has declined steadily since its 2010 peak and as of January 2014 stands at 6.6 percent. Although Massachusetts followed a similar pattern as the nation in 2010 and 2011, the state's unemployment rate has remained relatively flat at around 6.9 percent over the last two years. Economists attribute this trend to the uneven nature of the economic recovery in Massachusetts, where job creation has been concentrated in the Boston area, which has an unemployment rate of 6.2 percent compared to double digits in other parts of the state.

Exhibit 3-3: Unemployment Rates for Massachusetts and the U.S. (January and July, 1992 to 2014)



Source: U.S. Department of Commerce, Bureau of Labor Statistics (BLS).

As of January 2014, the Boston area's unemployment rate ranked 19th among the nation's 49 largest metropolitan areas. Boston's unemployment rate was 1.5 percentage points higher than the lowest unemployment rate (4.7%) among large metropolitan areas.

Exhibit 3-4: Unemployment Rates for Large Metropolitan Areas (January 2014 Rankings)

Rank	Metropolitan Area	January 2014 (p) Unemployment Rate
Under 6.0% Unemployment		
1	Austin-Round Rock-San Marcos, TX Metropolitan Statistical Area	4.7
2	Oklahoma City, OK Metropolitan Statistical Area	5.0
2	Washington-Arlington-Alexandria, DC-VA-MD-WV Metropolitan Statistical Area	5.0
4	Minneapolis-St. Paul-Bloomington, MN-WI Metropolitan Statistical Area	5.1
4	New Orleans-Metairie-Kenner, LA Metropolitan Statistical Area	5.1
6	Nashville-Davidson-Murfreesboro-Franklin, TN Metropolitan Statistical Area	5.3
7	San Antonio-New Braunfels, TX Metropolitan Statistical Area	5.4
8	Houston-Sugar Land-Baytown, TX Metropolitan Statistical Area	5.6
8	Richmond, VA Metropolitan Statistical Area	5.6
10	Dallas-Fort Worth-Arlington, TX Metropolitan Statistical Area	5.7
11	Seattle-Tacoma-Bellevue, WA Metropolitan Statistical Area	5.8
12	Indianapolis-Carmel, IN Metropolitan Statistical Area	5.9
12	Virginia Beach-Norfolk-Newport News, VA-NC Metropolitan Statistical Area	5.9
6.0% to 6.5% Unemployment		
14	Birmingham-Hoover, AL Metropolitan Statistical Area	6.0
14	Columbus, OH Metropolitan Statistical Area	6.0
14	Jacksonville, FL Metropolitan Statistical Area	6.0
14	Orlando-Kissimmee-Sanford, FL Metropolitan Statistical Area	6.0
18	San Francisco-Oakland-Fremont, CA Metropolitan Statistical Area	6.1
19	Boston-Cambridge-Quincy, MA-NH Metropolitan NECTA*	6.2
19	Miami-Fort Lauderdale-Pompano Beach, FL Metropolitan Statistical Area	6.2
21	Baltimore-Towson, MD Metropolitan Statistical Area	6.3
21	San Jose-Sunnyvale-Santa Clara, CA Metropolitan Statistical Area	6.3
23	Denver-Aurora-Broomfield, CO Metropolitan Statistical Area	6.4
23	Kansas City, MO-KS Metropolitan Statistical Area	6.4
25	Pittsburgh, PA Metropolitan Statistical Area	6.5
25	Tampa-St. Petersburg-Clearwater, FL Metropolitan Statistical Area	6.5
6.6% to 8.0% Unemployment		
<i>14 Metropolitan Areas</i>		
Over 8.0% Unemployment		
<i>9 Metropolitan Areas</i>		

(p) Preliminary Figures

* Area definitions are based on Office of Management and Budget (OMB) Bulletin No. 10-02, dated December 1, 2009. In view of the importance of cities and town in New England, the OMB standards provide for a set of geographic areas that are defined using cities and towns in the six New England states. Areas in the six New England states are Metropolitan New England City and Town Areas (NECTAs), while areas in other states are county-based. NECTAs are defined using the same criteria as Metropolitan and Micropolitan Statistical Areas and are identified as either metropolitan or micropolitan, based, respectively, on the presence of either an urbanized area of 50,000 or more population or an urban cluster of at least 10,000 but less than 50,000 population. Principal cities in the Boston-Cambridge-Quincy, MA-NH Metropolitan NECTA include Boston, MA, Cambridge, MA, Quincy, MA, Nashua, NH, Newton, MA, Framingham, MA, Waltham, MA and Peabody, MA.

Source: U.S. Department of Commerce, Bureau of Labor Statistics (BLS).

The Boston area maintains one of the largest employee bases in the nation, as shown in Exhibit 3-5. Boston is ranked eighth in the nation with over 2.5 million employees as of January 2014, compared to a population rank of 10th. Showing modest signs of growth, Boston area employment is up 1.5 percent from January 2013, compared to a 0.5 percent increase over the same time period from 2011 to 2012.

Exhibit 3-5: Non-Agricultural Employment for Major Metropolitan Areas and Total U.S. (January 2013 to January 2014)

Metropolitan Area	Employee Rank	Non-Farm Employees (000)		Net Change	Pct Change	Rank by Percent Change
		Jan 2014 (p)	Jan 2013			
New York-Northern New Jersey-Long Island, NY-NJ-PA	1	8,594.2	8,458.6	135.6	1.6%	17
Los Angeles-Long Beach-Santa Ana, CA	2	5,591.4	5,461.6	129.8	2.4%	13
Chicago-Joliet-Naperville, IL-IN-WI	3	4,368.9	4,313.7	55.2	1.3%	20
Dallas-Fort Worth-Arlington, TX	4	3,101.3	3,005.4	95.9	3.2%	4
Washington-Arlington-Alexandria, DC-VA-MD-WV	5	3,052.0	3,031.1	20.9	0.7%	23
Houston-Sugar Land-Baytown, TX	6	2,805.0	2,713.7	91.3	3.4%	3
Philadelphia-Camden-Wilmington, PA-NJ-DE-MD	7	2,710.5	2,693.0	17.5	0.6%	24
Boston-Cambridge-Quincy, MA-NH NECTA *	8	2,531.1	2,493.6	37.5	1.5%	19
Atlanta-Sandy Springs-Marietta, GA	9	2,409.6	2,351.0	58.6	2.5%	12
Miami-Fort Lauderdale-Pompano Beach, FL	10	2,382.5	2,313.8	68.7	3.0%	6
San Francisco-Oakland-Fremont, CA	11	2,106.2	2,048.4	57.8	2.8%	9
Phoenix-Mesa-Glendale, AZ	12	1,831.1	1,782.7	48.4	2.7%	10
Detroit-Warren-Livonia, MI	13	1,828.3	1,825.8	2.5	0.1%	29
Seattle-Tacoma-Bellevue, WA	14	1,782.9	1,741.6	41.3	2.4%	14
Minneapolis-St. Paul-Bloomington, MN-WI	15	1,780.7	1,753.8	26.9	1.5%	18
San Diego-Carlsbad-San Marcos, CA	16	1,315.2	1,286.9	28.3	2.2%	15
Baltimore-Towson, MD	17	1,311.4	1,302.1	9.3	0.7%	22
St. Louis, MO**	18	1,294.5	1,287.3	7.2	0.6%	26
Denver-Aurora-Broomfield, CO	19	1,286.6	1,250.7	35.9	2.9%	8
Riverside-San Bernardino-Ontario, CA	20	1,239.8	1,202.4	37.4	3.1%	5
Tampa-St. Petersburg-Clearwater, FL	21	1,184.4	1,155.0	29.4	2.5%	11
Pittsburgh, PA	22	1,132.6	1,133.7	-1.1	-0.1%	30
Orlando-Kissimmee-Sanford, FL	23	1,073.5	1,037.1	36.4	3.5%	2
Portland-Vancouver-Hillsboro, OR-WA	24	1,037.2	1,007.9	29.3	2.9%	7
Cincinnati-Middletown, OH-KY-IN	25	1,010.7	992.7	18.0	1.8%	16
Cleveland-Elyria-Mentor, OH	26	1,005.1	1,002.1	3.0	0.3%	28
Kansas City, MO-KS	27	989.8	984.0	5.8	0.6%	25
San Jose-Sunnyvale-Santa Clara, CA	28	974.3	933.2	41.1	4.4%	1
Columbus, OH	29	962.7	958.0	4.7	0.5%	27
Indianapolis-Carmel, IN	30	914.0	904.8	9.2	1.0%	21
Sub Total:		63,607.5	62,425.7	1,181.8	1.9%	
Rest Of U.S.		70,938.3	69,893.7	1,044.6	1.5%	
Total U.S.		134,545.8	132,319.4	2,226.4	1.7%	

(p) Preliminary Figures

* Area definitions are based on Office of Management and Budget (OMB) Bulletin No. 10-02, dated December 1, 2009. In view of the importance of cities and town in New England, the OMB standards provide for a set of geographic areas that are defined using cities and towns in the six New England states. Areas in the six New England states are Metropolitan New England City and Town Areas (NECTAs), while areas in other states are county-based. NECTAs are defined using the same criteria as Metropolitan and Micropolitan Statistical Areas and are identified as either metropolitan or micropolitan, based, respectively, on the presence of either an urbanized area of 50,000 or more population or an urban cluster of at least 10,000 but less than 50,000 population. Principal cities in the Boston-Cambridge-Quincy, MA-NH Metropolitan NECTA include Boston, MA, Cambridge, MA, Quincy, MA, Nashua, NH, Newton, MA, Framingham, MA, Waltham, MA and Peabody, MA.

** Area boundaries do not reflect official OMB definitions

Source: U.S. Department of Commerce, Bureau of Labor Statistics (BLS).

The leading industries for employment in Boston and Massachusetts are Education and Health Services; Trade, Transportation, and Utilities; and Professional and Business Services. Preliminary figures for January 2014 show that Education and Health Care Services account for 22.1 percent of Massachusetts' non-farm employees (Exhibit 3-6). Trade, Transportation and Utilities account for 16.8 percent, and Professional and Business Services represent approximately 15 percent of employees in Massachusetts.

Exhibit 3-6: Non-Agricultural Employment by Industry Sector for Massachusetts and the U.S. (January 2013 to January 2014)

Industry Sector	January 2014 (p)		January 2013		Percent Change from Prior Year		
	Non-Farm Employees (000)		Non-Farm Employees (000)				
	US	MA	US	MA	US	MA	
Education & Health Services	21,252.0	732.0	20,921.0	721.3	1.6%	1.5%	
Trade, Transportation, & Utilities	26,170.0	555.2	25,691.0	548.6	1.9%	1.2%	
Professional & Business Services	18,884.0	499.9	18,210.0	484.8	3.7%	3.1%	
Government	21,838.0	435.7	21,866.0	433.8	-0.1%	0.4%	
Leisure & Hospitality	14,457.0	308.2	14,028.0	302.1	3.1%	2.0%	
Manufacturing	12,059.0	248.4	11,982.0	249.3	0.6%	-0.4%	
Financial Activities	7,899.0	204.9	7,835.0	204.0	0.8%	0.4%	
Other Services	5,486.0	123.1	5,458.0	119.0	0.5%	3.4%	
Construction	5,926.0	110.2	5,743.0	108.8	3.2%	1.3%	
Information	2,666.0	88.9	2,673.0	84.7	-0.3%	5.0%	
Mining & Logging	887.0	0.9	854.0	0.8	3.9%	12.5%	
Total	137,524.0	3,307.4	135,261.0	3,257.2	1.7%	1.5%	
Percent of Total						MA More/Less than US	
Education & Health Services	15.5%	22.1%	15.5%	22.1%	6.7%		
Trade, Transportation, & Utilities	19.0%	16.8%	19.0%	16.8%	-2.2%		
Professional & Business Services	13.7%	15.1%	13.5%	14.9%	1.4%		
Government	15.9%	13.2%	16.2%	13.3%	-2.7%		
Leisure & Hospitality	10.5%	9.3%	10.4%	9.3%	-1.2%		
Manufacturing	8.8%	7.5%	8.9%	7.7%	-1.3%		
Financial Activities	5.7%	6.2%	5.8%	6.3%	0.5%		
Other Services	4.0%	3.7%	4.0%	3.7%	-0.3%		
Construction	4.3%	3.3%	4.2%	3.3%	-1.0%		
Information	1.9%	2.7%	2.0%	2.6%	0.7%		
Natural Resources & Mining	0.6%	0.0%	0.6%	0.0%	-0.6%		
Total	100.0%	100.0%	100.0%	100.0%			

(p) Preliminary Figures

Source: U.S. Department of Commerce, Bureau of Labor Statistics (BLS).

Since 2000, employment in the Education and Health Services sector has increased the fastest, while the Manufacturing sector showed the largest decline (Exhibit 3-7). Education and Health Services increased from 16.5 percent to 22.1 percent of the state's non-agricultural employment from 2000 to 2014. Manufacturing decreased from 12.2 percent of non-agricultural employment in 2000 to 7.5 percent in 2014.

**Exhibit 3-7: Non-Agricultural Employment by Industry Sector for Massachusetts
(January 2000 to January 2014)**

Industry Sector	Non-Farm Employees (000)				Percent Change			Net Change (000s)		
	2000	2010	2013	2014	00-10	10-14	00-14	00-10	10-14	00-14
Education & Health Services	542.5	661.0	721.3	732.0	2.0%	2.6%	2.2%	118.5	71.0	189.5
Trade, Transportation, & Utilities	595.3	541.1	548.6	555.2	-1.0%	0.6%	-0.5%	(54.2)	14.1	(40.1)
Professional & Business Services	477.6	457.0	484.8	499.9	-0.4%	2.3%	0.3%	(20.6)	42.9	22.3
Government	432.4	439.1	433.8	435.7	0.2%	-0.2%	0.1%	6.7	(3.4)	3.3
Leisure & Hospitality	272.2	304.7	302.1	308.2	1.1%	0.3%	0.9%	32.5	3.5	36.0
Manufacturing	400.7	253.2	249.3	248.4	-4.5%	-0.5%	-3.4%	(147.5)	(4.8)	(152.3)
Financial Activities	226.6	209.1	204	204.9	-0.8%	-0.5%	-0.7%	(17.5)	(4.2)	(21.7)
Other Services	109.9	118.7	119	123.1	0.8%	0.9%	0.8%	8.8	4.4	13.2
Construction	124.0	107.0	108.8	110.2	-1.5%	0.7%	-0.8%	(17.0)	3.2	(13.8)
Information	104.7	85.7	84.7	88.9	-2.0%	0.9%	-1.2%	(19.0)	3.2	(15.8)
Mining & Logging	1.4	1.2	0.8	0.9	-1.5%	-6.9%	-3.1%	(0.2)	(0.3)	(0.5)
Total	3,287.3	3,177.8	3257.2	3307.4	-0.3%	1.0%	0.0%	(109.5)	129.6	20.1
Percent of Total										
Education & Health Services	16.5%	20.8%	22.1%	22.1%	2.3%	1.6%	2.1%			
Trade, Transportation, & Utilities	18.1%	17.0%	16.8%	16.8%	-0.6%	-0.4%	-0.5%			
Professional & Business Services	14.5%	14.4%	14.9%	15.1%	-0.1%	1.3%	0.3%			
Government	13.2%	13.8%	13.3%	13.2%	0.5%	-1.2%	0.0%			
Leisure & Hospitality	8.3%	9.6%	9.3%	9.3%	1.5%	-0.7%	0.8%			
Manufacturing	12.2%	8.0%	7.7%	7.5%	-4.2%	-1.5%	-3.4%			
Financial Activities	6.9%	6.6%	6.3%	6.2%	-0.5%	-1.5%	-0.8%			
Other Services	3.3%	3.7%	3.7%	3.7%	1.1%	-0.1%	0.8%			
Construction	3.8%	3.4%	3.3%	3.3%	-1.1%	-0.3%	-0.9%			
Information	3.2%	2.7%	2.6%	2.7%	-1.6%	-0.1%	-1.2%			
Mining & Logging	0.0%	0.0%	0.0%	0.0%	-1.2%	-7.9%	-3.1%			
Total	100.0%	100.0%	100.0%	100.0%						

Source: U.S. Department of Commerce, Bureau of Labor Statistics (BLS).

Employers

As shown in Exhibit 3-8, 12 Fortune 500 companies are headquartered in Massachusetts. In 2012, revenues for the Massachusetts-based Fortune 500 firms ranged from \$5.5 billion to \$37 billion. These companies span several different industry sectors including insurance, aerospace, finance, technology and pharmaceuticals. In comparing the 2012 list of Fortune 500 companies to the 2013 list, eight Massachusetts companies ranked higher than the previous year and four placed lower. Northeast Utilities broke into the Fortune 500 in 2013 (as a result of a merger with NStar), jumping 125 spots from 527 to 402 and representing the largest gain for a Massachusetts company.

Exhibit 3-8: Massachusetts Fortune 500 Companies (Ranked by 2012 Revenue)

Fortune 500 Rank			Company (Location)	Industry	2012 Rev. (Billions)
2013	2013	2012			
MA	Nation	Nation			
1	81	84	Liberty Mutual Insurance Group (Boston)	Insurance: Property and Casualty (stock)	\$36.9
2	94	121	Massachusetts Mutual Life Insurance (Springfield)	Insurance: Life, Health (mutual)	\$32.9
3	115	125	TJX (Framingham)	Specialty Retailers: Apparel	\$25.9
4	122	114	Staples (Framingham)	Specialty Retailers: Other	\$24.7
5	124	117	Raytheon (Waltham)	Aerospace and Defense	\$24.4
6	133	139	EMC (Hopkinton)	Computer Peripherals	\$21.7
7	157	182	Global Partners (Waltham)	Wholesalers: Diversified	\$17.6
8	220	225	Thermo Fisher Scientific (Waltham)	Scientific, Photographic, and Control Equipment	\$12.7
9	268	262	State Street Corp. (Boston)	Commercial Banks	\$10.1
10	357	335	Boston Scientific (Natick)	Medical Products and Equipment	\$7.2
11	402	527	Northeast Utilities (Springfield)	Utilities: Gas and Electric	\$6.3
12	454	476	Biogen Idec (Weston)	Pharmaceuticals	\$5.5

Note: The Fortune 500 excludes private companies that do not file financial statements with a government agency; companies incorporated outside the U.S.; and U.S. companies owned or controlled by other companies, domestic or foreign, that file with a government agency.

Source: CNN Money, May 2013.

3.3 MAJOR INDUSTRY SECTORS IN THE GREATER BOSTON REGION

Six major industries have posted large contributions to the Boston region's economy since the early 1990s and currently account for approximately one half of the Boston area employment base.

These leading industries are:

- High technology
- Financial services
- Biotechnology
- Higher Education
- Health care
- Tourism

3.3.1 HIGH TECHNOLOGY

The high technology industry encompasses a number of economic activities that cut across traditional definitions of industrial sectors. Massachusetts high technology companies are heavily involved in computer software and related information technology development, research and development related to new technology products and procedures, and the manufacture and/or distribution of computer and electronic related equipment. Exhibit 3-9 lists the best performing technology employers in Massachusetts ranked by 2012 revenues.

Exhibit 3-9: Best Performing Massachusetts Technology Employers in 2012 (Ranked by 2012 Revenues)

Revenue Rank	Globe 100 Rank	Company	2012 Revenue (millions)
1	18	Raytheon Co.	\$24,414.0
2	14	EMC Corp.	\$21,713.9
3	62	Iron Mountain	\$3,005.3
4	49	Analog Devices	\$2,675.2
5	9	Nuance Communications	\$1,753.1
6	37	Teradyne	\$1,656.8
7	48	VistaPrint Ltd.	\$1,107.8
8	90	Entegris	\$715.9
9	70	Analogic Corp.	\$530.7
10	43	Brooks Automation	\$497.2

Note: The Globe 100 ranks the best-performing publicly traded Massachusetts corporations based on how well they increased sales, profits and returns for shareholders during 2012.

Source: Boston.com.

3.3.2 BIOTECHNOLOGY, PHARMACEUTICALS AND MEDICAL DEVICES

The Boston is one of the leading centers for biotechnology (including pharmaceuticals and medical devices) in the U.S. The existence of a well-trained and highly educated work force and the wealth of medical and higher education facilities and personnel in the region make the Boston area one of the most desirable locations in the nation for the biotechnology industry. A list of the top 20 life science employers in the Commonwealth is presented in Exhibit 3-10. The top 20 employers in this industry employed over 30,000 people in 2012.

Exhibit 3-10: Largest Life Science Companies, 2012 (Ranked by Massachusetts Employees)

Rank	Company	Focus	Mass Employees
1	Genzyme Corp.	Biotechnology	5,000
2	Parexel International Corp.	Biopharmaceuticals	2,800
3	Philips Healthcare	Medical devices	1,750
4	Biogen Idec Inc.	Biotechnology, cardiology, immunology	1,700
5	Covidien	Pharmaceuticals and medical devices	1,000
6	Boston Scientific Corp.	Biotechnology	1,800
7	Hologic Inc.	Medical devices	1,800
8	DePuy Synthes Cos.	Orthopedic and neurological products/services	1,750
9	Vertex Pharmaceuticals Inc.	Biotechnology, pharmaceuticals	1,500
10	Thermo Fisher Scientific Inc.	Diagnostic test kits, reagents, culture media	1,400
11	Shire	Biopharmaceuticals	1,381
12	EMD Millipore Corp.	Bioscience technology	1,361
13	Millennium: The Takeda Oncology Co.	Drug discovery and development	1,200
14	Quest Diagnostics	Diagnostic Services	1,000
15	Charles River	Pharmaceuticals	960
16	Smith & Nephew	Biotechnology, medical devices	900
17	EMD Serono Inc.	Biopharmaceuticals	855
18	Nova Biomedical Corp.	Biotechnology	855
19	PerkinElmer	Biopharmaceuticals	850
20	Analogic Corp.	Medical and security imaging	850

Source: Boston Business Journal, Book of Lists 2014.

3.3.3 HEALTH CARE SERVICES

Boston has a world renowned reputation as a leader in the health care industry, which is a strong driver of the local economy. From medical education to training, research and the provision of medical services, Boston's medical institutions perform a wide variety of activities. The large amount of research and health care related activities at these institutions also act as a driver of other health care related industries, such as the biotech industry. Exhibit 3-11 lists the largest hospitals in the Boston area.

Exhibit 3-11: Largest Area Hospitals (Ranked by 2012 Net Patient Service Revenue)

Rank	Hospitals	2012 Revenues (millions)	Full Time Employees
1	Massachusetts General Hospital	\$2,224	11,487
2	Brigham and Womens Hospital	\$1,660	9,238
3	UMass Memorial Health Care	\$1,367	6,785
4	Beth Israel Deaconess Medical Center	\$1,073	7,364
5	Lahey Hospital and Medical Center	\$1,026	4,766
6	Boston Children's Hospital	\$930	7,226
7	Baystate Medical Center	\$875	5,430
8	Boston Medical Center	\$782	4,755
9	Southcoast Health Systems	\$670	3,335
10	Dana-Farber Cancer Institute	\$597	3,684
11	Tufts Medical Center	\$571	3,361
12	Cambridge Health Alliance	\$474	2,478
13	Cape Cod Hospital	\$435	1,642
14	South Shore Hospital	\$426	2,705
15	North Shore Medical Center	\$420	2,518
16	Newton-Wellesley Hospital	\$400	2,182
17	Lowell General Hospital	\$373	1,326
18	Saint Vincent Hospital	\$356	1,912
19	Berkshire Medical Center	\$340	2,123
20	Addison Gilbert and Beverly Hospitals	\$322	1,333

Source: Boston Business Journal, Book of Lists 2014.

In the recent economic downturn, the health care industry has provided a counter-balance to other sectors that have experienced significant job losses. The top 20 hospitals in the region accounted for approximately 86,000 full-time employees in 2012.

3.3.4 FINANCIAL SERVICES

The Boston area is also a leader in the financial services industry. A substantial number of mutual fund companies, hedge funds, venture capital firms and wealth management and financial advisory companies are based in or have significant operations in Boston. Exhibit 3-12 lists the top publicly traded financial companies based in Massachusetts, ranked by 2012 revenues. Other privately-held or non-Massachusetts mutual fund and financial services companies with a large presence in the Commonwealth include Fidelity, State Street, Columbia Management, John Hancock Financial Services and MFS Investment Management.

Exhibit 3-12: Largest Publicly Traded Finance Companies based in Massachusetts (Based on 2012 Revenues)

Revenue Rank	Globe 100 Rank	Company	2012 Revenue (millions)
1	36	State Street Corp.	\$9,646.0
2	29	Hanover Insurance Group	\$4,590.7
3	41	LPL Financial Holdings	\$3,661.1
4	44	Affiliated Managers Group	\$1,805.5
5	39	Eaton Vance Corp.	\$1,231.9
6	33	Safety Insurance Group	\$703.9
7	57	Boston Private Financial Holdings	\$300.9
8	16	CYS Investments	\$293.3
9	88	Independent Bank Corp.	\$216.8
10	38	Berkshire Hills Bancorp	\$187.9

Note: The Globe 100 ranks the best-performing publicly traded Massachusetts corporations based on how well they increased sales, profits and returns for shareholders during 2012.

Source: Boston.com.

3.3.5 HIGHER EDUCATION

Massachusetts is the home of some of the nation's most prestigious colleges and universities. These higher education institutions attract undergraduate and graduate students from across the U.S. and around the world. Exhibit 3-13 below lists the top 20 colleges and universities in the area ranked by enrollment size. These top institutions have a combined total enrollment of over 263,000 students.

Exhibit 3-13: Largest Area Colleges and Universities (Ranked by 2013 Total Enrollment)

Rank	Company	Full Time Enrollment	Part Time Enrollment	Total Enrollment*
1	Boston University	25,168	4,984	30,152
2	Northeastern University	23,061	2,287	25,348
3	University of Massachusetts - Amherst	22,370	2,591	24,961
4	Harvard University	19,636	1,694	21,330
5	University of Massachusetts - Lowell	10,369	6,532	16,901
6	University of Massachusetts - Boston	9,999	6,278	16,277
7	Bunker Hill Community College	4,207	9,816	14,023
8	Boston College	12,784	903	13,687
9	Massachusetts Institute of Technology	11,138	163	11,301
10	Tufts University	10,004	860	10,864
11	Bridgewater State University	8,473	1,794	10,267
12	Middlesex Community College	3,620	6,082	9,702
13	Salem State University	6,176	3,280	9,456
14	University of Massachusetts - Dartmouth	7,060	1,993	9,053
15	Quinsigamond Community College	3,441	5,142	8,583
16	Suffolk University	6,861	1,661	8,522
17	Worcester Polytechnic Institute	4,719	1,577	6,296
18	Brandeis University	5,386	439	5,825
19	Bentley University	4,893	765	5,658
20	Springfield College	4,292	757	5,049

Note: The Boston Business Journal asked for Fall 2013 enrollment numbers. Certain schools may not have been able to provide 2013 numbers. Total enrollment represents full-time and part-time students only and excludes continuing-education students. All enrollment figures represent the most recent available.

Source: Boston Business Journal, Book of Lists 2014.

These institutions play an important role in the regional economy, not only in terms of their direct workforce but also by spawning important scientific research that in turn leads to industry developments. A significant portion of the region's growth in high technology, biotechnology, financial services and health care emanates from the graduates and research produced by the area's universities. These well-known universities also provide a continuous supply of well-educated and highly trained workers for Boston's economy.

3.3.6 TOURISM AND RELATED INDUSTRIES

Tourism is an integral part of the Massachusetts economy. Millions of people visit Massachusetts and Boston every year to enjoy its rich historic and cultural heritage, attend cultural or sporting events, conduct business, visit area beaches and attend conventions at one of Boston's convention centers. Massachusetts attracted 22.8 million domestic and international visitors in 2012.¹⁴

Exhibit 3-14 presents a summary of the direct economic impact of visitors to Massachusetts in recent years. Domestic and international travelers in Massachusetts spent \$17.7 billion on transportation, lodging, food, entertainment, recreation and retail shopping in 2012, representing an increase of 4.9 percent from 2011. Visitor spending in the Commonwealth during the same time period supported approximately 126,000 jobs (a 1.4 increase from 2011) and a payroll totaling \$3.7 billion (a 3.1 percent increase from 2011).

Exhibit 3-14: Direct Economic Impact of Travel to Massachusetts (2004 to 2012)

Year	Expenditures		Payroll		Employment	
	(\$ Millions)	% Change	(\$ Millions)	% Change	Employees	% Change
2012	\$17,740	4.9%	\$3,742	3.1%	126,500	1.4%
2011	\$16,914	8.9%	\$3,629	4.4%	124,700	2.5%
2010	\$15,530	8.2%	\$3,476	2.0%	121,700	0.2%
2009	\$14,353	-7.9%	\$3,408	-6.6%	121,500	-5.7%
2008	\$15,577	2.9%	\$3,650	1.9%	128,800	0.8%
2007	\$15,145	6.6%	\$3,583	5.9%	127,800	1.6%
2006	\$14,211	8.6%	\$3,382	3.5%	125,800	0.5%
2005	\$13,080	5.4%	\$3,266	0.6%	125,200	-0.1%
2004	\$12,408	10.8%	\$3,245	3.4%	125,300	0.4%

Source: Massachusetts Office of Travel & Tourism.

¹⁴ Massachusetts Office of Travel and Tourism.

3.4 HISTORIC SOCIOECONOMIC TRENDS AND FUTURE OUTLOOK

3.4.1 POPULATION

Massachusetts is a relatively slow growing but densely populated state with a comparatively large percentage of its residents living in metropolitan areas. The population density of Massachusetts was estimated at 858 persons per square mile compared to 89 for the U.S. as a whole. Massachusetts was surpassed only by Rhode Island and New Jersey in terms of density and percentage of residents living in metropolitan areas¹⁵. As of 2012, the population within the Boston Service Area is estimated at 5.5 million. As shown in Exhibit 3-15, since 1990, the population of the Boston Service Area has grown slightly faster than the Massachusetts population but slower than the U.S. population as a whole. From 2000 to 2012, the population of the Boston Service Area grew by 0.4 percent per year compared to the U.S. population growth of 0.9 percent per year.

Exhibit 3-15: Regional and National Population Growth (1990 to 2012)

	Historical		Actual
	1990	2000	2012
Population (in 000s)			
Boston Service Area	5,004.1	5,298.3	5,548.2
Massachusetts	6,022.6	6,361.1	6,619.9
New England	13,229.5	13,949.7	14,570.1
Total US	249,622.8	282,162.4	314,659.2
Boston Service Area Population as a Percent of:			
% of Massachusetts	83.1%	83.3%	83.8%
% of New England	37.8%	38.0%	38.1%
% of US Total	2.0%	1.9%	1.8%
	10 Years	12 Years	
Average Annual Growth	'90-'00	'00-'12	
Boston Service Area	0.6%	0.4%	
Massachusetts	0.5%	0.3%	
New England	0.5%	0.4%	
Total US	1.2%	0.9%	

Note: The Boston Service Area includes Bristol, Essex, Middlesex, Norfolk, Plymouth, Suffolk and Worcester Counties; 1969-2012 Woods & Poole population data is historical from the U.S. Department of Commerce.

Source: Woods & Poole Economics.

¹⁵ Massachusetts State Data Center, Due Diligence Report, Second Quarter FY 2014.

Population growth for the Boston Service Area is forecast to increase by 0.5 percent annually through 2030, which is the same as forecast growth for Massachusetts and slightly lower than New England, which is projected to grow at an average annual rate of 0.6 percent (Exhibit 3-16). The Boston Service Area is a mature, densely populated region, and as a result, population is forecast to grow more slowly than the national average. The U.S. average annual population growth rate is forecast at 1.4 percent through 2030.

The population estimates and projections are based upon Woods and Poole Economics, a Washington-based economic research, forecasting and data services firm that specializes in developing forecasts of economic and demographic information derived from U.S. Census data.

Exhibit 3-16: Forecast Regional and National Population Growth (2012 to 2030)

	Actual	Forecast		
	2012	2015	2020	2030
Population (in 000s)				
Boston Service Area	5,548.2	5,634.8	5,787.7	6,100.2
Massachusetts	6,619.9	6,724.0	6,907.5	7,282.8
New England	14,570.1	14,818.8	15,256.2	16,152.0
Total US	314,659.2	324,186.9	340,554.3	406,646.5
Boston Service Area Population as a Percent of:				
% of Massachusetts	83.8%	83.8%	83.8%	83.8%
% of New England	38.1%	38.0%	37.9%	37.8%
% of US Total	1.8%	1.7%	1.7%	1.5%
	3 Years	5 Years	10 Years	18 Years
Average Annual Growth	'12-'15	'15-'20	'20-'30	'12-'30
Boston Service Area	0.5%	0.5%	0.5%	0.5%
Massachusetts	0.5%	0.5%	0.5%	0.5%
New England	0.6%	0.6%	0.6%	0.6%
Total US	1.0%	1.0%	1.8%	1.4%

Note: The Boston Service Area includes Bristol, Essex, Middlesex, Norfolk, Plymouth, Suffolk and Worcester Counties; 1969-2012 Woods & Poole population data is historical from the U.S. Department of Commerce; 2011-2040 population data is projected by Woods & Poole

Source: Woods & Poole Economics.

3.4.2 PERSONAL INCOME AND PER CAPITA INCOME

Personal income for the Boston service area has historically increased at a faster rate than personal income for New England and the U.S. As shown in Exhibit 3-17, from 1990 to 2000 total personal income for the Boston Service Area grew by 3.8 percent annually, compared to 3.3 percent for New England and 3.6 percent for the nation. However, average annual personal income growth for the Boston service area and Massachusetts slowed to 1.2 percent between 2000 and 2012 compared to 1.6 percent for the U.S., as the region's population grew more slowly than total U.S. population.

Per capita income levels in Boston have been consistently higher than those of the New England region and the rest of the U.S. In 2012, Boston's per capita income is estimated at \$48,724, approximately 8.6 percent higher than New England's per capita income and 32.6 percent higher than the U.S. average. As shown in Exhibit 3-17, per capita income in the Boston area increased at an average annual rate of 2.0 percent in the 22 year period between 1990 and 2012. During the same period, New England per capita income grew at 1.7 percent annually and national per capita income grew at 1.4 percent annually.

Exhibit 3-17: Historic Regional and National Income Growth (1990 to 2012 Estimate)

	Historical		Estimated
	1990	2000	2012
Total Income (Millions)			
Boston Service Area	\$162,400	\$234,762	\$270,328
Massachusetts	\$190,306	\$270,818	\$312,734
New England	\$411,878	\$568,856	\$653,839
Total US	\$6,696,442	\$9,529,017	\$11,561,046
% of Massachusetts	85.3%	86.7%	86.4%
% of New England	39.4%	41.3%	41.3%
% of US Total	2.4%	2.5%	2.3%
	10 Years	12 Years	22 Years
Average Annual Growth	'90-'00	'00-'12	'90-'12
Boston Service Area	3.8%	1.2%	2.3%
Massachusetts	3.6%	1.2%	2.3%
New England	3.3%	1.2%	2.1%
Total US	3.6%	1.6%	2.5%
Per Capita Income			
Boston Service Area	\$31,430	\$42,610	\$48,724
Massachusetts	\$31,598	\$42,574	\$47,241
New England	\$31,133	\$40,779	\$44,875
Total US	\$26,826	\$33,771	\$36,741
% of Massachusetts	99.5%	100.1%	103.1%
% of New England	101.0%	104.5%	108.6%
% of US Total	117.2%	126.2%	132.6%
	10 Years	12 Years	22 Years
Average Annual Growth	'90-'00	'00-'12	'90-'12
Boston Service Area	3.1%	1.1%	2.0%
Massachusetts	3.0%	0.9%	1.8%
New England	2.7%	0.8%	1.7%
Total US	2.3%	0.7%	1.4%

Note: The Boston Service Area includes Bristol, Essex, Middlesex, Norfolk, Plymouth, Suffolk, and Worcester Counties; 2012 numbers are estimates; figures in 2005 dollars.

Source: Woods & Poole Economics.

From 2012 to 2030, total personal income in the Boston Service Area, which reflects growth in population and average income, is forecast to grow at 2.0 percent annually, while per capita income is forecast to grow 1.5 percent annually (Exhibit 3-18). For the same time period, forecast total personal income growth for Boston parallels forecast growth for New England (also projected at 2.0 percent), but is projected to lag U.S. growth of 2.4 percent. On an income per capita basis, the Boston Service Area is forecast to grow slightly faster than the U.S., at 1.5 and 1.4 percent, respectively.

Exhibit 3-18: Forecast Regional and National Income Growth (2012 to 2030)

	Estimated 2012	Forecasted		
		2015	2020	2030
Total Income				
Boston Service Area	\$270,328	\$281,037	\$310,171	\$386,169
Massachusetts	\$312,734	\$325,369	\$359,438	\$448,363
New England	\$653,839	\$680,412	\$750,127	\$932,698
Total US	\$11,561,046	\$12,189,602	\$13,705,665	\$17,696,073
% of Massachusetts	86.4%	86.4%	86.3%	86.1%
% of New England	41.3%	41.3%	41.3%	41.4%
% of US Total	2.3%	2.3%	2.3%	2.2%
	3 Years	5 Years	10 Years	18 Years
Average Annual Growth	'12-'15	'15-'20	'20-'30	'12-'30
Boston Service Area	1.3%	2.0%	2.2%	2.0%
Massachusetts	1.3%	2.0%	2.2%	2.0%
New England	1.3%	2.0%	2.2%	2.0%
Total US	1.8%	2.4%	2.6%	2.4%
Per Capita Income				
Boston Service Area	\$48,724	\$49,875	\$53,591	\$63,304
Massachusetts	\$47,241	\$48,389	\$52,036	\$61,565
New England	\$44,875	\$45,916	\$49,169	\$57,745
Total US	\$36,741	\$37,601	\$40,245	\$47,347
% of Massachusetts	103.1%	103.1%	103.0%	102.8%
% of New England	108.6%	108.6%	109.0%	109.6%
% of US Total	132.6%	132.6%	133.2%	133.7%
	3 Years	5 Years	10 Years	18 Years
Average Annual Growth	'12-'15	'15-'20	'20-'30	'12-'30
Boston Service Area	0.8%	1.4%	1.7%	1.5%
Massachusetts	0.8%	1.5%	1.7%	1.5%
New England	0.8%	1.4%	1.6%	1.4%
Total US	0.8%	1.4%	1.6%	1.4%

Note: The Boston Service Area includes Bristol, Essex, Middlesex, Norfolk, Plymouth, Suffolk and Worcester Counties; 2012 numbers are estimates; figures in 2005 dollars.

Source: Woods & Poole Economics.

4 AIRPORT PASSENGER AND AIR SERVICE TRENDS

4.1 INTRODUCTION

Logan Airport has withstood numerous external shocks and structural changes in the airline industry throughout its history. The unprecedented terrorist attacks in September 2001 disrupted air travel and led to changes in airport security that have had lasting effects on the industry. Other shocks followed, including the SARS pandemic, sharply rising fuel prices, the 2008/2009 global recession and financial crisis, and the slow pace of economic recovery. Airlines responded to weak economic growth and high fuel prices by consolidating through mergers, retiring fuel-inefficient aircraft and eliminating unprofitable routes. Despite the difficult operating environment, Logan's passenger traffic has grown to new record levels and the Airport continues to be a highly desirable market for air carriers.

Historically, Logan has consistently rebounded from setbacks and periods of weak demand. The Airport recovered after 9/11, and by 2007 passenger traffic exceeded the previous peak achieved in 2000 largely as a result of JetBlue's entry and growth at Logan. Similarly, Logan recovered from the extraordinary rise in fuel prices and the global economic downturn that depressed traffic levels in 2008 and 2009, reaching new record-high passenger levels in 2011 and each of the following two years.

Over the last decade, several LCCs entered the Logan market. JetBlue commenced services in 2004 and has grown to be the market leader at Logan Airport. As of July 2014, JetBlue is scheduled to operate 132 daily departures from Logan. Other recent LCC entrants to the Boston market include Southwest Airlines and Virgin America, which both initiated Logan services in 2009.

Logan also experienced a notable shift in aircraft fleet mix. After airlines introduced large numbers of small regional jet¹⁶ (RJ) aircraft (with 30 to 50 seats) in the early 2000s, airlines began withdrawing many of the 40- and 50-seat RJs from the fleet, replacing them with larger RJs and turboprops (generally with 70 or more seats) after fuel prices climbed to record high levels. This change in aircraft fleet mix has had a dramatic effect on the average number of passengers per operation at Logan, which climbed from 61 in the 2000 to 90 in 2013.

This section reviews recent and long-term passenger, aircraft activity and airline service trends at Logan.

¹⁶ Regional jets ("RJs") are small jet powered aircraft with 90 or fewer seats. RJs operate at higher speeds and can fly longer stage lengths than turboprops. The operating range for a typical RJ is 800 to 1,000 miles, compared to 400 miles for a turboprop. The distinction between RJs and jets is blurring as larger regional jet models with up to 100 seats have been introduced. In this report, RJs over 90 seats are included in the large jet category.

4.2 AIRLINE PASSENGERS

4.2.1 TOTAL PASSENGERS

In 2013, Logan Airport accommodated a record 30.2 million passengers. A history of Logan's passenger traffic is presented in Exhibit 4-1. Note that commercial airline passengers account for over 99 percent of total passengers at Logan. By 2007, passenger levels at Logan fully recovered from the effects of 9/11, the 2001 recession and SARS and reached 28.1 million. However, traffic declined by nine percent between 2007 and 2009 as airline fare hikes, service reductions and the global economic downturn severely weakened passenger demand. From 2009 to 2012, a continuation of JetBlue's expansion at Logan, the entry of Southwest Airlines and Virgin America, sharp service reductions at the secondary airports (T.F. Green and Manchester-Boston), new international services, and a return to modest economic growth contributed to an 18 percent increase in Logan's passenger count.

Despite numerous external shocks and challenges, Logan's passenger traffic has grown by an average 0.7 percent per year from 2000 to 2013. Though considerably lower than the 1.9 percent average annual growth observed in the 1990s and even higher growth in earlier decades, the nationwide trend in air passenger growth is similar and points to a maturing U.S. air travel market. Total passengers on U.S. airlines grew at an average annual rate of 3.7 percent in the 1990s, but increased by only 0.8 percent per year from 2000 to 2013¹⁷.

More recently, the passenger growth in the U.S. has been concentrated at large hub airports like Logan. From 2009 to 2012, total passenger enplanements at large hub airports increased at an average annual rate of 2.2 percent compared to an average annual reduction of 0.4 percent at medium hubs and slight annual growth of 0.9 percent at small hubs.

¹⁷ Bureau of Transportation Statistics

**Exhibit 4-1: Historical Passenger Traffic at Boston Logan Airport
(CY 1970 to CY 2013)**

Year	Enplaned plus Deplaned Passengers ¹				
	Domestic Large Jet ²	Domestic Regional	International	General Aviation	Total
1970	8,202,821	273,398	916,406	n/a	9,392,625
1980	12,095,854	467,903	2,158,606	n/a	14,722,363
1990	17,968,410	1,486,713	3,358,944	n/a	22,814,067
2000	20,923,802	2,176,843	4,513,192	112,996	27,726,833
2001	17,807,384	2,262,655	4,301,250	103,641	24,474,930
2002	16,589,407	2,136,015	3,882,257	88,462	22,696,141
2003	16,492,807	2,397,272	3,815,987	85,103	22,791,169
2004	19,247,042	2,583,252	4,201,638	110,584	26,142,516
2005	20,091,392	2,637,396	4,237,105	122,012	27,087,905
2006	20,863,519	2,692,863	4,049,595	119,466	27,725,443
2007	21,073,927	2,763,800	4,153,442	111,286	28,102,455
2008	19,442,410	2,589,836	3,977,297	93,108	26,102,651
2009	19,178,357	2,588,729	3,696,336	48,664	25,512,086
2010	21,384,180	2,304,291	3,681,739	58,752	27,428,962
2011	22,510,529	2,320,539	3,962,454	114,416	28,907,938
2012	22,684,057	2,058,951	4,383,501	109,134	29,235,643
2013	23,563,831	2,014,129	4,545,799	94,872	30,218,631
Average Annual Growth					
1970-1980	4.0%	5.5%	8.9%	-	4.6%
1980-1990	4.0%	12.3%	4.5%	-	4.5%
1990-2000	1.5%	3.9%	3.0%	-	1.9%
2000-2013	0.9%	-0.6%	0.1%	-1.3%	0.7%
2000-2005	-0.8%	3.9%	-1.3%	1.5%	-0.5%
2005-2013	2.0%	-3.3%	0.9%	-3.1%	1.4%
Percent Change Over Prior Year					
2001	-14.9%	3.9%	-4.7%	-8.3%	-11.7%
2002	-6.8%	-5.6%	-9.7%	-14.6%	-7.3%
2003	-0.6%	12.2%	-1.7%	-3.8%	0.4%
2004	16.7%	7.8%	10.1%	29.9%	14.7%
2005	4.4%	2.1%	0.8%	10.3%	3.6%
2006	3.8%	2.1%	-4.4%	-2.1%	2.4%
2007	1.0%	2.6%	2.6%	-6.8%	1.4%
2008	-7.7%	-6.3%	-4.2%	-16.3%	-7.1%
2009	-1.4%	0.0%	-7.1%	-47.7%	-2.3%
2010	11.5%	-11.0%	-0.4%	20.7%	7.5%
2011	5.3%	0.7%	7.6%	94.7%	5.4%
2012	0.8%	-11.3%	10.6%	-4.6%	1.1%
2013	3.9%	-2.2%	3.7%	-13.1%	3.4%

¹ Includes commercial airline passengers and general aviation passengers. General aviation passengers include passengers flying on private, corporate and on-demand air taxi flights.

² Includes Charter Passengers.

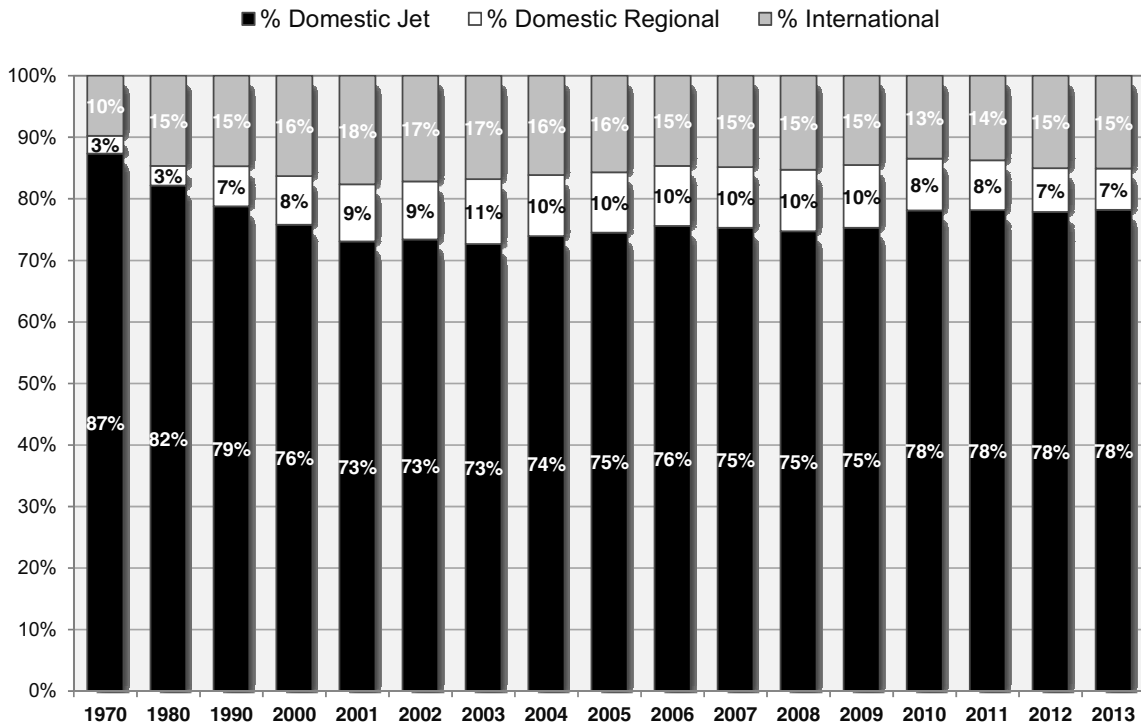
Source: Massport.

4.2.2 MARKET SEGMENTS AT LOGAN AIRPORT

Logan supports three major market segments: domestic large jet, domestic regional and international. The domestic large jet and international segments have principally served O&D passengers, while domestic regional carrier services historically operated as feeder flights carrying passengers from small New England and upstate New York markets to Logan Airport for connecting services to other destinations. In the early 2000s, large numbers of RJs entered regional airline fleets and were deployed at Logan to serve medium-haul, low-density O&D markets and to supplement schedules in high-density markets during off-peak travel times. More recently, in response to high fuel prices airlines have reduced services in small RJs and turboprops, and American Eagle, which was formerly one of the largest regional carriers at Logan, withdrew entirely from the Logan market in November 2011.

As shown in Exhibit 4-2 below, passengers on domestic large jet services accounted for 78 percent of the Airport’s total passengers in 2013. The domestic regional carrier segment, which includes RJ and non-jet services, accounted for seven percent in 2013. The international segment represented 15 percent of Logan’s passengers in 2013, down from a high of 18 percent in 2001. Historic growth trends in each of these segments are discussed in the following sections.

Exhibit 4-2: Logan Passenger Traffic by Major Market Segment (CY 1970 to CY 2013)



Note: Excludes general aviation passengers. Large Jet category includes all Embraer EMB-190 aircraft.

Source: Massport.

4.2.3 DOMESTIC LARGE JET

Logan's domestic large jet¹⁸ passenger traffic reached a new peak of 23.6 million in CY 2013 (see Exhibit 4-1), after declining in 2008 and 2009. Rising fuel costs and the economic recession in 2008/2009 caused Logan's domestic large jet passenger traffic to fall by nine percent from 2007 to 2009. This traffic segment began to recover in 2010, and has grown by 23 percent from 2009 to 2013.

From the 1970s through the 1990s, domestic mainline passenger traffic at Logan grew at a slower pace than regional carrier traffic and international traffic. Domestic large jet traffic increased at an average annual rate of four percent through all of the 1970s and 1980s. Despite a number of economic challenges and industry setbacks in the 1990s – an economic recession, the Gulf War and volatile fuel prices, and numerous airline consolidations – overall growth in the segment continued at an average 1.5 percent per year.

Domestic large jet passenger traffic dropped from 20.9 million in 2000 to a low of 16.5 million in 2003 following 9/11 as new security measures affected demand in short-haul markets and airlines restructured their operations to compete more effectively with the growing base of LCCs. A return to growth in the domestic large jet segment from 2003 onwards was mainly a result of LCC expansion at the Airport. JetBlue's market entry and aggressive expansion has led to solid growth in the domestic large jet market segment, which has increased at a rate of two percent per year since 2005.

4.2.4 DOMESTIC REGIONAL

Logan accommodated two million domestic regional carrier passengers in CY 2013 (see Exhibit 4-1), down from a high of nearly 2.8 million in CY 2007. High fuel costs have brought about widespread capacity cuts in markets served by regional carriers and American Eagle withdrew entirely from the Logan market in 2011 leading to a drop in domestic regional carrier passenger traffic at Logan. Since 2007, the domestic regional carrier passenger segment at Logan has fallen by 27 percent.

Previously, domestic regional traffic had been the fastest growing segment of Logan's passenger traffic, increasing at an average annual rate of 7.2 percent from 1970 to 2000. Domestic regional passenger growth was particularly strong in the 1980s, as the New England economy prospered and network carriers developed code share relationships with regional carriers to efficiently feed passengers from low-density New England markets to connecting flights at Logan Airport. There was a proliferation of these code share services at Logan due to the highly competitive nature of the market and the lack of one entrenched dominant carrier at the Airport.

Mirroring a national trend, many airlines transferred a number of marginal jet routes to their regional carrier partners between 2001 and 2007 as a cost cutting measure. This trend caused Logan's domestic regional carrier traffic to grow from nearly 2.2 million in 2000 to almost 2.8 million in 2007. Then, in

¹⁸ Domestic large jet refers to narrowbody and/or widebody aircraft, generally with more than 100 seats, operated by domestic air carriers.

response to the fuel price spike in 2008, airlines began to cut back on smaller 50-seat RJs, with some substitution of larger, more fuel-efficient turboprops. Airlines have continued to shed services operated with smaller regional jet and turboprop aircraft as they focus more intensely on route profitability. Consequently, Logan's domestic regional passengers have declined in five out of the six years since 2008.

4.2.5 INTERNATIONAL

After two periods of decline and gradual recovery, Logan's international passenger traffic in 2013 surpassed 2000 levels for the first time, reaching approximately 4.5 million passengers (Exhibit 4-1). International traffic at the Airport decreased between 2001 and 2003, reflecting the impacts of 9/11 as well as a general instability in the global environment. The SARS pandemic from November 2002 to July 2003, the continued threat of terrorism, the negative effect of increased passenger screening on short-haul travel to and from Canada and the start of the war in Iraq all served to dampen passenger demand in the early 2000s. A brief rebound in international passenger levels occurred at Logan between 2004 and 2007, but new economic challenges and industry setbacks resulted in further traffic declines from 2008 to 2010. The international passenger segment returned to growth in 2011, averaging 7.3 percent annual growth since 2010.

Logan Airport's strategic location in the Northeast U.S. makes it a natural gateway for travel between the United States and Europe. During the 1970s, when new jet aircraft technologies expanded capabilities for transoceanic flights, total international traffic at Logan grew at an average annual rate of 8.9 percent. Growth moderated to 4.5 percent per year in the 1980s and three percent per year in the 1990s. Northwest Airlines established a transatlantic hub at Logan Airport in the late 1980s, offering service to several major European destinations including Amsterdam and Frankfurt. Though Northwest eventually reduced transatlantic services at Logan, other airlines, such as American and British Airways, expanded their European services from Boston, replacing most of the discontinued Northwest services.

Logan enjoyed a period of rapid international traffic growth immediately prior to 9/11. International passenger traffic at the Airport grew by seven to eight percent per year from 1998 to 2000 as U.S. carriers and their foreign flag alliance partners expanded services at Logan in order to gain market share. During this period, several carriers including Air France, Swiss Air (now SWISS International) and Lufthansa added a second daily departure to their respective European connecting hubs. Today, 24 U.S. and foreign airlines provide service from Logan to 36 year round and seasonal international destinations.

Logan is poised for another period of strong international passenger growth due to the recent introduction of several new international services. Three foreign carriers began services at Logan in 2014: Emirates to Dubai (March), Turkish to Istanbul (May) and Hainan to Beijing (June). The development of international service is discussed further in Section 2.6.

Boston is currently the 11th largest U.S. gateway for international air travel, as shown in Exhibit 4-3 below. Logan is also the second largest U.S. gateway airport, after Honolulu, that is not also a connecting hub for a U.S. airline. Logan's relative ranking among U.S. gateway airports fell from seventh in 1990 primarily because of the growth of global airline alliances, which places increased emphasis on airline connectivity and the growth of international services at U.S. airline hubs. Consequently, several major airline connecting hubs (i.e., Atlanta, Dallas/Ft. Worth, Houston and Washington Dulles) have surpassed Logan in terms of international passenger traffic. However, the O&D strength of the Boston market makes Logan an attractive gateway for foreign flag airlines.

Exhibit 4-3: Top U.S. Gateways for International Traffic (CY 1990 to YE Sept 2013)

YE 3Q 2013 Rank	US Gateway	Hub	Total Passengers				YE 3Q 2013 Pct. Share	CAGR		
			CY 1990	CY 2000	CY 2010	YE 3Q 2013		'90-'00	'00-'10	'09-'13
1	New York	Hub	19,979,828	28,553,170	35,071,899	38,435,032	22.0%	3.6%	2.1%	2.9%
2	Miami	Hub	9,873,489	16,629,165	16,721,095	20,023,712	11.4%	5.4%	0.1%	3.2%
3	Los Angeles	Hub	9,011,401	17,141,000	15,663,985	17,450,060	10.0%	6.6%	-0.9%	2.9%
4	Chicago	Hub	4,820,895	10,185,699	10,552,133	11,127,468	6.4%	7.8%	0.4%	3.7%
5	Atlanta	Hub	1,840,145	6,113,827	9,126,256	9,833,513	5.6%	12.8%	4.1%	7.6%
6	San Francisco	Hub	3,979,428	7,860,756	8,543,923	9,385,922	5.4%	7.0%	0.8%	3.8%
7	Houston	Hub	2,197,410	5,358,349	8,334,428	8,625,398	4.9%	9.3%	4.5%	6.2%
8	Washington	Hub	1,260,418	3,895,917	6,452,084	7,070,141	4.0%	11.9%	5.2%	7.9%
9	Dallas/Fort Worth	Hub	2,674,973	4,812,052	5,052,668	6,350,678	3.6%	6.0%	0.5%	3.9%
10	Honolulu		5,742,824	5,150,635	3,657,952	4,702,258	2.7%	-1.1%	-3.4%	-0.9%
11	Boston		3,029,937	4,057,619	3,654,558	4,041,638	2.3%	3.0%	-1.0%	1.3%
12	Philadelphia	Hub	774,577	2,553,962	3,804,008	3,932,574	2.2%	12.7%	4.1%	7.4%
13	Orlando		1,328,445	2,353,796	3,081,047	3,856,862	2.2%	5.9%	2.7%	4.8%
14	Fort Lauderdale		922,726	1,174,940	3,329,999	3,651,668	2.1%	2.4%	11.0%	6.2%
15	Seattle/Tacoma		1,759,919	2,202,568	2,688,504	3,304,084	1.9%	2.3%	2.0%	2.8%
16	Detroit	Hub	1,460,336	3,929,353	2,909,923	3,272,185	1.9%	10.4%	-3.0%	3.6%
17	Charlotte	Hub	211,440	952,218	2,691,448	3,056,584	1.7%	16.2%	10.9%	12.5%
18	Las Vegas		460,696	960,498	2,137,104	2,889,883	1.7%	7.6%	8.3%	8.4%
19	Minneapolis	Hub	755,362	2,875,171	2,284,969	2,250,095	1.3%	14.3%	-2.3%	4.9%
20	Phoenix	Hub	100,307	1,021,066	2,146,325	2,244,250	1.3%	26.1%	7.7%	14.6%
Sub Total: Top 20			72,184,556	127,781,761	147,904,308	165,504,005	94.6%	5.9%	1.5%	3.7%
Other			12,716,726	15,852,110	7,943,287	9,386,792	5.4%	2.2%	-6.7%	-1.3%
Grand Total			84,901,282	143,633,871	155,847,595	174,890,797	100.0%	5.4%	0.8%	3.2%

Source: T100 Database via Database Products.

4.2.6 AIRLINE PASSENGER SHARES

Logan is an extremely competitive market where multiple carriers compete actively for passenger traffic share. In 2010, JetBlue surpassed Delta as the leading airline at Logan Airport, capturing 5.1 million passengers for an 18.7 percent market share. In 2013, JetBlue carried approximately 8.1 million passengers, increasing its Logan market share to 26.8 percent. In the same year, Delta and its regional affiliates ranked second with nearly 4.3 million passengers, or 14.1 percent of the total. US Airways ranked third with a 12.3 percent market share, followed by United, which captured 12.2 percent of Airport passengers. American Airlines, which struggled financially for years prior to entering Chapter 11 bankruptcy in 2011, fell from the third largest carrier at Logan in 2010 to fifth place in 2011, where it has

remained the last two years. The top five carriers together accounted for 76 percent of the Airport's passenger traffic. In 2013, the top network airlines lost market share at Logan, while the faster growing JetBlue gained market share. The breakdown of airline passenger market share at Logan is presented in Exhibit 4-4.

Exhibit 4-4: Airline Share of Total Logan Passengers (CY 2012 and CY 2013)

Airline ^{\1}	CY 2012			CY 2013		
	Rank	Passengers	Share	Rank	Passengers	Share
JetBlue	1	7,256,056	24.8%	1	8,102,281	26.8%
Delta	2	4,282,417	14.6%	2	4,252,442	14.1%
US Airways	3	3,785,943	12.9%	3	3,725,658	12.3%
United	4	3,668,484	12.5%	4	3,696,717	12.2%
American	5	3,243,515	11.1%	5	3,126,241	10.3%
Southwest/AirTran	6	2,461,882	8.4%	6	2,523,714	8.4%
All Other Carriers		4,537,346	15.5%		4,791,578	15.9%
Total Airport		29,235,643			30,218,631	

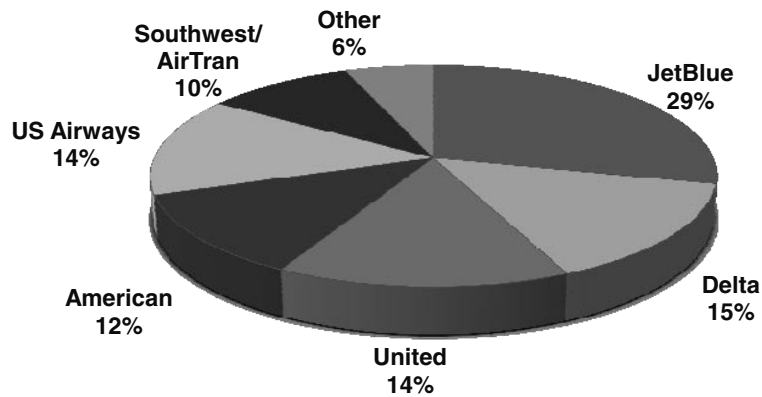
\1 Includes passengers on regional airline affiliates.
Source: Massport.

The value to the airlines of having a significant presence in the Logan market is demonstrated by the various investments that individual airlines have made in the facilities at Logan. In addition to numerous cash investments, the airlines have undertaken projects funded by the following special facilities revenue bonds: BOSFUEL (Series 2007 \$106.6 million);¹⁹ Delta Air Lines (Series 2001A \$338.5 million, Series 2001B \$79.6 million and Series 2001C \$79.6 million); United Airlines (Series 1999A \$80.5 million); and US Airways (Series 1996A \$50.0 million and Series 1999A \$33.1 million). The fact that no airline has rejected a lease at Logan through decades of bankruptcies, with the exception of Delta, which renegotiated its lease, is further evidence of the value airlines place on having a presence at Logan.

In terms of domestic passengers, JetBlue was the leading carrier at Logan in CY 2013 with a 29 percent share (Exhibit 4-5). Delta was the second largest domestic carrier with 15 percent of Logan's domestic passengers, followed by US Airways at 14 percent. United also carried 14 percent of domestic Logan passengers in 2013.

¹⁹ BOSFUEL is a consortium of airlines that operate and maintain the aviation fuel distribution system at Logan Airport. Members as of December 31, 2013 included: Aer Lingus; Air Canada; Air France; Alaska; Alitalia; American; British Airways; Delta; Federal Express; Frontier; Icelandair; Japan Airlines; JetBlue; Lufthansa; Sky Regional; Southwest; Spirit; Swiss Intl; United; UPS; US Airways; Virgin America; and Virgin Atlantic. The Series 2007 BOSFUEL Bonds were a refinancing.

Exhibit 4-5: Airline Market Share of Logan Domestic Passengers (CY 2013)

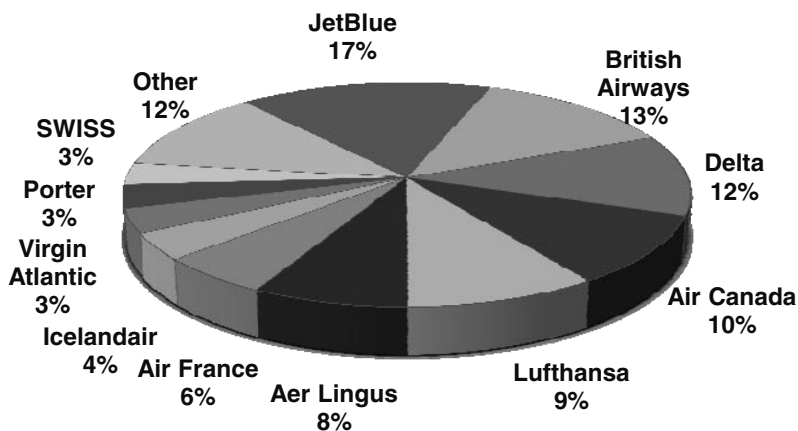


Note: Regional airline passengers are grouped with their mainline carrier partners.
Excludes general aviation passengers.

Source: Massport.

Twenty-four U.S. and foreign flag airlines currently compete in Logan’s international passenger markets. JetBlue, which has greatly expanded service to Caribbean destinations, was the leading international carrier in CY 2013, carrying 17 percent of Logan’s international passengers (Exhibit 4-6). British Airways, which offers four daily departures to London Heathrow, was the second largest international carrier with a 13 percent share, followed by Delta, which serves destinations in Europe and the Caribbean, with a 12 percent share. Foreign flag carriers have a dominant share of the international passenger market at Logan, accounting for 70 percent of the Airport’s international passengers in CY 2013.

Exhibit 4-6: Airline Market Share for International Passengers (CY 2013)



Note: Regional airline passengers are grouped with their mainline carrier partners.
Excludes general aviation passengers.

Source: Massport.

4.3 AIRCRAFT OPERATIONS

There were approximately 335,000 commercial airline operations (excluding General Aviation) at Logan during 2013, up 2.4 percent from the previous year (Exhibit 4-7)²⁰. Aircraft operations have fluctuated from a high of 453,000 in 2000 to a low of 327,000 in 2012. The sharp decline in aircraft operations reflects airline capacity cuts and aircraft up-gauging in response to economic downturns, industry consolidation, changes in operating strategy, the withdrawal of American Eagle and changes in the aircraft fleet.²¹ Although aircraft operations grew by 2.4 percent last year, Airport passengers grew even faster by 3.4 percent, as the trend of increasing average aircraft size and passenger load factors at Logan continued.

Prior to 2001, domestic regional carrier operations were the fastest growing segment of aircraft activity, averaging increases of 4.9 percent annually between 1970 and 2000. International operations grew at a similarly fast pace of 3.2 percent per year, while domestic large jet operations grew by just 0.9 percent per year over the same period. Since 2000, reductions have occurred across all three segments. The drop in domestic regional operations has been the sharpest at an average decline of 5.1 percent per year, compared to decreases of 1.3 percent and one percent per year, respectively, for international operations and domestic large jet operations. The sharp decrease in regional carrier operations is attributed to regional jets replacing smaller turboprops at the beginning of the decade and, more recently, regional jets falling out of favor because of poor operating economics when fuel prices are high.

²⁰ Including general aviation, Logan accommodated 361,339 operations in 2013.

²¹ “Up-gauging” refers to the substitution of larger capacity aircraft for smaller capacity aircraft on a specific route.

Exhibit 4-7: Historical Aircraft Operations at Boston Logan Airport (1970 to 2013)

Calendar Year	Aircraft Takeoffs and Landings ¹			
	Domestic Large Jet ²	Domestic Regional	International	Total
1970	189,192	37,800	17,599	244,591
1980	178,686	60,623	18,858	258,167
1990	223,955	144,179	31,458	399,592
2000	248,555	159,025	45,183	452,763
2001	223,778	164,643	45,965	434,386
2002	195,203	131,879	39,401	366,483
2003	173,671	132,778	38,195	344,644
2004	204,987	128,972	40,063	374,022
2005	205,548	132,169	38,697	376,414
2006	212,011	126,378	36,286	374,675
2007	210,944	120,503	39,458	370,905
2008	199,514	111,964	36,306	347,784
2009	192,356	106,507	34,201	333,064
2010	210,194	94,193	33,574	337,961
2011	216,502	88,837	35,418	340,757
2012	208,364	80,220	38,171	326,755
2013	216,401	80,298	37,958	334,657
Average Annual Growth				
1970-80	-0.6%	4.8%	0.7%	0.5%
1980-90	2.3%	9.1%	5.3%	4.5%
1990-00	1.0%	1.0%	3.7%	1.3%
2000-13	-1.1%	-5.1%	-1.3%	-2.3%
2000-05	-3.7%	-3.6%	-3.1%	-3.6%
2005-13	0.6%	-6.0%	-0.2%	-1.5%
Percent Change Over Prior Year				
2001	-10.0%	3.5%	1.7%	-4.1%
2002	-12.8%	-19.9%	-14.3%	-15.6%
2003	-11.0%	0.7%	-3.1%	-6.0%
2004	18.0%	-2.9%	4.9%	8.5%
2005	0.3%	2.5%	-3.4%	0.6%
2006	3.1%	-4.4%	-6.2%	-0.5%
2007	-0.5%	-4.6%	8.7%	-1.0%
2008	-5.4%	-7.1%	-8.0%	-6.2%
2009	-3.6%	-4.9%	-5.8%	-4.2%
2010	9.3%	-11.6%	-1.8%	1.5%
2011	3.0%	-5.7%	5.5%	0.8%
2012	-3.8%	-9.7%	7.8%	-4.1%
2013	3.9%	0.1%	-0.6%	2.4%

1) Excludes general aviation operations.

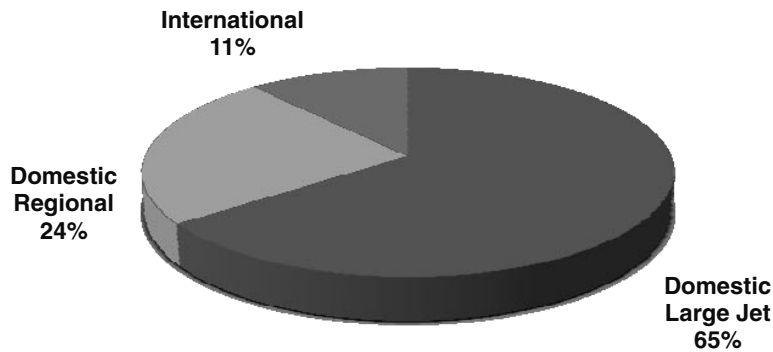
2) Includes charter operations.

Note: Operations include arrivals and departures. International operations include scheduled and charter operations for U.S. certificated, U.S. regional, and foreign flag carriers.

Source: Massport.

Exhibit 4-8 below shows the current share of aircraft operations by segment at Logan. Domestic operations (large jet and regional aircraft combined) account for 89 percent of Logan’s passenger airline operations, while international operations account for 11 percent. Domestic regional carriers accounted for 24 percent of Airport operations in 2013, down from a historic peak share of 43 percent in the 1990s.

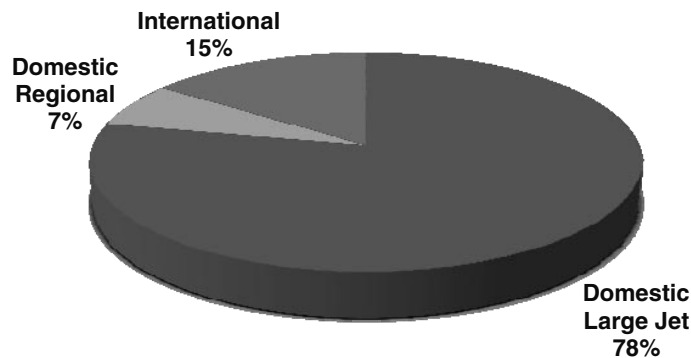
Exhibit 4-8: Aircraft Share of Operations at Logan (CY 2013)



Source: Massport.

Exhibit 4-9 shows the current share of Logan’s passengers by segment for comparison. While regional carriers accounted for approximately 24 percent of the Airport’s operations in 2013 (Exhibit 4-8), they carried only seven percent of total commercial passengers. Domestic large jet operators accounted for 65 percent of operations but 78 percent of passengers at Logan in 2013.

Exhibit 4-9: Aircraft Share of Passengers at Logan (CY 2013)



Source: Massport.

Over the recent past, the industry has experienced an increase in the average number of passengers per aircraft operation, a trend that has been even more pronounced at Logan. As illustrated in Exhibit 4-10, the average number of passengers per commercial airline operation at Logan increased from 61 passengers in 2000 to approximately 90 in 2013. This trend reflects the airlines' continued focus on maintaining high load factors, more effectively assigning appropriately sized aircraft to routes and fleet up-gauging. Regional carriers at Logan have increased average aircraft sizes and nearly doubled the average passengers per operation from 14 in 2000 to 25 in 2013. Domestic large jet carriers are operating at record high load factors and replacing older aircraft models with slightly larger ones. As a result, domestic large jet carriers at Logan have increased the average number of passengers carried per flight from 84 in 2000 to 109 in 2013. The average number of passengers per international flight has also grown from approximately 100 in 2000 to 120 in 2013.

Exhibit 4-10: Trend in Average Passengers per Operation at Logan (1970 to 2013)

Calendar Year	Average Passengers Per Operation ¹			
	Domestic Large Jet ²	Domestic Regional	International	Total
1970	43.4	7.2	52.1	38.4
1980	67.7	7.7	114.5	57.0
1990	80.2	10.3	106.8	57.1
2000	84.2	13.7	99.9	61.0
2005	97.7	20.0	109.5	71.6
2006	98.4	21.3	111.6	73.7
2007	99.9	22.9	105.3	75.5
2008	97.4	23.1	109.5	74.8
2009	99.7	24.3	108.1	76.5
2010	101.7	24.5	109.7	81.0
2011	104.0	26.1	111.9	84.5
2012	108.9	25.7	114.8	89.1
2013	108.9	25.1	119.8	90.0
Average Annual Growth				
1970-1980	4.6%	0.7%	8.2%	4.0%
1980-1990	1.7%	2.9%	-0.7%	0.0%
1990-2000	0.5%	2.9%	-0.7%	0.7%
2000-2013	2.0%	4.8%	1.4%	3.0%
2000-2005	3.0%	7.8%	1.9%	3.3%
2005-2013	1.4%	2.9%	1.1%	2.9%

1) Excludes general aviation passengers.

2) Includes charter passengers.

Source: Massport.

4.4 SCHEDULED COMMERCIAL AIRLINE SERVICE

4.4.1 DOMESTIC LARGE JET SERVICE

Ten U.S. airlines provide scheduled domestic large jet services at Logan as of July 2014. (Exhibit 4-11) All major carriers with revenues over \$1 billion serve Logan except for Hawaiian Airlines and Frontier. Logan’s current nonstop jet service is illustrated in Exhibit 4-12.

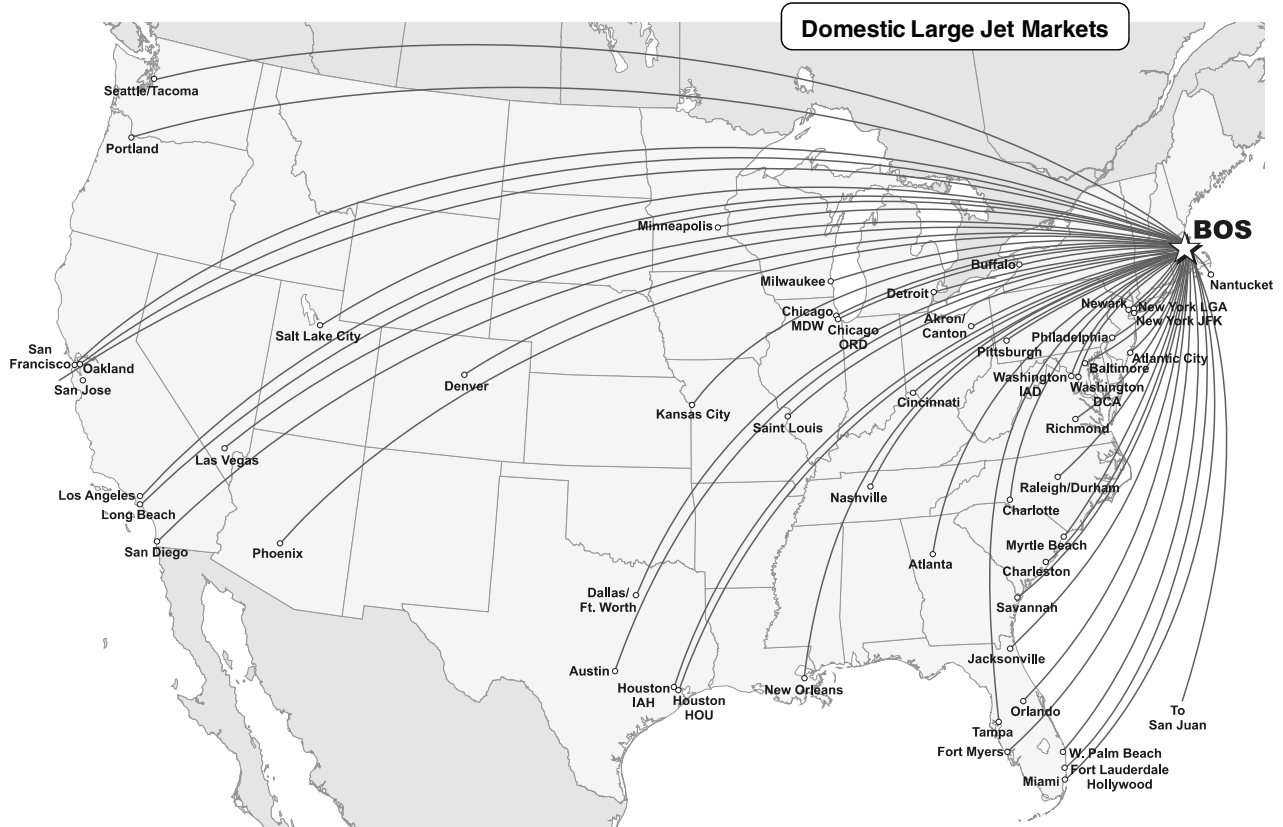
Exhibit 4-11: U.S. Large Jet Carriers Serving Logan (As of July 2014)

Alaska Airlines	American Airlines	Delta Air Lines	JetBlue	Southwest/AirTran
Spirit Airlines	Sun Country	United Airlines	US Airways	Virgin America

Notes: The merger between AirTran and Southwest Airlines was approved by the U.S. Department of Justice in March 2012. The carriers operate under one operating certificate but maintain separate schedules. Southwest plans to have completely integrated Air Tran by the end of 2014. The merger between American Airlines and US Airways was approved by the U.S. Department of Justice in December 2013. The carriers began integration in 2014 and are awaiting a single operating certificate from the FAA.

Source: Official Airline Guide.

Exhibit 4-12: Domestic Nonstop Large Jet Markets Served from Boston Logan (July 2014)



Source: Official Airline Guide.

Changes in Logan's scheduled domestic airline services by network and low-cost carriers over the past four years are shown in Exhibit 4-13. Domestic large jet services increased by just six daily departures as carriers have kept capacity relatively flat in recent years. JetBlue added 27 daily departures over the last four years, the most of any carrier. JetBlue's additions were largely offset by the negative effects of consolidation among Southwest and AirTran and reductions made by Delta as it continues to rationalize its network after merging with Northwest Airlines. Southwest and AirTran have cut 12 daily departures over the last four years in connection with their merger, and Delta has reduced its domestic schedule by 11 daily departures.

According to the July 2014 schedules, the Airport's domestic large jet services are down by eight daily departures over the prior year. This decline in part reflects the integration of AirTran into Southwest's system, as described above. Through the process of integrating AirTran, Southwest reduced redundant services, including a net reduction of three daily flights to Baltimore, and withdrew nonstop service to Orlando, as Southwest focuses on higher yield business passengers at Boston. Delta eliminated service to Memphis, Norfolk and Toronto, while American reduced service to Dallas-Ft. Worth and United reduced service to Cleveland as part of its de-hubbing.

Exhibit 4-13: Scheduled Domestic Airline Service at Logan (July 2011 to July 2014)

Reporting Carrier	Nonstop Daily Departures				Net Change			
	July '11	July '12	July '13	July '14	'11-'12	'12-'13	'13-'14	'11-'14
Jets								
Alaska	3	3	5	5	-	2	-	2
American Airlines/US Airways	88	93	94	91	5	1	(3)	3
<i>American Airlines</i>	28	32	35	34	4	3	(1)	6
<i>US Airways</i>	60	61	59	57	1	(2)	(2)	(3)
Delta	42	31	34	31	(11)	3	(3)	(11)
Frontier Airlines	5	-	-	-	(5)	-	-	(5)
JetBlue	92	97	114	119	5	17	5	27
Southwest/AirTran	47	34	39	35	(13)	5	(4)	(12)
<i>Southwest</i>	27	19	26	33	(8)	7	7	6
<i>AirTran</i>	20	15	13	2	(5)	(2)	(11)	(18)
Spirit Airlines	4	6	5	5	2	(1)	-	1
Sun Country	1	1	2	2	-	1	-	1
United	42	44	43	41	2	(1)	(2)	(1)
Virgin America	5	7	7	6	2	-	(1)	1
Subtotal	329	316	343	335	(13)	27	(8)	6

- continued -

Reporting Carrier	Nonstop Daily Departures				Net Change			
	July '11	July '12	July '13	July '14	'11-'12	'12-'13	'13-'14	'11-'14
Regional Jets								
American Airlines/US Airways	27	17	15	21	(10)	(2)	6	(6)
<i>American Airlines</i>	12	-	-	-	(12)	-	-	(12)
<i>US Airways</i>	15	17	15	21	2	(2)	6	6
Delta	38	36	33	41	(2)	(3)	8	3
Frontier Airlines	1	-	-	-	(1)	-	-	(1)
United	8	7	9	8	(1)	2	(1)	-
Subtotal	74	60	57	70	(14)	(3)	13	(4)
Jet and Regional Jet Departures	458	427	461	472	(31)	34	11	14
Turboprops/Pistons								
Cape Air	63	58	60	58	(5)	2	(2)	(5)
PenAir	-	8	7	9	8	(1)	2	9
US Airways	18	5	4	3	(13)	(1)	(1)	(15)
Subtotal	81	71	71	70	(10)	-	(1)	(11)
Total Daily Departures	539	498	532	542	(41)	34	10	3

Notes: JetBlue and US Airways mainline departures include operations with the Embraer-190 large regional jet. July 2014 schedules shown are for the week of July 14-20.

Source: Official Airline Guide.

4.4.2 REGIONAL DOMESTIC SERVICE

Eleven U.S. regional carriers are scheduled to provide domestic passenger services at Logan Airport as of July 2014 (see Exhibit 4-14). The U.S. regional carriers serving Logan are either wholly owned by a network carrier or operate under joint marketing agreements with network carriers. Two regional airlines, ExpressJet and Shuttle America, operate for more than one network carrier. The domestic services provided by these regional carriers are shown in Exhibit 4-15.

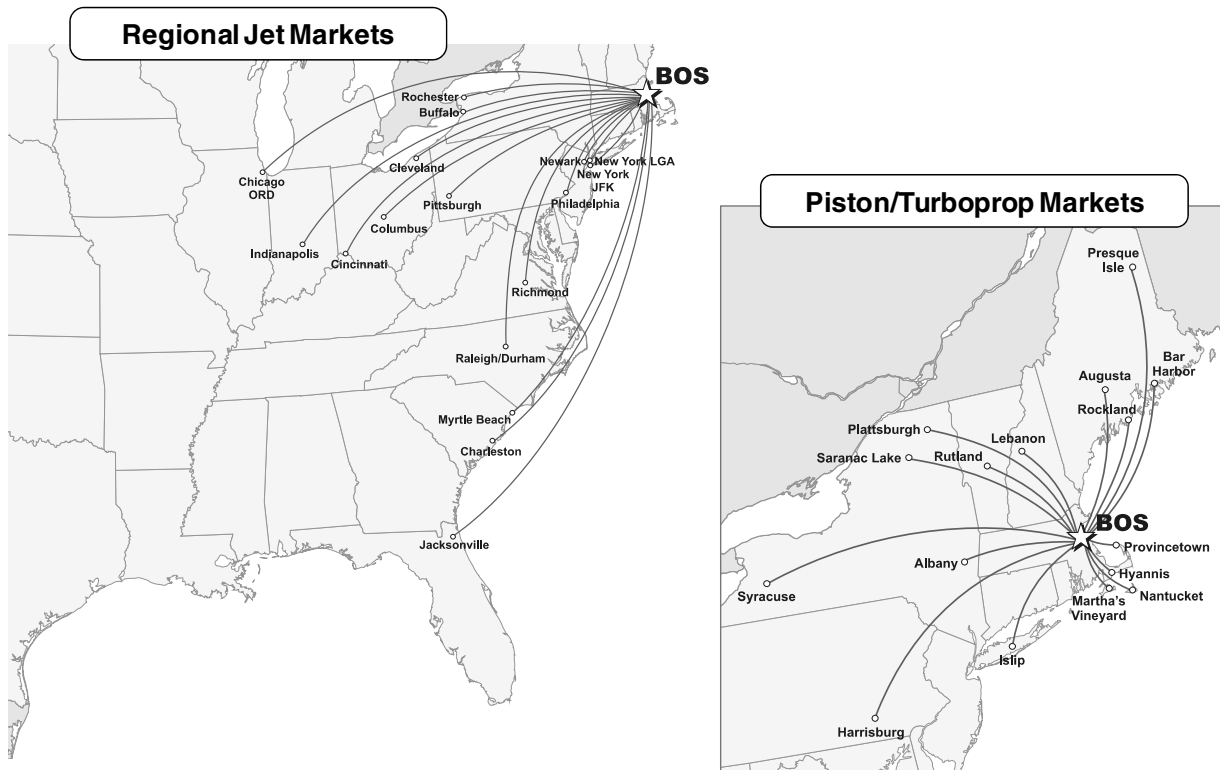
Exhibit 4-14: Domestic Regional Airlines (and Affiliates) Operating at Logan (July 2014)

Air Wisconsin (US Airways Express)	Cape Air	ExpressJet (Delta Connection and United Express)
Mesa (United Express)	PenAir	Piedmont (US Airways Express)
Pinnacle (Delta Connection)	Republic (US Airways Express)	Shuttle America (Delta Connection and United Express)
SkyWest (United Express)	Transtates (United Express)	

Note: Regional carriers providing domestic service only.

Source: Official Airline Guide.

Exhibit 4-15: Regional Carrier Domestic Nonstop Markets Served from Logan (July 2014)



Source: Official Airline Guide.

Small regional jet services grew rapidly at Logan Airport at the beginning of the last decade, when airlines deployed RJs to replace smaller turboprop aircraft and to compete with other airlines on short-haul high-density routes. Since the run-up in fuel prices in 2007, airlines have eliminated large numbers of smaller regional jets from their fleets because of high per seat operating costs. Between 2007 and 2014, the share of RJ departures at Logan on aircraft with 50 or fewer seats declined from 75 percent to just 19 percent. As of 2013, there are no services at Logan operated by RJs with less than 50 seats.

Overall RJ activity at Logan fell by 23 percent from 74 daily departures in July 2011 to 57 daily departures in July 2013 (see Exhibit 4-13). In the last year, RJ services increased from 57 to 70 daily departures. However, all of the increase in the last year has been in large 70-seat RJs. Delta expanded service to New York-JFK with the larger RJs and began service to new markets including Jacksonville and Richmond. US Airways also increased large RJ services to its hub in Philadelphia over the same period.

Regional carrier non-jet services fell by 11 daily departures between 2011 and 2014. Cape Air, which operates a homogenous fleet of nine-seat Cessna 206 aircraft at Logan, eliminated five scheduled daily

departures²², while US Airways drastically reduced its turboprop service from 18 daily departures in 2011 to three in 2014. These losses were partially offset by PenAir, which entered the Logan market in 2012 and currently provides service to four destinations in the Northeast, two of which (Presque Isle and Plattsburg) are Essential Air Service (“EAS”) subsidized routes.

4.4.3 INTERNATIONAL SERVICE

Four U.S. and 20 foreign flag airlines will provide scheduled services from Logan Airport to international destinations as of July 2014 (Exhibit 4-16). The three major global airline alliance groups – Oneworld, SkyTeam and Star – are represented at Logan Airport by multiple carriers. Exhibit 4-17 shows the international markets served nonstop from Logan in July 2014.

Exhibit 4-16: U.S. and Foreign Carriers Providing International Service at Logan International Airport (July 2014)

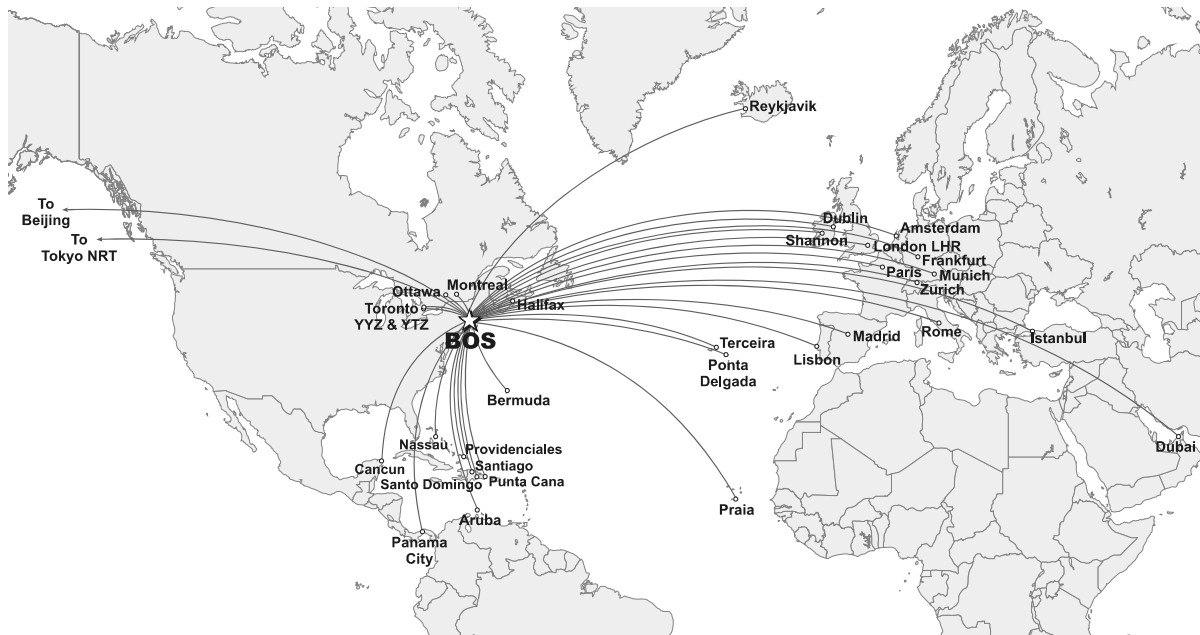
U.S. Flag Airlines:	Foreign Flag Airlines:	
American Airlines (Oneworld)	Aer Lingus	Japan Airlines (Oneworld)
Delta Air Lines (SkyTeam)	Air Canada (Star)	Jazz Aviation*
JetBlue	Air France (SkyTeam)	Lufthansa (Star)
US Airways (Oneworld)	Alitalia (SkyTeam)	Porter Airlines
	British Airways (Oneworld)	Sata
	Copa Airlines (Star)	Sky Regional Airlines*
	Emirates	SWISS (Star)
	Hainan Airlines	TACV
	Iberia (Oneworld)	Turkish Airlines (Star)
	Icelandair	Virgin Atlantic Airways

*Jazz Aviation and Sky Regional Airlines operate at Logan as Air Canada Express.

Note: Excludes U.S. regional airline affiliates serving the U.S. and Canada.

Source: Official Airline Guide.

²² Cape Air frequently adds non-scheduled flights as demand warrants during peak travel periods.

Exhibit 4-17: Nonstop International Service from Logan (July 2014)

Note: The following Caribbean services are operated on a seasonal basis: Montego Bay, Nassau, Providenciales and Saint Maarten. On November 1, 2014, JetBlue is scheduled to begin new seasonal nonstop service from Logan to St. Lucia; Liberia, Costa Rica; and Puerto Plata, Dominican Republic.

Source: Official Airline Guide.

Exhibit 4-18 shows international carrier service changes at Boston Logan from July 2011 to July 2014. Japan Airlines initiated service at Logan in April 2012 with the launch of the first nonstop service from Boston to Japan. The Boston-Tokyo route was the inaugural route for Japan Airline's new Boeing 787 Dreamliner aircraft, which has the ideal seating capacity and operating range for serving transoceanic routes from Logan. Another new entrant to Logan, Copa Airlines, began nonstop service to its Panama City hub in July 2013, offering onward connections to many destinations in Central and South America. Logan's expansion of international service continued in 2014 with the addition of nonstop service to three new destinations: Dubai (Emirates, March 2014), Istanbul (Turkish, May 2014) and Beijing (Hainan, June 2014).

Overall, international service levels at Logan are scheduled to increase by approximately 12 percent from 379 weekly departures in July 2011 to 426 weekly departures in July 2014. Much of the growth in international services over the past three years is due to the entry of new carriers described above. In addition, Air Canada resumed service to four destinations in Canada (which it previously dropped in 2012) and Aer Lingus added four additional weekly departures to destinations in Ireland. The most notable decline in international departures was from regional jet operators Air Canada and American Eagle, which together eliminated 46 weekly departures over the last three years.

**Exhibit 4-18: Scheduled International Service at Logan International Airport
(July 2011 to July 2014)**

Reporting Carrier	Nonstop Weekly Departures				Net Change			
	July '11	July '12	July '13	July '14	'11-'12	'12-'13	'13-'14	'11-'14
Jets								
Aer Lingus	13	15	17	21	2	2	4	8
Air Canada	8	5	-	18	(3)	(5)	18	10
Air France	14	14	14	14	-	-	-	-
Alitalia		7	7	7	7	-	-	7
American Airlines/US Airways	28	28	8	8	-	(20)	-	(20)
<i>American Airlines</i>	28	28	7	7	-	(21)	-	(21)
<i>US Airways</i>	-	-	1	1	-	1	-	1
British Airways	21	21	28	28	-	7	-	7
Copa Airlines	-	-	7	7	-	7	-	7
Delta	36	28	35	37	(8)	7	2	1
Emirates	-	-	-	7	-	-	7	7
Hainan Airlines	-	-	-	7	-	-	7	7
Iberia	6	6	7	7	-	1	-	1
Icelandair	14	14	18	20	-	4	2	6
Japan Airlines		7	7	7	7	-	-	7
JetBlue	30	32	32	32	2	-	-	2
Lufthansa German Airlines	18	21	21	21	3	-	-	3
Sata Internacional	9	8	8	10	(1)	-	2	1
SWISS	7	7	7	7	-	-	-	-
TACV-Transportes Aereos de Cabo Verde	3	3	3	3	-	-	-	-
Turkish Airlines	-	-	-	7	-	-	7	7
Virgin Atlantic Airways	7	7	7	7	-	-	-	-
Subtotal	214	223	226	275	9	3	49	61
Regional Jets								
Air Canada	107	91	104	87	(16)	13	(17)	(20)
American Airlines	26	-	-	-	(26)	-	-	(26)
Delta	-	18	19	1	18	1	(18)	1
Subtotal	133	109	123	88	(24)	14	(35)	(45)
Jet and Regional Jet Departures	347	332	349	363	(15)	17	14	16
Turboprops/Pistons								
Air Canada	-	27	8	14	27	(19)	6	14
Porter Airlines	32	42	43	49	10	1	6	17
Subtotal	32	69	51	63	37	(18)	12	31
Total Weekly Departures	379	401	400	426	22	(1)	26	47

Note: Air Canada includes Air Canada Express.

Source: Official Airline Guide.

Logan’s international services are heavily oriented toward European destinations, making Boston the seventh busiest U.S. gateway for transatlantic air travel for the 12 months ended September 2013 (Exhibit 4-19). In July 2014, services to Europe are scheduled to account for 176 weekly departures and 41 percent of total international seat capacity at the Airport.

Exhibit 4-19: Top U.S. Gateways for Transatlantic Passengers (YE 3Q 2013)

Psg. Rank	US Gateway	Total Psgrs. YE Sep 13	Percent Share
1	New York	17,458,030	32.3%
2	Chicago	4,533,197	8.4%
3	Washington	3,635,424	6.7%
4	Los Angeles	3,441,815	6.4%
5	Atlanta	3,247,776	6.0%
6	Miami	2,996,542	5.6%
7	Boston	2,761,152	5.1%
8	San Francisco	2,594,098	4.8%
9	Philadelphia	2,311,817	4.3%
10	Houston	1,648,334	3.1%
11	Detroit	1,399,017	2.6%
12	Orlando	1,267,396	2.3%
13	Dallas/Fort Worth	1,198,938	2.2%
14	Charlotte	854,578	1.6%
15	Seattle/Tacoma	844,908	1.6%
16	Minneapolis	830,722	1.5%
17	Las Vegas	711,978	1.3%
18	Denver	430,030	0.8%
19	Sanford	383,666	0.7%
20	Phoenix	191,238	0.4%
	Sub Total: Top 20	52,740,656	97.7%
	Other	1,234,464	2.3%
	Grand Total	53,975,120	100.0%

Source: U.S. DOT, T100 Database.

4.4.4 DOMESTIC ORIGIN AND DESTINATION PATTERNS AT LOGAN

The top 30 domestic O&D markets (as shown in Exhibit 4-20) accounted for approximately 77 percent of Boston's total domestic O&D passengers for the 12 months ended September 2013.

Exhibit 4-20: Top Boston Domestic O&D Passenger Markets (YE 3Q 2013)

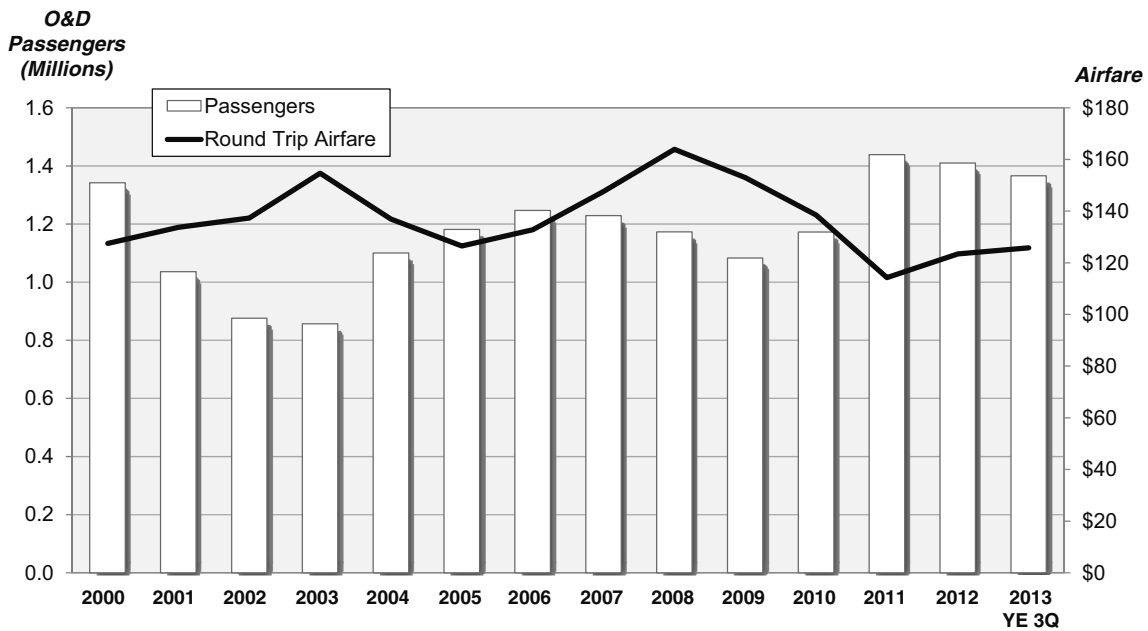
Rank	City	Nonstop Miles	O&D Psgrs	Percent of Total	Sched Daily Nonstop Depts
1	Washington	412	1,366,520	6.2%	32
2	New York	187	1,332,490	6.1%	59
3	Chicago	864	1,277,140	5.8%	29
4	San Francisco	2,697	1,095,760	5.0%	14
5	Los Angeles	2,605	1,015,370	4.6%	14
6	Orlando	1,122	962,940	4.4%	9
7	Baltimore	369	718,190	3.3%	14
8	Atlanta	946	699,450	3.2%	15
9	Fort Lauderdale	1,239	652,700	3.0%	7
10	Dallas/Fort Worth	1,559	612,670	2.8%	11
11	Denver	1,749	525,770	2.4%	9
12	Fort Myers	1,251	510,360	2.3%	2
13	Philadelphia	280	508,440	2.3%	22
14	Tampa	1,185	455,730	2.1%	3
15	Charlotte	728	439,430	2.0%	11
16	Las Vegas	2,374	422,240	1.9%	2
17	Raleigh/Durham	612	405,500	1.8%	10
18	Seattle/Tacoma	2,489	385,370	1.8%	6
19	West Palm Beach	1,199	379,570	1.7%	3
20	Minneapolis	1,121	366,170	1.7%	7
21	Phoenix	2,295	360,140	1.6%	4
22	San Diego	2,581	349,990	1.6%	3
23	Miami	1,260	343,960	1.6%	7
24	Houston	1,595	343,300	1.6%	10
25	Pittsburgh	495	317,960	1.4%	8
26	San Juan	1,679	285,310	1.3%	3
27	Detroit	630	238,840	1.1%	10
28	Buffalo	394	226,950	1.0%	9
29	Austin	1,693	201,700	0.9%	1
30	Portland	2,530	194,590	0.9%	3
Subtotal Top 30			16,994,550	77.3%	338
All Other			4,993,430	22.7%	129
Grand Total			21,987,980	100.0%	467

Sources: U.S. DOT, O&D Survey, YE September 2013; Official Airline Guide, July 2014.

Washington, DC is Boston’s largest O&D market, followed by New York. Washington surpassed New York as Boston’s top O&D market in 2011 following JetBlue’s initiation of frequent nonstop services between Logan and Washington Reagan National Airport in November 2010 as part of its strategy to increase its share of the business market at Boston. JetBlue was able to gain access to the capacity-restricted Washington airport by leasing slots from American Airlines. In December 2011, JetBlue obtained eight additional slot pairs at Washington Reagan National, as well as eight slot pairs at New York La Guardia Airport, through an FAA slot auction, allowing it to double its presence at both airports.

The stimulating effect of JetBlue’s frequent, low-fare Boston-Washington Reagan National service is shown in Exhibit 4-21. From 2009, the year before JetBlue’s Boston-Washington Reagan National service, to 2011, O&D passengers increased by 33 percent and the average fare fell by 25 percent. For the year ended September 2013, there were 1.4 million Boston-Washington, DC O&D passengers, compared to 856,000 in 2003.

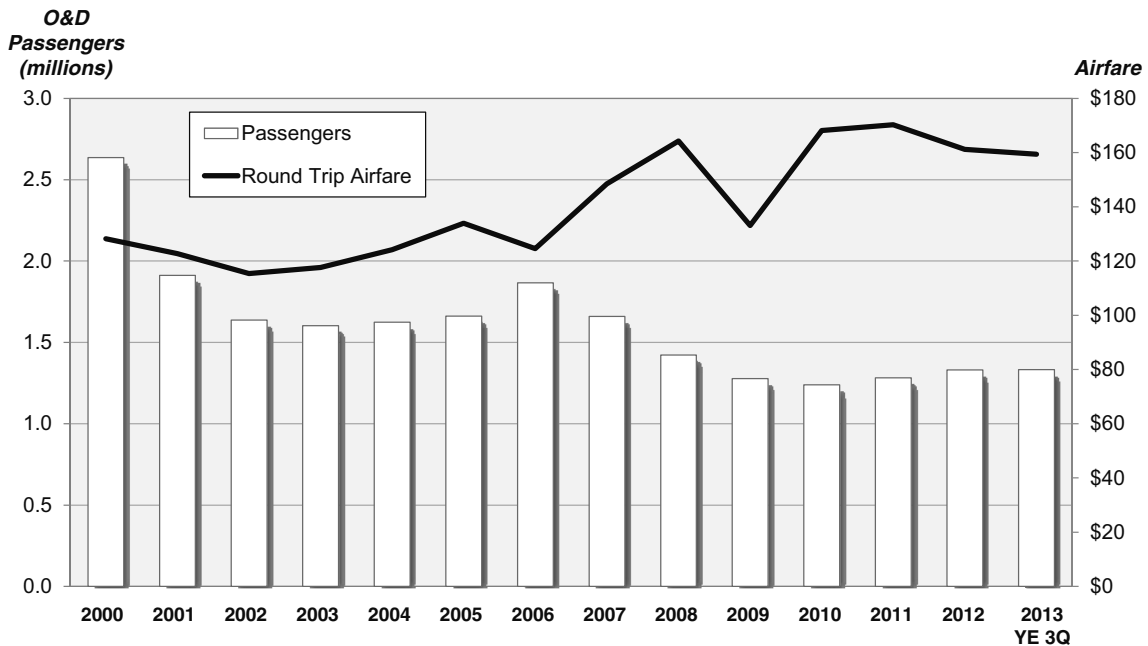
Exhibit 4-21: Passengers and Average Fares in the Boston–Washington, DC Market (CY 2000 to YE 3Q 2013)



Source: U.S. DOT, O&D Survey.

The New York market, which includes traffic to LaGuardia, JFK and Newark, is Boston’s second largest O&D market. For the 12 months ended September 2013, there were 1.3 million passengers in the Boston-New York market (Exhibit 4-22). Flights in the Boston-New York market include the shuttle services offered by Delta and US Airways to LaGuardia Airport; JetBlue, American and Delta services to JFK; and JetBlue and United services to Newark.

Exhibit 4-22: Passengers and Average Fares in the Boston - New York Market (CY 2000 to YE 3Q 2013)



Source: U.S. DOT, O&D Survey.

Demand in the Boston-New York market has fallen by approximately 50 percent from 2.6 million O&D passengers in 2000, while the average fare has increased by 24 percent (Exhibit 4-22). Several factors coalesced over this period to lower Boston-New York air passenger demand, including the availability of competitive rail and bus modes. Amtrak introduced high-speed Acela Express service along the Northeast Corridor in December 2000²³, and frequent low-cost bus services emerged as attractive alternatives to air travel. Greater levels of airline passenger security screening after 9/11 also decreased the relative attractiveness of air travel in short-haul markets, like Boston-New York. Demand declined further during the global economic downturn and credit crisis, which weakened business travel demand. Since 2009, passenger levels have stabilized at around 1.3 million, while average fares have shown a

²³ In addition to the Acela Express service that is operated with new high-speed trains, Amtrak also provides regional service with conventional train sets.

slight decline in the last three years from \$170 in 2010 to \$159 in YE 3Q 2013. The New York-Washington, DC market has been similarly affected by these trends.

The geographic distribution of Boston passenger demand has continued to evolve. As shown in Exhibit 4-23, the Southeast, which is dominated by the Florida markets, is the leading destination region, accounting for 28 percent of O&D passengers. The Pacific region is the fastest growing destination region and now accounts for 19 percent of domestic O&D passengers. The Mid-Atlantic region, once the largest region for Boston O&D passengers, has declined and now represents 23 percent of domestic demand compared to 34 percent in 1990. New England O&D passengers have declined from over 520,000 in 1990 to approximately 135,000 passengers in YE 3Q 2013.

**Exhibit 4-23: Boston Logan Airport Domestic O&D Passengers by Region
(CY 1990, CY 2000 and YE 3Q 2013)**

Region	O&D Passengers			% of BOS Market Share			CAGR '90-'13
	CY1990	CY2000	YE3Q13	CY1990	CY2000	YE3Q13	
Great Lakes	1,882,610	2,125,420	2,530,430	11%	11%	12%	1.3%
Mid-Atlantic	5,664,050	5,842,080	4,966,090	34%	29%	23%	-0.6%
Midwest	618,650	829,440	864,940	4%	4%	4%	1.5%
Mountain	423,760	772,810	831,730	3%	4%	4%	3.0%
New England	523,750	315,350	134,630	3%	2%	1%	-5.8%
Pacific	2,296,240	3,072,410	4,204,560	14%	15%	19%	2.7%
Southeast	3,891,040	5,380,050	6,222,330	24%	27%	28%	2.1%
Southwest	957,130	1,356,350	1,842,110	6%	7%	8%	2.9%
US Territories	231,150	315,090	391,160	1%	2%	2%	2.3%
Total	16,488,380	20,009,000	21,987,980				1.3%

Source: U.S. DOT, O&D Survey.

4.5 CARGO TRAFFIC

Logan Airport was the 22nd largest U.S. airport in terms of cargo volume, including mail, for the year ended September 2013 (Exhibit 4-24). Of the top 30 airports based on cargo volume, 11 are primary or regional sorting hubs for all-cargo carriers²⁴. If all-cargo airline hubs are excluded, Logan ranks as the 11th largest airport in the nation in terms of cargo volume.

Exhibit 4-24: Top U.S. Airports Ranked by Cargo Volume (YE 3Q 13)

YE 3Q 13 Rank	YE 3Q 12 Rank	Airport	Code	Total Cargo (Tons)
1	1	Memphis	MEM	4,358,215
2	2	Louisville	SDF	2,400,335
3	3	Miami	MIA	1,916,659
4	4	Los Angeles	LAX	1,896,733
5	5	Anchorage	ANC	1,612,395
6	7	Chicago	ORD	1,330,311
7	6	New York - JFK	JFK	1,310,491
8	8	Indianapolis	IND	1,056,754
9	9	New York - EWR	EWR	759,156
10	10	Atlanta	ATL	672,653
11	11	Dallas/Fort Worth	DFW	625,893
12	12	Cincinnati	CVG	594,878
13	13	Honolulu	HNL	577,148
14	14	Oakland	OAK	551,582
15	17	Ontario	ONT	463,899
16	15	Philadelphia	PHL	463,655
17	16	Houston	IAH	456,982
18	18	San Francisco	SFO	370,019
19	19	Seattle/Tacoma	SEA	328,409
20	20	Washington Dulles	IAD	284,819
21	21	Phoenix	PHX	281,001
22	22	Boston	BOS	277,451
23	23	Denver	DEN	263,940
24	24	Detroit	DTW	234,336
25	25	Minneapolis	MSP	230,915
26	26	Portland	PDX	215,895
27	27	Salt Lake City	SLC	193,039
28	28	Orlando	MCO	176,664
29	29	San Juan	SJU	155,097
30	31	San Diego	SAN	143,270

Source: U.S. DOT, T-100 Database.

²⁴ Includes FedEx hubs (Memphis, Miami Anchorage, Indianapolis, Newark and Oakland); UPS hubs (Louisville, Dallas/Fort Worth, Philadelphia and Ontario); and DHL superhub (Cincinnati).

Four all-cargo airlines had operations at Logan in 2013 (Exhibit 4-25). In addition to the all-cargo carriers serving the Airport, passenger airlines also provide belly cargo capacity at the Airport and numerous charter carriers also transport cargo to and from Logan.

Exhibit 4-25: All Cargo Airlines Operating at Logan (CY 2013)

ABX Air, Inc.	FedEx
Atlas Air	UPS

Note: Cargo airlines with over 30 operations in CY 2013 listed.

Source: Massport.

In 2013, Logan Airport handled 538 million pounds of cargo (freight plus small package/express), excluding mail. Since 2000, non-mail cargo volumes at Logan have fallen at an average annual rate of 3.5 percent. Both cargo market segments, express/small package and heavy freight, have been declining as a result of slower economic growth, greater use of trucking by the integrators²⁵, the loss of 757 widebody capacity on transcontinental passenger airline routes, and the widespread use of electronic document delivery (See Exhibit 4-26). In 2013, the express/small packages segment, now a mature market, represented 62 percent of Logan’s total cargo volume, and heavy freight accounted for 38 percent.

²⁵ Unlike traditional all-cargo airlines, which only provide air services for packages and freight shipments, the integrated cargo carriers (FedEx and UPS) provide door-to-door delivery including the air and ground portions of a cargo shipment.

Exhibit 4-26: Historical Trends in Cargo Volume (CY 1990 to CY 2013)

Year	Total Pounds ¹⁾ (000s)	Annual Percent Change		
		Express/Small Packages	Freight	Total Cargo ¹⁾
1990 ²⁾	633,435	-	-	-
1991	649,943	-	-	2.6%
1992	694,179	10.3%	4.3%	6.8%
1993	697,688	12.6%	-8.6%	0.5%
1994	781,328	23.0%	1.8%	12.0%
1995	729,502	0.6%	-14.7%	-6.6%
1996	760,555	7.2%	0.4%	4.3%
1997	814,655	6.0%	8.6%	7.1%
1998	803,841	0.0%	-3.1%	-1.3%
1999	824,168	0.9%	4.8%	2.5%
2000	852,347	1.7%	5.8%	3.4%
2001	744,797	-11.6%	-13.9%	-12.6%
2002	789,610	8.7%	2.4%	6.0%
2003	744,838	1.5%	-16.0%	-5.7%
2004	759,275	1.3%	3.0%	1.9%
2005	741,517	-1.2%	-4.2%	-2.3%
2006	679,068	-10.7%	-4.5%	-8.4%
2007	632,450	-4.5%	-10.7%	-6.9%
2008	587,772	-4.7%	-11.2%	-7.1%
2009	517,557	-15.0%	-6.1%	-11.9%
2010	546,379	4.0%	8.3%	5.6%
2011	529,213	-2.0%	-5.1%	-3.1%
2012	531,831	-1.7%	4.2%	0.5%
2013	538,193	2.2%	-0.4%	1.2%
Average Annual Growth				
1990-1995 ³⁾		11.3%	-4.6%	2.9%
1995-2000		3.1%	3.2%	3.2%
2000-2005		-0.5%	-6.1%	-2.7%
2005-2010		-6.4%	-5.1%	-5.9%
2010-2013		-0.3%	-0.3%	-0.3%
1990-2000 ³⁾		6.7%	-0.3%	3.0%
2000-2013		-7.2%	-11.1%	-8.8%

1) Includes freight and express/small packages; excludes mail.

2) Before 1991, freight and express/small packages were not reported individually.

3) 1991 volumes used instead of 1990 volumes for express/small packages and freight.

Source: Massport.

4.6 GENERAL AVIATION

Annual general aviation (“GA”) activity at Logan Airport is shown in Exhibit 4-27. In 2013, Logan Airport accommodated more than 26,000 general aviation operations. While the larger general aviation sector encompasses a broad range of activity from pilot training to recreational and corporate use, the GA activity at Logan consists primarily of business and corporate aviation.

Exhibit 4-27: General Aviation Activity (CY 1985 to CY 2013)

Year	General Aviation Operations	Annual Percent Change
1985	30,497	
1990	24,976	
1995	23,901	
2000	35,233	-
2001	28,739	-18.4%
2002	25,596	-10.9%
2003	28,660	12.0%
2004	31,236	9.0%
2005	32,652	4.5%
2006	31,444	-3.7%
2007	28,632	-8.9%
2008	23,820	-16.8%
2009	12,242	-48.6%
2010	14,682	19.9%
2011	28,230	92.3%
2012	28,114	-0.4%
2013	26,682	-5.1%
Average Annual Growth		
1985-1990		-3.9%
1990-1995		-0.9%
1995-2000		8.1%
2000-2005		-1.5%
2005-2010		-14.8%
1990-2000		3.5%
2000-2013		-2.1%

Source: Massport.

GA activity at Logan closely follows national trends in the use of private jet transportation for business/corporate use and personal travel. General aviation operations fell sharply in 2008 and 2009 following the global credit crisis, the economic recession in the U.S. and a public backlash against corporate use of private air transportation that prompted many businesses to limit their use of general aviation. After bottoming out at approximately 12,240 operations in 2009, GA activity began to recover in 2010. Despite growth in 2010 and 2011, GA operations have declined in each of the last two years.

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5 INDUSTRY OVERVIEW

5.1 INTRODUCTION

The U.S. airline industry posted its fourth consecutive year of profitability in 2013, continuing an upward trend after an exceptional period of volatility marked by numerous external shocks in the 2000s. Major U.S. airlines²⁶ earned a profit of \$8.2 billion in YE3Q 2013, up from \$5.1 billion in 2012. However, a difficult operating environment characterized by high fuel prices, weak though strengthening economic growth, tepid market demand and extreme weather conditions, made 2013 another challenging year. Since the 2008-09 economic downturn, industry consolidation, airline capacity discipline, diversification of revenues through ancillary sources and aircraft fleet renewal have proven crucial in allowing carriers to remain profitable.

As airlines continue to fine-tune their business models, the outlook for U.S. carrier profitability in the near-term is positive. The International Air Transport Association (“IATA”) forecasts North American carriers will earn a profit of approximately \$8.6 billion in 2014²⁷. Nevertheless, fuel price volatility will remain one of the most significant challenges. With oil prices currently hovering above \$100 per barrel and prices still potentially rising, 2014 could be a difficult year. The latest FAA Aerospace Forecast predicts that, after another year of slow growth in 2014, growth in passenger traffic over the next five years will accelerate in line with the improving strength of the U.S. economy²⁸. There is cautious optimism that the U.S. airline industry is moving away from a boom-to-bust cycle to one of sustainable profits.

The difficult operating environment in the last decade produced major shifts in the airline industry landscape as carriers sought to reduce costs and increase competitiveness. Several of the largest U.S. airlines were involved in mergers and acquisitions over the last six years: Delta acquired Northwest in 2008, United and Continental merged in 2010, and Southwest’s acquisition of fellow LCC AirTran was approved in 2011. More recently, in December 2013, American Airlines and US Airways merged, surpassing United as the largest commercial carrier in the world.

U.S. carriers have continued to exercise significant capacity discipline in recent years by eliminating unprofitable routes and redundant services and rationalizing services at smaller hubs. In the face of high fuel prices and slow economic growth, airline emphasis has shifted from grabbing market share to careful management of supply-and-demand on routes. Carriers remained conservative on capacity expansion in 2013, continuing to cut service at smaller airports and in less profitable markets. Overall domestic system capacity is expected to decrease slightly by 0.3 percent in 2014.²⁹ Moreover, carriers are expected to

²⁶ Includes: American, AirTran, Alaska Airlines, Delta, Frontier, JetBlue, Southwest, United, U.S. Airways and Virgin America.

²⁷ IATA 2014 Industry Outlook Update (released March 12, 2014).

²⁸ FAA Aerospace Forecast FY2012-2032 (released March 8, 2012).

²⁹ Innovata published airline schedules through December 31, 2014 as of April 23, 2014.

maintain capacity discipline in the near-term, emphasizing cautious capacity growth and the use of right-sized aircraft to serve markets.

Another important trend that emerged from the volatility of the last decade has been the retirement of smaller RJs and other less fuel efficient aircraft. In 2013 there was a continued decline in the 37-50 seat RJs that were widely used in the first half of the decade to operate feeder flights for network carriers. Carriers like Delta, United and American have already eliminated hundreds of these small RJs from their fleets. With current jet fuel prices exceeding \$3.00 per gallon compared to 80 cents per gallon in 2000, airlines have had little choice but to move towards larger, more fuel efficient and cost-effective aircraft. Over the next decade, network carriers will continue to upgrade their fleets, reducing the fuel efficiency edge historically enjoyed by LCCs.

Finally, air carriers have introduced new product options for passengers that have boosted ancillary revenues and helped maintain overall profitability. While passenger ticket prices have actually decreased since 2000 when accounting for inflation,³⁰ revenue growth has been achieved in large part through fees and sales of ancillary products and services. The primary sources of ancillary revenues include fees for baggage, reservations and cancellations, early boarding, premium seating, onboard retail and hotel and car rental commissions.

5.2 U.S. INDUSTRY

U.S. airlines have been forced to adapt to the difficult operating environment through significant restructuring, including a wave of airline restructurings through bankruptcy and airline mergers. Delta, Northwest, United, US Airways and American all entered Chapter 11 between 2001 and 2011, while many smaller carriers including American Trans Air and Aloha Airlines ceased operations. Industry consolidation has occurred on a large scale, with high profile mergers between Delta and Northwest in 2008, United and Continental in 2010, Southwest and AirTran in 2011, and American and US Airways in 2013. Overall, U.S. airlines have emerged from restructuring more streamlined, poised to ride out the challenging operating environment with lower costs and stricter capacity discipline.

5.2.1 HISTORIC SYSTEM SHOCKS AND RECOVERIES

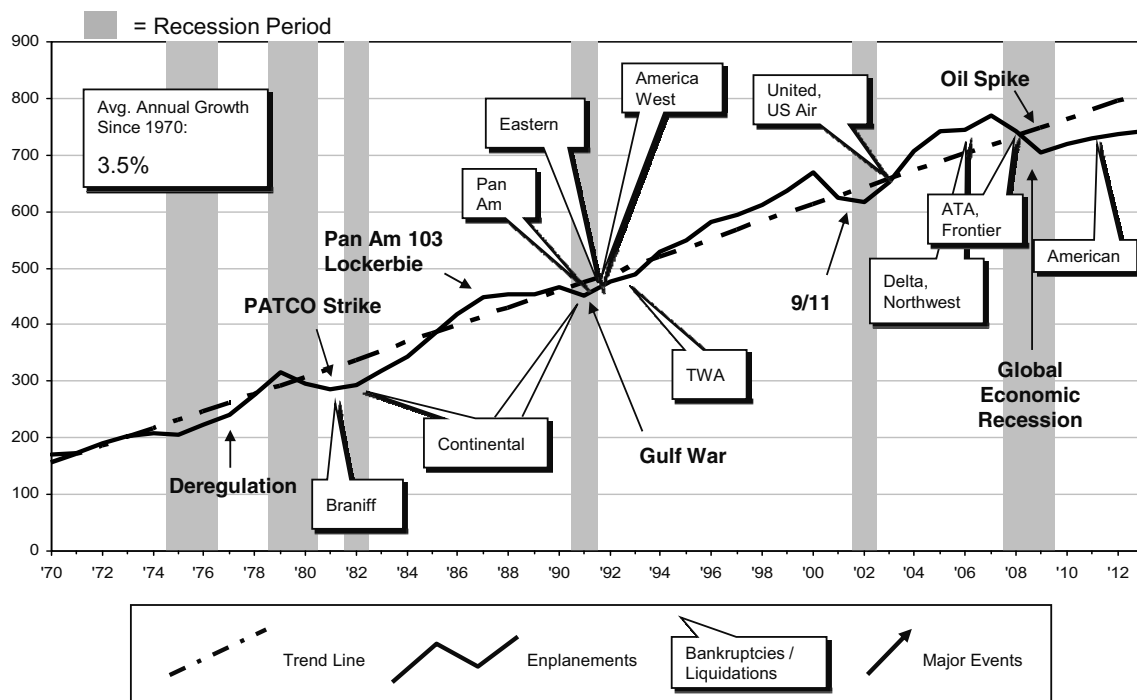
The airline industry is extremely cyclical and highly sensitive to economic and political events. Industry traffic has declined during all of the economic recessions of the past decades. Many of those recessions have coincided with other shocks such as the PATCO air traffic controllers strike in the early 1980s, the Gulf War in 1990/91, and several airline liquidations and reorganizations in the early 1990s and again in the first half of this decade (see Exhibit 5-1). Also, political “shocks” such as the events of 9/11 have

³⁰ Bureau of Transportation Statistics, Average Fares at All U.S. Airports

challenged and changed the airline environment significantly, causing passenger travel declines and gradual recovery cycles.

In all cases the industry recovered and growth in air passenger traffic resumed. In some cases, significant capacity reductions followed shocks – e.g. bankruptcy reorganizations caused many carriers to reduce their fleets and networks and U.S. airlines reduced capacity by 13 percent in the aftermath of 9/11, before gradually rebuilding capacity as traffic growth resumed. From CY 1970 to CY 2013, total domestic and international passenger enplanements grew at an average annual rate of 3.5 percent.

Exhibit 5-1: Airline Industry Shocks and Recoveries, U.S. Domestic Revenue Enplanements (In Millions, 1970 to 2013)



Source: Airlines for America (A4A).

Similar to other recoveries that have followed each shock, passenger traffic has returned to growth following the sharp declines in 2008-2009. Traffic fell in 2008 and 2009 in response to drastic capacity cuts and fare increases introduced by airlines due to a spike in fuel prices. The global economic recession linked with the U.S. subprime mortgage crisis further depressed demand. Passenger traffic recovery began in 2010 as economic conditions slowly improved. While traffic recovery has been gradual and has not yet reached pre-recession levels, growth is expected to continue in the coming years.

5.2.2 AIRLINE BANKRUPTCIES AND CONSOLIDATION

The events of 9/11 and the difficult operating conditions caused by high fuel prices and global recession led to a number of airline bankruptcies and mergers over the past decade and a half. Network carriers

filed for Chapter 11 protection to reorganize and lower operating costs. Between 2002 and 2005, US Airways, United Airlines, Northwest Airlines and Delta Air Lines all filed for Chapter 11. In 2011, American Airlines also filed for Chapter 11. Other carriers such as American Trans Air, Skybus Airlines and Aloha Airlines permanently discontinued passenger operations.

The U.S. airline industry moved towards consolidation with many high profile mergers and acquisitions. Three mergers among network carriers in recent years have each produced the world's largest carrier in terms of passengers. Delta and Northwest, both of which emerged from bankruptcy in 2007, combined (under the name "Delta") in October 2008; in August 2010, United and Continental merged (under the name "United"); and most recently, in December 2013, American Airlines and US Airways merged (under the name "American Airlines"), overtaking United to become the world's largest carrier.

Other mergers included that of low-cost carrier Frontier Airlines and regional airline Midwest (keeping the "Frontier" brand) under parent company Republic Airways Holding in April 2010³¹. Finally, the merger of LCC leader Southwest and AirTran was approved in April 2011.

As a result of airline mergers, capacity has become more concentrated among a few dominant carriers. In July 2014, the top four domestic carriers by seat capacity – American, Delta, Southwest/AirTran and United – are scheduled to account for close to 84 percent of total domestic capacity, up from 74 percent in 2012 (see Exhibit 5-2).

Exhibit 5-2: U.S. Airline Domestic Service Concentration – Share of Weekly Seat Capacity (July 2014)

Rank	Airline	Capacity Share
1	American/US Airways	24.8%
2	Delta	21.8%
3	Southwest/AirTran	21.4%
4	United	15.7%
5	Alaska	4.1%
6	JetBlue	3.9%
7	Spirit Airlines	1.7%
8	Frontier Airlines	1.6%
9	Hawaiian Air Lines	1.4%
10	Allegiant Air	1.2%
11	Virgin America	1.0%
12	Sun Country	0.3%
13	Era Aviation	0.2%
14	Cape Air	0.1%
15	Silver Airways	0.1%
	Other	0.7%

Source: Innovata, July 2014.

³¹ In December 2013, Republic Airways Holdings sold Frontier Airline to private equity firm Indigo Partners LLC

Airline consolidation has also progressed through the creation of global airline alliances and joint ventures. Since the deregulation of the airline industry in the 1970s, airline ownership has been limited to companies and individuals of the operating country. This has prevented major international mergers and acquisitions from occurring. Airlines worldwide, however, have increasingly sought to increase revenues, share costs and expand the reach of their networks by developing international partnerships through multi-lateral alliances or joint ventures. In an alliance relationship, carriers seek to increase their efficiency and extend their global reach by aligning schedules, engaging in cooperative marketing efforts, and in some cases sharing revenue. Joint ventures, on the other hand, are narrower relationships with fewer carriers and they often involve the sharing of costs as well as revenues.

Three major global alliances were created between 1997 and 2000: Star Alliance, SkyTeam and Oneworld. In recent years, antitrust immunity has been granted to a number of joint ventures within the global alliances, allowing carriers to more closely coordinate operations, including pricing, and increase cost savings in international markets.

Members of all three major alliances have sought transatlantic joint ventures. SkyTeam partners Delta and Air France-KLM were the first to secure immunization on transatlantic operations from the U.S. Department of Transportation (“U.S. DOT”) in 2008. Star Alliance partners United, Air Canada and Lufthansa also secured approval for their joint venture in July 2009. In July 2010, the U.S. DOT granted antitrust immunity to American Airlines and its Oneworld alliance partners: British Airways, Iberia Airlines, Finnair and Royal Jordanian Airlines for transatlantic operations.³² The move towards immunized alliances has also spread to transpacific ventures. United and All Nippon Airways launched a transpacific joint venture in 2011, as did American and its joint venture partner Japan Airlines. The rise of immunized ventures is a trend that is expected to dominate international operations through the next several years. Current airline membership in the three major alliances is shown in Exhibit 5-3.

³² US Airways joined the transatlantic joint venture in March 2014 as part of its move to the Oneworld Alliance

Exhibit 5-3: Airline Alliance Membership (as of April 2014)

Oneworld	SkyTeam	Star
Air Berlin	Aeroflot	Adria Airways
American Airlines	Aerolineas Argentinas	Aegean Airlines
British Airways	Aeromexico	Air Canada
Cathay Pacific	Air Europa	Air China
Finnair	Air France	Air New Zealand
Iberia	Alitalia	ANA
Japan Airlines	China Airlines	Asiana Airlines
LAN	China Eastern	Austrian
TAM Airlines	China Southern	Avianca
Malaysia Airlines	Czech Airlines	Brussels Airlines
Qantas	Delta Air Lines	Copa Airlines
Qatar Airways	Garuda Indonesia	Croatia Airlines
Royal Jordanian	Kenya Airways	Egyptair
S7 Airlines	KLM	Ethiopian Airlines
Sri Lankan Airlines	Korean Air	EVA Air
	Middle East Airlines	LOT Polish Airlines
	Saudia	Lufthansa
	Tarom	Scandinavian Airlines
	Vietnam Airlines	Shenzhen Airlines
	Xiamen Airlines	Singapore Airlines
		South African Airways
		SWISS
		TAP Portugal
		THAI
		Turkish Airlines
		United

Source: Alliance websites

Given Logan's strong position as an O&D market, any future U.S. airline consolidation, through bankruptcies or mergers, is not anticipated to have a detrimental long-term effect. Initially, new consolidation could lead to service reductions, but Logan's strong O&D demand, high yield business passengers and positive growth outlook are expected to attract new services from incumbent carriers or new carriers seeking to capitalize on new opportunities. Historically, airport passengers have grown from 14.7 million in 1980 to 27.7 million in 2000 and to 30.2 million in 2013. Over this 43-year period, many carriers have discontinued operations at the Airport (e.g. Eastern, TWA, Pan AM, New York Air, Braniff, Peoples Express, Frontier), yet passenger traffic has continued to grow as other airlines have replaced the lost services. Based on past history, the strong O&D passenger demand in the Boston market is expected to be met regardless of changes in the airline landscape or further consolidation.

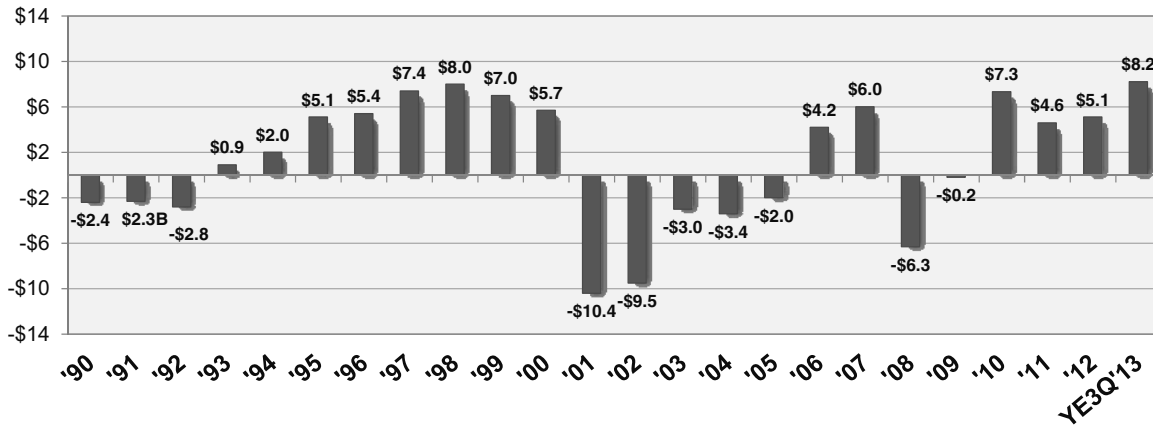
5.2.3 U.S. AIRLINE PROFITABILITY

Consolidation through mergers and alliances and the rise of ancillary fees has enabled network carriers to restore profits in the high fuel cost environment. The airline mergers have generated significant cost savings for carriers, helping to offset high fuel costs and allowing carriers to return to profitability. At the

same time, airlines have successfully boosted revenues by unbundling services and charging fees for ancillary services such as checked bags, extra leg room and priority boarding.

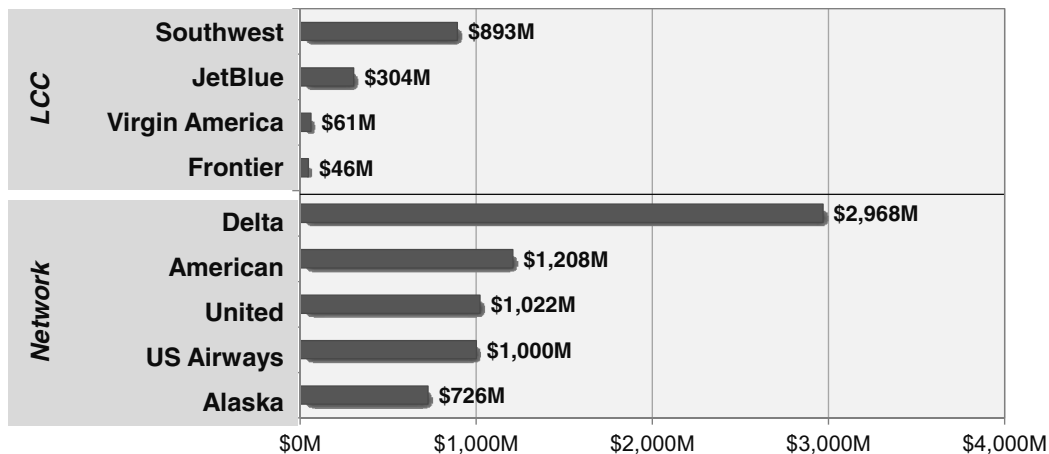
The U.S. airline industry recovered from steep losses in 2008 and consistently achieved profits over the past four years (see Exhibit 5-4). In 2008, the sharp rise in fuel prices coupled with a worldwide recession drove operating costs higher while demand softened. Industry losses in 2008 reached \$6.3 billion. Carriers employed fuel hedging strategies extensively in an attempt to offset high fuel costs. While this provided some cushion, hedges also resulted in losses for some airlines due to the extreme volatility in oil prices. Airlines were forced to reduce losses by sharply curtailing capacity and controlling costs. Despite the lack of a robust economic recovery, the U.S. airline industry regained profitability. In YE 3Q 2013, U.S. airline operating income was \$8.2 billion.

**Exhibit 5-4: Operating Income of U.S. Scheduled Airlines, In \$ Billions
(CY 1990 to YE 3Q 2013)**



Note: Includes major U.S. airlines (American, AirTran, Alaska Airlines, America West, Continental, Delta, Frontier, JetBlue, Northwest, Southwest, United, US Airways and Virgin America (2006-2013)).
Source: U.S. DOT Form 41 Database.

All network carriers and the largest LCCs were profitable in YE 3Q 2013 (Exhibit 5-5). Delta was by far the leader, with profits of nearly \$3 billion. United, US Airways and American all posted profits in excess of \$1 billion. The largest of the LCCs, Southwest and JetBlue, achieved operating profits of \$893 million and \$304 million, respectively.

Exhibit 5-5: Operating Profits for U.S. Airlines (YE 3Q 2013)

Source: U. S. DOT Form 41 Database.

5.3 AIRLINE CAPACITY AND PASSENGER TRAFFIC TRENDS

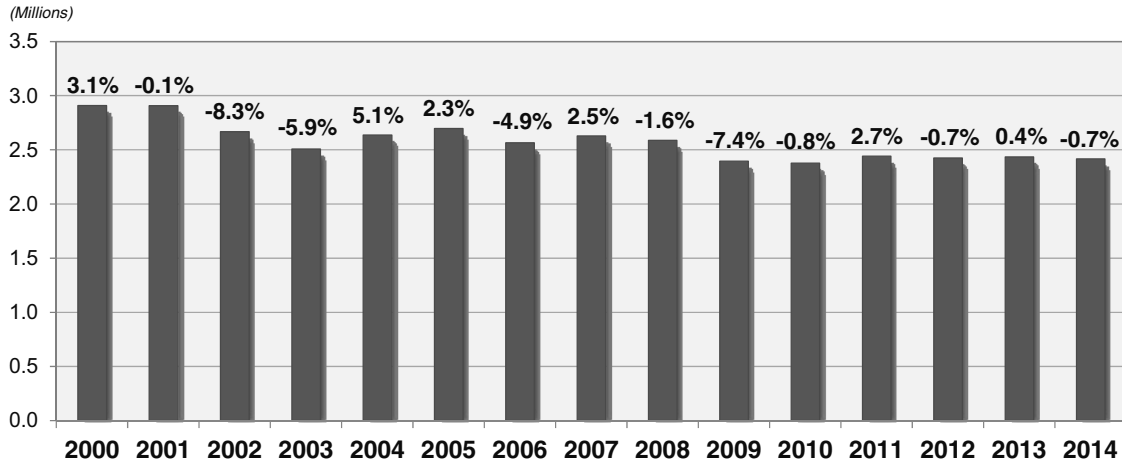
A new trend of careful capacity discipline among airlines has emerged in the wake of the 2008-09 economic and financial crises. Both network carriers and LCCs have implemented substantial capacity cuts, withdrawing service from less profitable and low demand markets. Many regional markets across the U.S. have lost commercial service as a result. There has also been an increased emphasis on fuel efficient aircraft and using aircraft with the right capacity for any specific route. Between 2000 and 2007, regional jet capacity jumped from five percent of total domestic seat capacity to approximately 19 percent. However, when fuel prices climbed to a record high in 2008, small regional jets could not be operated profitably on short-haul routes. Many carriers retired the smaller 50-seat RJs, replacing them with larger turboprops and RJs with better seat mile costs. Orders and deliveries for the more economical 70-seat RJs and turboprops rose significantly from 2008.

5.3.1 CAPACITY TREND REVIEW

As illustrated in Exhibit 5-6, the steep capacity reduction that occurred in 2009 has not been repeated, though scheduled domestic seat capacity remains below the pre-recession level. Carriers shed 7.4 percent of scheduled domestic seats in 2009 to deal with higher fuel prices and the economic decline. Seat capacity declined slightly in 2010 and then increased by 2.7 percent in 2011 as carriers responded to more favorable economic conditions. However, since 2012, seat capacity has remained relatively flat, reflecting the slow economic recovery, industry consolidation, and airlines' continued adherence to capacity discipline.

Domestic capacity in July 2014 is scheduled to remain eight percent below July 2007 and about 17 percent below scheduled capacity at the beginning of the decade (July 2000). Although the economic recovery is gaining strength, the majority of major carriers have kept capacity flat through July 2014 in attempts to increase passenger yields and revenue going forward.

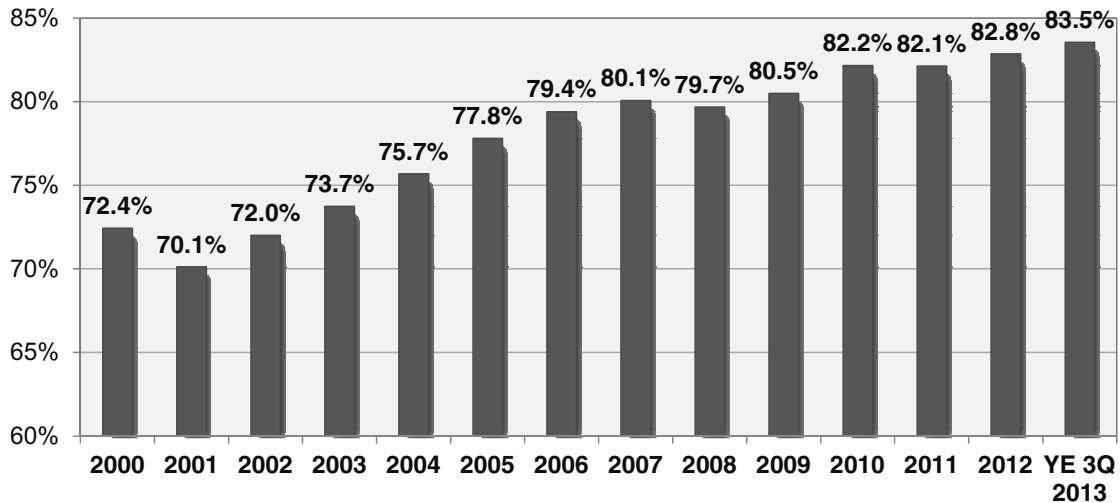
Exhibit 5-6: U.S. Domestic Scheduled Daily Seats and Year Over Year Change (July 2000 to July 2014)



Source: Official Airline Guide.

Tight capacity control and better revenue management techniques have pushed passenger load factors to an all-time high. Exhibit 5-7 shows the continuing upward trend in U.S. domestic airline load factors since 2000. Industry load factors climbed from just over 65 percent in 1995 to 72 percent in 2000. Following a dip in the average load factor after 9/11, the average load factor rose steadily to approximately 80 percent in 2007 and fell slightly in 2008 as the economic recession took hold. Since 2008, load factors continued to rise, reaching 83.5 percent in YE 3Q 2013.

Exhibit 5-7: Rising U.S. Domestic Load Factors, (CY 2000 to YE 3Q 2013)



Source: U.S. DOT Form 41.

Network Carriers

As described above, network carriers (which include Alaska, American/US Airways, Delta and United) have been forced to undergo major restructuring to survive in the high fuel cost environment. Network carriers have grown capacity slightly in recent years following drastic capacity reductions in 2008-2009. Modest growth on more profitable routes has been balanced by continued capacity cuts in unprofitable markets. On average, network carriers grew capacity by one percent in 2013, while reducing capacity by 0.7 percent in 2014.³³

- Delta's July 2013 system-wide capacity was up 1.1 percent from July 2012. Scheduled capacity growth for July 2014 is scheduled to slow to 0.4 percent. Growth has come almost entirely from international expansion, with domestic capacity showing virtually no change over the last year.
- American's system capacity increased by 4.1 percent in July 2013. In July 2014, capacity will grow 1.4 percent. International capacity is the primary driver of system-wide growth in 2014.
- US Airways' July 2013 system capacity was up 1.6 percent from July 2012. July 2014 capacity is scheduled to increase by 2.2 percent, with a 10.1 percent increase in international capacity – the largest increase in international capacity of any network carrier.
- United is the only network carrier with capacity cuts in each of the last two years. In July 2013, United's overall system capacity was lower by 1.8 percent over 2012 as United continued to consolidate operations as a result of its merger with Continental in late 2011. United's scheduled system capacity in July 2014 is down 5.3 percent from the prior year. Reductions are mostly in domestic markets in 2014, stemming partly from United's de-hubbing at Cleveland.

Low Cost Carriers

LCCs rose to prominence earlier this decade, expanding rapidly and gaining share in the domestic market. While LCCs provided just over ten percent of domestic seat capacity in the U.S. in 1990, they accounted for approximately 30 percent of domestic seats in 2013. In terms of passenger traffic, LCCs control approximately 28 percent of the domestic market based on revenue passenger miles, as of the third quarter of 2013, up from an 11 percent share in 2000.³⁴

As network carriers scaled back on domestic capacity and focused on more profitable international flying, LCCs seized the opportunity to increase their domestic market share. Between 2003 and 2009, LCCs (including Southwest, JetBlue, AirTran, Frontier, Spirit, Virgin America and Allegiant) added approximately 84 billion domestic seat miles to their route systems.³⁵ In comparison, American,

³³ Innovata.

³⁴ U.S. DOT, Form 41 database.

³⁵ U.S. DOT, Form 41 database.

Delta/Northwest, United/Continental and US Airways saw a 20 percent average reduction in mainline domestic capacity over the same period for a combined reduction of 85 billion domestic seats miles.

LCCs have also begun to actively look at international expansion possibilities. JetBlue has built a strong presence in the Caribbean and Latin America, adding service to 25 VFR (visiting friends and relatives) and leisure markets. JetBlue has also introduced commercial partnerships with more than 30 foreign airlines. The partnerships are most often in the form of interline agreements but several, including agreements with Aer Lingus, Emirates, Etihad, Japan Airlines, Lufthansa, Qatar, South African Airways, Turkish Airlines and Virgin Atlantic, allow for one-way or two-way code sharing.

With the acquisition of AirTran, Southwest is in the process of taking over AirTran's existing Caribbean and Mexican routes, becoming positioned for further international expansion. In July 2014, Southwest will take over former AirTran services from Atlanta, Baltimore and Orlando to the Caribbean (Montego Bay, Aruba and Nassau), and will transition AirTran's Mexico services by the end of the year. Additional international expansion is possible in 2015 when a new international terminal currently under construction at Houston Hobby Airport is completed. In addition, in December 2013, Southwest announced its selection of Ft. Lauderdale as a hub for international flights, paving the way for new routes to the Caribbean and Central/South America.

The trend of airline consolidation has also extended to LCCs, with the approval of the Southwest and AirTran merger in April 2011. The acquisition of AirTran by Southwest created the first mega-sized low cost carrier in the U.S. The combined Southwest/AirTran entity is the second largest domestic carrier by seat capacity after the combined American/US Airways entity. The merging of Southwest and AirTran operations began in 2012 and is expected to conclude by the end of 2014.

While network carriers have kept capacity relatively flat in the past few years, LCCs have continued to expand opportunistically.

- JetBlue increased system-wide capacity by 5.6 percent in July 2013 over the prior year, followed by another 3.8 percent year-over-year increase in July 2014. A large portion of the growth is focused on international expansion. JetBlue's international capacity increased by 14.8 percent in July 2013 and is scheduled to increase by 26.6 percent in July 2014.
- The combined Southwest and AirTran entity has reduced capacity in each of the last two years, as their respective networks are merged and consolidated. In July 2013, system capacity was down slightly by 0.5 percent, while capacity in July 2014 is scheduled to be down 1.9 percent from the previous year.

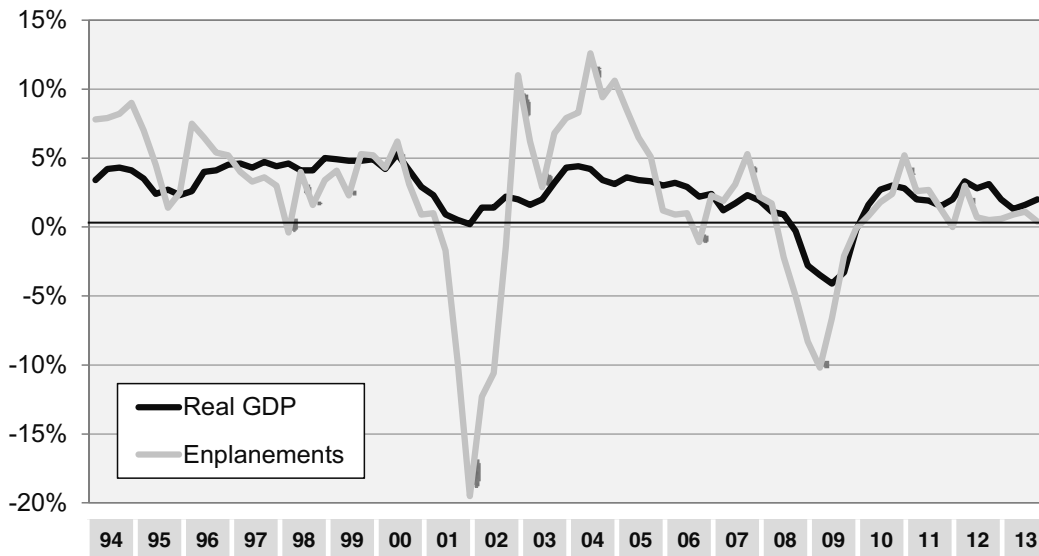
5.3.2 PASSENGER TRAFFIC TRENDS

Air travel demand has historically demonstrated a strong correlation to economic growth. Airline passenger traffic normally declines during an economic recession with passenger growth resuming during subsequent economic expansions. This correlation can be seen clearly in recent years as passenger demand fell during the global economic recession and recovered as the economy improved (Exhibit 5-8).

The year 2008 marked the beginning of a nationwide economic downturn following the global credit-related financial crisis. U.S. GDP decreased year-over-year for the first time in well over a decade. Fuel costs also reached an unprecedented high in 2008, forcing carriers to cut capacity and raise fares. Carriers passed on fuel surcharges to consumers in efforts to offset the massive increases in operating costs. The sharp traffic decline was a reaction to rising fares and service cuts. A correlated decline in enplanements is evident in 2008, with enplanements dropping sharply through the end of the year.

Passenger traffic recovery began in 2009 as GDP decline started to moderate. Enplanements rose through 2009, returning to 2007 levels in late 2010. However, the slow pace of the economic recovery in the U.S. has corresponded with slow growth of enplanements, which averaged less than one percent in the six quarters through 3Q 2013.

Exhibit 5-8: U.S. Scheduled Carrier Enplanements and U.S. Real GDP, Percent Change Over Prior Year (1Q 1994 to 3Q 2013)



Source: U.S. DOT Form 41 Database; U.S. DOC, Bureau of Economic Analysis

5.3.3 AIRCRAFT ORDERS

Aircraft orders are constantly shifting as carriers adjust their order books to reflect market activities, changes to long-range plans and available aircraft financing. The economic and financial crises in 2008-2009 led airlines to make significant cancellations and deferrals of aircraft orders. As airlines have returned to profitability and seek to incorporate more fuel efficient aircraft into their fleets, aircraft orders have returned to higher levels; over the next 10 years, a total of 1,573 aircraft are scheduled to be delivered. Recent aircraft orders have emphasized fuel efficiency, with the incoming aircraft slotted to replace the less efficient MD-80s, DC-9s and older 737s in carrier fleets. In addition, carriers are increasingly placing orders for larger capacity, new generation aircraft such as the Boeing 737 MAX.

Based upon ACAS (AirCRAFT Analytical System) data from March 2014, aircraft orders in place for delivery through 2017 are weighted 63 percent for the network carriers and 37 percent for the LCCs. (See Exhibit 5-9) LCC deliveries are expected to accelerate in the 2018-2023 period, however, accounting for 42 percent of total orders.

Southwest has the highest number of orders compared to the other LCCs by a significant margin. Southwest has a very aggressive plan to grow its fleet by 288 aircraft over the next ten years.³⁶ Other LCCs also have large aircraft orders in place. JetBlue has orders for 135 new aircraft and Spirit Airlines may add 111 aircraft through 2023. Frontier Airlines and Virgin America have 80 and 40 aircraft orders through 2023, respectively.

Network carrier new aircraft orders and deliveries for the period through 2017 reflect major fleet replacement programs by a number of carriers. American has large orders for the Boeing 737 MAX, Boeing 737-800 and Airbus A321neo in place, aimed at replacing the carrier's aging and fuel-inefficient MD-80 fleet. The combined American and US Airways has a total of 249 aircraft deliveries scheduled for 2014-2017, and over the next ten years, the combined carrier will receive 483 aircraft, the most of any LCC or network carrier. United has 237 aircraft on order, including 56 Boeing 787 Dreamliners. United took delivery of its first 787 in the second half of 2012, making it the first North American carrier to receive the aircraft. Delta has 140 aircraft orders through 2023, 82 of which are for the Boeing 737-900 aimed at replacing older Boeing 757s, 767s and Airbus A320s.

³⁶ In April 2014 Southwest announced that its fleet would remain flat through 2015 in order to meet its return on capital goal.

Exhibit 5-9: New Aircraft Deliveries for U.S. Carriers (2014 to 2023)

Carrier	Backlog					Total
	2014	2015	2016	2017	2018-2023	
Alaska	7	8	4	10	30	59
American/US Airways	39	78	54	63	249	483
<i>American Airlines</i>	25	63	54	60	230	432
<i>US Airways</i>	14	15	0	3	19	51
Delta	13	23	38	36	30	140
United	11	22	21	17	166	237
Subtotal - Network	70	131	117	126	475	919
Frontier Airlines	0	0	7	10	63	80
jetBlue	10	17	18	26	64	135
Southwest/AirTran	35	19	25	25	184	288
<i>Southwest</i>	35	19	25	25	184	288
<i>AirTran Airways</i>	0	0	0	0	0	0
Spirit Airlines	6	18	26	10	51	111
Virgin America	0	5	5	0	30	40
Subtotal - LCC	51	59	81	71	392	654
Total	121	190	198	197	867	1,573
<i>Share - Network Carriers</i>	<i>58%</i>	<i>69%</i>	<i>59%</i>	<i>64%</i>	<i>55%</i>	<i>58%</i>
<i>Share - LCCs</i>	<i>42%</i>	<i>31%</i>	<i>41%</i>	<i>36%</i>	<i>45%</i>	<i>42%</i>

Note: Does not include subsidiaries.
Source: ACAS, March 2014.

5.4 U.S. AIRLINE FINANCIAL PERFORMANCE

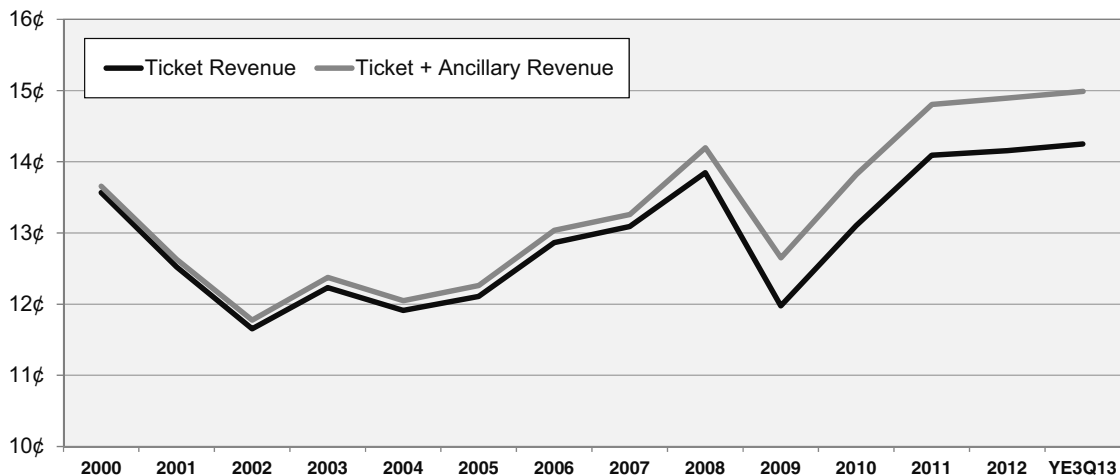
5.4.1 REVENUES

Average nominal domestic yield in the U.S. airline industry is displayed in Exhibit 5-10. Airline yields dropped dramatically from 2000 to 2004. Main causes for the fall in yields in 2001 and 2002 included a sharp drop-off in travel and a decline in short-haul and business market traffic following 9/11 and the changes in passenger screening. The rapid expansion of LCCs in the domestic market also had a downward effect on yields, establishing a pricing ceiling in the industry that prevented the majors from increasing fares.

Between 2004 and 2008, domestic yields made a significant recovery. Airlines made efforts to capture additional revenue through various strategies such as yield management and product unbundling. Better yield management techniques allowed airlines to maximize revenue generation by filling their planes with as many high priced seats as possible. Carriers also began to offer “a la carte” pricing, maintaining a lower base fare, but introducing extra fees for services such as checked baggage and preferential seating. By 2008, average domestic yield reached 13.9 cents, almost returning to pre-9/11 levels. Average yield including fees for baggage and reservations and cancellations was 14.2 cents, an increase of four percent over the yield in 2000.

The global recession in 2009 led to another sharp decline in yields. Despite significant reductions in carrier capacity, the worsening global economic recession led to industry-wide contractions in passenger demand. Domestic passenger yield dropped to 12.0 cents, excluding ancillary fees, and 12.7 cents, including ancillary fees, in 2009.

**Exhibit 5-10: Domestic Nominal Yields, Revenues per Revenue Passenger Mile (RPM)
(CY 2000 to YE 3Q 2013)**



Note: Ancillary revenue includes baggage and reservations/change/cancellation fees but excludes fees for premium seating or boarding and other services.

Source: US DOT, Form 41.

Since 2009, yields have increased as airlines have better managed capacity, passenger demand has strengthened and new ancillary fees have been introduced. The average industry yield climbed to 14.3 cents, excluding fees, and 15.0 cents, including fees, for the YE 3Q 2013. As shown in Exhibit 5-11, domestic yields, excluding fees, for network carriers and LCCs combined grew 2.8% between CY 2011 and CY 2012, and 1.6 percent in YE 3Q 2013.

Exhibit 5-11: Network Carrier and Low Cost Carrier Yields, Passenger Revenues per RPM (CY 2011 to YE 3Q 2013)

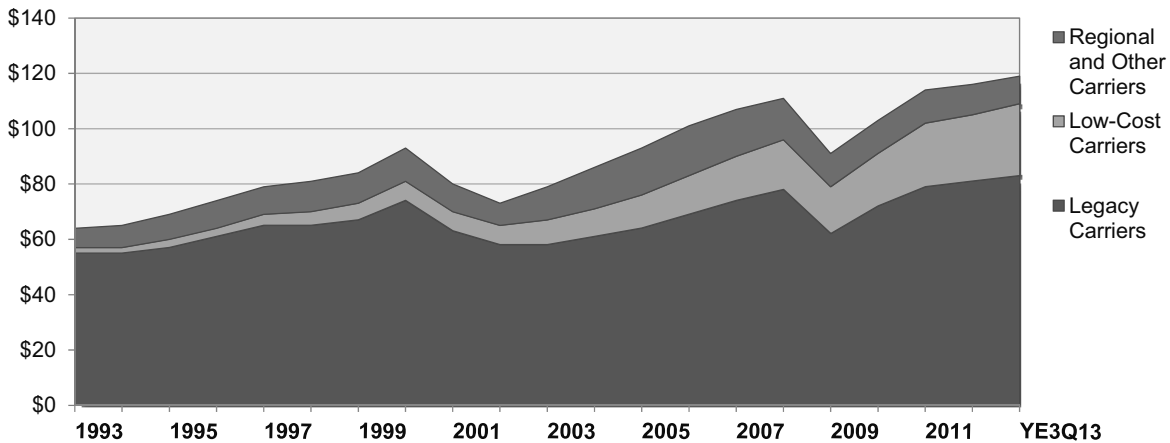
Carrier	Domestic Yield			Pct. Change	
	2011	2012	YE3Q13	'11-'12	'12-YE3Q13
Low Cost Carriers					
JetBlue	13.29¢	13.56¢	13.66¢	2.0%	0.8%
Southwest/AirTran	14.64¢	15.02¢	15.75¢	2.6%	4.9%
<i>AirTran</i>	13.12¢	14.22¢	-	8.3%	-
<i>Southwest</i>	15.00¢	15.05¢	15.75¢	0.3%	4.6%
Spirit Airlines	9.14¢	8.64¢	8.64¢	-5.4%	0.0%
Sun Country	12.83¢	13.83¢	13.99¢	7.8%	1.2%
Virgin America	11.88¢	12.33¢	13.13¢	3.8%	6.4%
Average Yield	13.92¢	14.14¢	14.62¢	1.6%	3.4%
Network Carriers					
Alaska	13.35¢	13.49¢	13.34¢	1.0%	-1.1%
American/US Airways	14.05¢	14.60¢	14.75¢	4.0%	1.0%
<i>American Airlines</i>	14.18¢	14.82¢	15.03¢	4.5%	1.4%
<i>US Airways</i>	13.77¢	14.17¢	14.21¢	2.9%	0.3%
United	14.22¢	14.42¢	14.45¢	1.5%	0.2%
Delta	13.96¢	14.47¢	14.81¢	3.7%	2.3%
Average Yield	14.02¢	14.46¢	14.61¢	3.1%	1.0%
Total/Average	13.99¢	14.39¢	14.61¢	2.8%	1.6%

Note: Yield based on passenger ticket revenues only. Excludes fees for baggage, reservations/changes/cancellations and other ancillary services.

Source: U.S. DOT Form 41.

Historic U.S. airline passenger revenues from airline ticket sales are presented in Exhibit 5-12. Passenger revenues declined from \$110 billion in 2008 to \$90.5 billion in 2009, about three percent lower than passenger revenues in year 2000. Since 2009, passenger revenues have increased by nearly 31 percent to \$118.5 billion for the YE 3Q 2013.

Exhibit 5-12: U.S. Airline Industry Revenues, in \$ Billions (CY 1993 to YE 3Q 2013)



Source: U.S. DOT Form 41.

Looking at the distribution of revenue by carrier group, only the LCCs have grown their passenger revenues markedly since 2000, which is reflective of the steady expansion of LCCs. In 2000, network carriers produced 79.2 percent of passenger revenues, or \$73.8 billion, while regional carriers produced 13.2 percent (\$12.3 billion) and LCCs produced 7.6 percent (\$7.0 billion). In YE 3Q 2013, the network carriers produced 69.9 percent of passenger revenues (\$82.9 billion), the regional carriers 8.5 percent (\$10.1 billion), and the LCCs 21.5 percent (\$25.5 billion). Overall, LCC revenue increased 263 percent between 2000 and YE 3Q 2013, compared to an 18 percent drop for regional carriers and a 12 percent increase for network carriers.

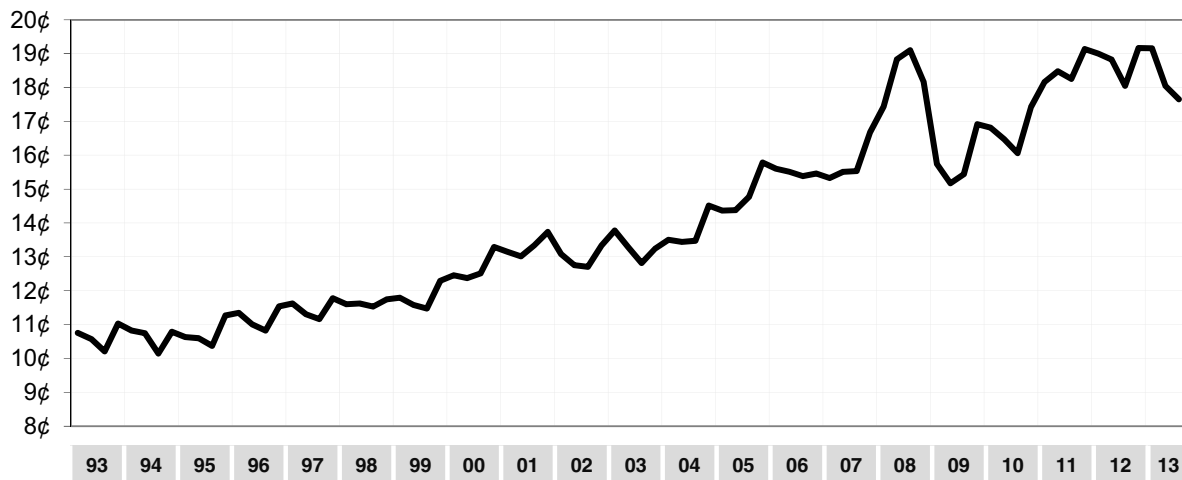
Revenue from baggage and other fees associated with ancillary products and services has become a key element in the airlines' ability to achieve top-line growth. In 2008 and 2009, as many carriers introduced baggage fees on passengers' checked baggage, airline revenue generated by baggage fees skyrocketed. Baggage fee revenue increased nearly eight-fold in the span of just three years, from \$441 million in 2006 to \$3.5 billion in 2010 but has since plateaued. In search of new revenue streams, airlines have continued to unbundle services, introducing charges for on-board food and beverages, seating with extra leg room, in-flight entertainment, priority boarding, the use of telephone reservation systems and other services. Total ancillary revenues collected by network airlines in 2013 are estimated at \$14.3 billion, or ten percent of total revenue³⁷.

³⁷ Idea Works/Cartrawler study (2013). Southwest and Hawaiian are included with network carriers.

5.4.2 AIRLINE COSTS

While U.S. industry airline revenues grew steadily between 2002 and 2008, airline costs grew even faster. Despite efforts by airlines – both network and LCCs – to reduce costs in areas such as labor, aircraft ownership, maintenance, distribution and other support activities, fuel price increases pushed total operating costs higher. Nominal unit operating costs for scheduled U.S. carriers are presented in Exhibit 5-13. Average unit costs rose from approximately 12.8 cents in the third quarter of 2003 to a peak of 19.1 cents at the height of the fuel spike in 2008. After falling to 15.1 cents in 2Q 2009, average units costs have trended up again reaching 17.6 cents in 3Q 2013. The recent increases in unit cost mainly reflect fuel cost increases.

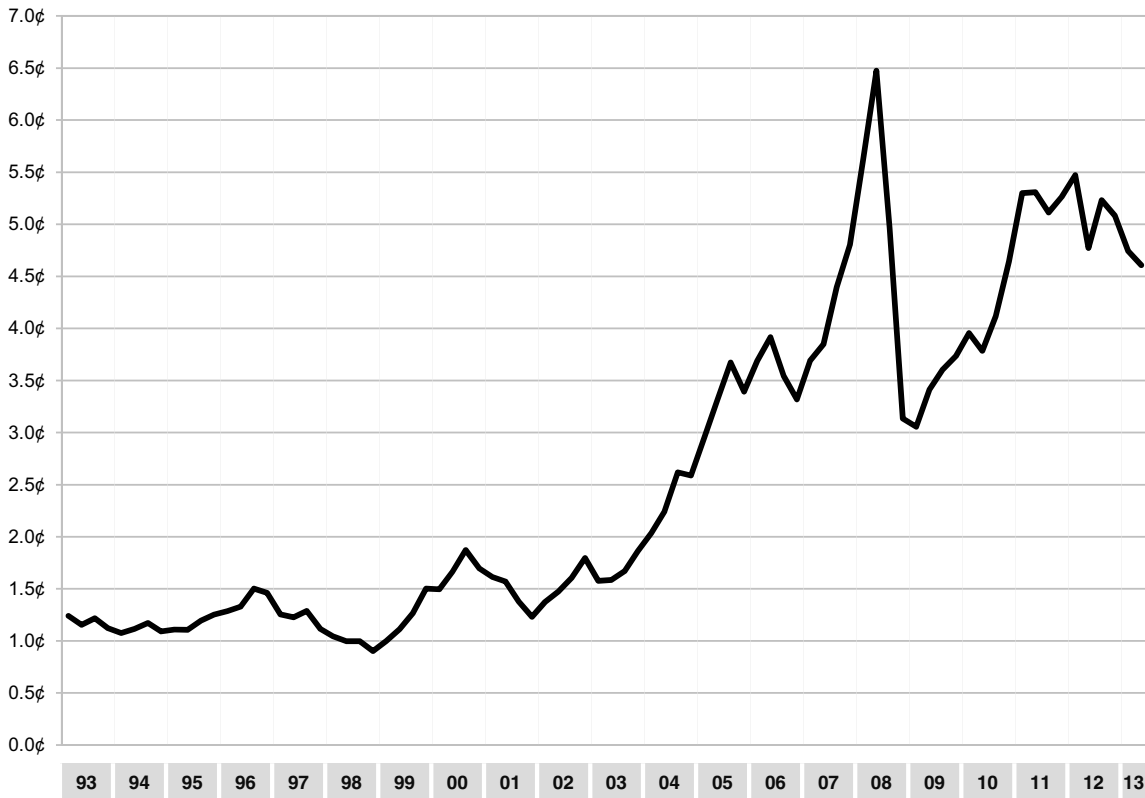
Exhibit 5-13: U.S. Scheduled Carrier Nominal Operating Costs per ASM (1Q 1993 to 3Q 2013)



Source: U.S. DOT Form 41.

Fuel cost per available seat mile (“ASM”) has more than tripled since 2002, rising from approximately 1.5 cents to 4.6 cents per ASM by 3Q 2013 (Exhibit 5-14). In 2008, a spike in crude oil prices drove up jet fuel prices to an unprecedented 6.5 cents per ASM in 3Q 2008. Many carriers introduced fuel surcharges in 2008, dropping them as fuel prices fell again at the end of the year. Fuel cost per ASM rose again sharply between 2009 and 2011, in part due to unrest in the Middle East, but has trended downward since 2012.

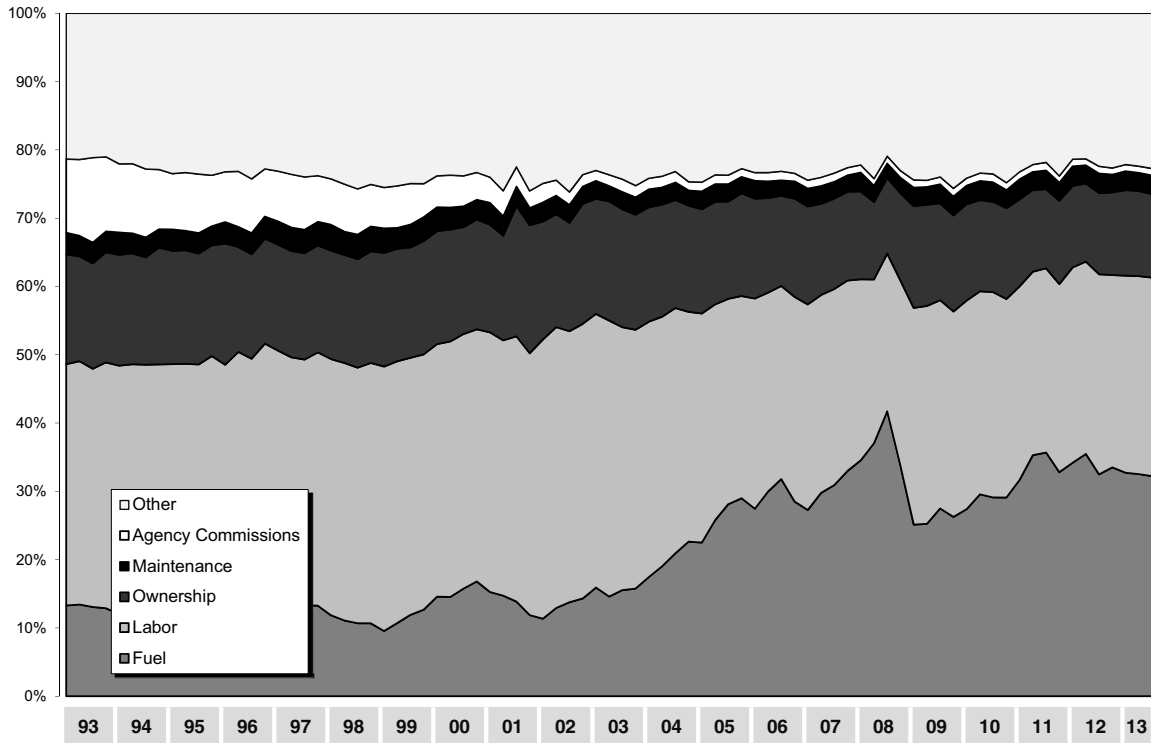
Exhibit 5-14: Nominal Fuel Cost Per ASM (1Q 1993 to 3Q 2011)



Source: U.S. DOT Form 41.

Exhibit 5-15 highlights the dramatic rise of fuel as a cost component for the airlines and the relative reduction of other costs elements. Fuel, as a percentage of costs, climbed from 16 percent in early 2003 to 32 percent in the third quarter of 2013. Historically – throughout the 1990s – fuel accounted for between 10 to 15 percent of overall operating costs. Today, fuel cost represents the largest airline cost component, surpassing even labor. Labor represented the second largest component of operating costs at 29 percent in the third quarter of 2013, down from 40 percent of overall costs in 2003. Aircraft ownership represents only 12 percent of current costs (down from approximately 17 percent in 2003).

**Exhibit 5-15: Fuel Has Become the Largest Operating Cost for Airlines
(1Q 1993 to 3Q 2013)**



Note: Excludes fees paid to regional carrier affiliates for operating codeshare flights.

Source: U.S. DOT Form 41.

Overall, a tiered cost structure separation of the industry remains, with the LCCs seeing lower unit costs than the network carriers. Average unit costs, which reflect varying average stage lengths, and unit revenues for LCC and network carriers are shown in Exhibit 5-16. LCCs had an average unit cost of 12.1 cents in YE 3Q 2013, up from 7.9 cents in 2000. The average unit cost for network airlines was 16.7 cents in YE 3Q 2013, up from 10.5 cents in 2000. Generally, network carriers reported unit costs between 14 and 17 cents, while LCCs reported unit costs between 10 and 13 cents. This segmentation of unit costs reflects differences in network structure, overhead cost, aircraft fleet age and crew seniority between the two carrier groups. While the LCCs enjoy a lower cost structure, they also generate less revenue due to lower fares, and high unit costs for network carriers are coupled with higher yields. In YE 3Q 2013, the average unit revenue for LCCs was 12.9 cents compared to 17.8 cents for network carriers.

Exhibit 5-16: Cost per Available Seat Mile (CASM) and Revenue per Available Seat Mile (RASM) for Network and Low Cost Carriers (CY 2000 and YE 3Q13)

Carrier	CASM		RASM	
	CY 2000	YE 3Q13	CY 2000	YE 3Q13
Network Carriers				
Alaska	10.2¢	14.2¢	10.2¢	16.9¢
American/US Airways	11.5¢	16.3¢	12.0¢	17.3¢
<i>American</i>	10.5¢	15.7¢	11.3¢	16.4¢
<i>US Airways</i>	13.8¢	17.7¢	13.8¢	19.1¢
Delta	9.6¢	16.8¢	10.5¢	18.4¢
United	10.5¢	17.5¢	11.0¢	17.8¢
Average	10.9¢	16.7¢	11.5¢	17.8¢
Low Cost Carriers				
Allegiant	-	10.3¢	-	11.9¢
Frontier	9.2¢	11.9¢	11.2¢	12.3¢
JetBlue	9.1¢	11.7¢	7.6¢	12.5¢
Southwest/AirTran	7.9¢	12.7¢	9.5¢	13.4¢
<i>Southwest</i>	7.7¢	12.7¢	9.4¢	13.4¢
<i>AirTran</i>	9.2¢	-	10.6¢	-
Spirit	8.4¢	10.0¢	8.1¢	11.9¢
Sun Country	6.9¢	12.4¢	6.0¢	12.7¢
Virgin America	-	11.0¢	-	11.5¢
Average	7.9¢	12.1¢	9.3¢	12.9¢
Total/Average	10.7¢	15.9¢	11.3¢	16.9¢

Source: U.S. DOT Form 41.

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6 MASSPORT'S ABILITY TO ENSURE EFFICIENT GATE UTILIZATION

6.1 INTRODUCTION

The redevelopment of Terminal A in 2005 provided additional capacity at Logan that was instrumental in attracting JetBlue, which entered the Logan market in 2004 and is now the largest air carrier at Logan. The opening of the Terminal A facilities made terminal space available elsewhere at Logan to accommodate airline expansions and attract new airlines to the market. After the opening of Terminal A, JetBlue relocated from Terminal E to Terminal C gaining additional gates for its growing operation at Logan. The added flexibility also paved the way for Southwest Airlines to secure gates in Terminal E upon the merger of Delta and Northwest, by consolidating Northwest's flights from Terminal E with Delta in Terminal A.

Massport is now in the midst of a major terminal airline relocation to accommodate JetBlue's growth plan for 150 daily flights by 2015, along with the mergers of United and Continental Airlines and Southwest and AirTran. In November 2011, AirTran was relocated from Pier D of Terminal C to Pier A of Terminal C, adjacent to Southwest Airlines' two gates in Terminal E. This move allowed Southwest and AirTran to be co-located and allowed JetBlue to expand into the three gates in Terminal C that were vacated by AirTran. The cessation of American Eagle services in fall 2011 opened up 20,000 square feet of space and five gates in Terminal B. The space vacated by American Eagle in Terminal B was reconfigured to connect Pier A and Pier B, which allowed United to consolidate its flights that were operated from Terminals C and A (former Continental flights) into Terminal B as of April 30, 2014. The relocation of United's flights from Terminal C to Terminal B, in turn allowed JetBlue to acquire the additional gates that it needs in Terminal C to accommodate its planned expansion at Logan.

Massport has several policies and tools at its disposal to effectively reallocate the Airport's facilities. These include an Airport-wide Preferential Gate Use Policy, greater use of short-term leases and gate recapture and forced sublet provisions that have been incorporated into all new long-term leases at the Airport. Massport successfully employed these policies during the Delta Air Lines bankruptcy. Through the restructuring process, Delta sought to reduce operating expenses. A major operating expense at Logan Airport was the rent due under Delta's terminal lease, which supported the Special Facility Bond Debt used to finance the Terminal A project. After negotiations with Massport and bondholders to amend the terms of the Terminal A lease agreement, a settlement agreement was approved by the bankruptcy court in March 2007. Under the terms of the agreement, Delta reduced the amount of leased space within the terminal by approximately one third, reduced the number of gates under its control from 22 to 14 and accepted a shorter lease term in exchange for certain restructured rental payments. These terms allowed Massport to re-let five gates to Continental in November 2007; the remaining three gates were re-let by Delta in March 2009. Massport's success in re-letting all of the abandoned Delta gates

demonstrates the effectiveness of the re-letting provision in Massport’s airline lease agreements, and highlights the desirability of gates and terminal space at Logan Airport.

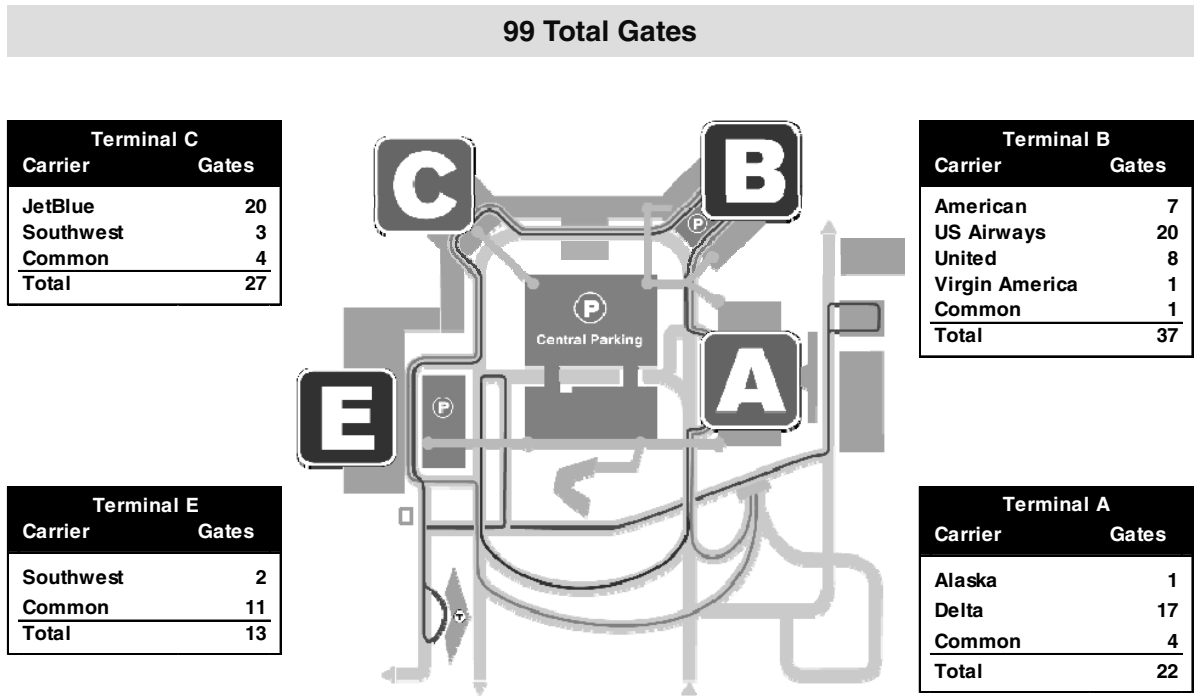
This section summarizes the current allocation of gates at Logan and describes the specific terms of major airline tenant lease agreements that allow Massport to exert control over underutilized facilities and ensure optimum utilization of the Airport’s facilities. This analysis is intended to be informative and does not represent a legal opinion or complete review of Massport’s airline lease agreements.

6.2 GATE POSITIONS AND OPERATORS AT LOGAN AIRPORT’S TERMINALS

6.2.1 LOGAN AIRPORT TERMINAL GATE CONFIGURATIONS (AS OF JUNE 30, 2014)

Logan Airport has four passenger terminals that provide a total of 99 contact gates (Exhibit 6-1). The construction of Terminal A increased the number of contact gates at Logan by nine percent, from 90 to 98 positions and one ground loading gate at Terminal B has been converted to a jet contact gate.³⁸ Exhibit 6-2 shows all carriers by Terminal currently operating at Logan Airport.

Exhibit 6-1: Logan Airport Terminal Layout and Contact Gates by Leaseholders



Note: As of June 30, 2014
 Source: Massport.

³⁸ The old Terminal A had 14 gates and the redeveloped Terminal A has 22 gates for a net increase of eight gates. The 22 gates in Terminal A consist of 18 contact gates with jet bridges and a regional jet concourse with seven RJ positions. The seven RJ positions are the equivalent of four contact gates for a total of 22 contact gates available in Terminal A.

Exhibit 6-2: Logan Airport Airline Operators by Terminal as of June 30, 2014

Terminal Building	Lease Holders	Other Carriers
A	Delta Alaska	Delta Shuttle Sun Country
B	American US Airways United Virgin America	Air Canada PenAir Spirit
C	Cape Air* JetBlue Southwest	
E	Southwest	Aer Lingus Air Canada Air France Alitalia American ** British Airways Copa Airlines Delta Emirates Hainan Airlines Iberia Icelandair Japan Airlines JetBlue ** Lufthansa Porter Airlines SATA SWISS TACV Cabo Verde Turkish Airlines US Airways ** Virgin Atlantic

* Cape Air provides ramp operations only from its gate in Terminal C.

** International arrivals only.

Source: Massport.

6.2.2 LOGAN AIRPORT TERMINALS

Terminal A

Delta Air Lines opened the redeveloped Terminal A on March 16, 2005. The terminal has almost 670,000 square feet of lobby and gate space, divided between a 12-gate main terminal building and a ten-gate satellite terminal. Terminal A was designed in the post 9/11 era and allows for rapid processing of passengers through the security screening areas and improved placement of food and retail concessions to maximize commercial revenues. The terminal was originally constructed for the exclusive use of Delta Air Lines, including Delta, the Delta Shuttle, Song and Delta Connection. As part of the merger with Delta, Northwest Airlines' flights that formerly operated from Terminal E were consolidated with Delta's in Terminal A in 2009. However, because there are no Federal Inspection Service facilities in Terminal A, Delta's international flights continue to arrive at Terminal E.

In 2006, Massport and Delta reached an agreement to restructure Delta's Terminal A Lease, and the agreement was subsequently approved by the bankruptcy court in 2007. Through the bankruptcy process it became clear that Delta would not require the amount of space leased in Terminal A and the carrier desired to reduce its going-forward obligations. In the agreement with Massport, Delta reduced the amount of footage leased to 180,086 sq. feet and reduced the number of gates leased to 14, two of which have dual position gates, providing 16 aircraft boarding locations. The carrier returned six contact gates and three RJ aircraft parking positions to Massport for lease to other airlines. Continental entered into a five-year lease in November 2007 for five gates. In March 2009, Delta re-leased three gates bringing their total number of leased gates to 17 and total footage to approximately 201,000 sq. feet.

On May 1, 2014, United vacated Terminal A and relocated to Terminal B. Alaska Airlines leased one of the Gates vacated by United as of May 15, 2014. The remaining gates are common use gates.

Terminal B

Terminal B is the largest terminal at Logan with 37 contact gates, or 37 percent of total Airport gates. US Airways currently leases 20 contact gates at Terminal B, the largest block of gates leased to a single airline at Logan. All of US Airways' services, including the US Airways Shuttle, operate from Terminal B. US Airways subleases six of its Terminal B gates to other airlines: one to Spirit, three to Air Canada and two to Massport for United Airlines. In addition, US Airways subleases its ground loading Gate to PenAir. American leases seven contact gates in Terminal B. One gate is leased to Virgin America. United leases eight gates and through a license agreement with Massport it leases two US Airways gates that were divested by the carrier as part of the American Airlines/US Airways merger settlement agreement with the U.S. Department of Justice. There is currently one common use contact gate.

Terminal C

Terminal C is the second largest terminal at Logan with 27 contact gates. As of June 1, 2014 the leaseholders in Terminal C are JetBlue (subleases one gate to Cape Air) and Southwest. JetBlue is the principal leaseholder with 20 gates as of June 1, 2014, or 75 percent of total terminal gates. Southwest

leases the three gates in Pier A of Terminal C, which is directly adjacent to the two gates that Southwest leases in Terminal E. AirTran, as a wholly-owned subsidiary of Southwest Airlines, operates from two of the three Southwest gates in Terminal C. Four gates that are currently common-use are expected to be leased by JetBlue at a rate of one every six months beginning in the spring of 2015.

Terminal E

Terminal E, which primarily handles international flights, has a total of 13 gates. Two of the Terminal E gates are leased by Southwest Airlines and used for domestic services; these gates are adjacent to the three Southwest/AirTran gates located in Terminal C. Passengers access the three Southwest/AirTran gates in Terminal C through Terminal E. The remaining common use Terminal E gates are used for domestic carrier international arriving flights that require federal inspection services and by most foreign carriers for arrivals and departures.

6.3 AIRPORT-WIDE PREFERENTIAL GATE USE POLICY

Massport's preferential use policy is applicable to all gates at Logan Airport. Under conditions specified in the policy, Massport may schedule arrivals and departures at a gate by carriers other than the tenant for any period that the tenant is not using the gate. The tenant carrier must permit the carrier being accommodated under the policy to use the hold room, loading bridge, baggage claim and other related facilities required for the functional use of the gate, and may assess reasonable fees for such use. If a tenant carrier fails to accommodate a carrier under the terms of the preferential use policy, then Massport may convert the gate to a common use gate.

6.4 GATE RECAPTURE AND FORCED SUBLET PROVISIONS

Massport prefers to lease space at the Airport on a short-term basis, which allows Massport the requisite flexibility to ensure the Airport's limited gate resources are optimally used. However, Massport has granted long-term leases to carriers that have made significant capital investments in terminal facilities. Carriers that hold long-term leases (remaining terms greater than one year) with Massport include American, Delta and US Airways. Massport's leases with JetBlue and United are each for one year, with provisions for annual extensions.

In order to ensure maximum utilization of the Airport's gates, Massport's lease agreements with American, Delta, JetBlue, US Airways and United contain language that allows Massport to regain control of leased gates should the airline tenants fail to meet certain utilization thresholds. These gate recapture provisions allow Massport to maximize the Airport's gate utilization by redistributing gates from carriers shrinking their operations at Logan to those wanting to expand. These leases also contain provisions that allow Massport to require the airlines to sublease a certain number of gates. Over time, Massport has been successful in securing more stringent gate recapture and forced sublet provisions.

The specific recapture and forced sublet provisions contained in the American, US Airways, Delta, JetBlue and United leases are described in the following sections.

6.4.1 American Airlines

American Airlines' lease agreement with Massport for seven gates in Terminal B expires on April 1, 2015. The agreement contains certain provisions that allow Massport to recapture gates and related terminal and baggage space if American's average gate utilization falls below a certain "Utilization Threshold." American's average gate utilization is based on the number of jet aircraft operations per gate for a specified time period. An aircraft "operation" is defined as an aircraft departure or arrival. The Utilization Threshold is based on the "Airport's Domestic Gate Utilization," which is calculated as a rolling six-month average of domestic jet operations.

American's Utilization Threshold is 75 percent of the Airport's Domestic Gate Utilization, which is the average number of domestic jet operations per gate for all carriers excluding American. If American's average utilization falls below the Utilization Threshold, Massport may recapture underutilized gates and related terminal space and sublet them to other carriers.

Massport's ability to recapture underutilized gates is subject to a "Cure Period" during which American can prevent the recapture by increasing its utilization to certain capacity utilization thresholds.

Exhibit 6-3: Summary of Gate Recapture Provisions in American Airlines Lease

Airport's Domestic Gate Utilization	<ul style="list-style-type: none"> ■ Daily jet aircraft operations ■ Domestic gates ■ Excludes American Airlines ■ Calculated as a rolling 6-month average
American Airlines' Gate Utilization	<ul style="list-style-type: none"> ■ Average daily jet operations per gate ■ Includes American Airlines and related carriers, except for commuter airlines and subtenants ■ Calculated as a rolling 6-month average
Utilization Threshold	<ul style="list-style-type: none"> ■ 75 percent of Airport Domestic Gate Utilization ■ Waived if American's average jet passenger throughput per gate is equal to or higher than the average jet passenger throughput per domestic gate for all other carriers
Cure Period	<ul style="list-style-type: none"> ■ 12 months, subject to a 12-month extension ■ 60 days if American intends to cease operations at Logan or enters liquidation
Recaptured Gates/Forced Sublet	<ul style="list-style-type: none"> ■ Number of gates recaptured so that American Airlines' Gate Utilization would equal 85 percent of Airport Domestic Gate Utilization ■ Massport can permanently recapture gates and related terminal space ■ In the event of a sublet, sublease terms limited to not more than one year and American can regain possession of gates by meeting certain utilization standards

Source: Lease between Massport and American Airlines, Inc., dated March 1, 2010.

6.4.2 DELTA AIR LINES

The Amended and Restated Terminal A Lease agreement between Delta Air Lines and Massport for 14 gates (and further amended to 17 gates) contains provisions that allow Massport to recapture underutilized gates in Terminal A. The term of the lease began on August 16, 2001, was amended and restated as of July 1, 2006, and will expire on June 30, 2016.

The Utilization Threshold for Delta is based upon meeting or exceeding 100 percent of the Airport's Domestic Gate Utilization measure. The amended lease has provisions for a 90-day cure period and also allows Massport to permanently remove terminal space should the carrier fall short of the specified Utilization Threshold. The lease also enables Massport to sublet up to two gates to subtenants for periods of not less than six months and not more than 24 months.

Exhibit 6-4: Summary of Gate Recapture Provisions in Delta Air Lines Lease

Airport's Domestic Gate Utilization	<ul style="list-style-type: none"> ■ Daily jet aircraft operations ■ RJs may or may not be included depending upon the Massport policy at the time, provided that a parallel comparison is made ■ Domestic gates ■ Excludes Delta Air Lines ■ Calculated as rolling 90-day average
Delta's Gate Utilization	<ul style="list-style-type: none"> ■ Average daily jet operations per gate, measured on basis of 14 gates ■ Includes Delta and its affiliated airlines operating in Terminal A, and at Delta's election, jet operations of forced subtenants in Terminal A ■ Excludes non-jet aircraft ■ Includes Regional Jet aircraft only to the extent permitted by Airport-wide policy ■ Calculated as rolling 90-day average
Utilization Threshold	<ul style="list-style-type: none"> ■ 100 percent of the Airport's Domestic Gate Utilization ■ Waived if Delta's average passenger throughput per gate is equal to or higher than the average passenger throughput per domestic gate for all other carriers
Cure Period	<ul style="list-style-type: none"> ■ 90 days from Massport notice
Recaptured Gates	<ul style="list-style-type: none"> ■ Massport may recapture the appropriate number of gates from Delta such that Delta's gate utilization in the 90 days prior to the final recapture notice would have been in excess of 100 percent of the Airport's Domestic Gate Average for the period ■ Upon recapture, the Lease will be deemed to have been amended to delete the premises recaptured
Forced Sublet	<ul style="list-style-type: none"> ■ Massport may require Delta to sublet up to two gates to other airline tenants or new entrants for a period of at least six months but no more than 24 months

Source: Amended and Restated Lease between Massport and Delta Air Lines, Inc., dated as of July 1, 2006.

6.4.3 JETBLUE

JetBlue entered into a lease agreement with Massport on January 20, 2005 to occupy portions of Terminal C. The original term of the lease was for five years with 20 automatic one-year extensions, which may be terminated by either party with 12 months notice, provided that, if Massport does not extend the lease for nine terms, Massport would be required to purchase the unamortized value of the improvements made by JetBlue. The JetBlue lease is currently on an annual basis with automatic one-year extensions. JetBlue initially occupied five gates and added an additional gate every six months until the carrier reached 11 gates in November 2008. On June 1, 2010, the JetBlue lease was amended to add two additional gates on Pier B of Terminal C, which were recaptured from United Airlines, and was recently amended to add the three gates vacated by AirTran on Pier D of Terminal C. As of June 1, 2014, JetBlue added four additional gates that became available when United consolidated operations in the renovated Terminal B, for a total of 20 leased gates in Terminal C. JetBlue paid for a portion of the upgrades in Terminal B in order to speed JetBlue’s access to additional gates in Terminal C. An agreement with JetBlue calls for the leasing of four additional gates for a total of 24 gates by 2016.

The lease agreement between JetBlue and Massport contains provisions that require the carrier to meet or exceed a quarterly test of average domestic gate utilization at the Airport.

Exhibit 6-5: Summary of Gate Recapture Provisions in Proposed JetBlue Lease

Airport’s Domestic Gate Utilization	<ul style="list-style-type: none"> ■ Daily jet aircraft operations (≥100 seats, but including the Embraer 190 aircraft) ■ Domestic gates ■ Excludes JetBlue Airways ■ Calculated as rolling 3-month average
JetBlue’s Gate Utilization	<ul style="list-style-type: none"> ■ Average daily jet operations per gate ■ Excludes non-jet aircraft ■ Includes RJ aircraft only to the extent permitted by Airport-wide policy ■ Calculated as rolling 3-month average
Utilization Threshold	<ul style="list-style-type: none"> ■ 100 percent of Airport Domestic Gate Utilization ■ Waived if JetBlue’s average passenger throughput per gate is equal to or higher than the average passenger throughput per domestic gate for all other carriers
Cure Period	<ul style="list-style-type: none"> ■ 90 days from Massport notice ■ JetBlue must retain Airport Domestic Gate Utilization for a period of at least one year from notice of default
Recaptured Gates	<ul style="list-style-type: none"> ■ Number of gates recaptured so that JetBlue’s Gate Utilization would equal 100 percent of the Airport’s Domestic Gate Utilization ■ Lease terminates as to recaptured gates ■ Massport will reimburse JetBlue for the unamortized portion of investment made in the recaptured gates

Source: Lease between Massport and JetBlue Airways, dated January 20, 2005.

6.4.4 UNITED AIRLINES

United Airlines' lease in Terminal B, effective as of May 1, 2014, is for eight gates, as well as a sublease for two gates that US Airways divested, though a license agreement with Massport, as a condition of the American Airlines/ US Airways merger approval. The lease has a one-year term with one year extensions, with the provision that if Massport terminates the lease in less than ten years, Massport will be required to purchase the unamortized value of a portion of the improvements made by United in Terminal B. The lease agreement with United contains recapture provisions that allow Massport to recapture gates if United's average jet operations per gate fall below 100 percent of the Airport's Domestic Gate Average.

Exhibit 6-6: Summary of Gate Recapture Provisions in United Airlines Lease

Airport's Domestic Gate Utilization	<ul style="list-style-type: none"> ■ Daily jet aircraft operations ■ Domestic gates ■ Excludes United Airlines ■ Calculated as a rolling 3-month average
United's Gate Utilization	<ul style="list-style-type: none"> ■ Average daily jet operations per gate ■ Includes United and affiliated airlines ■ Excludes non-jet aircraft and sub-tenants ■ Calculated as a rolling 3-month average
Utilization Threshold	<ul style="list-style-type: none"> ■ 100 percent of Airport Domestic Gate Utilization
Cure Period	<ul style="list-style-type: none"> ■ 90 days
Recaptured Gates	<ul style="list-style-type: none"> ■ Number of gates recaptured so that United's Gate Utilization would equal 100 percent of the Airport's Domestic Gate Utilization ■ Lease terminates as to recaptured gates

Source: Lease between Massport and United Airlines, Inc., dated May 1, 2014.

6.4.5 US AIRWAYS

US Airways leases 20 gates from Massport in Terminal B, and as of May 1, 2014 two gates are licensed to Massport for sublease to United. The lease agreement with US Airways, which expires June 13, 2021 for seven gates and September 30, 2023 for the remaining 13 gates, provides for the recapture of gates and related terminal and baggage space in Terminal B if US Airways' average gate utilization falls below the specified Utilization Threshold. US Airways' average gate utilization is based on the number of operations per gate for jet aircraft. The Utilization Threshold is based on the Airport's Domestic Gate Average, which is calculated as a rolling three-month average of domestic jet operations for the first seven gates and a rolling six-month average of domestic jet operations for the remaining 13 gates.

The Utilization Threshold for the seven gates in the South Wing Premises ("SWP") is 100 percent of the Airport's Domestic Gate Average, excluding US Airways. For the remaining 13 US Airways gates in Terminal B, the Utilization Threshold is 75 percent of the Airport's Domestic Gate Average excluding US

Airways flights. Thus, Massport may recapture underutilized gates if US Airways' average jet operations per gate fall below either of these Utilization Thresholds.

The US Airways lease allows for a 90-day cure period for the seven SWP gates and a 12-month cure period for the remaining 13 gates. During the cure period, US Airways can increase its utilization to certain thresholds to prevent recapture.

Exhibit 6-7: Summary of Gate Recapture Provisions in US Airways Lease

Airport's Domestic Gate Utilization	<ul style="list-style-type: none"> ■ Daily jet aircraft operations ■ Domestic gates ■ Excludes US Airways ■ Calculated as a rolling 3-month average for seven SWP gates ■ Calculated as a rolling 6-month average for remaining 13 gates
US Airways' Gate Utilization	<ul style="list-style-type: none"> ■ Average daily jet operations per gate ■ Includes US Airways, US Airways Group-owned airlines, and any US Airways code share partner, except for commuter airlines or subtenants ■ Calculated as: <ul style="list-style-type: none"> Rolling 3-month average for seven SWP gates Rolling 6-month average for remaining 13 gates
Utilization Threshold	<ul style="list-style-type: none"> ■ 100 percent of Airport Domestic Gate Utilization for seven gates in SWP ■ 75 percent of Airport Domestic Gate Utilization for 13 gates ■ Waived if US Airways' average passenger throughput per gate is equal to or higher than the average passenger throughput per domestic gate for all other carriers
Cure Period	<ul style="list-style-type: none"> ■ 90 days for seven SWP gates ■ 12 months, subject to a 12-month extension, for 13 gates ■ 60 days if US Airways intends to cease Logan operations or enters liquidation
Recaptured Gates/Sublet	<ul style="list-style-type: none"> ■ For seven SWP gates: Number of gates recaptured so that US Airways Gate Utilization for 90 days prior to recapture notice would equal 100 percent of Airport Domestic Gate Utilization ■ For 13 gates: Number of gates recaptured so that US Airways Gate Utilization for 90 days prior to recapture notice would equal 85 percent of Airport Domestic Gate Utilization ■ As of September 1, 2006, Massport can permanently recapture gates through defeasance of proportional amount of US Airways' bonds and payment of certain unamortized costs to US Airways or, at any time, Massport may sublet recaptured gates for proportional rent ■ In the event of a sublet, sublease terms limited to not more than one year and US Airways can regain possession of gates by meeting certain utilization standards
Forced Sublet	<ul style="list-style-type: none"> ■ Massport may force US Airways to sublet up to two gates to other airline tenants or new entrants

Source: Lease between Massport and US Airways, Inc., dated December 19, 1996 and Amendment No. 1, dated October 1, 1999.

6.5 PREVIOUS EXPERIENCE RECAPTURING UNDERUTILIZED GATES

Historical experience at Logan Airport demonstrates that gate space abandoned as the result of a major carrier retrenchment or bankruptcy is rapidly re-absorbed by other airlines. In such cases, Massport has assumed an active role in ensuring liquidity in underutilized capacity. In 2003, Northwest Airlines gave up two of its gates to satisfy the U.S. DOT's request that they relinquish gates at their hub airports and at Logan following its marketing agreement with Delta Air Lines and Continental Airlines. At the time, Northwest had the lowest average gate utilization, with 2.5 turns per day, compared to the then Airport average of 4.2 turns a day. The two gates relinquished by Northwest were leased to JetBlue for the start-up of their operations at Logan. In 2006, while in bankruptcy, Delta reaffirmed its lease for Terminal A and relinquished under-utilized gates to Massport. The former Delta gates that reverted to Massport control allowed Continental to relocate from Terminal C to Terminal A and allowed JetBlue to expand its operations at Logan. In 2009, Northwest merged its operations with Delta and relocated to Terminal A and United Airlines gave up two of its underutilized gates, which Massport subsequently re-let to JetBlue allowing for JetBlue's continued expansion at Logan.

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7 REVIEW OF MASSPORT ACTIVITY FORECASTS

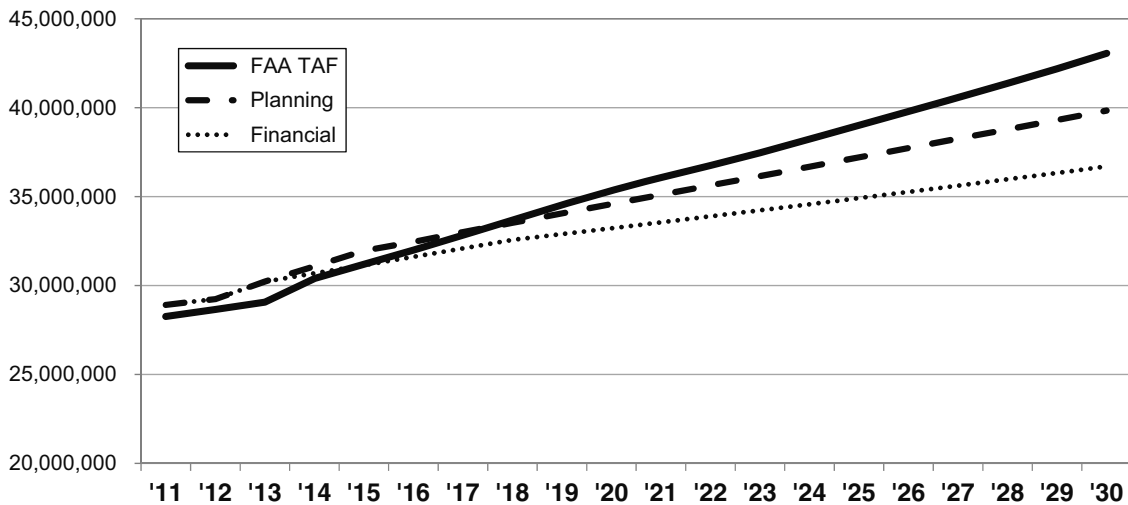
7.1 INTRODUCTION

Massport utilizes two types of forecasts to manage the future requirements of the Airport:

- A planning forecast, and
- A financial forecast

The planning forecast is used to anticipate future landside and airside infrastructure requirements and to estimate the potential environmental impacts of future Airport activity. The financial forecast, which is normally more conservative than the planning forecast, is used for financial planning purposes. This section summarizes and reviews Massport’s existing forecasts for Logan Airport and the FAA’s most recent projections for the Airport. Historical and forecast passenger levels for Logan Airport are illustrated in Exhibit 7-1 and summarized in Exhibit 7-2.

Exhibit 7-1: Boston Logan Passengers, Actual (2011 to 2013) and Forecast (2014 to 2030)



Notes:
 Massport's financial and planning forecasts are on a calendar year basis.
 FAA Terminal Area Forecast ("TAF") is for Federal fiscal years ended September 30.

Sources: Massport and FAA, Terminal Area Forecasts 2013-2040.

Exhibit 7-2: Boston Logan Passengers Actual (2011 to 2013) and Forecast (2014 to 2030)

Year	Massport Financial ^{\1}	Annual Change	Massport Planning ^{\1}	Annual Change	FAA TAF ^{\2}	Annual Change
Actual						
2011	28,909,267	-	28,909,267	-	28,255,876	-
2012	29,235,643	1.1%	29,235,643	1.1%	28,655,588	1.4%
2013	30,218,631	3.4%	30,218,631	3.4%	29,063,980	1.4%
Forecast						
2014	30,678,213	1.5%	31,078,350	2.8%	30,387,408	4.6%
2015	31,138,386	1.5%	31,948,544	2.8%	31,201,022	2.7%
2016	31,605,462	1.5%	32,453,491	1.6%	31,992,890	2.5%
2017	32,079,544	1.5%	32,999,601	1.7%	32,835,674	2.6%
2018	32,560,737	1.5%	33,525,130	1.6%	33,680,494	2.6%
2019	32,886,344	1.0%	34,050,658	1.6%	34,525,684	2.5%
2020	33,215,208	1.0%	34,576,186	1.5%	35,345,660	2.4%
2021	33,547,360	1.0%	35,101,715	1.5%	36,064,778	2.0%
2022	33,882,834	1.0%	35,627,243	1.5%	36,749,960	1.9%
2023	34,221,662	1.0%	36,152,772	1.5%	37,463,266	1.9%
2024	34,563,879	1.0%	36,678,300	1.5%	38,237,248	2.1%
2025	34,909,517	1.0%	37,203,829	1.4%	39,004,010	2.0%
2026	35,258,612	1.0%	37,729,357	1.4%	39,782,168	2.0%
2027	35,611,199	1.0%	38,254,886	1.4%	40,567,922	2.0%
2028	35,967,311	1.0%	38,780,414	1.4%	41,370,420	2.0%
2029	36,326,984	1.0%	39,305,942	1.4%	42,187,110	2.0%
2030	36,690,254	1.0%	39,831,471	1.3%	43,050,496	2.0%
Average Annual Growth						
2013-2030		1.1%		1.6%		2.3%

Note: Massport's forecasts include general aviation passengers.

\1 Massport's financial and planning forecasts are on a calendar year basis.

\2 FAA TAF forecast is for Federal fiscal years ended September 30.

Sources: Massport and FAA, Terminal Area Forecasts 2013-2040.

The five-year financial forecast, restated for Massport's fiscal year, is summarized in Exhibit 7-3. For financial planning purposes, Massport projects Airport passenger traffic to increase at an average annual rate of 1.9 percent reaching 32.3 million passengers in FY 2018.

Exhibit 7-3: Massport Financial Forecast (FY 2014 to FY 2018)

Year	Massport Financial ^{\1}	Annual Change
Actual		
2011	28,424,286	-
2012	29,284,009	3.0%
2013	29,408,905	0.4%
Forecast		
2014	30,441,144	3.5%
2015	30,897,761	1.5%
2016	31,361,228	1.5%
2017	31,831,646	1.5%
2018	32,309,121	1.5%
Average Annual Growth		
2013-2018		1.9%

Note: Forecast includes general aviation passengers.

\1 Massport's financial forecast is for fiscal year ended June 30.

7.2 MASSPORT PLANNING FORECASTS

Massport uses long-term forecasts of Logan Airport activity to plan for facilities and operations, and to assess environmental impacts. Over the past decade, Massport has updated its long-term planning forecasts several times to account for fluctuations in Airport activity due to economic cycles, the events of 9/11, the growth of low cost carrier services and airline restructuring and consolidation.

In 1990, Logan's 20-year forecast included two scenarios, with the Airport achieving 37.5 million passengers in the Low case and 45 million in the High case by 2020. Since that time, Massport has revised its long-term planning forecast several times to reflect structural changes in the airline industry. The current long-term (2030) planning forecast was finalized in May 2012³⁹ and reflects the effects of high fuel prices, a moderate economic recovery and changes in airline operating strategies and fleets.

³⁹ As part of Massport's Strategic Plan, minor adjustments were made to interim year passenger forecasts in 2014.

Under the long-term planning forecast, the Airport is projected to reach 34.6 million passengers in 2020 and 39.8 million passengers in 2030. International passenger traffic is forecast to grow at a faster rate than domestic, with the international share rising from approximately 15 percent in 2013 to 19 percent in 2030.

7.2.1 PLANNING FORECAST ASSUMPTIONS

Aviation demand is a function of many factors including local, national and global economic growth; the price of airline travel, which is inextricably linked to fuel prices; and the financial health of the airline industry. Massport's planning forecast assumes that air travel demand for the Boston Service Area and surrounding region will increase over the long-term, but at a slower rate than the long-term historical trend. Specific assumptions are summarized below:

- The economies of Massachusetts and New England will experience long-term, positive population, real income and employment growth.
- The national and local economies will encounter and recover from periodic economic challenges and sustain moderate growth over the long-term.
- The Airport will continue to function primarily as an origin-destination airport. Potential airline consolidation will not substantially change the air service patterns at the Airport as merged carriers or new entrants are expected to meet growing demand.
- International airline traffic at the Airport and for the industry as a whole will continue to grow faster than domestic traffic.
- The Airport will continue to operate without airside constraints over the planning horizon, whereby on an hourly basis the runways and taxiways will be able to accommodate all of the projected hourly operations.

7.3 MASSPORT FINANCIAL FORECAST

Massport's financial forecast, on a calendar year basis, is based on actual passenger traffic for CY 2013 and for January-March 2014. For the remainder of CY 2014, one percent growth is assumed for April-June and 1.5 percent growth is assumed for July-December. The financial forecast assumes annual growth of 1.5 percent from CY 2015 through CY 2018 and one percent from CY 2019 through CY 2030. Under these growth assumptions, the Airport is forecast to reach 36.7 million passengers in CY 2030.

7.4 FAA AVIATION FORECASTS

The FAA has developed extensive aviation forecasting models that are used to project passengers and aircraft operations for the U.S. airline industry and for individual airports. The FAA develops its national forecast annually. In March 2014, the FAA released its annual industry forecast – FAA Aerospace Forecasts, Fiscal Years 2014 – 2034 (the U.S. Federal Government fiscal year begins October 1). The national forecast serves as a major input to the development of the individual airport projections in the Terminal Area Forecasts (“TAF”).

7.4.1 FAA U.S. INDUSTRY PROJECTIONS

The FAA is cautiously optimistic that over the long-term airline passenger traffic will return to historic growth levels. After another year of slow growth in 2014, the FAA forecast calls for passenger growth to accelerate over the near term as the economic recovery in the U.S. gains solidifies.

The FAA forecast assumes that the economic recovery in the U.S. will begin to accelerate in 2014, as headwinds facing the economy appear to be diminishing. Real U.S. GDP growth is forecast to increase from 1.6 percent in FY 2013 to 2.3 percent in FY 2014 and 3.2 percent in FY 2015. From FY 2015 to FY 2019, real U.S. GDP growth is assumed to average three percent before falling to 2.4 percent for the remainder of the forecast period. The FAA forecast assumes oil prices decrease in FY 2014 and FY 2015 by 2.7 and 5.7 percent, respectively, from approximately \$101 per barrel in FY 2013. By 2018, oil prices are assumed to increase to \$118 per barrel, after which prices are projected to grow at the same rate as inflation. Over the long-term forecast period (FY 2013 to FY 2030), the FAA assumes that oil prices increase at an average annual rate of 1.5 percent.

After modest passenger growth of 1.7 percent in FY 2012 and one percent in FY 2013, the FAA forecast calls for passenger enplanements at U.S. airports (including U.S. and foreign flag airlines) to grow by 1.3 percent in FY 2014. Annual passenger growth is expected to accelerate to 3.7 percent in FY 2015 and then slow to 3.2 percent in FY 2016, before tapering off to 2.2 percent in the outer forecast years. Over the long-term forecast horizon (FY 2013 to FY 2030), the FAA projects U.S. air passengers to increase at an average annual rate of 2.5 percent.

The FAA forecasts international passenger traffic to grow at 4.3 percent per year compared to 1.9 percent for the domestic segment. Within the international market segment, the Latin America market is projected to grow the fastest at 4.7 percent per year, followed by the Asia/Pacific market at 4.5 percent, the Atlantic market at four percent, and the U.S.-Canada transborder market at 3.2 percent.

The FAA forecast assumes that the economy recovers from the recent downturn and sluggish growth rates and that there are no major external shocks such as sharp oil price spikes, unusual shifts in macroeconomic policy or global financial crises. While the FAA is “cautiously optimistic” that its most recent forecast can be achieved, it recognizes a number of uncertainties surrounding the underlying assumptions. These risks to the forecast include: (1) weaknesses in the global economy that may threaten the strength and sustainability of the recovery; (2) a rise in fuel prices greater than forecast; (3) a terrorist

incident aimed at aviation; (4) a widespread and severe flu pandemic; (5) regional airline consolidation; (6) airline industry consolidation through global alliances that could lead to increased regulatory oversight, which may impede the evolution of anti-trust immunity for global alliance partners; (6) a buildup of congestion and delays that could limit growth over the forecast period; and (7) environmental regulations or restrictions, such as air emissions trading schemes, that could increase costs and reduce demand.

7.4.2 FAA TERMINAL AREA FORECASTS FOR LOGAN

After completing its industry level projections, the FAA translates the national forecast into airport level forecasts. The FAA's most recent TAF for fiscal years 2014-2040 was released in February 2014. The TAF projects Logan's airline passenger traffic to increase at an average annual rate of 2.3 percent and grow to 43.0 million passengers in FY 2030.

7.5 ICF SH&E REVIEW OF MASSPORT FORECASTS

ICF SH&E believes that the Massport financial forecast and the Massport planning forecast represent reasonable projections of future activity at the Airport, given the volatility facing the airline industry. The financial forecast assumes a long-term average growth rate of 1.1 percent and the planning forecast assumes slightly faster growth of 1.6 percent per year. The financial forecast assumes a slower growth rate than the Airport's long-term historic growth of 1.2 percent per year from 1990 to 2013.

The planning forecast, which assumes passenger growth of 1.6 percent per year, represents a reasonable upper bound and is appropriate for facility planning and environmental impact analysis. While the planning forecast growth rate is higher than the Airport's performance over the historic period (1990-2013), the period since 2000 has been marked by severe and unusual shocks, from the 9/11 terrorist attacks to the global financial crisis and Great Recession. Despite these shocks and their effects, the Boston air travel market has shown resiliency and the fundamental strengths of the market remain: Logan serves a region with higher than average personal income and wealth; Logan is a strong O&D market; the Boston service area is characterized by travel-intensive industries that generate business travel and also benefits from numerous attractions and cultural activities that draw leisure travelers; Logan serves as a major international gateway to Europe and has gained new international services to Asia, the Middle East and Central America in recent years; and LCCs have established a strong presence at Logan and continue to expand.

ICF SH&E expects that over the long-term horizon, passenger growth at Logan will be lower than the national average, reflecting Boston's maturity as an air travel market. In ICF SH&E's opinion, over the long-term, Massport's planning and financial forecasts represent reasonable upper and lower bounds of future passenger activity at Logan Airport.

7.5.1 FORECAST RISKS

Any forecast is subject to uncertainties. Inevitably, some assumptions will not be realized, and unanticipated events and circumstances may occur. Therefore, there are likely to be differences between the forecast and actual results, and those differences may be material. While the Massport forecasts are based on historical data and future assumptions that ICF SH&E believes are reasonable, some of the underlying assumptions that are detailed explicitly or implicitly may not materialize due to unforeseen events or circumstances. The main uncertainties to the forecasts are:

- Future fuel prices;
- Terrorist acts or flu pandemics that could disrupt air travel demand;
- Short-term service disruptions at the Airport due to further airline restructuring activities (liquidations or consolidation);
- The ability of airlines to operate profitably;
- Weak global economic growth;
- Environmental regulations that could increase airline costs or restrict activity;
- Long-term changes in air travel propensities; and
- Congestion and delays in the national airspace system.

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June 19, 2014

Mr. Thomas P. Glynn
Chief Executive Officer and Executive Director
Massachusetts Port Authority
One Harborside Drive, Suite 200S
East Boston, Massachusetts 02128

Re: **Review of Airport Properties Net Revenues Forecast
Massachusetts Port Authority**
Revenue Bonds, Series 2014-A (Non-AMT); Revenue Bonds, Series 2014-B (AMT); and
Revenue Refunding Bonds, Series 2014-C (Non-AMT)

Dear Mr. Glynn:

LeighFisher is pleased to submit this review of the Airport Properties Net Revenues forecast in connection with the proposed issuance of Revenue Bonds, Series 2014-A (Non-AMT); Revenue Bonds, Series 2014-B (AMT); and Revenue Refunding Bonds, Series 2014-C (Non-AMT) (collectively, the Series 2014 Bonds), by the Massachusetts Port Authority (the Authority). Capitalized terms not otherwise defined have the meanings given to such terms in the Trust Agreement by and between the Authority and U.S. Bank National Association, as trustee, dated as of August 1, 1978, as amended and supplemented (the 1978 Trust Agreement).

The Authority is a multipurpose agency that owns and operates, among other facilities, Boston-Logan International Airport (the Airport, Logan Airport, or Logan); Hanscom Field, a general aviation reliever airport; and Worcester Regional Airport (collectively, the Airport Properties). In FY 2013,* the Airport Properties generated 86.6% of total Authority operating revenues.

The Authority intends to issue the new money portion of the Series 2014 Bonds under the terms of its 1978 Trust Agreement to finance part of the costs of certain capital improvements to the Airport Properties. These improvements are part of the Authority's overall \$2.2 billion capital program for the period FY 2014 to FY 2018 (the FY 2014-FY 2018 Capital Program). The following projects will be partially funded with a portion of the proceeds of the Series 2014 Bonds (bond funded amounts are shown in parenthesis, and total \$101 million):

- Framingham Logan Express parking garage (\$30 million)
- Electrical substation replacement at Terminal B and Terminal E (\$20 million)
- Roof replacement, Terminal C crawl space, and remain overnight (RON) parking (\$19 million)
- Roadway improvement to enhance access to the Rental Car Center and Airport MBTA station (\$15 million)

*The Authority's Fiscal Year (FY) ends June 30.

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- Post-security corridor connecting Terminal C and Terminal E (\$12 million), and
- North Service Area edge buffer and Logan Greenway improvements (\$5 million)

In addition, the Authority intends to use a portion of the proceeds of the Series 2014 Bonds to refund a portion of its outstanding Bonds. The potential debt service savings associated with such refundings are not reflected in this review. The Authority has prepared certain financial forecasts in connection with such financing, as included in the Official Statement for the Series 2014 Bonds, to which this study is attached as an appendix.

SCOPE OF STUDY

In conducting our study, we reviewed:

- The estimated costs and funding sources for Airport Properties capital improvements included in the FY 2014-FY 2018 Capital Program, as prepared by the Authority
- The forecast sources and uses of funds for the Series 2014 Bonds, and associated forecast annual debt service requirements for the new money portion of the Series 2014 Bonds, as prepared by the Authority and its financial adviser
- The Authority's approved passenger facility charge (PFC) applications, the Authority's Board votes adopted on April 26, 2012, March 21, 2013, and March 20, 2014, regarding the preparation and submission to the FAA of two new PFC Applications during 2013 and 2014, and drafts of the PFC Application documents. PFC revenues of the Authority are not pledged to the payment of debt service on the Series 2014 Bonds
- The Authority's draft Strategic Plan for FY 2015 through FY 2035, reflecting the Authority's current intentions regarding the long-term development of its Airport Properties as well as the Authority's non-aviation properties
- The Authority's rental car customer facility charge (CFC) program, including its history of CFC collections since inception of the program in December 2008. CFC revenues of the Authority are not pledged to the payment of debt service on the Series 2014 Bonds
- The Authority's business arrangements related to the development and operation of the Rental Car Center that opened for service in September 2013, as well as the Concession Agreements between the Authority and the rental car companies related to rental car operations at the Airport
- The Authority's forecast of deposits to the Payment in Lieu of Taxes, Self Insurance, Maintenance Reserve, Capital Budget, and Improvement and Extension funds or accounts
- The Authority's policies and rate-making procedures relating to the calculation of airline terminal rents and landing fees, as documented in the Authority's computerized financial model for calculating annual airlines rates and charges, the Authority's booklet titled

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“Preliminary FY14 Commercial Aviation Rates”, and documentation of Authority Board votes related to airline rates and charges

- Significant contractual agreements relating to the use and occupancy of Airport Properties, including the operation of concession privileges by BAA Boston, Inc., the Delta Air Lines lease for portions of Terminal A, the American Airlines and US Airways leases for portions of Terminal B, the JetBlue Airways lease for Terminal C, the lease with an airline consortium related to fuel storage and distribution facilities at the Airport (the BOSFUEL lease), and other significant leases
- The draft lease between the Authority and United Airlines related to the new terminal space and gates in Terminal B occupied by United Airlines
- The Authority’s procedure for allocating general and administrative expenses and Payment in Lieu of Taxes (PILOT) costs as documented in the Authority’s computerized financial model for calculating annual airlines rates and charges, and the Authority’s booklet titled “Preliminary FY14 Commercial Aviation Rates”
- Historical correlations between and among operating revenues, operating expenses, and passenger enplanements at the Airport
- The Authority’s actual Airport Properties operating expenditures for FY 2013, the Authority’s estimate of Airport Properties operating expenditures for FY 2014 based on trends in actual data for the first nine months of FY 2014, and the Authority’s forecast of annual Airport Properties operating expenses through FY 2018
- The Authority’s actual Airport Properties operating revenues for FY 2013, the Authority’s estimate of Airport Properties revenues for FY 2014 based on trends in actual data for the first nine months of FY 2014, and the Authority’s forecast of annual Airport Properties operating revenues through FY 2018
- The Authority’s Comprehensive Annual Financial Report (CAFR) for FY 2013, and
- The study, dated June 19, 2014, prepared by ICF SH&E of the underlying market for airline traffic demand at the Airport, including trends in the population and economy of the geographic region served, historical trends in airline traffic, key factors affecting future airline traffic, and the Authority’s forecasts of airline traffic underlying its financial forecasts

We have relied upon the information listed above and other information provided to us without validating the accuracy, completeness, or reliability of such information. While we have no reason to believe that the information does not provide a reasonable basis for the financial forecasts set forth in this review, we offer no assurances as to the accuracy or reliability of such information.

We have relied upon the estimates of project costs and construction schedules prepared by the Authority. We did not conduct an independent review of the cost estimates or the construction

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schedules, and offer no opinion on the reasonableness of such costs or the achievability of such schedules.

We reviewed the key factors upon which the Airport Properties Net Revenues may depend, and assisted the Authority in formulating certain assumptions about those factors. Specifically, we assisted the Authority in formulating assumptions regarding passenger enplanements, airline revenues, and operating expenses including incremental operating expenses for new Airport facilities; and we reviewed the Authority's forecasts of parking, rental car, and terminal concession revenues.

We also assisted the Authority in formulating a preliminary plan of finance for implementing the FY 2014-FY 2018 Capital Program.

KEY FACTORS AFFECTING NET REVENUE FORECASTS

Forecasts of Airport Properties Net Revenues are set forth in the accompanying Exhibit A. Achievement of the financial forecasts will depend particularly on achievement of the assumptions regarding the key factors described below.

Passenger Traffic

As the Airport predominantly serves origin and destination activity (and has limited airline hubbing operations), future growth in passenger traffic at the Airport will occur largely as a function of the growth in the population and economy of the Boston area. Additionally, several other factors will play a role in the growth in passenger traffic at the Airport, including:

- The type and extent of airline service provided at the Airport
- The type and extent of airline service provided at other regional airports, particularly Manchester-Boston Regional Airport in Manchester, New Hampshire (Manchester) and T. F. Green Airport in Warwick, Rhode Island (T.F. Green)
- National and international economic and political conditions
- Aviation safety and security concerns
- The financial health of the airline industry
- Airline industry consolidation and alliances
- Airline service, competition, routes and fares
- Availability and price of aviation fuel
- The capacity of the national air traffic control system, and
- Airport capacity provided at Boston-region airports, including at the Airport

The national economic recession experienced in 2008 and 2009 had a negative effect on passenger traffic at the Airport. Passenger numbers (enplaned plus deplaned passengers) for FY 2009 totaled 25.0 million, representing a 10.3% decline from the 27.9 million passengers who traveled through the Airport in FY 2007 (which at that time was a record number).

Starting in late 2009, traffic levels at the Airport began to recover. By FY 2011 passenger numbers reached 28.4 million, a new record high. During FY 2012 and FY 2013, passenger numbers continued to climb, reaching 29.4 million in FY 2013.

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The Authority's financial forecast is based on the assumption that total passengers at the Airport will increase by 3.5% in FY 2014 compared to FY 2013 (based on nine months of actual data for FY 2014, during which period passenger numbers increased by 4.5%), reaching 30.4 million passengers for the full fiscal year. Further, the Authority's forecast reflects 1.5% annual increases thereafter to FY 2018 (the end of the forecast period), reaching 32.3 million passengers in FY 2018.

General factors that will affect the level of passenger traffic at the Airport and other airports in general include the following:

Airline service at the Airport and other regional airports. The Airport had on average 420 scheduled daily nonstop departures to destinations throughout the United States during May 2014. Additionally, there are approximately 53 average daily international departures, primarily to Canadian and European destinations, but also including destinations in Central America, Asia, and the Middle East. During 2013 and 2014, several foreign flag carriers have commenced service at the Airport, including Emirates Airlines (providing service to Dubai), Turkish Airlines (providing service to Istanbul), Copa Airlines (providing service to Panama City), and Hainan Airlines (providing service to Beijing).

There is no significant market share concentration among either domestic or foreign flag carriers at the Airport. JetBlue has the largest share of total Airport passengers with 26.3% in FY 2013, but five different airlines have market shares above 10% (including JetBlue, and reflecting separate shares for American and US Airways). Four different airlines have more than 10% shares of the international market at the Airport. The Airport is primarily an origin-destination airport, with almost 95% of passengers beginning or ending their travel in Boston.

JetBlue has recently placed emphasis on routing international connecting traffic through its major east coast airports (New York-Kennedy and Boston Logan). JetBlue's strategy is to enter into alliances and agreements with foreign flag carriers to feed its domestic route network with international passengers. JetBlue has such agreements with Aer Lingus and Emirates Airlines, among others. While to date there has been no discernable impact on connecting passenger activity levels at Logan Airport resulting from these arrangements, there may be a resulting uptick in connecting passenger activity at Logan in the future. The Authority's passenger traffic forecasts described in this report do not incorporate increases in passenger hubbing activity that could potentially occur in the future, which would likely be accretive to the forecast passenger numbers.

Of the three major airports serving the Boston area (T.F. Green and Manchester, in addition to Logan Airport), the Airport has always had by far the largest passenger market share in the region. However, during the period from approximately 1995 to 2005, the Airport's regional market share declined from 89% to 73% as low cost carriers (LCCs) aggressively built up their operations at Manchester and T.F. Green. Since 2005 however, the trend has reversed. A strong buildup of LCC activity at the Airport, combined with retrenchment at Manchester and T.F. Green, has driven the Airport's regional market share back up to almost 83% in calendar year 2013, according to traffic statistics reported by each airport.

National and international economic and political conditions. Historically, airline passenger traffic nationwide has correlated closely with the state of the U.S. economy and levels of real disposable

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income. Recession in the U.S. economy in 1990-1991, 2001, and 2008-2009 and associated unemployment reduced discretionary income and contributed to reduced airline travel demand in those years.

Additionally, with the globalization of business and the increased importance of international trade and tourism, the state of the U.S. economy has become more closely tied to worldwide economic, political, and social conditions. As a result, international economics, trade balances, currency exchange rates, political relationships, and hostilities all influence passenger traffic at major U.S. airports. Sustained future increases in passenger traffic at the Airport will depend on stable international conditions as well as national and global economic growth.

Aviation safety and security concerns. Aviation safety and security concerns affect passengers' travel decisions. Anxieties about the safety of flying and the inconveniences and delays associated with security screening procedures lead to both the avoidance of travel and the switching from air to surface modes of transportation for short trips.

Passenger safety and security concerns in the aftermath of the September 2001 terrorist attacks were largely responsible for the steep decline in airline travel nationwide in 2002. Since 2001, government agencies, airlines, and airport operators have upgraded security measures to guard against changing threats and maintain confidence in the safety of airline travel. These measures include strengthened aircraft cockpit doors, changed flight crew procedures, increased presence of armed sky marshals, federalization of airport security functions under the Transportation Security Administration (TSA), more effective dissemination of information about threats, more intensive screening of passengers and baggage, and deployment of new screening technologies.

Public health concerns, and climate and environmental concerns, have also affected air travel demand from time to time. In 2003, concerns about the spread of severe acute respiratory syndrome (SARS) led public health agencies to issue advisories against nonessential travel to certain regions of the world. In 2009, concerns about the spread of influenza caused by the H1N1 virus reduced certain international travel to and from certain areas, particularly Mexico and Asia. In April 2010, airspace and airports in much of Europe were closed for six days because of the threat to flight safety related to the ash cloud from the eruption of a volcano in Iceland. In March 2011, airline travel to and from Japan decreased following a destructive earthquake and tsunami.

Historically, airline travel demand has recovered after temporary decreases stemming from terrorist attacks or threats, hijackings, aircraft crashes, public health concerns, and international hostilities. Provided that precautions by government agencies, airlines, and airport operators serve to maintain confidence in the safety of commercial aviation without imposing unacceptable inconveniences for airline travelers, it can be expected that future demand for airline travel at the Airport will depend primarily on economic, not safety or security, factors.

The financial health of the airline industry. The number of passengers using the Airport will depend partly on the profitability of the U.S. airline industry and the associated ability of the industry and individual airlines to make the necessary investments to provide service.

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Between 1995 and 2000, the airline industry as a whole was profitable, but as a result of the 2001 economic recession, the disruption of the airline industry that followed the September 2001 attacks, increased fuel and other operating costs, and price competition, the industry experienced huge financial losses. In 2001 through 2005, the major U.S. passenger airlines collectively recorded net losses of approximately \$61 billion.

To mitigate those losses, all of the major network airlines restructured their route networks and flight schedules and reached agreement with their employees, lessors, vendors, and creditors to cut costs, either under Chapter 11 bankruptcy protection or the threat of such. Between 2002 and 2005, US Airways (twice), United Airlines, Delta Air Lines, Northwest Airlines, Hawaiian Airlines, ATA Airlines, Aloha Airlines, and Independence Air filed for bankruptcy protection. American avoided filing for bankruptcy protection in 2003 only after obtaining labor cost concessions from its employees. Northwest emerged from bankruptcy in May 2007, and subsequently merged with Delta.

In 2006 and 2007, the U.S. passenger airline industry as a whole was profitable, recording net income of \$23 billion, but in 2008, as oil and aviation fuel prices increased to unprecedented levels, the industry experienced a profitability crisis. In 2008 and 2009, the U.S. passenger airline industry recorded net losses of approximately \$27 billion. The industry responded by grounding older, less fuel-efficient aircraft, adopting fuel-saving operating practices, hedging fuel requirements, reducing scheduled seat capacity, eliminating unprofitable routes and hubs, laying off employees, reducing employee compensation, reducing other non-fuel expenses, increasing airfares, and imposing ancillary fees and charges. Between 2007 and 2009, the U.S. passenger airlines collectively reduced domestic capacity (as measured by available seat-miles) by approximately 10%.

In 2010 through 2013, the U.S. passenger airline industry as a whole recorded net income of approximately \$8 billion, in spite of sustained high fuel prices, by controlling capacity and nonfuel expenses, increasing airfares, improving load factors, and increasing ancillary revenues. Over the four years 2009 to 2013, the airlines collectively increased domestic seat-mile capacity by an average of just 1% per year.

In November 2011, the parent company of American Airlines filed for Chapter 11 bankruptcy, and emerged in December 2013 upon completion of its merger with US Airways. American Airlines had a 10.8% market share at the Airport during FY 2013, and US Airways had a 12.6% market share during the same period.

Sustained industry profitability will depend on, among other factors, economic growth to support travel demand, continued capacity control to allow increased airfares, and stable fuel prices. Consolidation of the airline industry has resulted in four airlines (American/US Airways, Delta, Southwest/AirTran, and United) now accounting for approximately 90% of domestic capacity. Such consolidation is expected by airline industry analysts to contribute to industry profitability. However, any resumption of financial losses could cause U.S. airlines to seek bankruptcy protection or liquidate. The liquidation of any of the major network airlines would drastically affect airline service at certain connecting hub airports, present business opportunities for the remaining airlines, and change airline travel patterns nationwide.

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Because the Airport is predominantly an origin and destination airport, with limited connecting passenger activity, it is expected that if a carrier were to liquidate or were to significantly reduce service at the Airport as a result of a merger with another airline, there would be no long-term reduction in the number of passengers using the Airport, because other airlines would increase service to accommodate passengers who would otherwise have traveled on the liquidated carrier. In the event of such an occurrence, however, there could be a material reduction in passenger numbers at the Airport in the short term, because the other airlines serving the Airport would require lead time to adjust their local operations and flight schedules.

Airline consolidation and alliances. In response to competitive pressures, the U.S. airline industry has consolidated. In April 2001, American completed an acquisition of failing Trans World Airlines. In September 2005, US Airways and America West merged. In October 2009, Republic Airways Holdings completed purchases of Frontier and Midwest airlines. In December 2009, Delta and Northwest completed their merger.

In October 2010, United and Continental completed their merger and have now integrated most operations. In May 2011, Southwest completed its acquisition of AirTran. Southwest and AirTran expect to fully integrate operations by the end of calendar year 2014.

In December 2013, American and US Airways completed their merger to create the world's largest airline by seat-mile capacity. It is not yet known how airline service at the Airport may change following this merger. Any further airline consolidation could change airline service patterns, particularly at the connecting hub airports of the merging airlines. However, as previously noted, passenger traffic at Logan Airport is predominantly origin and destination, with minimal connecting activity.

Alliances, joint ventures, and other business arrangements provide airlines with many, but not all, of the advantages of mergers; all of the large U.S. network airlines are members of such alliances with foreign-flag airlines. Alliances typically involve marketing, code-sharing, and scheduling arrangements to facilitate the transfer of passengers between the airlines. Joint ventures involve even closer cooperation and the sharing of costs and revenues on certain routes.

Airline service, competition, routes, and fares. The number of origin and destination passengers traveling through the Airport depends on the propensity of Boston region residents to travel by air and the intrinsic attractiveness of the region as a business and leisure destination. Although passenger demand at an airport depends primarily on the population and economy of the region served, airline service and the numbers of passengers enplaned also depend on the route networks of the airlines serving that airport. Major network airlines have emphasized the development of hub-and-spoke route networks as a means of increasing their service frequencies, passenger numbers, and profitability. Logan Airport almost exclusively serves origin-destination passengers. It does not serve as a hub for any airline and, consequently, is not dependent on connecting passengers.

Airline fares have an important effect on passenger demand, particularly for relatively short trips, for which the automobile and other travel modes are potential alternatives, and for price-sensitive "discretionary" travel. The price elasticity of demand for airline travel increases in weak economic conditions when the disposable income of potential airline travelers is reduced. Airfares are influenced

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by airline capacity and yield management; passenger demand; airline market presence; labor, fuel, and other airline operating costs; taxes, fees, and other charges assessed by governmental and airport agencies; and competitive factors. Future passenger numbers, globally, nationwide and at the Airport, will depend partly on the level of airfares.

Overcapacity in the industry, the ability of consumers to compare airfares and book flights easily via the internet, and other competitive factors combined to reduce airfares between 2000 and 2005. During that period, the average domestic yield for U.S. airlines decreased from 16.1 cents to 13.8 cents per passenger-mile. From 2006 through 2008, as airlines reduced capacity and were able to sustain fare increases, the average domestic yield increased to 15.9 cents per passenger-mile. In 2009, yields again decreased, but, beginning in 2010, as airline travel demand increased and seat capacity was restricted, yields increased, reaching 17.5 cents per passenger-mile by 2013. In addition, beginning in 2006, ancillary charges have been introduced by most airlines for services such as checked baggage, in-flight meals, and preferred seating, thereby increasing the effective price of airline travel more than these yield figures indicate.

While the major network airlines have suffered financially over the past decade (until the recent uptick in financial performance), the LCC carriers have aggressively expanded their operations throughout the nation. LCCs are carriers that take advantage of an operating cost structure that is significantly lower than the cost structure of the legacy carriers. These advantages can include lower labor costs, greater labor flexibility, a streamlined aircraft fleet (i.e., fewer different types of aircraft in a given airline's fleet), and a generally more efficient operation. These low costs suggest that the LCCs can offer a low fare structure to the traveling public while still maintaining profitability.

While prior to September 11, 2001, LCC operations were predominantly in the short-haul markets, LCCs have since rapidly expanded their operations into all market segments, including long-haul segments that were previously the preserve of the major network carriers. In calendar year 2013, LCCs provided approximately 28% of the airline seat capacity in the U.S. market.

LCCs have significantly increased their service at the Airport, in common with many large hub airports* nationwide. Five domestic LCCs currently operate at the Airport—JetBlue, Southwest Airlines, Spirit, Sun Country and Virgin America. In addition, a sixth LCC (Porter Airlines) provides international service from the Airport to Toronto. Collectively, the six LCCs provided 167 daily departures as of May 2014 (according to published schedules) and accounted for 37% of Airport-wide scheduled departing seats in FY 2013, up from 27% in FY 2010. The LCCs collectively lease 26 gates at the Airport.

To some extent, there is a blurring of the distinction between the major network airlines and LCCs. As the LCCs have started to serve airports in major metropolitan areas (such as JetBlue at Logan Airport and New York-Kennedy; Southwest at New York-LaGuardia, etc.), and some LCCs have faced increases in labor costs (e.g., JetBlue pilots recently voted to unionize), the cost base of the traditional LCC has trended upwards. At the same time, the major network carriers have been striving to adopt some of the

*Large hub airports are defined by the FAA as those that represent at least 1% of total enplanements nationwide.

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practices and operational norms of the LCCs, resulting in a general downtrend for major network airline costs.

Availability and price of aviation fuel. The price of aviation fuel is a critical and uncertain factor affecting airline operating economics. Fuel prices are particularly sensitive to worldwide political instability and economic uncertainty. Beginning in 2003, fuel prices increased as a result of the invasion and occupation of Iraq; political unrest in other oil-producing countries; the rising demand for fuel in the growing economies of China, India, and other developing countries; and other factors influencing the demand for and supply of oil. By mid-2008, average fuel prices were three times higher than they were in mid-2004 and represented the largest item of airline operating expense, accounting for between 30% and 40% of expenses for most airlines. Fuel prices fell sharply in the second half of 2008 as demand declined worldwide, but have since increased as global demand has increased. In 2011 and 2012, political instability and conflicts in North Africa and the Middle East contributed to further volatility in fuel prices. During 2013 and 2014, fuel prices have remained relatively stable.

Airline industry analysts hold differing views on how oil and aviation fuel prices may change in the near term. However, there is widespread agreement that fuel prices are likely to remain high relative to historical levels and to increase over the long term as global energy demand increases in the face of finite and increasingly expensive oil supplies.

Aviation fuel prices will continue to affect airfares, and therefore passenger numbers, airline profitability, and the ability of airlines to provide service. Airline operating costs will also be affected as regulatory costs are imposed on air travel and the airline industry as part of efforts to reduce aircraft emissions contributing to global climate change.

Capacity of the national air traffic control system. Demands on the national air traffic control system have, in the past, caused delays and operational restrictions affecting airline schedules and passenger traffic. The FAA is gradually implementing its Next Generation Air Transport System (NextGen) air traffic management programs to modernize and automate the guidance and communications equipment of the air traffic control system and enhance the use of airspace and runways through improved air navigation aids and procedures. Since 2007, air traffic delays decreased as a result of reduced numbers of aircraft operations, but as airline travel demand increases in the future, flight delays and restrictions may be expected.

Capacity of Boston-Logan International Airport. In addition to any future constraints that may be imposed by the national air traffic control and airport systems, future growth in airline traffic at the Airport will depend on the capacity at the Airport itself. According to Authority management, the Airport has sufficient airfield and terminal capacity to accommodate the assumed level of passenger traffic that underlies the financial forecasts through FY 2018 (the final year of the forecast period).

Airline Rents and Fees

The Authority expects to continue to calculate airline rents and fees generally on the basis of existing rate-making procedures, as documented in the Authority's computerized financial model for calculating annual airlines rates and charges, and the Authority's booklet titled "Preliminary FY14 Commercial Aviation Rates". Terminal rentals are calculated using a "commercial compensatory" methodology, with

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the Authority recovering a portion of the allocated operating expenses and capital costs for each terminal through terminal rental revenues. Where applicable, the Authority's lease agreements with air carriers for terminal space at the Airport state that the Authority may revise rental rates periodically, at the Authority's discretion, to recover the actual direct and indirect capital and operating costs for such leased space. The landing fee rate is calculated on a "cost center residual" basis, with the allocated operating and capital costs for the airfield area, net of certain revenues generated from miscellaneous activities on the airfield, divided by the scheduled airlines' landed weight.

Parking Facilities and Rates

Automobile parking fees are a major source of operating revenue and in FY 2013 represented approximately 23.1% of total Authority Revenues (or 26.7% of Airport Properties Revenues). The Authority's financial forecasts reflect an increase of \$2 in the maximum daily parking rates at all of the Authority's on-Airport parking lots (both the short-term terminal area lots and the long-term lot) effective July 1, 2014, with a further \$3 increase effective July 1, 2016. Parking rates are not expected to be adjusted at the Authority's off-Airport Logan Express lots.

Operating Expenses

The Authority incurs operating expenses when maintaining, repairing and operating the Airport Properties. Such expenses generally include salaries and benefits, materials and supplies, repair, maintenance, services, professional fees, utilities, insurance, and other miscellaneous expenses, as well as administrative expense allocable to the Airport Properties. Operating expenses are allocated to each cost center, including airfield and terminal cost centers, for cost recovery purposes through the airline rentals and fees.

Implementation of the FY 2014-FY 2018 Capital Program

The forecast of Airport Properties Net Revenues incorporates the impact on Revenues and operating expenses of projects intended to be developed at the Authority's Airport Properties as part of the FY 2014-FY 2018 Capital Program (including projects that are proposed to be funded with a portion of the proceeds of the Series 2014 Bonds and the Authority's planned Series 2017 Bonds, which are expected to be issued under the terms of the 1978 Trust Agreement). Other funding sources for projects in the FY 2014-FY 2018 Capital Program include federal grants, PFCs, CFCs, the Authority's internally generated capital, and tenant and third party financing.

In the event that such FY 2014-FY 2018 Capital Program projects are not implemented, the associated Revenues and operating expenses would not be realized. See the section of Appendix A to the Official Statement titled "Capital Program" for a detailed discussion of the FY 2014-FY 2018 Capital Program costs and funding sources.

The CFC Program and the Rental Car Center

The most significant new facility at the Airport is the Rental Car Center and associated facilities, located in the Southwest Service Area of the Airport, which was opened for service in September 2013. The primary source of funding for the Rental Car Center was the Authority's Special Facilities Revenue Bonds (ConRAC Project), Series 2011A and Series 2011B (collectively, the 2011 CFC Bonds), which were issued

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in the aggregate par amount of \$214.1 million. These bonds are not secured by a pledge of Authority Revenues under the 1978 Trust Agreement, but by a pledge of the Authority's CFC revenue stream. (Conversely, Revenues of the Authority as defined in the 1978 Trust Agreement are not pledged to the payment of debt service on the Authority's bonds issued under the terms of its CFC Trust Agreement.)

The rental car customer CFC was initiated by the Authority on December 1, 2008 at the level of \$4.00 per rental car transaction day. The CFC rate was subsequently increased to \$6.00 on December 1, 2009, and is currently at the level. The Authority collected \$29.4 million in CFC revenues during FY 2013.

CFCs are excluded from the Revenue totals forecast herein because the Authority excludes CFCs from Revenues, as defined in the 1978 Trust Agreement, under the terms of the 19th Supplemental Agreement to the 1978 Trust Agreement. CFC revenues are pledged as special facility revenues under the Authority's CFC Trust Agreement entered into in connection with the issuance of the 2011 CFC Bonds.

Certain elements of the Rental Car Center development do, however, impact Net Revenues as defined under the 1978 Trust Agreement. The Authority is responsible for operating and performing routine maintenance on common use areas of the building, and for providing security in the building and surrounding areas. The rental car companies pay a building rental to cover those costs. Additionally, the rental car companies pay a Common Airport Transit System (CATS) fee for their allocated share of the costs of providing the Airport terminal area busing system. Both of these revenue sources, as well as the ground rentals that the rental car companies pay for the land under the Rental Car Center, are Revenues of the Authority under the terms of the 1978 Trust Agreement.

Similarly, the Authority's maintenance and operating costs incurred in the Rental Car Center are operating expenses of the Authority in accordance with the 1978 Trust Agreement.

Tenant and Third Party Funded Projects

In addition to internally generated funds, grants, PFC revenues (including commercial paper anticipated to be repaid with PFC revenues, and proceeds from bonds previously issued under the terms of the Authority's PFC Trust Indenture), and Bonds issued under the terms of the 1978 Trust Agreement, the Authority also intends to fund certain capital projects using funds from tenants or third parties, or from revenue sources that are not included in Revenues, as defined in the 1978 Trust Agreement. There are two such projects in the Authority's FY 2014-FY 2018 Capital Program related to the Airport Properties – airline improvements in Terminal C related to the JetBlue expansion (\$100 million), and airline improvements in Terminal B related to the merger of American Airlines and US Airways (\$125 million). There are also third party funded projects in the Authority's non-aviation properties.

Generally, the Authority would not undertake tenant and third party projects if funding from those sources was not available. However, because the two airline projects in Terminal B and Terminal C noted above are expected to be important for efficient Airport operations, the Authority may investigate alternative financing approaches using parity bonds under the 1978 Trust Agreement, PFCs, the Authority's internally generated funds, or a combination of these sources, to the extent tenant or other third party funding is not available or is insufficient to finance the entire project cost.

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Passenger Facility Charges

At various times since 1999, the Authority has issued PFC Revenue Bonds on a “stand alone” basis under the terms of its PFC Trust Agreement. Subsequent to the payment of its scheduled PFC Revenue Bond principal payment on July 1, 2014, the Authority will have \$92.7 million in principal amount of such bonds outstanding, in three separate series, with final maturity in 2017. Such bonds are not secured by Authority Revenues under the terms of the 1978 Trust Agreement. Debt service on the PFC Revenue Bonds is paid from the Authority’s PFC revenue stream.

PFC revenues of the Authority that are paid by passengers enplaned at the Airport (and interest income thereon) are pledged to the payment of debt service on bonds issued under the terms of the Authority’s PFC Trust Agreement (including the Series 2007 PFC Bonds, and the Series 2010 PFC Bonds). These PFC revenues are not Revenues of the Authority as defined in the Authority’s 1978 Trust Agreement, and thus, PFCs are not pledged to the payment of debt service on the Series 2014 Bonds or any of the Authority’s other currently outstanding Bonds issued under the 1978 Trust Agreement. (Conversely, Revenues of the Authority as defined in the 1978 Trust Agreement are not pledged to the payment of debt service on the Authority’s bonds issued under the terms of its PFC Trust Agreement.)

Effective October 1, 2005, the Authority received approval from the FAA to levy a PFC at the \$4.50 level per PFC-eligible enplaned passenger at the Airport. The Authority currently has approvals to collect and spend a total of \$1.35 billion in PFC revenue under the terms of seven separate FAA-approved PFC applications (as amended), with a projected PFC charge expiration date of November 1, 2021. PFC revenues are used to fund capital project costs on a pay-as-you-go basis, to pay debt service on the stand-alone PFC bonds and a portion of the special facility bonds debt service related to Terminal A, and to pay interest and repay principal on commercial paper related to PFC-eligible project costs. From inception of the Authority’s PFC program in 1993 through March 31, 2014, a total of \$896 million in PFC revenue has been collected by the Authority, including interest income on certain funds and accounts established under the Authority’s PFC Trust Agreement.

The Authority currently has its eighth PFC application under review by the FAA, and expects to file its ninth PFC application with the FAA by early August 2014. A Final Agency Decision from the FAA is expected by the fall of 2014 for its eighth application, and by the first quarter of calendar year 2015 for its ninth application. The Authority is seeking \$100.0 million and \$104.1 million in PFC collection and spending approval for certain projects as part of its eighth and ninth PFC applications, respectively. None of the projects proposed for funding with proceeds of the Series 2014 Bonds are included in the Authority’s eighth and ninth PFC applications, although one project (construction of a post-security corridor connecting Terminal C and Terminal E) is expected to be included in the Authority’s tenth PFC application, which is expected to be filed with the FAA during calendar year 2015.

The Authority’s Strategic Plan

The Authority is currently engaged in an 18-month effort to prepare a unified Strategic Plan for all of its facilities. With respect to its Aviation Properties, the key goal of the Strategic Plan is to identify the necessary improvements to its airside, landside, and ground access facilities that would allow Logan Airport to accommodate 40 million passengers. The Authority’s Board is expected to consider the Strategic Plan at its July 2014 meeting, after examining the strategic options and their associated

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potential capital expenditures, funding options, and incremental revenue and operating expense impacts. The strategic initiatives identified as part of the planning process are, for the most part, in addition to projects already included in the FY 2014-FY2018 Capital Program, and are consistent with improvements to be undertaken during the period through FY 2018.

During FY 2015, Authority management and staff will work to develop specific business plans designed to address and implement the strategic initiatives. As detailed business plans for each strategic initiative are developed, refined, and approved in the context of the then current operating environment and aviation activity levels, those projects will become part of future five-year rolling capital programs to be approved by the Authority's Board.

Worcester Regional Airport and Hanscom Field

On July 1, 2010 (the start of the Authority's FY 2011), the Authority acquired full ownership of Worcester Regional Airport from the City of Worcester. Hanscom Field, located principally in the Town of Bedford, Massachusetts, is a general aviation reliever airport for the Airport. The Authority has owned and operated Hanscom since 1974. Taken together, Worcester Regional Airport and Hanscom Field accounted for approximately 2.3% of the Authority's Airport Properties Revenues and 5.1% of its Airport Properties operating expenses in FY 2013.

SUMMARY OF RESULTS

Exhibit A presents forecast Airport Properties Revenues and operating expenses, the resultant forecast Airport Properties Net Revenues for FY 2014 through FY 2018, and the key assumptions that are significant to the forecasts, as prepared by Authority management. These forecasts assume that the airlines currently providing significant levels of service at the Airport will continue to provide uninterrupted service during the forecast period. The forecasts shown in Exhibit A are consistent with the sections of the table entitled "Forecasted Operating Results and Debt Service Coverage Under the 1978 Trust Agreement" (as included in the "Selected Financial Data" section of Appendix A of the Official Statement), which relate to Airport Properties Revenues and operating expenses. The information presented in Exhibit A is at a greater level of detail than that presented in the Official Statement, and separately presents information for the Airport, Hanscom Field, and Worcester Regional Airport. To the extent that line items differ between Exhibit A and the Authority's table, such variance is due to differences in the methods used to aggregate Revenues and operating expenses.

The Authority prepared these financial forecasts on the basis of information and assumptions that were assembled by the Authority. As discussed earlier, LeighFisher assisted the Authority in formulating certain assumptions and developing the forecasts of Airport Properties Net Revenues. The forecasts reflect the Authority's expected course of action during the forecast period and, in the Authority's judgment, based upon the assumptions described herein, present fairly the Authority's forecast financial results of the Airport Properties; however, there can be no assurance that such forecast results will be realized.

In addition to the payment of debt service on the Authority's Bonds issued under the terms of the 1978 Trust Agreement, the Authority is required to make deposits to the Payment in Lieu of Taxes Fund and the Maintenance Reserve Fund and to pay subordinate debt service on private placement debt issued to

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fund the acquisition of certain parcels of land. These amounts must be paid from the Net Revenues of the Airport Properties and other facilities. Our review does not address the amount of such payments nor assess the adequacy of the Authority's forecast Net Revenues to make such payments, as they are subordinate to the payment of debt service on the Series 2014 Bonds and the Authority's other Bonds issued under the terms of the 1978 Trust Agreement.

SENSITIVITY TEST

To test the sensitivity of the financial forecasts to hypothetical lower levels of air traffic activity, the Authority developed a sensitivity analysis projection in addition to the base forecast. The sensitivity analysis projection should not be considered a forecast of expected future results.

Exhibit B presents a summary of projected Aviation Properties Net Revenues under the hypothetical assumption that total passenger numbers for FY 2016 decrease by an amount proportionate to the decrease actually experienced at the Airport between calendar years 2001 and 2002 (i.e., 14.3%), with a subsequent rebound over the next two years – a 4.7% increase in FY 2017, followed by an 11.0% increase in FY 2018. Passenger activity at the Airport has followed this general trend of quickly rebounding following a sharp decline in each of the last three economic downturns – the economic recessions of the early 1990s and the early 2000s, and the downturn of 2008 and 2009.

All other assumptions under this sensitivity test are the same as for the base forecast, including the assumption that annual operating expenses are unchanged in the sensitivity test. It should be noted that, in the eventuality that passenger totals drop significantly, the Authority would likely undertake a program of operating cost reductions, as was the case in the aftermath of the September 11, 2001 terrorist attacks.

Under the sensitivity test, Airport Properties Net Revenues are projected to be 14.9% below the base case level in FY 2016, 12.5% below the base case level in FY 2017, and 4.9% below the base case level in FY 2018.

ASSUMPTIONS UNDERLYING THE FORECASTS

In our opinion, the assumptions underlying the Authority's base case financial forecasts provide a reasonable basis for the forecasts of Airport Properties Net Revenues and we believe that such forecasts appropriately reflect such assumptions. To the best of our knowledge, we believe that the Authority has taken into account all relevant factors material to the Airport Properties Net Revenues forecasts. We offer no opinion with regard to the forecasts of non-Airport Properties Net Revenues.

Any forecast is subject to uncertainties. Inevitably, some assumptions will not be realized and unanticipated events and circumstances may occur. Therefore, there are likely to be differences between the forecast and actual results, and those differences may be material. Neither LeighFisher nor any person acting on our behalf makes any warranty, expressed or implied, with respect to the information, assumptions, forecasts, opinions, or conclusions disclosed in this letter report. We have no responsibility to update this letter for events and circumstances occurring after the date of our review.

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We appreciate the opportunity to serve the Authority as the Airport Properties financial consultant on these proposed financings.

Respectfully submitted,


LEIGHFISHER

**KEY ASSUMPTIONS UNDERLYING FORECAST AIRPORT PROPERTIES REVENUES AND
OPERATING EXPENSES**

EXHIBIT A

Massachusetts Port Authority

Passenger Traffic and Airline Operations

1. The total number of passengers at Boston-Logan International Airport (the Airport) was 29.3 million in FY 2012 and 29.4 million in FY 2013. Passengers are forecast to total 30.4 million in FY 2014 (based on actual data for the first nine months of FY 2014). Passenger totals are forecast to increase by 1.5% in FY 2015 and thereafter, to approximately 32.3 million passengers in FY 2018, the last year of the forecast period.
2. The major network airlines currently providing significant levels of service at the Airport (including American Airlines, Delta Air Lines, and United Airlines) will continue to provide significant service at the Airport. There will be no sudden, significant reduction in passenger levels at the Airport because of airline mergers or liquidations.
3. The low cost carriers now operating at the Airport, and in particular JetBlue, will maintain or increase their current market presence at the Airport.

Bond Issuance and Debt Service

4. The fees and charges paid by the airlines are primarily calculated on a cost recovery basis. The airline revenue forecasts shown in Exhibit A are derived assuming that the new money portion of the Authority's Series 2014 Bonds is issued in the aggregate principal amount of \$103 million, at an interest rate of 5.5%, and with six months of capitalized interest. The Authority's debt management policy indicates that capitalized interest should be limited to two years unless the project construction period is for a longer time period.
5. No debt service savings are assumed associated with the issuance of the refunding portion of the Series 2014 Bonds.
6. During the forecast period, a further bond issue under the terms of the 1978 Trust Agreement is assumed to occur on July 1, 2017 to partially fund projects included in the FY 2014-2018 Capital Program, in the aggregate principal amount of \$214 million at an interest rate of 6.0%, and with a capitalized interest period of one year.

KEY ASSUMPTIONS UNDERLYING FORECAST AIRPORT PROPERTIES REVENUES AND OPERATING EXPENSES

EXHIBIT A (page 2 of 4)

Massachusetts Port Authority

PFC Program

7. The PFC Program will continue to be implemented in accordance with the Authority's seven approved PFC applications. The Authority filed its eighth PFC Application with the FAA in September 2013 (with a revised application filed in June 2014). The Authority expects to file its ninth PFC Application with the FAA by early August 2014.
8. PFC revenues are not pledged to the payment of debt service on the Series 2014 Bonds or any other of the Authority's Bonds issued under the 1978 Trust Agreement. Such Bonds are payable from and secured by a pledge of the Authority's general revenues, which do not include PFC revenues. Conversely, general revenues of the Authority are not pledged to the payment of debt service on the Authority's bonds issued under the terms of its PFC Trust Agreement.
9. PFC revenues generated during the forecast period will be sufficient to pay: (1) debt service as scheduled on the Authority's Series 2007 PFC Bonds and Series 2010 PFC Bonds, (2) interest on, and repay principal of, outstanding Commercial Paper notes issued to finance certain PFC projects, (3) certain PFC project costs on a pay-as-you-go basis, and (4) a portion of the debt service on the Series 2001 Special Facility Bonds issued to partially fund the construction of Terminal A (as provided for in the Authority's sixth PFC application approved by the FAA). The Authority's Series 1999 PFC Bonds are no longer outstanding.

Grants

10. Based on discussions with the FAA, the Authority expects to receive AIP entitlement and discretionary funds, and Voluntary Airport Low Emissions (VALE) grants, for all three airports totaling approximately \$71.2 million during the FY 2014 to FY 2018 period. Of this amount, approximately \$36.7 million has already been awarded by the FAA.
11. The Authority will receive approximately \$121 million in Transportation Security Administration (TSA) Other Transaction Agreement (OTA) grant funding for comprehensive upgrades to the checked baggage inspection system at the Airport. This grant funding has already been awarded by the TSA in two parts, and \$114 million of the total will be spent during the FY 2014 to FY 2018 period.

KEY ASSUMPTIONS UNDERLYING FORECAST AIRPORT PROPERTIES REVENUES AND OPERATING EXPENSES

EXHIBIT A (page 3 of 4)

Massachusetts Port Authority

Operating Expenses

12. Operating expenses at Logan Airport are projected to increase an average of approximately 4.7% per year over the forecast period (FY 2014 to FY 2018), reflecting increases of 5.5% and 5.1% in FY 2015 and FY 2016, respectively; followed by increases of 4.4% and 3.9% in FY 2017 and FY 2018, respectively. The operating expense forecasts account for the impact of projects included in the FY 2014-FY 2018 Capital Program that enter service prior to the end of FY 2018.

Airline Revenues

13. The calculation of the landing fee, terminal rental rates for all four unit terminals, and the checked bag screening fee, will continue to reflect current rate-making practices. If the Authority's policy regarding peak period pricing for the use of the airfield is triggered during the forecast period, it will have no impact on landing fee revenues or other revenues derived from rentals, fees, and charges paid by the airlines (i.e., the policy is "revenue neutral").
14. The Authority will include allocable asset amortization related to projects in the FY 2014 – FY 2018 Capital Program in the airline cost basis for computing airline terminal rentals and landing fees.

Nonairline Revenues

15. A \$2 increase in the maximum daily parking rate is assumed to be implemented on July 1, 2014, across all of the Authority's on-Airport public parking facilities. A further increase of \$3 in the maximum daily parking rate at all on-Airport facilities is assumed to be implemented on July 1, 2016 (the start of the Authority's FY 2017). Parking rates at the Authority's off-Airport Logan Express parking lots are assumed to remain unchanged.
16. The rental car privilege fee will remain at 10% of annual gross rental car revenues and minimum annual guaranteed payments will remain unchanged.
17. Other concession revenues will increase in line with the increase in passenger enplanements, and as a result of price increases.
18. In the forecasts, the TSA is assumed to pay for office space and other miscellaneous space it occupies in the terminals, but not for space it occupies associated with security screening of passengers and baggage.

KEY ASSUMPTIONS UNDERLYING FORECAST AIRPORT PROPERTIES REVENUES AND OPERATING EXPENSES

EXHIBIT A (page 4 of 4)

Massachusetts Port Authority

CFC Program

19. CFC revenues are not pledged to the payment of debt service on the Series 2014 Bonds or any other of the Authority's Bonds issued under the 1978 Trust Agreement. Such Bonds are payable from and secured by a pledge of the Authority's general revenues (which exclude CFC revenues). Conversely, general revenues of the Authority are not pledged to the payment of debt service on the Authority's bonds issued under the terms of its CFC Trust Agreement.

Rental Car Center

20. The Authority incurs operating and routine maintenance expenses associated with the day-to-day operation of the Rental Car Center. Pursuant to its lease agreements with the rental car companies associated with the development of the Rental Car Center, the Authority collects building and ground rental revenues from the rental car companies operating in the Rental Car Center. The rental car companies also pay Common Airport Transit System (CATS) fees associated with their allocated share of the Authority's terminal-area busing system. The building and ground rental revenues, CATS fees, and the Authority's operating expenses for the Rental Car Center are all Revenues and operating expenses, respectively, under the terms of the 1978 Trust Agreement.
21. Major maintenance of the Rental Car Center is funded through a separate Maintenance Reserve Fund established under the terms of the CFC Trust Agreement. Major maintenance expenditures, which are not expected to be incurred for several years (as the Rental Car Center opened for service in September 2013), would not be Authority expenses under the terms of the 1978 Trust Agreement.

Sensitivity Test

22. The underlying assumptions for Exhibit B (Projected Airport Properties Revenues and Operating Expenses under the sensitivity test) are identical to those underlying the forecast shown in Exhibit A, except that annual passenger numbers during FY 2016 to FY 2018 are lower under the sensitivity case. This results in lower Logan Airport revenues (and lower revenues for the Airport Properties in total) under the sensitivity test than in the base forecast case.

Exhibit A
(Page 1 of 2)
FORECAST AIRPORT PROPERTIES REVENUES AND OPERATING EXPENSES
Massachusetts Port Authority
For Fiscal Years Ending June 30
(in thousands)

The forecasts presented in this exhibit were prepared using information from the sources indicated and assumptions provided by, or reviewed with and agreed to by, Authority management, as described in the accompanying text. Inevitably, some of the assumptions used to develop the forecasts will not be realized and unanticipated events and circumstances may occur. Therefore, there are likely to be differences between the forecast and actual results, and those differences may be material.

	Forecast				
	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
Logan Airport total passengers	30,441	30,898	31,361	31,832	32,309
<i>Percentage change</i>		1.5%	1.5%	1.5%	1.5%
AIRPORT PROPERTIES REVENUES					
Boston Logan International Airport					
Airline Revenues					
Scheduled Airline Landing Fees	\$ 89,368	\$ 93,674	\$ 98,969	\$ 102,051	\$ 107,474
Non-Tenant Landing Fees	2,301	2,347	2,394	2,442	2,491
Aircraft Parking	2,028	2,032	2,052	2,073	2,094
Terminal Rentals and Fees (a)	126,524	130,462	139,687	146,392	154,133
	<u>\$ 220,221</u>	<u>\$ 228,515</u>	<u>\$ 243,103</u>	<u>\$ 252,957</u>	<u>\$ 266,192</u>
Commissions & Parking Revenues					
Terminal Concessions	\$ 33,099	\$ 31,909	\$ 32,340	\$ 32,753	\$ 33,112
Automobile Parking	133,940	142,130	144,184	161,182	163,521
Rental Car	27,470	26,680	27,080	27,486	27,898
Ground Transportation	7,705	7,528	7,651	7,776	7,904
Other Commissions	6,425	6,213	6,213	6,213	6,213
	<u>\$ 208,640</u>	<u>\$ 214,459</u>	<u>\$ 217,467</u>	<u>\$ 235,409</u>	<u>\$ 238,647</u>
Other Revenues					
Building and Ground Rentals	\$ 26,998	\$ 29,099	\$ 29,501	\$ 29,909	\$ 30,324
Hanger and Cargo Rentals	20,649	20,410	20,819	19,465	19,855
Shuttle Buses	11,913	14,037	14,247	14,461	14,678
Sale of Utilities	15,742	16,417	17,813	19,772	21,156
Miscellaneous (b)	9,209	7,194	7,307	7,422	7,539
	<u>\$ 84,511</u>	<u>\$ 87,157</u>	<u>\$ 89,686</u>	<u>\$ 91,030</u>	<u>\$ 93,552</u>
Subtotal - Boston Logan	<u>\$ 513,371</u>	<u>\$ 530,132</u>	<u>\$ 550,257</u>	<u>\$ 579,396</u>	<u>\$ 598,392</u>
<i>Percentage change</i>		3.3%	3.8%	5.3%	3.3%
Other airports in the Authority's system					
Hanscom Field	\$ 10,812	\$ 12,225	\$ 13,181	\$ 13,500	\$ 14,096
Worcester Regional Airport	1,173	1,125	1,471	1,714	1,790
Subtotal - other airports	<u>\$ 11,985</u>	<u>\$ 13,350</u>	<u>\$ 14,652</u>	<u>\$ 15,215</u>	<u>\$ 15,886</u>
Total Revenues	<u>\$ 525,356</u>	<u>\$ 543,482</u>	<u>\$ 564,909</u>	<u>\$ 594,611</u>	<u>\$ 614,278</u>
<i>Percentage change</i>		3.5%	3.9%	5.3%	3.3%

Exhibit A

(Page 2 of 2)

FORECAST AIRPORT PROPERTIES REVENUES AND OPERATING EXPENSES**Massachusetts Port Authority**

For Fiscal Years Ending June 30

(in thousands)

	Forecast				
	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
AIRPORT PROPERTIES OPERATING EXPENSES					
Boston Logan International Airport					
Landing Field	\$ 63,467	\$ 66,400	\$ 69,733	\$ 72,817	\$ 75,665
Terminal Building	114,892	120,373	126,854	133,348	139,025
Hangar and Cargo buildings	6,782	7,120	7,537	7,994	8,370
Automobile Parking	61,731	64,598	67,873	70,942	73,752
Non-aeronautical (c)	39,060	43,076	44,822	45,452	46,575
Consolidated Rental Car Facility	8,469	8,890	9,408	9,971	10,438
Regional Carrier and General Aviation Facilities	1,252	1,312	1,382	1,452	1,514
Subtotal - Boston Logan	\$ 295,654	\$ 311,769	\$ 327,609	\$ 341,976	\$ 355,340
<i>Percentage change</i>		5.5%	5.1%	4.4%	3.9%
Other airports in the Authority's system					
Hanscom Field	\$ 9,598	\$ 10,823	\$ 11,365	\$ 11,820	\$ 12,263
Worcester Regional Airport	6,877	7,829	8,204	8,542	8,860
Subtotal - other airports	\$ 16,476	\$ 18,653	\$ 19,569	\$ 20,362	\$ 21,123
Total Operating Expenses	\$ 312,129	\$ 330,421	\$ 347,178	\$ 362,338	\$ 376,464
<i>Percentage change</i>		5.9%	5.1%	4.4%	3.9%
AIRPORT PROPERTIES NET REVENUES	\$ 213,227	\$ 213,061	\$ 217,731	\$ 232,273	\$ 237,814
<i>Percentage change</i>		-0.1%	2.2%	6.7%	2.4%

- (a) Includes charges for baggage screening facilities. Increase in FY 2016 reflects completion of certain terminal projects and expected increase in rented space.
- (b) Includes subtenant fees, conduit fees, operating grants and other items.
- (c) Including expenses for other unrecoverable items, such as budget contingency.

Notes

- The fees and charges paid by the airlines are primarily calculated on a cost recovery basis. The airline revenue forecasts shown in this Exhibit A are derived assuming that the new money portion of the Authority's Series 2014 Bonds is issued in the aggregate amount of approximately \$103 million, at a rate of 5.5%. Six months of capitalized interest is assumed for the Series 2014 Bonds. No debt service savings are assumed with respect to the issuance of the refunding portion of the Series 2014 Bonds. The forecast also reflects a planned issuance of Bonds under the 1978 Trust Agreement in July 2017 in the aggregate amount of approximately \$214 million, at a rate of 6.0% and with 12 months of capitalized interest.
- Amounts in the columns may not add to the subtotals and totals because of rounding.

Source: Massachusetts Port Authority.

Exhibit B
 (Page 1 of 2)
PROJECTED AIRPORT PROPERTIES REVENUES AND OPERATING EXPENSES
SENSITIVITY SCENARIO
Massachusetts Port Authority
 For Fiscal Years Ending June 30
 (in thousands)

The projections presented in this exhibit were prepared using information from the sources indicated and assumptions provided by, or reviewed with and agreed to by, Authority management, as described in the accompanying text. Inevitably, some of the assumptions used to develop the projections will not be realized and unanticipated events and circumstances may occur. Therefore, there are likely to be differences between the projected and actual results, and those differences may be material.

	Projected				
	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
Logan Airport total passengers	30,441	30,898	26,479	27,724	30,774
<i>Percentage change</i>		1.5%	-14.3%	4.7%	11.0%
AIRPORT PROPERTIES REVENUES					
Boston Logan International Airport					
Airline Revenues					
Scheduled Airline Landing Fees	\$ 89,368	\$ 93,674	\$ 98,969	\$ 102,051	\$ 107,474
Non-Tenant Landing Fees	2,301	2,347	2,394	2,442	2,491
Aircraft Parking	2,028	2,032	2,052	2,073	2,094
Terminal Rentals and Fees (a)	126,524	130,462	139,687	146,391	154,133
	<u>\$ 220,221</u>	<u>\$ 228,515</u>	<u>\$ 243,103</u>	<u>\$ 252,957</u>	<u>\$ 266,192</u>
Commissions & Parking Revenues					
Terminal Concessions	\$ 33,099	\$ 31,909	\$ 27,299	\$ 28,521	\$ 30,827
Automobile Parking	133,940	142,130	123,238	141,632	156,213
Rental Car	27,470	26,680	22,864	23,939	26,572
Ground Transportation	7,705	7,528	6,461	6,774	7,529
Other Commissions	6,425	6,213	5,231	5,398	5,911
	<u>\$ 208,640</u>	<u>\$ 214,459</u>	<u>\$ 185,093</u>	<u>\$ 206,265</u>	<u>\$ 227,051</u>
Other Revenues					
Building and Ground Rentals	\$ 26,998	\$ 29,099	\$ 29,501	\$ 29,909	\$ 30,324
Hanger and Cargo Rentals	20,649	20,410	20,819	19,465	19,855
Shuttle Buses	11,913	14,037	14,247	14,461	14,678
Sale of Utilities	15,742	16,417	17,813	19,772	21,156
Miscellaneous (b)	9,209	7,194	7,307	7,422	7,539
	<u>\$ 84,511</u>	<u>\$ 87,157</u>	<u>\$ 89,686</u>	<u>\$ 91,030</u>	<u>\$ 93,552</u>
Subtotal - Boston Logan	<u>\$ 513,371</u>	<u>\$ 530,132</u>	<u>\$ 517,882</u>	<u>\$ 550,251</u>	<u>\$ 586,795</u>
<i>Percentage change</i>		3.3%	-2.3%	6.3%	6.6%
Other airports in the Authority's system					
Hanscom Field	\$ 10,812	\$ 12,225	\$ 13,181	\$ 13,500	\$ 14,096
Worcester Regional Airport	1,173	1,125	1,471	1,714	1,790
Subtotal - other airports	<u>\$ 11,985</u>	<u>\$ 13,350</u>	<u>\$ 14,652</u>	<u>\$ 15,215</u>	<u>\$ 15,886</u>
Total Revenues	<u>\$ 525,356</u>	<u>\$ 543,482</u>	<u>\$ 532,535</u>	<u>\$ 565,466</u>	<u>\$ 602,681</u>
<i>Percentage change</i>		3.5%	-2.0%	6.2%	6.6%

Exhibit B

(Page 2 of 2)

**PROJECTED AIRPORT PROPERTIES REVENUES AND OPERATING EXPENSES
SENSITIVITY SCENARIO****Massachusetts Port Authority**

For Fiscal Years Ending June 30

(in thousands)

	Projected				
	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
AIRPORT PROPERTIES OPERATING EXPENSES					
Boston Logan International Airport					
Landing Field	\$ 63,467	\$ 66,400	\$ 69,733	\$ 72,817	\$ 75,665
Terminal Building	114,892	120,373	126,854	133,348	139,025
Hangar and Cargo buildings	6,782	7,120	7,537	7,994	8,370
Automobile Parking	61,731	64,598	67,873	70,942	73,752
Non-aeronautical (c)	39,060	43,076	44,822	45,452	46,575
Consolidated Rental Car Facility	8,469	8,890	9,408	9,971	10,438
Regional Carrier and General Aviation Facilities	1,252	1,312	1,382	1,452	1,514
Subtotal - Boston Logan	\$ 295,654	\$ 311,769	\$ 327,609	\$ 341,976	\$ 355,340
<i>Percentage change</i>		5.5%	5.1%	4.4%	3.9%
Other airports in the Authority's system					
Hanscom Field	\$ 9,598	\$ 10,823	\$ 11,365	\$ 11,820	\$ 12,263
Worcester Regional Airport	6,877	7,829	8,204	8,542	8,860
Subtotal - other airports	\$ 16,476	\$ 18,653	\$ 19,569	\$ 20,362	\$ 21,123
Total Operating Expenses	\$ 312,129	\$ 330,421	\$ 347,178	\$ 362,338	\$ 376,464
<i>Percentage change</i>		5.9%	5.1%	4.4%	3.9%
AIRPORT PROPERTIES NET REVENUES	\$ 213,227	\$ 213,061	\$ 185,357	\$ 203,128	\$ 226,218
<i>Percentage change</i>		-0.1%	-13.0%	9.6%	11.4%

(a) Includes charges for baggage screening facilities. Increase in FY 2016 reflects completion of certain terminal projects and expected increase in rented space.

(b) Includes subtenant fees, conduit fees, operating grants and other items.

(c) Including expenses for other unrecoverable items, such as budget contingency.

Notes

1. The fees and charges paid by the airlines are primarily calculated on a cost recovery basis. The airline revenue forecasts shown in this Exhibit A are derived assuming that the new money portion of the Authority's Series 2014 Bonds is issued in the aggregate amount of approximately \$103 million, at a rate of 5.5%. Six months of capitalized interest is assumed for the Series 2014 Bonds. No debt service savings are assumed with respect to the issuance of the refunding portion of the Series 2014 Bonds. The forecast also reflects a planned issuance of Bonds under the 1978 Trust Agreement in July 2017 in the aggregate amount of approximately \$214 million, at a rate of 6.0% and with 12 months of capitalized interest.

2. Amounts in the columns may not add to the subtotals and totals because of rounding.

Source: Massachusetts Port Authority.

APPENDIX E

SUMMARY OF CERTAIN PROVISIONS OF THE 1978 TRUST AGREEMENT

The following summary does not purport to be complete and is subject to all of the terms and conditions of the 1978 Trust Agreement, to which reference is hereby made, the form of which is available for examination at the offices of the Authority and the Trustee. The summary makes use of terms defined in the 1978 Trust Agreement, certain of which are also defined below.

Pledge Effected by the 1978 Trust Agreement (Sections 701, 601, 507 and 507A)

Payment of the principal, interest and redemption premium on the Bonds is secured by a pledge of the Revenues, in the manner and to the extent set forth in the 1978 Trust Agreement. See "SECURITY FOR THE 2014 BONDS -- General." The Enabling Act provides that the Authority is authorized in the 1978 Trust Agreement to pledge its tolls and other revenues, over and above the amounts necessary to pay current expenses and to provide reserves therefor, to the payment of the interest on and principal of its Bonds. The Enabling Act further provides that such pledge is valid and binding when made, and that the revenues so pledged shall immediately be subject to the lien of such pledge without physical delivery thereof or further act, and such lien shall be valid and binding as against all parties having claims of any kind irrespective of whether such parties have notice thereof. The Bonds issued under the 1978 Trust Agreement are not a debt or obligation of the Commonwealth or of any political subdivision thereof but are payable solely from the Revenues pledged for their payment and certain Funds and Accounts created by the 1978 Trust Agreement.

The 1978 Trust Agreement provides that the moneys in all Funds and Accounts which are held by the Authority shall be subject to a lien and charge in favor of the Trustee and the holders of the Bonds to the same extent as provided with respect to moneys deposited with the Trustee. All moneys deposited with the Trustee as required by the 1978 Trust Agreement shall be held by the Trustee in trust and applied as provided in the 1978 Trust Agreement and, pending such application, shall be subject to a lien and charge in favor of the Trustee and the holders of the outstanding Bonds on the terms and conditions set forth therein until disbursed.

The 1978 Trust Agreement provides that amounts, if any, deposited in a separate account of the Operating Fund created under the 1978 Trust Agreement which represent payments in respect of pension obligations of the Authority will, upon the occurrence of an event of default under the 1978 Trust Agreement, first be applied to present and accrued pension benefits of the Authority's employees. The 1978 Trust Agreement further provides for the payment of the Authority's obligations in respect of post-retirement health benefits to a separate trustee or into a separate account of the Operating Fund. Amounts, if any, deposited in such separate account will, upon the occurrence of an event of default under the 1978 Trust Agreement, first be applied to present and accrued post-retirement health benefits of the Authority's employees.

Establishment of Funds and Accounts (Sections 503, 209 and 401)

The 1978 Trust Agreement creates a Revenue Fund, an Operating Fund (which includes a separate Self-Insurance Account, a separate pension account and a separate post-retirement health benefits account), an Interest and Sinking Fund (which includes three separate accounts, namely, a Bond Service Account, a Redemption Account and a Reserve Account, and may also include one or more Term Bond Investment Accounts established by resolution of the Authority for a subsequent Series of Bonds), a Port Properties Fund, a Maintenance Reserve Fund, a Payment in Lieu of Taxes Fund, a Capital Budget Fund and an Improvement and Extension Fund (which includes separate Rebate Funds pertaining to each Series of Bonds, separate principal, interest and escrow accounts relating to a subordinated debt financing of the Authority, payment and rebate accounts relating to the tax-exempt commercial paper program of the Authority, and such other accounts as the Authority may from time to time establish). The 1978 Trust Agreement also provides for a Construction Fund and for separate Project Accounts within such Fund.

The Authority holds and administers in trust the Revenue Fund, the Operating Fund (except the Self-Insurance Account, the pension account and the post-retirement health benefits account) and the Improvement and Extension Fund. All of the other Funds and Accounts are held and administered by the Trustee.

Application of Revenues

Under the 1978 Trust Agreement all Revenues are to be deposited, daily as far as practicable, into the Revenue Fund held by the Authority.

Operating Fund (Section 506) -- As often as practicable the Authority shall transfer from the Revenue Fund to the Operating Fund all Revenues on deposit therein. The Authority will pay when due all Operating Expenses from the Operating Fund.

On the seventh business day of each month the Authority is required to make transfers from the moneys on deposit in the Operating Fund as of the seventh business day of such month as follows:

- (i) to the trustee of the Authority's pension plan, one-twelfth (1/12) of the Authority's actuarially determined annual pension expense;
- (ii) to a separate trustee or to a special separate post-retirement health benefit account, one-twelfth (1/12) of the Authority's actuarially determined annual post-retirement health expense; and
- (iii) to the Trustee for deposit in the Self-Insurance Account, amounts substantially as recommended by the Authority's Risk Management Consultant.

After (x) paying Operating Expenses, (y) making any required transfers to the trustee of the Authority's pension fund, to the trustee for the Authority's post-retirement health benefit account and to the Trustee for deposit in the Self-Insurance Account, and (z) retaining in the

Operating Fund such amount as the Authority may deem necessary (provided that the balance retained therein does not exceed 15% of annual Operating Expenses established in the Annual Budget of the Authority), the Authority is required on the seventh business day of each month to transfer the balance in the Operating Fund to the Trustee for deposit in the following Funds and Accounts in the following order (no transfer to be made into any Fund or Account until there shall have been deposited in the next preceding Fund or Account the full amount required):

(1) Interest and Sinking Fund (Sections 510 and 522) -- Amounts in this Fund will be applied to the payment of the Bonds and any additional Bonds which may be issued in the future. Such Bonds which may be issued in the future are hereinafter referred to as "Additional Bonds".

(i) *Bond Service Account*: There shall be deposited in this Account the amount needed to make the sum therein, together with any amounts transferred from the Construction Fund equal to (a) interest accrued and to accrue until the first day of the next month on all outstanding 2003 Bonds, 2005 Bonds, 2007 Bonds, 2008 Bonds, 2010 Bonds, 2012 Bonds, 2014 Bonds and any Additional Bonds, plus (b) principal accrued and to accrue until the first day of the next month on all serial 2003 Bonds, serial 2005 Bonds, serial 2007 Bonds, serial 2008 Bonds, serial 2010 Bonds, serial 2012 Bonds, serial 2014 Bonds and any serial Additional Bonds which will become payable within the next year.

(ii) *Redemption Account*: There shall be deposited in this Account the amount needed to make the amount deposited therein equal to the Amortization Requirements, if any, for such fiscal year on all outstanding term 2003 Bonds, term 2005 Bonds, term 2007 Bonds, term 2008 Bonds, term 2010 Bonds, term 2012 Bonds, term 2014 Bonds, and any term Additional Bonds accrued and to accrue until the first day of the next month, plus an amount equal to any premium which would be payable on any date commencing with July 2 in such fiscal year and ending with July 1 in the following fiscal year, both inclusive, accrued or to accrue until the first day of the next month. If the balance remaining after making the deposit to the Bond Service Account shall not be sufficient to make the deposits into the Redemption Account and the Term Bond Investment Account, described below, the amount to be deposited in each Account shall be pro-rated in accordance with the respective amounts required.

(iii) *Term Bond Investment Account*: The 1978 Trust Agreement allows the Authority to provide for the payment of the principal of Additional Bonds issued as term Bonds through establishment of a Term Bond Investment Account. If a Term Bond Investment Account is established, monthly amounts would be deposited therein and invested in Government Obligations in accordance with the resolution authorizing such term Additional Bonds. No Term Bond Investment Account was established for any Series of outstanding Bonds, and none will be established for the 2014 Bonds.

(iv) *Reserve Account*: Upon issuance of any Bonds there shall be deposited in the Reserve Account an amount at least equal to one-half of the difference between (a) the increase in the maximum annual Principal and Interest Requirements on such Bonds and all then-outstanding Bonds, and (b) the amount, if any, in the Reserve Account in excess of the maximum annual Principal and Interest Requirements on all

then-outstanding Bonds. In addition, there shall be deposited in this Account each month a sum equal to one-sixtieth of the difference between (a) the maximum annual Principal and Interest Requirements for any fiscal year thereafter on account of all Bonds then outstanding, less (b) the sum of (x) the amount so deposited into the Reserve Account upon the issuance of such Bonds, and (y) any amount in the Reserve Account in excess of the maximum annual Principal and Interest Requirements on all then-outstanding Bonds prior to the issuance of such Bonds. If the amounts held on deposit in the Reserve Account exceed the maximum Principal and Interest Requirements for any fiscal year on account of all Bonds then outstanding, the excess shall be transferred to the Improvement and Extension Fund.

In lieu of making deposits to the Reserve Account as and at the times required by the 1978 Trust Agreement, the Authority, at its option, may satisfy all or any portion of such deposit requirement by providing to the Trustee (a) an irrevocable, unconditional letter of credit issued by a bank, savings and loan association or other provider of such letters of credit whose long-term obligations are rated in one of the two highest rating categories by Moody's Investors Service and Standard & Poor's, or (b) an insurance policy providing substantially equivalent liquidity as an irrevocable, unconditional letter of credit and issued by a municipal bond or other insurance company that is of sufficient credit quality to entitle debt backed by its insurance policy or surety bond to be rated in one of the two highest rating categories by Moody's Investors Service and Standard & Poor's.

(2) Maintenance Reserve Fund (Section 510) -- There shall be deposited each month in this Fund an amount equal to one-twelfth of 1% of the Replacement Cost of all Projects of the Authority as determined by the Consulting Engineer for the then current fiscal year, or such greater amount as may have been specified in the Annual Budget for such fiscal year; provided that the amount on deposit in the Maintenance Reserve Fund and not theretofore obligated shall not exceed 5% of the Replacement Cost of all Projects of the Authority. Such Replacement Cost as determined by the Consulting Engineers for fiscal year 2014 was \$4,400,021,000. The Authority's fiscal year 2014 annual budget includes \$59,945,000 to be deposited into this Fund.

(3) Payment in Lieu of Taxes Fund (Section 510) -- There shall be deposited in this Fund the amount required to make the balance in this Fund equal to the cumulative amount which should then be on deposit therein assuming the amounts payable in lieu of taxes on the next following payment dates were paid in equal monthly installments from the preceding payment dates under any agreements entered into pursuant to authorizing legislation.

(4) Capital Budget Fund (Section 510) -- There shall be deposited in this Fund amounts necessary to provide for the Capital Budget in each fiscal year as determined by the Authority, subject to increase or reduction by resolution of the Authority. Amounts may be withdrawn from the Capital Budget Fund for expenditure in accordance with the Capital Budget or as otherwise determined by the Authority.

(5) Improvement and Extension Fund (Section 510) -- Any balance of moneys in the Operating Fund after making required transfers to the Trustee for the above Funds and Accounts will be transferred to the Improvement and Extension Fund. Amounts may be withdrawn from the Improvement and Extension Fund for any lawful purpose of the Authority.

Application of Funds and Accounts

Operating Fund (Section 506) -- Operating Expenses, as determined in the Authority's Annual Budget, are paid from this Fund. Amounts deposited in the Self-Insurance Account in the Operating Fund are to be used to pay uninsured or self-insured losses.

Interest and Sinking Fund (Sections 511, 512, 514 and 519) -- Moneys in the Bond Service Account shall be applied to the payment of interest on the Bonds and any Additional Bonds and the principal amount of any Bonds and any Additional Bonds as the same become due.

Moneys in the Redemption Account shall be applied to the purchase (at not more than the current redemption price unless another price is set by the Authority) or redemption of the Bonds and any Additional Bonds. Unless previously applied to purchase Bonds and any Additional Bonds, the Trustee shall apply moneys in such Account to meeting Amortization Requirements of the Bonds or any Additional Bonds on each July 1 when due. Moneys deposited in the Redemption Account shall be applied, first, to the purchase or redemption of term Bonds and any term Additional Bonds of each Series outstanding to the extent of their respective Amortization Requirements for the then current fiscal year plus the applicable premium, if any, and thereafter, at the option of the Authority, to the purchase or redemption of Bonds and any Additional Bonds.

Moneys in the Term Bond Investment Account, if such an account shall be created, shall be applied in the retirement of any applicable Series of term Additional Bonds required to be redeemed by either redemption or, at the direction of the Authority, by purchase at a price not exceeding the next applicable redemption price, or to the purchase of Government Obligations to be applied on the maturity date to payment of such Additional Bonds.

Moneys in the Reserve Account shall be used by the Trustee to pay interest, principal of any serial Bonds, and Amortization Requirements with respect to term Bonds, or to make deposits to a Term Bond Investment Account, whenever and to the extent that the Bond Service Account and the Redemption Account or the Term Bond Investment Account are insufficient for such purposes.

If at any time after so applying the Reserve Account, moneys held in the Bond Service Account or the Redemption Account of the Interest and Sinking Fund shall be insufficient for the payment of the principal or premium of, or interest or Amortization Requirements on the Bonds and any Additional Bonds as the same become due, such insufficiency shall be made up by transfers from the Improvement and Extension Fund, the Capital Budget Fund, the Payment in Lieu of Taxes Fund and the Maintenance Reserve Fund, in that order.

Maintenance Reserve Fund (Section 516) -- Moneys in this Fund are to be applied to pay for (i) renewals, reconstruction and replacement of any facilities of the Authority, (ii) acquiring and installing or replacing equipment, (iii) unusual or extraordinary maintenance or repairs, (iv) repairs or replacements for which the proceeds of insurance are inadequate, and (v) transfers to the Bond Service Account and Redemption Account when these Accounts are insufficient to pay the principal or premium, or interest or Amortization Requirements on the Bonds and any

Additional Bonds, or for making required deposits to any Term Bond Investment Account, as they become due.

Payment in Lieu of Taxes Fund (Section 517) -- Moneys in this Fund will be used to make payments in lieu of taxes pursuant to agreements entered into by the Authority pursuant to statute or, as provided in the 1978 Trust Agreement, payment of a shortfall in debt service on the Bonds.

Capital Budget Fund (Section 517A) -- Moneys in this Fund are to be disbursed in accordance with any Capital Budget adopted by the Authority. Amounts in this Fund may be withdrawn to the extent not previously obligated. The Authority may transfer amounts from the Improvement and Extension Fund to this Fund as it sees fit.

Improvement and Extension Fund (Section 518) -- Moneys in this Fund may be used by the Authority for any lawful purpose, including, without limitation, transfer to any other Fund or Account. The resolutions of the Authority pertaining to each outstanding Series of Bonds created within the Improvement and Extension Fund as segregated accounts separate Rebate Funds for such Bonds, each to be held for the sole benefit of the United States of America. Excess Earnings (as defined in such resolutions) will be deposited in Rebate Funds and used exclusively to make rebate payments to the United States of America. To the extent of any deficiency in any Rebate Fund, such payments will be made out of the Operating Fund and other available moneys of the Authority.

If then permitted by law, moneys held for the credit of the Improvement and Extension Fund may be pledged to the payment of principal of and interest on notes or other obligations issued for any purpose for which moneys in such Fund may be disbursed. The Improvement and Extension Fund or portions thereof have been and may be pledged to secure certain obligations of the Authority. See “APPENDIX A– Other Obligations—Subordinated Revenue Bonds and – Commercial Paper.

Covenants as to Fees and Charges (Section 501)

In the 1978 Trust Agreement the Authority covenants:

(i) To charge such tolls, rates, fees, rentals and other charges as from time to time may be necessary so that the Revenues in each fiscal year will at least equal in such fiscal year the greater of (a) an amount sufficient to provide funds for Operating Expenses for such fiscal year plus an amount equal to 125% of Principal and Interest Requirements on all outstanding Bonds during such fiscal year (excluding capitalized interest payable from the Construction Fund), or (b) an amount sufficient to provide funds for Operating Expenses for such fiscal year, to make required deposits to the Interest and Sinking Fund, to make payments to the Commonwealth, if any, required by the Enabling Act on account of the Port Properties, to make required deposits to the Maintenance Reserve Fund, the Payment in Lieu of Taxes Fund and the Capital Budget Fund, and to provide amounts required to be deposited to the Improvement and Extension Fund pursuant to any supplement to the 1978 Trust Agreement which may be entered into

by the Trustee and the Authority providing for the issuance of separately secured obligations.

If in any year the Revenues shall be less than the amounts required by the preceding paragraphs, the Authority will cause recognized experts, other than the Consulting Engineers, in the field of estimating revenues of a facility or element of a facility to which the recommendations relate, to recommend revised schedules of tolls, rates, fees, rentals and other charges; and if the Authority shall comply with all such recommendations, the failure of Revenues to equal the amounts specified in the preceding paragraph will not of itself constitute an event of default under the 1978 Trust Agreement.

(ii) Before placing in operation any Additional Facilities financed by a Series of Bonds, to place in effect with respect thereto tolls, rates, fees, rentals and other charges in substantial conformity with those anticipated by the recognized experts in estimating the Revenues of such Additional Facilities in connection with the issuance of such Series of Bonds.

(iii) Before placing in operation any Additional Improvements financed by a Series of Bonds for the use of which a charge would ordinarily be made, to place in effect with respect thereto tolls, rates, fees, rentals and other charges in substantial conformity with those anticipated by the recognized experts in estimating the Revenues of the Project to which such Additional Improvements relate in connection with the issuance of such Series of Bonds.

(iv) To place in effect on the date or dates specified any increase in rates and charges that have been adopted by the Authority and taken into account by the recognized experts who estimated Revenues in connection with the issuance of an additional Series of Bonds, provided that such increase need not be imposed in the event that the Secretary-Treasurer certifies in writing, confirmed by certificates of such recognized experts, that such additional Series of Bonds could then be issued under the provision of the 1978 Trust Agreement that permitted the issuance of such additional Series of Bonds.

Issuance of Additional Bonds (Sections 209 and 210)

The 1978 Trust Agreement permits the issuance of Additional Bonds for the purpose of financing costs incident to any Additional Improvements or Additional Facilities and of refunding outstanding Bonds and subordinated obligations of the Authority. Such Additional Bonds may be issued only if, at the time of such issuance, there is no existing default under the 1978 Trust Agreement and certain projected or historical earnings tests are met. Such tests are to be based on information with respect to the Additional Improvements or Additional Facilities provided by recognized experts (as to estimated future Revenues), by the Consulting Engineers (as to cost and estimates of funds available to pay such cost, completion date, date on which such Additional Facilities or Additional Improvements will be placed in operation, and estimated future Operating Expenses), and by the Authority (as to historical financial information, estimated investment earnings and the Principal and Interest Requirements on the Additional

Bonds). Certificates must be filed with the Trustee showing compliance with the following requirements:

A. If the Additional Bonds are issued to finance all or the first portion of the estimated cost of Additional Improvements, (i) Net Revenues in any twelve consecutive months of the last 18 months were at least 125% of the Principal and Interest Requirements on all Bonds outstanding during such twelve months, and (ii) the estimated average annual Net Revenues for the three fiscal years commencing immediately following the latest estimated date of placing in operation any Additional Improvements or Additional Facilities for which any Series of Bonds has been or is then being issued will be at least 130% of the estimated maximum Principal and Interest Requirements in any year thereafter on account of all Bonds to be outstanding, including the estimated amount of Bonds to be issued in the future to complete such Additional Improvements or Additional Facilities.

B. If the Bonds issued under Paragraph A were issued to finance only the first portion of the estimated cost of Additional Improvements, subsequent Bonds may be issued to finance the cost of such Additional Improvements upon compliance with a test comparable to that set forth in clause (ii) of Paragraph A modified by changing the percentage contained therein to 125%.

C. If the Bonds are issued to finance all or the first portion of the estimated cost of Additional Facilities, the applicable test is comparable to that set forth in Paragraph A modified by changing the percentage in clause (ii) of Paragraph A to 140%.

D. If the Bonds issued under Paragraph C are issued to finance only the first portion of the estimated cost of Additional Facilities, subsequent Bonds may be issued to finance the cost of such Additional Facilities upon compliance with a test comparable to that set forth in clause (ii) of Paragraph A modified by changing the percentage contained therein to 135%.

E. Notwithstanding Paragraphs A, B, C and D, if the Additional Bonds are being issued to finance all or any portion of the estimated cost of Additional Improvements or Additional Facilities, they may be issued if Net Revenues in any twelve consecutive months of the last 18 months were at least 125% of the maximum annual Principal and Interest Requirements on all outstanding Bonds, the Bonds then being issued and any subsequent Additional Bonds estimated to be issued to complete Additional Improvements or Additional Facilities for which a Series of Additional Bonds has been issued under Paragraph A or C. In addition to the statement by the Consulting Engineers described above, the Authority is required to file the certificate of the Consulting Engineers described below under "Restrictions on Certain Additional Facilities".

F. If Bonds are issued under Paragraph A or C to finance all of the then estimated cost of Additional Improvements or Additional Facilities, an additional Series of Bonds to complete such Additional Improvements or Additional Facilities may be issued without compliance with any of the tests in the paragraphs above.

With respect to any Additional Bonds which bear interest at a variable rate or a rate which is otherwise not subject to definite determination over the period of any calculation required by the 1978 Trust Agreement, all provisions of the 1978 Trust Agreement which require use of a definite interest rate for purposes of any calculation shall be applied as if the interest rate for such Additional Bonds were the rate estimated by a nationally known investment banking firm, selected by the Authority (which firm may be an owner or underwriter of any Bonds), to be the rate at which such Additional Bonds would bear interest if they were issued at par and bore a fixed rate for the entirety of their term. The provisions of the 1978 Trust Agreement requiring any calculation shall be applied to Additional Bonds which accrue and compound interest for all or any portion of the term thereof as if interest accrued during such period in the manner provided in such Additional Bonds. Any Additional Bonds may accrue interest at such rate or rates as are determined in accordance with the resolution of the Authority providing for their issuance and such interest may be payable on such date or dates, which may be other than January 1 and July 1, as are set forth in such resolution.

Issuance of Refunding Bonds (Sections 209 and 212)

Under the 1978 Trust Agreement the Authority may issue Additional Bonds for the purpose of refunding all or any part of the outstanding Bonds of any one or more issues or series then outstanding and paying issuance costs.

Such refunding Bonds may be issued only if one of the following conditions is met: (i) the Principal and Interest Requirements on account of all Bonds for each fiscal year until the year following the fiscal year in which any non-refunded Bonds mature are not increased by reason of the refunding, (ii) the Net Revenues of the Authority during any twelve consecutive months out of the most recent 18-month period were not less than 125% of the maximum Principal and Interest Requirements for any fiscal year thereafter (giving effect to the refunding and any Bonds to be issued for the completion of Additional Improvements and Additional Facilities); or (iii) (a) the Net Revenues during any twelve consecutive months out of the most recent 18-month period were at least 125% of the Principal and Interest Requirements on all outstanding Bonds during such twelve months, and (b) the estimated average annual Net Revenues for the three fiscal years commencing immediately following the latest estimated date of placing in operation any Additional Improvements or Additional Facilities for which any series of Bonds has been issued will be at least 135% of the estimated maximum Principal and Interest Requirements for any year (giving effect to the refunding and any Bonds to be issued for the completion of Additional Improvements and Additional Facilities).

Issuance of Other Obligations (Section 216)

The 1978 Trust Agreement permits the Authority to issue obligations for any lawful purpose which are not secured by any pledge on, nor payable from, the Revenues or any of the Funds and Accounts created by the 1978 Trust Agreement.

The 1978 Trust Agreement permits the Authority, if permitted by law, to issue notes or other obligations for any purposes (as described above) for which Additional Bonds may be issued and to pledge moneys held for the credit of the Improvement and Extension Fund to the

payment of principal and interest of such notes or other obligations which have been issued for any purpose for which the moneys held for the credit of such Fund may be disbursed. The Authority may also issue notes payable solely from the proceeds of the issuance of Additional Bonds or other permitted borrowing. The 1978 Trust Agreement also provides that the Authority may issue obligations the principal of and redemption premium, if any, and interest on which is payable from and secured by a pledge of and lien on the Revenues junior and subordinate to those created by the 1978 Trust Agreement for the benefit of the Bondholders, provided that such obligations shall be payable solely from moneys in the Improvement and Extension Fund, from additional issues of such subordinate obligations, or, if such obligations were issued for purposes for which Additional Bonds could have been issued, from the proceeds of Additional Bonds thereafter issued.

Construction Fund (Article IV)

Under the 1978 Trust Agreement, the proceeds of all Additional Bonds or Notes issued to provide funds to pay the cost of Additional Improvements or Additional Facilities are to be deposited in separate Project Accounts within the Construction Fund. The Construction Fund is held by the Trustee. There may also be deposited in the appropriate Project Accounts other moneys received from any other source for the construction of Additional Improvements or Additional Facilities. Except for payments to cover interest on any Additional Bonds through the second interest payment date after completion of construction of the last of the Additional Improvements or Additional Facilities financed therewith (to the extent such interest payments are called for by the resolution of the Authority authorizing the issuance of such Additional Bonds), payments may be made only upon filing with the Trustee a requisition properly executed on behalf of the Authority and accompanied by an approving certificate of the Consulting Engineers and a certificate of the Authority to the effect that the obligations which are the subject of the requisition are due and payable. Any balance remaining in the appropriate Project Account in the Construction Fund upon completion of the Additional Improvements or Additional Facilities funded with a particular Series of Bonds not reserved by the Authority with the approval of the Consulting Engineers for the payment of any remaining cost thereof shall be transferred to the Improvement and Extension Fund.

Completion of Projects (Section 702)

The Authority covenants that forthwith after the issuance of any Series of Additional Bonds to finance Additional Improvements or Additional Facilities it will proceed with the construction or acquisition of such Additional Improvements or Additional Facilities. Such construction will be in accordance with plans approved by the Consulting Engineers. If the Authority determines not to construct or acquire, or to reduce the scope of, any such Additional Improvements or Additional Facilities, it may construct other improvements or facilities or broaden the scope of such improvements or facilities if the recognized experts certify that there will be no overall cost increase and that the changes will not impair the operating efficiency of the Project or materially adversely affect estimated Net Revenues. However, in the case of the improvements or facilities financed with Bonds issued pursuant to Paragraph E under "Issuance of Additional Bonds" above, construction or acquisition may be suspended or abandoned without compliance with the preceding sentence and any unexpended Bond proceeds will be transferred

to another Project Account in the Construction Fund or to the Redemption Account. In any event, if the Authority determines that changes in financial, economic or other conditions since the issuance of any Additional Bonds make it imprudent to continue construction or acquisition of the Additional Improvements or Additional Facilities financed therewith, then construction or acquisition may be suspended or abandoned and any unexpended Bond proceeds may be transferred to another Project Account in the Construction Fund or the Redemption Account, as the Authority may determine.

No Liens (Section 704)

The Authority covenants not to create or suffer to be created any lien upon any Project or any of the Revenues except the lien created by the 1978 Trust Agreement and the liens described under “Issuance of Other Obligations” above. The Authority is required to pay or cause to be discharged all claims and demands which if unpaid might become such a lien, but is not required to provide for the payment and discharge of liens which are being contested in good faith and by appropriate legal proceedings.

Accountants, Consultants and Engineers (Section 706)

The 1978 Trust Agreement provides that the Authority (i) will, for the purpose of performing and carrying out the duties imposed on the Accountants by the 1978 Trust Agreement, employ a firm of independent certified public accountants of recognized ability and standing nationwide, (ii) will, for the purpose of performing and carrying out the duties imposed upon the Consulting Engineers, the Airport Consultants and the Traffic Engineers by the 1978 Trust Agreement, employ independent engineers or engineering firms having a nationwide and favorable repute for skill and experience in such work, and (iii) for the purpose of determining its annual pension expense and its annual post-retirement health benefit expense, may employ as Pension Consultants an independent actuarial consulting organization having a nationwide and favorable repute for skill and experience in such work. Other experts must be independent experts or firms of recognized ability and standing in their fields. The Consulting Engineers must prepare an annual report regarding maintenance of each Project and recommendations, including estimated costs, for maintenance and repair. Such reports are furnished to the Trustee and each Bondholder of Record. The Pension Consultants must submit annual reports setting forth the amount required to be transferred to the trustee for the Authority’s pension plan in the next succeeding fiscal year.

Insurance (Sections 706 and 707)

The Authority covenants in the 1978 Trust Agreement that it will employ a Risk Management Consultant of recognized ability and standing nationwide to make recommendations with respect to insurance against direct physical damage and hazards, including the amounts thereof, with deductibles and exclusions and a program of self-insurance. The Risk Management Consultant will submit an annual report setting forth the insurance recommended to be carried or the program of self-insurance recommended to be undertaken. The Authority covenants that it will substantially comply with the recommendations of the Risk Management Consultant or with additional recommendations with respect to a reduced program

of self-insurance if the Authority requests the Risk Management Consultant to make such additional recommendations. The Authority also covenants to carry insurance against loss of revenues due to physical loss or damage to its facilities and excess liability insurance substantially as recommended by the Risk Management Consultant. The 1978 Trust Agreement also provides that the Authority will provide such workers' compensation benefits or such employer's liability protection as may be required by law but may provide the same through self-insurance.

No Impairment of Tax Exemption (Section 709)

The Authority covenants that it will not take any action adversely affecting the federal income tax exemption of interest on the Bonds (except Bonds issued as taxable Bonds the interest on which is subject to federal income taxation) and will seek to preserve the exemption of interest on the Bonds from state income taxation. The Authority also will take or require to be taken such acts as may be reasonably within its ability and as may be required under applicable law to preserve the exemption from federal income taxation of interest on the Bonds (except any Bonds issued as taxable Bonds the interest on which is subject to federal income taxation).

Restrictions on Certain Additional Facilities (Section 710)

The Authority covenants that it will not construct, acquire, or operate any building, structure or other facility, other than facilities financed by Additional Bonds issued under Paragraphs A through D under "Issuance of Additional Bonds" above, unless the Consulting Engineers file a statement to the effect that in their opinion the operation of such facility will not materially adversely affect the Net Revenues or impair the operating efficiency of the Projects taken as a whole.

Restrictions on Disposition of Property (Section 714)

The Authority covenants that it will not dispose of or encumber any Project or part thereof except that it may sell machinery, fixtures and other movable property if they are no longer needed or useful and the proceeds are applied to replacement or are deposited in the appropriate Project Account in the Construction Fund or in the Maintenance Reserve Fund, the Improvement and Extension Fund or the Redemption Account, as the Authority may determine. Subject to the provisions of the Authority's Enabling Act, real estate which the Authority, with the approval of the Consulting Engineers, determines is no longer needed or useful may be sold or may be exchanged for real estate if the Authority and Consulting Engineers declare such exchange advantageous. No approval of the Consulting Engineers is required for the sale or exchange of real estate where the aggregate value of the real estate and contiguous parcels sold or exchanged within two years is no more than \$500,000.

Notwithstanding the preceding paragraph, the Authority may, if permitted by law, sell or exchange all or any part of a Project other than any property necessary for the efficient operation of the Airport, provided that certificates are filed with the Trustee showing compliance with the following requirements:

- (A) no event of default is then existing under the 1978 Trust Agreement;
- (B) the amount on deposit in the Reserve Account is at least equal to the maximum annual Principal and Interest Requirements for any fiscal year on account of all Bonds then outstanding; and
- (C) pro forma estimates confirmed by recognized experts show that the average annual Net Revenues for the two preceding fiscal years after giving effect to such sale or exchange would be at least 140% of the maximum annual Principal and Interest Requirements in any fiscal year thereafter on all Bonds then outstanding.

The proceeds of any such sale are not Revenues. See “Certain Definitions” below. Such proceeds may be deposited in the Improvement and Extension Fund or the Redemption Account as the Authority may direct. The Authority may also lease and grant licenses to use all or parts of its Projects. The Enabling Act requires the approval of the Governor of the Commonwealth for the sale of any Airport Properties or Port Properties originally acquired from the Commonwealth and provides that any proceeds of such sale be paid to the Commonwealth.

Annual Budget (Section 505)

Under the 1978 Trust Agreement, the Authority agrees to adopt an Annual Budget prior to each fiscal year, setting forth expected Operating Expenses and Revenues of the Authority and deposits in the various Funds and Accounts described above, and to furnish copies thereof to the Trustee, Consulting Engineer and each Bondholder of Record. The Authority may at any time adopt an amended Annual Budget for the remainder of the then current fiscal year which shall be treated as the Annual Budget. The Authority agrees that except for amounts payable from the Maintenance Reserve Fund it will not expend any amount or incur any obligations for maintenance, repair and operation in excess of the amounts provided for Operating Expenses in the Annual Budget, unless the excess is derived from a source other than Revenues. The Authority is also required to adopt a capital budget annually.

Investments in Funds and Accounts (Section 602)

Moneys held in the various Funds and Accounts, not currently needed for the purposes of such Funds and Accounts, will be invested by the Authority, or the Trustee upon direction of the Authority, in Investment Securities, except that moneys held in a Term Bond Investment Account may be invested only in Government Obligations. See “Certain Definitions -- Investment Securities” and “-- Government Obligations” below. Securities purchased as an investment of moneys in any Fund or Account created under the 1978 Trust Agreement shall be valued at their amortized cost. The income received from such investment shall, in the case of the Construction Fund and the Self-Insurance Account, be applied as provided in the resolution creating such Account.

Events of Default and Remedies of Bondholders (Article VIII)

The 1978 Trust Agreement defines events of default to include, among others, failure to pay principal or redemption price when due or any installment of interest within 30 days after due, failure to make a required deposit in a Term Bond Investment Account relating to Additional Bonds as will permit the purchase of Government Obligations in accordance with the resolution authorizing such Additional Bonds, failure to carry on with reasonable dispatch the construction of any Additional Improvements or Additional Facilities (except as described above under "Completion of Projects"), a determination of receivership or insolvency, and failure to perform the covenants contained in the 1978 Trust Agreement after notice. Certain grace periods, not exceeding 60 days in any case, are permitted for remedying certain defaults.

Upon the occurrence and continuance of an event of default the Trustee may, on its own initiative, and shall, upon the request of the holders of not less than 25% in principal amount of the Bonds then outstanding, declare the entire principal amount of all outstanding Bonds to be immediately due and payable. The Trustee may, and upon the request of not less than 25% in principal amount of all Bonds not then due by their terms shall, annul such declaration at any time before final judgment or decree in any suit instituted on account of the default or before completion of any other remedy, if all amounts then due on all outstanding Bonds by their terms and all other charges and liabilities of the Trustee and amounts payable by the Authority under the 1978 Trust Agreement have been paid or deposited with the Trustee and every other known default shall have been remedied.

Upon the happening and continuance of an event of default the Trustee may, on its own initiative, and shall, upon the request of the holders of not less than 25% in principal amount of the Bonds then outstanding and upon being indemnified to its satisfaction, proceed either at law or in equity to protect and enforce its rights and the rights of bondholders under the Enabling Act or the 1978 Trust Agreement. No holder of any Bonds shall have any right to institute any suit, action or other proceeding for the enforcement of any right under the 1978 Trust Agreement unless such holder shall give to the Trustee written notice of the event of default on account of which such suit, action or proceeding is to be instituted, and unless the holders of 25% in principal amount of the Bonds then outstanding shall have made written request of the Trustee and shall have afforded the Trustee a reasonable opportunity to institute such suit, action or proceeding and unless there shall have been offered to the Trustee reasonable security and indemnity against the costs, expenses and liabilities to be incurred, and the Trustee shall have refused or failed to comply with such request within a reasonable time. However, these provisions shall not limit or impair the right of any bondholder to take any action to enforce the payment of the principal of, premium, if any, and interest on its Bond.

The Trustee shall mail to all registered owners of Bonds then outstanding at their addresses as they appear on the registration books, and all other Bondholders of Record, written notice of the occurrence of any event of default set forth above within 30 days after the Trustee shall have notice pursuant to the 1978 Trust Agreement that any such event of default has occurred.

Concerning the Trustee (Article IX)

Under the 1978 Trust Agreement, the Trustee is not obliged to institute any suit or proceeding or to defend any suit until indemnified against liabilities and expenses. Under the 1978 Trust Agreement, the Trustee is indemnified by the Authority from Revenues for any liabilities incurred in acting under the 1978 Trust Agreement. The Trustee is entitled to reasonable compensation for acting under the 1978 Trust Agreement and to reimbursement for any litigation expenses and other reasonable expenses by the Authority. If the Authority fails to make payment pursuant to such provisions for indemnity by the Authority or payment of compensation or expenses, the Trustee may obtain such payment from moneys held under the 1978 Trust Agreement and is entitled to a preference therefor over any of the Bonds. The 1978 Trust Agreement provides that the Trustee and its directors, officers, employees or agents, either for its or their own accounts or fiduciary accounts, may buy and sell and hold Bonds.

The Trustee may at any time resign upon at least 60 days' written notice. The Trustee may be removed at any time (a) by the holders of not less than a majority in principal amount of the outstanding Bonds, or (b) for breach of trust or failure to act in accordance with the 1978 Trust Agreement by a court upon application of the Authority or the holders of not less than 25% in principal amount of the outstanding Bonds. Any removal of the Trustee shall take effect upon the appointment of a new Trustee. If the position of Trustee shall become vacant for any reason, the Authority shall appoint a successor trustee, subject to the right of the holders of a majority in aggregate principal amount of the Bonds then outstanding to appoint a successor Trustee which shall supersede the appointee of the Authority. Any trustee must be a bank or trust company with at least \$50,000,000 in aggregate capital and surplus.

The 1978 Trust Agreement also authorizes the Authority to replace the Trustee acting under the 1978 Trust Agreement, but only at five-year intervals and so long as no Event of Default exists under the 1978 Trust Agreement, upon 120 days written notice to the Trustee by filing with the Trustee an instrument signed on behalf of the Authority by its Secretary-Treasurer or other authorized officer.

Certain Rights of Bond Insurers (Section 1002)

With respect to any Series of Bonds or any maturity within a Series of Bonds all of the principal of and interest on which is insured by a bond insurance policy, if so provided in the resolution of the Authority authorizing the issuance of such Series, the terms "holder" and "owner" of Bonds and the term "bondholder", each as used in the 1978 Trust Agreement, for purposes of all consents, directions and notices provided for in the 1978 Trust Agreement shall mean, with respect to the Bonds of such Series or maturity, as the case may be, the issuer of such bond insurance policy as long as such policy issuer has not defaulted under such policy; provided, however, that unless it actually is the beneficial owner of the Bonds in respect of which a consent is requested, the policy issuer shall not have the power to act on behalf of the registered owners of any Bonds to consent to amendments, supplements or waivers that would (a) extend the stated maturity of or time for paying the interest on such Bonds, (b) reduce the principal amount of, purchase price for or redemption premium or rate of interest payable on such Bonds or (c) result in a privilege or priority of any Bond over any other Bond.

Modifications of the 1978 Trust Agreement (Article XI)

Under the terms of the 1978 Trust Agreement, the Authority and the Trustee, without consent of the holders of the Bonds, are authorized to enter into a supplemental agreement or agreements to cure any ambiguity or formal defect or omission or to correct any inconsistent provisions or obvious mistake in the 1978 Trust Agreement, to grant to the Trustee for the benefit of the holders of the Bonds any additional lawful rights to security, to add to the conditions, limitations and restrictions on the issuance of Bonds, to add to the covenants of the Authority, to provide for the issuance of subordinated obligations or to provide for the issuance of obligations under a supplemental agreement which are not payable from Revenues. In addition, the 1978 Trust Agreement may be modified, altered, amended, added to or rescinded with the consent of the holders of not less than 51% in aggregate principal amount of the Bonds then outstanding or, if less than all Series of Bonds then outstanding are affected, the consent of the holders of not less than 51% in aggregate principal amount of each affected Series of Bonds. Notwithstanding the foregoing, without the consent of the holders of not less than 100% in aggregate principal amount of the Bonds then outstanding or, in case less than all of the several Series of Bonds then outstanding are affected thereby, the holders of not less than 100% in aggregate principal amount outstanding of each Series so affected, no such modification or amendment shall permit (a) an extension of the maturity of the principal of or the interest on any Bond issued thereunder, or (b) a reduction in the principal amount or redemption premium of any Bond or the rate of interest thereon, or (c) the creation of a lien upon or pledge of Revenues ranking prior to or on a par with the lien or pledge created by the 1978 Trust Agreement, or (d) a preference or priority of any Bond or Bonds except as permitted by the 1978 Trust Agreement, or (e) a reduction in the aggregate principal amount of the Bonds required for consent to such modification or amendment.

Defeasance (Article XII)

If the Authority shall pay or cause to be paid the principal, premium, if applicable, and interest to the holders of all outstanding Bonds, then the pledge of any Revenues and other moneys pledged under the 1978 Trust Agreement and all covenants, agreements and other obligations to the holders of Bonds shall terminate and be discharged and satisfied.

Bonds for the payment or redemption of which sufficient moneys, or sufficient Government Obligations the principal of and interest on which when due will provide moneys, to pay when due the principal, Amortization Requirements and interest on such Bonds have been irrevocably deposited with the Trustee for the sole purpose of paying or redeeming such Bonds will be deemed to have been paid within the meaning of the foregoing paragraph, provided that if any of such Bonds are to be redeemed prior to maturity, notice of such redemption must be duly given or irrevocable instructions to publish a notice to the bondholders, the form and content and substance of which are specified in the 1978 Trust Agreement, must have been given in form satisfactory to the Trustee.

Capital Appreciation Bonds (Section 1311)

Bonds of any Series may be issued with interest payable (i) only at their stated maturity date (or upon earlier redemption, purchase or acceleration) or (ii) in part at their stated maturity date (or upon earlier redemption, purchase or acceleration) and in part on stated interest payment dates, as set forth in the resolution authorizing the issuance of the Bonds.

Certain Definitions

Certain terms used in this Official Statement have the following meanings:

Additional Facilities -- Any revenue-producing facility which serves a public purpose and the acquisition or construction and the financing of which by the Authority may hereafter be authorized by the legislature of the Commonwealth, excluding, however, any extension, enlargement or improvement of a project then under the control of the Authority and any building, structure or other facility financed or refinanced by the Authority by obligations not issued under the provisions of the 1978 Trust Agreement.

Additional Improvements -- Any extension, enlargement or improvement of a Project, other than the extension, enlargement or improvement of any building, structure or other facility financed or refinanced by the Authority by obligations not issued under the provisions of the 1978 Trust Agreement.

Amortization Requirements -- The amounts for the respective fiscal years as determined by the Authority for the retirement of term Bonds of a Series.

Bondholder of Record -- The registered owner of outstanding fully registered Bonds or Bonds registered as to principal alone (in either case in an aggregate principal amount of at least \$500,000) or any holder of outstanding Bonds who shall have filed with the Secretary-Treasurer of the Authority a request in writing setting forth his name and address and the particular reports, notices or other documents which he desires to receive and which are required to be mailed to bondholders of record under the provisions of the 1978 Trust Agreement. So long as the 2014 Bonds are in book-entry only form, the Bondholder of Record thereof for the purposes of the 1978 Trust Agreement shall be DTC or DTC's partnership nominee (or a successor securities depository). See "THE 2014 BONDS -- Book-Entry Only Method."

Designated Debt -- Any Series of Bonds, or portion thereof, with respect to which there shall be in effect a Qualified Hedge Facility.

Government Obligations -- The securities referred to in clause (i) of the definition of Investment Securities. See below.

Investment Securities -- Any of the following which at the time of investment are legal investments under the laws of the Commonwealth for the moneys proposed to be invested therein:

(i) Direct obligations of, or obligations the principal of and interest on which are unconditionally guaranteed by, the United States of America;

(ii) Bonds, indentures or notes or other evidences of indebtedness issued or guaranteed by any of the following agencies: Bank for Cooperatives; Federal Intermediate Credit Banks; Federal Home Loan Mortgage Corporation; Federal Home Loan Banks; the Federal National Mortgage Association; the United States Postal Service; the Government National Mortgage Association; the Federal Financing Bank; or any other agency or instrumentality of the United States of America now existing or hereafter created;

(iii) New Housing Authority Bonds or project notes issued by public agencies or municipalities and fully secured as to the payment of both principal and interest by, respectively, a pledge of annual contributions under an annual contributions contract or contracts or requisition or payment agreements with the United States of America;

(iv) Negotiable or non-negotiable bank time deposits evidenced by certificates of deposit issued by banks, trust companies, national banking associations or savings and loan associations (which may include the Trustee) provided that such time deposits are fully insured by the Federal Deposit Insurance Corporation or secured by obligations described in clauses (i), (ii) or (iii) of this definition or by full faith and credit obligations of (a) the Commonwealth or (b) any state of the United States rated in the three highest grades by a nationally recognized rating agency, provided such obligations at all times have a market value at least equal to the maturity value of the deposits so secured, including accrued interest on such deposits;

(v) Repurchase agreements with banks described in clause (iv) of this definition (which may include the Trustee) or government bond dealers reporting to, trading with, and recognized as primary dealers by, a Federal Reserve Bank, the underlying securities of which are obligations described in clauses (i) and (ii) of this definition, provided that the underlying securities are required to be continuously maintained at a market value not less than the amount so invested;

(vi) Any bonds or other obligations of any state of the United States of America or of any local government unit of any such state which (1) are rated in the highest rating category by Moody's Investors Service and Standard & Poor's, without regard to gradations within categories, (2) are not callable unless irrevocable instructions have been given to the trustee for such bonds to give due notice of redemption and to call such bonds for redemption on the date(s) specified in such instruments, and (3) are secured by cash and Government Obligations;

(vii) Direct and general obligations of any state of the United States of America, to the payment of the principal of and interest on which the full faith and credit of such state is pledged, provided such obligations are rated in either of the two highest rating categories without regard to gradations within categories by Moody's Investors Service and Standard & Poor's;

(viii) Obligations of any state of the United States of America or any political subdivision thereof which shall be rated in one of the two highest rating categories by Moody's Investors Service and Standard & Poor's without regard to gradations within categories;

(ix) Certificates that evidence ownership of the right to payments of principal of or interest on Government Obligations, provided that (1) such obligations shall be held in trust by a bank or trust company or a national banking association meeting the requirements for a successor Trustee under the 1978 Trust Agreement, (2) the owner of the investment is the real party in interest and has the right to proceed directly and individually against the obligor of the underlying Government Obligations, and (3) the underlying Government Obligations are held in a special account separate from the custodian's general assets, and are not available to satisfy any claim of the custodian, any person claiming through the custodian, or any person to whom the custodian may be obligated;

(x) Commercial paper rated at the time of purchase in the highest rating category, without regard to gradations within such category, by Moody's Investors Service and Standard & Poor's;

(xi) Investments or deposits in the Massachusetts Municipal Depository Trust;

(xii) Money market funds rated in the highest rating category, without regard to gradations within such category, by Moody's Investors Service and Standard & Poor's;

(xiii) Investment contracts with banks (which may include the Trustee) or other financial institutions whose long-term unsecured debt or claims-paying ability is rated in one of the two highest rating categories by Moody's Investors Service and Standard & Poor's;

(xiv) Banker's acceptances rated at the time of purchase in the highest short-term rating category, without regard to gradations within such category, of Moody's Investors Service and Standard & Poor's; and

(xv) Any other investment authorized pursuant to an amendment or supplement to the 1978 Trust Agreement pursuant to Section 1101(g) of the 1978 Trust Agreement.

Section 1101(g) of the 1978 Trust Agreement authorizes modification of the definition of Investment Securities as directed by the Authority, provided that the Authority shall have provided evidence to the Trustee that the details of such modification have been provided in writing to each of Moody's Investors Service (if Moody's Investors Service is then assigning a rating to any outstanding Bonds), Standard & Poor's (if Standard & Poor's is then assigning a rating to any outstanding Bonds) and each other nationally recognized rating agency, if any, then assigning a rating to any outstanding Bonds and that each such rating agency has either (i) confirmed in writing that such modification will not adversely affect the rating it assigns to outstanding Bonds or (ii) issued a rating on a Series of Bonds to be issued which is not lower than the rating assigned by such rating agency to outstanding Bonds prior to such modification, or any other evidence satisfactory to the Trustee that such modification will not adversely affect

the then current ratings, if any, assigned to the Bonds by any nationally recognized rating agency.

Operating Expenses -- The Authority's reasonable and necessary current expenses of maintaining, repairing and operating the Projects, including administrative expenses, insurance premiums and payments into the Self-Insurance Account, fees and expenses of the Trustee, engineering expenses relating to operation and maintenance, legal expenses, charges of Paying Agents, payments of annual pension expense and post-retirement health benefits expense, any taxes of general applicability which may be lawfully imposed on the Authority or its income or operations or the property under its control and reserves for such taxes, ordinary and usual expenditures for maintenance and repair, which may include expenses not annually recurring, including such expenditures necessary to maintain the then useful life and operational status of any Project or to keep any Project in its present operational status and all such other costs of maintenance and repair as the Authority may determine to include in Operating Expenses in accordance with sound business practice applied on a consistent basis and any other expenses required to be paid by the Authority under the provisions of the 1978 Trust Agreement or by law on account of the operation or ownership of the Projects, but excluding reserves for operation, maintenance or repair, depreciation allowances or any deposits or transfers to the credit of any of the Funds or Accounts created under the 1978 Trust Agreement except the Self-Insurance Account, pension account and post-retirement health benefits account.

Principal and Interest Requirements -- With respect to any Series of Bonds, the sum during any fiscal year of (a) interest payable on all Bonds of such Series outstanding which accrues in such fiscal year (less capitalized interest and interest paid or to be paid for such period from moneys in the Construction Fund), (b) principal payable on serial Bonds of such Series on any date commencing with July 2 in such fiscal year and ending with July 1 of the next fiscal year, both inclusive, (c) the Amortization Requirements of term Bonds of such Series for such fiscal year plus the premium which would be payable on any date referred to in subparagraph (b) above if such Amortization Requirements were then applied to redeem Bonds, and (d) the amount required to be deposited in the Term Bond Investment Account (if such an Account is established for such Series of Bonds), if any, for such fiscal year; less income to be accrued during the year on investments in such a Term Bond Investment Account to the extent such income is required to be retained in such Account or deposited in the Bond Service Account or into the Redemption Account.

Regarding the calculation of Principal and Interest Requirements on variable-rate debt, see "SECURITY FOR THE 2014 BONDS -- Additional Bonds". In computing the Principal and Interest Requirements, Designated Debt which bears interest at a variable rate and with respect to which there exists a Qualified Hedge Facility obligating the Authority to pay a fixed interest rate or a different variable interest rate shall be deemed (for the period during which such Qualified Hedge Facility is reasonably expected to remain in effect and notwithstanding the third paragraph of this definition) to bear interest at the fixed interest rate or different variable rate payable by the Authority pursuant to the Qualified Hedge Facility relating thereto. In computing Principal and Interest Requirements, Designated Debt which bears interest at a fixed rate and with respect to which there exists a Qualified Hedge Facility obligating the Authority to pay a floating rate shall be deemed (for the period during which such Qualified Hedge Facility is reasonably expected to remain in effect) to bear interest equal to the interest payable on the

Designated Debt, minus the fixed amounts received or to be received by the Authority under the Qualified Hedge Facility, plus the amount of the floating payments made or to be made by the Authority under the Qualified Hedge Facility (such floating payments not yet made to be determined as provided in the third paragraph of this definition).

Qualified Hedge Facility -- Any interest rate exchange, interest rate cap or other transaction which is intended to convert or limit the interest rate payable with respect to all or part of a particular Series of Bonds and which (a) is with a Qualified Hedge Provider and (b) has been designated in writing to the Trustee by the Authority as a Qualified Hedge Facility with respect to all or part of a particular Series of Bonds;

Qualified Hedge Provider -- A financial institution (a) whose senior long-term obligations are rated not lower than "A1" or the equivalent by Moody's Investors Service and not lower than "A+" or the equivalent by Standard & Poor's or (b) whose obligations under each Qualified Hedge Facility (i) are guaranteed by a financial institution, or subsidiary of a financial institution, whose senior long-term debt obligations are rated not lower than "A1" or its equivalent by Moody's Investors Service and not lower than "A+" or its equivalent by Standard & Poor's or (ii) are fully secured by investments described in clause (i) or (ii) of the definition of "Investment Securities" which (A) are valued not less frequently than monthly and have a fair market value, exclusive of accrued interest, at all times at least equal to 100% of the Authority's exposure in respect of such Qualified Hedge Facility, (B) are held by the Trustee or a custodian other than the Qualified Hedge Provider and (C) are subject to a perfected lien in favor of the Authority or the Trustee free and clear of all third-party liens.

Project -- Any of the Airport Properties, the Port Properties or any Additional Facility financed in whole or in part under the provisions of the 1978 Trust Agreement, either from the proceeds of Bonds or other available funds, including in the case of each such Project all equipment, appurtenances, extensions, enlargements, improvements, renewals and replacements thereof, but shall not include any land, building, structure or other facility financed or refinanced by the Authority by obligations not issued under the provisions of the 1978 Trust Agreement.

Replacement Cost -- As of any date of calculation the then present-day cost to replace or reconstruct all or any of the physical facilities of the Authority to their current use or operational status with materials then used in accordance with sound construction practice but shall exclude (a) the cost to reconstruct or replace all below-ground or below-water foundations and utility improvements and the cost of land, landfill and site improvements and (b) if and to the extent that the Authority shall have so notified the Trustee in writing, the cost to reconstruct or replace any facility financed with the proceeds of obligations other than Bonds, which obligations are not secured by any pledge, lien or charge on, nor payable from, the Revenues or any of the Funds and Accounts created by the 1978 Trust Agreement.

Revenues -- All moneys derived or to be derived by the Authority in payment of tolls, rates, fees, rentals and other charges for the use of, and for the services and facilities furnished by, the Projects, any proceeds of use and occupancy and liability insurance (but not casualty insurance proceeds or awards for damages), the proceeds of leases, licenses, permits and concessions, and other income from the ownership or operation of the Projects, including income from investments except those in the Construction Fund, the Port Properties Fund, the Self-

Insurance Account, any pension or post-retirement health benefit account in the Operating Fund and the Term Bond Investment Account; but excluding (i) moneys derived from facilities financed with the proceeds of obligations not secured by or payable from Revenues to the extent such moneys are pledged to the payment of such obligations, (ii) proceeds of casualty insurance or awards for damages, (iii) proceeds of sales of Bonds, (iv) proceeds of the sale or other disposition of property pursuant to the 1978 Trust Agreement and (v) except to the extent from time to time provided by the Authority by resolution, the proceeds of any passenger facility charge or similar tax levied by or on behalf of the Authority pursuant to the Federal Aviation Safety and Capacity Act of 1990 as from time to time amended, and any successor thereto, and the proceeds of any other charge or tax from time to time levied by or on behalf of the Authority pursuant to any federal statute or regulation enacted or promulgated after May 15, 2003 which restricts the use of such proceeds to purposes identified in or pursuant to such statute or regulation. The Authority has excluded from Revenues the proceeds of PFCs and CFCs. See “SECURITY FOR THE 2014 BONDS – Other Revenues of the Authority Not Pledged as Security for the Bonds – Passenger Facility Charges” and “—Customer Facility Charges.”

Term Bond Investment Account -- For a Series of Bonds shall mean each Account so designated which is established in the Interest and Sinking Fund for the term Bonds of such Series pursuant to the resolution of the Authority authorizing the issuance of such Series of Bonds. (No such Account will be established for any of the 2014 Bonds.)

FORM OF CONTINUING DISCLOSURE CERTIFICATE

This Continuing Disclosure Certificate (the “Disclosure Certificate”) is executed and delivered by the Massachusetts Port Authority (the “Issuer”) in connection with the issuance of one or more series of bonds by or on behalf of the Issuer and designated by duly adopted resolution of the Issuer as subject to and having the benefits of this Disclosure Certificate (such bonds referred to herein collectively as the “Bonds”). The Issuer covenants and agrees as follows:

SECTION 1. Purpose of the Disclosure Certificate. This Disclosure Certificate is being executed and delivered by the Issuer for the benefit of the owners of Bonds and in order to assist Participating Underwriters in complying with the Rule (as defined below).

SECTION 2. Definitions. In addition to terms defined elsewhere in this Disclosure Certificate, the following capitalized terms shall have the following meanings:

“Annual Filing” shall mean any Annual Filing provided by the Issuer pursuant to, and as described in, Sections 3 and 4 of this Disclosure Certificate.

“Dissemination Agent” shall mean Digital Assurance Certification, L.L.C., acting in its capacity as dissemination agent for the Issuer pursuant to the Disclosure Dissemination Agent Agreement dated as of January 8, 2010, between the Issuer and Digital Assurance Certification, L.L.C., or any successor thereto designated in writing by the Issuer as its agent for purposes of satisfying the filing and notice requirements assumed by the Issuer under this Disclosure Certificate, and which successor has filed with the Issuer a written acceptance of such designation.

“Listed Events” shall mean any of the events listed in Section 5(a) of this Disclosure Certificate.

“MSRB” means the Municipal Securities Rulemaking Board established pursuant to Section 15B(b)(1) of the Securities Exchange Act of 1934, or any successor thereto or to the functions of the MSRB contemplated by this Disclosure Certificate. Until otherwise designated by the MSRB or the Securities and Exchange Commission, filings with the MSRB are to be made through the Electronic Municipal Market Access (EMMA) website of the MSRB, currently located at <http://emma.msrb.org>.

“Owners of the Bonds” or “Owners” shall mean the registered owners, including beneficial owners, of the Bonds.

“Participating Underwriters” shall mean the original underwriters of any Bonds required to comply with the Rule in connection with the offering of such Bonds.

“Rule” shall mean Rule 15c2-12 adopted by the Securities and Exchange Commission under the Securities Exchange Act of 1934, as the same may be amended from time to time.

“Trust Agreement” shall mean the Trust Agreement dated as of August 1, 1978, as amended and supplemented, between the Issuer and State Street Bank and Trust Company, as Trustee.

SECTION 3. Provision of Annual Filings.

(a) The Issuer shall, or shall cause the Dissemination Agent to, not later than January 1 of each year, commencing January 1, 2013, provide to the MSRB an Annual Filing that is consistent with the requirements of Section 4 of this Disclosure Certificate. The Annual Filing may be submitted as a single document or as separate documents comprising a package, and may cross-reference other information as provided in Section 4 of this Disclosure Certificate; provided that the audited financial statements of the Issuer may be submitted, when available, separately from the balance of the Annual Filing.

APPENDIX F

(b) If the Issuer is unable to provide the Annual Filing to the MSRB by the date required in subsection (a), the Issuer shall send, or cause the Dissemination Agent to send, a notice in a timely manner to the MSRB in substantially the form attached as Exhibit A.

SECTION 4. Content of Annual Filings. The Issuer's Annual Filing shall contain or incorporate by reference the following:

(a) operating data for, or as of the end of, the preceding fiscal year of the type presented in the Issuer's most recent official statement, including data relating to (i) the market shares of total Airport passenger traffic, (ii) the percentage of passengers traveling on U.S. air carrier airlines between the Airport and other final domestic destinations, (iii) general Airport traffic statistics and (iv) cargo and passenger activity relating to the Port Properties;

(b) financial information for, or as of the end of, the preceding fiscal year of the type presented in the Issuer's most recent official statement, including a summary of operating results and debt service coverage; and

(c) the most recently available audited financial statements of the Issuer, prepared in accordance with generally accepted accounting principles. (If audited financial statements for the preceding fiscal year are not available when the Annual Filing is submitted, the Annual Filing will include unaudited financial statements for the preceding fiscal year.)

Any or all of the items listed above may be incorporated by reference from other documents, including official statements of debt issues of the Issuer or related public entities, which (i) are available to the public on the MSRB's Internet Web site or (ii) have been filed with the Securities and Exchange Commission. The Issuer shall clearly identify each such other document so incorporated by reference.

SECTION 5. Reporting of Significant Events.

(a) The Issuer shall give notice, or shall cause the Dissemination Agent to give notice, in accordance with subsection 5(b) below, of the occurrence of any of the following events with respect to any Bonds:

- (i) Principal and interest payment delinquencies.
- (ii) Non-payment related defaults, if material.
- (iii) Unscheduled draws on debt service reserves reflecting financial difficulties.
- (iv) Unscheduled draws on credit enhancements reflecting financial difficulties.
- (v) Substitution of credit or liquidity providers, or their failure to perform.
- (vi) adverse tax opinions, the issuance by the Internal Revenue Service of proposed or final determination of taxability, Notices of Proposed Issue (IRS Form 5701-TEB) or other material notices or determinations with respect to the tax status of the Bonds, or other material events affecting the tax status of the Bonds.
- (vii) Modifications to rights of any Owners of the Bonds, if material.
- (viii) Optional, contingent or unscheduled calls of Bonds, if material, and tender offers.
- (ix) Defeasance of any Bonds or any portion thereof.
- (x) Release, substitution or sale of property securing repayment of any Bonds, if material.
- (xi) Rating changes.

- (xii) Bankruptcy, insolvency, receivership or similar event of the Issuer.*
- (xiii) The consummation of a merger, consolidation, or acquisition involving the Issuer or the sale of all or substantially all of the assets of the Issuer, other than in the ordinary course of business, the entry into a definitive agreement to undertake such an action or the termination of a definitive agreement relating to any such actions, other than pursuant to its terms, if material.
- (xiv) Appointment of a successor or additional trustee or the change of name of the Trustee, if material.

(b) Upon the occurrence of a Listed Event, the Issuer shall, in a timely manner not in excess of ten (10) business days after the occurrence of the event, file, or cause the Dissemination Agent to file, a notice of such occurrence with the MSRB.

(c) Anything in this Section 5 to the contrary notwithstanding, the Issuer shall have no obligation to give notice of or otherwise report any Listed Event with respect to any series of Bonds as to which another obligated person (as such term is defined in the Rule) has entered into an undertaking to provide such notice in accordance with the Rule.

SECTION 6. Transmission of Information and Notices. Unless otherwise required by law, all notices, documents and information provided to the MSRB shall be provided in electronic format as prescribed by the MSRB and shall be accompanied by identifying information as prescribed by the MSRB.

SECTION 7. Termination of Reporting Obligation. The Issuer's obligations under this Disclosure Certificate shall terminate upon the defeasance, prior redemption or payment in full of all of the Bonds.

SECTION 8. Amendment; Waiver. Notwithstanding any other provision of this Disclosure Certificate, the Issuer may amend this Disclosure Certificate and any provision of this Disclosure Certificate may be waived, if such amendment or waiver is permitted by the Rule, as evidenced by an opinion of counsel expert in federal securities laws to the effect that such amendment or waiver would not, in and of itself, cause the undertakings herein to violate the Rule if such amendment or waiver had been effective on the date hereof but taking into account any subsequent change in or official interpretation of the Rule.

If the amendment provides for a change in the accounting principles to be followed in preparing financial statements, the Annual Filing for the year in which the change is made shall present a comparison between the financial statements or information prepared on the basis of the new accounting principles and those prepared on the basis of the former accounting principles. The comparison shall include a qualitative discussion of the differences in the accounting principles and the impact of the change in the accounting principles on the presentation of the financial information in order to provide information to investors to enable them to evaluate the ability of the Issuer to meet its obligations. To the extent reasonably feasible, the comparison shall also be quantitative. A notice of the change in the accounting principles shall be sent to the MSRB.

SECTION 9. Default. In the event of a failure of the Issuer to comply with any provision of this Disclosure Certificate, any Owner of any Bonds may seek a court order for specific performance by the Issuer of its obligations under this Disclosure Certificate. A default under this Disclosure Certificate shall not be deemed an event of default under the Trust Agreement, and the sole remedy under this Disclosure Certificate in the event of any failure of the Issuer to comply with this Disclosure Certificate shall be an action to compel performance of the Issuer's obligations hereunder and not for money damages in any amount.

* As noted in the Rule, this event is considered to occur when any of the following occur: (i) the appointment of a receiver, fiscal agent or similar officer for the Issuer in a proceeding under the U.S. Bankruptcy Code or in any proceeding under state or federal law in which a court or governmental authority has assumed jurisdiction over substantially all of the assets or business of the Issuer, or if such jurisdiction has been assumed by leaving the existing governing body and officials or officers in possession but subject to the supervision and orders of a court or governmental authority, or (ii) the entry of an order confirming a plan of reorganization, arrangement or liquidation by a court or governmental authority having supervision or jurisdiction over substantially all of the assets or business of the Issuer.

APPENDIX F

SECTION 10. Beneficiaries. This Disclosure Certificate shall inure solely to the benefit of the Issuer, Participating Underwriters and Owners from time to time of the Bonds, and shall create no rights in any other person or entity.

SECTION 11. Governing Law. This instrument shall be governed by the laws of The Commonwealth of Massachusetts.

[Remainder of page intentionally left blank.]

IN WITNESS WHEREOF, the Issuer has caused this Disclosure Certificate to be duly executed under seal as of the date hereof.

Date: July 19, 2012

MASSACHUSETTS PORT AUTHORITY

By _____
Title: Director of Administration & Finance/
Secretary-Treasurer

APPENDIX F

EXHIBIT A

NOTICE OF FAILURE TO FILE ANNUAL FILING

Name of Issuer: Massachusetts Port Authority

NOTICE IS HEREBY GIVEN that the Issuer has not provided an Annual Filing as required by the Continuing Disclosure Certificate of the Issuer dated as of July 19, 2012. The Issuer anticipates that the Annual Filing will be filed by _____.

Dated: _____

[DISSEMINATION AGENT],
on behalf of the Issuer

By _____

cc: Massachusetts Port Authority

ATTORNEYS AT LAW

111 HUNTINGTON AVENUE
 BOSTON, MASSACHUSETTS 02199
 617.342.4000 TEL
 617.342.4001 FAX
 WWW.FOLEY.COM

CLIENT/MATTER NUMBER
 071193-0126

July 17, 2014

Massachusetts Port Authority
 One Harborside Drive, Suite 200S
 East Boston, Massachusetts 02128

Re: Massachusetts Port Authority \$45,455,000 Revenue Bonds,
 Series 2014-A (Non-AMT), \$48,230,000 Revenue Bonds,
 Series 2014-B (AMT) and \$156,135,000 Revenue Refunding
 Bonds, Series 2014-C (Non-AMT)

Ladies and Gentlemen:

We have acted as bond counsel to the Massachusetts Port Authority (the “Authority”) in connection with the issuance by the Authority of its Revenue Bonds, Series 2014-A (Non-AMT) (the “2014-A Bonds”), its Revenue Bonds, Series 2014-B (AMT) (the “2014-B Bonds”) and its Revenue Refunding Bonds, Series 2014-C (Non-AMT) (the “Series 2014-C Bonds” and, together with the 2014-A Bonds and the 2014-B Bonds collectively, the “2014 Bonds”). The 2014 Bonds are issued pursuant to Chapter 465 of the Massachusetts Acts of 1956, as amended (the “Act”), the Trust Agreement dated as of August 1, 1978, as supplemented and amended (the “Trust Agreement”), by and between the Authority and U.S. Bank National Association, as successor-in-interest to State Street Bank and Trust Company, as trustee (the “Trustee”), and the Issuance Resolution adopted by the Members of the Authority on June 19, 2014 (the “Resolution”). All capitalized terms used herein and not otherwise defined shall have the respective meanings set forth in the Trust Agreement.

As bond counsel, we have examined the law, the Trust Agreement, the Resolution, the by-laws of the Authority, and a certified copy of the proceedings relating to the issuance of the 2014 Bonds. As to questions of fact material to our opinion, we relied upon those certified proceedings and certifications of Authorized Officers (as defined in the Resolution) of the Authority and others without independently undertaking to verify them.

Neither The Commonwealth of Massachusetts (the “Commonwealth”) nor any political subdivision thereof, other than the Authority, is obligated to pay any of the 2014 Bonds or the interest thereon, and neither the faith and credit nor the taxing power of the Commonwealth or any political subdivision thereof is pledged to the payment of the principal of or interest on the 2014 Bonds. The 2014 Bonds are secured on a parity with other Bonds heretofore and hereafter issued pursuant to the Trust Agreement and are secured by and payable solely from Revenues available therefor under the Trust Agreement. The Authority has no taxing power.

BOSTON
 BRUSSELS
 CHICAGO
 DETROIT

JACKSONVILLE
 LOS ANGELES
 MADISON
 MIAMI

MILWAUKEE
 NEW YORK
 ORLANDO
 SACRAMENTO

SAN DIEGO
 SAN FRANCISCO
 SHANGHAI
 SILICON VALLEY

TALLAHASSEE
 TAMPA
 TOKYO
 WASHINGTON, D.C.



FOLEY & LARDNER LLP

Massachusetts Port Authority

July 17, 2014

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Based on the foregoing, we are of the opinion that, under existing law:

1. The Authority is a body politic and corporate and public instrumentality of the Commonwealth duly created by the Act, with all necessary power and authority to adopt the Resolution, perform its obligations under the Resolution, and issue the 2014 Bonds.

2. The 2014 Bonds have been duly authorized, executed, and delivered by the Authority, and, assuming that the 2014 Bonds have been authenticated as provided in the Act and the Trust Agreement, the 2014 Bonds constitute legal, valid, and binding obligations of the Authority, enforceable in accordance with their terms and entitled to the benefits and security of the Resolution and the Trust Agreement.

3. The Resolution and the Trust Agreement are authorized by the Act, the Trust Agreement has been duly authorized, executed and delivered by the Authority, and the Resolution and the Trust Agreement constitute legal, valid and binding obligations of the Authority, enforceable against the Authority in accordance with their respective terms.

4. The interest on the 2014 Bonds is excluded from gross income for federal income tax purposes, except for interest on any 2014-B Bond for any period during which such 2014-B Bond is held by a person who is a “substantial user” of the facilities financed with proceeds of the 2014-B Bonds or a “related person” of such a substantial user within the meaning of Section 147(a) of the Internal Revenue Code of 1986, as amended (the “Code”). In addition, interest on the 2014-A Bonds and the 2014-C Bonds is not a specific preference item for purposes of the federal individual or corporate alternative minimum taxes; however, such interest is included in adjusted current earnings in calculating federal alternative minimum tax imposed on certain corporations. Interest on the 2014-B Bonds is a specific preference item for purposes of the federal individual or corporate alternative minimum taxes. The opinions set forth in this paragraph are subject to the condition that the Authority comply with various requirements imposed by the Code that must be complied with after the 2014 Bonds are issued for interest on the 2014 Bonds to be, or continue to be, excluded from gross income for federal income tax purposes and for interest on the 2014-A Bonds and 2014-C Bonds not to be, or continue not to be, a specific preference item for purposes of the federal alternative minimum tax. The Authority has covenanted in the Trust Agreement and the Resolution that it will not take or permit to be taken on its behalf any action that would adversely affect the exemption from federal income taxation of the interest on the 2014 Bonds and that it will take or require to be taken such actions as may be reasonably within its ability and as may be required under applicable law to continue the exemption from federal income taxation of the interest on the 2014 Bonds. The Authority’s failure to comply with such covenants may result in the inclusion of interest on the 2014 Bonds in gross income for federal income tax purposes, or treatment of interest on the 2014-A Bonds and 2014-C Bonds as an item of tax preference for alternative minimum tax purposes, in some cases retroactively to the date the 2014 Bonds were issued. We have not undertaken to determine (or to inform any person) whether any actions taken (or not taken) or events occurring (or



FOLEY & LARDNER LLP

Massachusetts Port Authority

July 17, 2014

Page 3

not occurring) after the date of issuance of the 2014 Bonds may adversely affect the tax status of interest on the 2014 Bonds. We express no opinion regarding any other federal tax consequences arising with respect to the 2014 Bonds.

5. The 2014 Bonds, their transfer, and the income therefrom (including any profit made on the sale thereof) are exempt from taxation by the Commonwealth. We express no opinion as to whether the 2014 Bonds or the interest thereon are included in the measure of Commonwealth estate and inheritance taxes and certain Commonwealth corporation excise and franchise taxes. We express no opinion regarding other Commonwealth tax consequences arising with respect to the 2014 Bonds or regarding the tax consequences under the laws of states other than the Commonwealth.

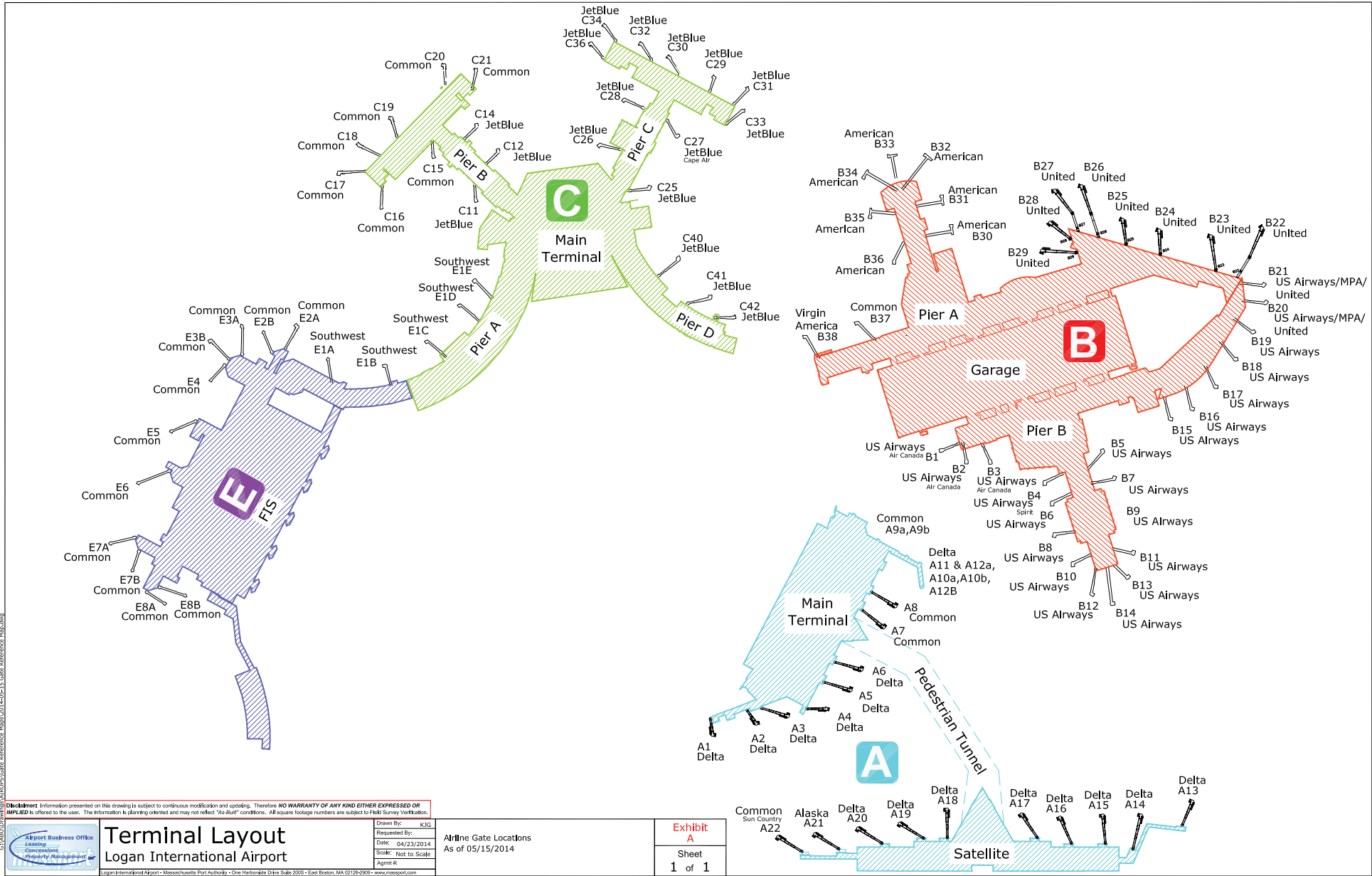
The rights of the owners of the 2014 Bonds and the enforceability of the 2014 Bonds, the Trust Agreement, and the Resolution may be limited by bankruptcy, insolvency, reorganization, moratorium, and other similar laws affecting creditors' rights, and by equitable principles (which may be applied in either a legal or an equitable proceeding). We express no opinion as to the availability of any particular form of judicial relief.

Except as set forth in our supplemental opinion of even date, we have not been engaged or undertaken to review the accuracy, completeness, or sufficiency of the Official Statement dated July 9, 2014 or other offering material relating to the 2014 Bonds (except to the extent, if any, stated in the Official Statement), and we express no opinion as to those matters (except only the matters set forth as our opinion in the Official Statement). We have not passed on any matters relating to the business, affairs, or condition (financial or otherwise) of the Authority and no inference should be drawn that we have expressed any opinion on matters relating to the ability of the Authority to perform its obligations under the Trust Agreement or the Resolution.

This letter speaks as of its date. We assume no duty to change this letter to reflect any facts or circumstances that later come to our attention or any changes in law. We express no opinion as to laws other than the laws of the Commonwealth and the federal laws of the United States of America. In acting as bond counsel, we have established an attorney-client relationship solely with the Authority.

Very truly yours,

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Disclaimer: Information presented on this drawing is subject to continuous modification and updating. Therefore **NO WARRANTY OF ANY KIND EITHER EXPRESSED OR IMPLIED** is offered to the user. This information is planning oriented and may not reflect "as-built" conditions. All square footage numbers are subject to Field Survey Verification.

Airport Business Office
 Planning
 Concessions
 Property Management

Terminal Layout
Logan International Airport

Drawn By: KJC	Requested By: KJC
Date: 04/23/2014	Scale: Not to Scale
Program: J	

Logan International Airport - Massachusetts Port Authority - One Hangar Drive Suite 2005 - East Boston, MA 02128-2905 - www.massport.com

Exhibit A

Airline Gate Locations
 As of 05/15/2014

Sheet
 1 of 1

