

MASSACHUSETTS PORT AUTHORITY  
MINUTES OF THE MEETING HELD ON  
JANUARY 18, 2018 AT 9:00 A.M.  
ONE HARBORSIDE DRIVE, EAST BOSTON, MA

The meeting of the Members of the Massachusetts Port Authority was held at One Harborside Drive, East Boston, Massachusetts on January 18, 2018. Chairman Lewis G. Evangelidis presided. L. Duane Jackson, Patricia A. Jacobs, John A. Nucci, Sean M. O'Brien, Stephanie L. Pollack, Laura Sen (by telephone), Thomas P. Glynn, CEO and Executive Director, Catherine McDonald, Chief of Staff, Michelle Kalowski, Acting Chief Legal Counsel, John P. Prankevicius, Director of Administration and Finance and Secretary-Treasurer, Edward C. Freni, Director of Aviation, Lisa Wieland, Port Director, Houssam H. Sleiman, Director, Capital Programs & Environmental Affairs, James Doolin, Chief Development Officer, Kenn L. Turner, Director of Diversity & Inclusion/Compliance, Elizabeth Becker, Director, Community Relations and Government Affairs, Todd Smith, Director of Aviation Operations, David Ishihara, Director of Aviation Services, Daniel Gallagher, Director of Aviation Business and Finance, Flavio Leo, Director of Aviation Planning and Strategy, Mia Healy-Waldron, Senior Manager of Aviation Programs & Policy and Michael A. Grieco, Assistant Secretary-Treasurer were in attendance.

The meeting commenced at 9:05 A.M.

Mr. Evangelidis stated that Ms. Sen will be participating by telephone.

Public Comment

There were no requests to speak during the Public Comment Period.

Ratification and approval of the minutes of the November 16, 2017 Board Meeting

Upon a motion duly made and seconded, it was

VOTED:

To ratify and approve the minutes of the November 16, 2017 Board Meeting.

Members Evangelidis, Jackson, Jacobs, Nucci, O'Brien, and Sen, (by telephone) voted Yes.

### Chairman's Comments

#### Report of the CEO

Ms. Pollack joined at 9:15 A.M.

Mr. Glynn presented information on the Boston Chapter of Women in Transportation (WTS) naming Stephanie Pollack as 2018 Woman of the Year, naming Massport as the 2018 Employer of the Year, and electing Sarah Dennechuk from Capital Programs as 2018 Vice President, on the impacts of the January 4<sup>th</sup> snow storm at Logan and at JFK Airport, on the continuation of passengers bringing prohibited items to airport security checkpoints, on Delta's additional service from Logan, on the Children's Literacy Event at Terminal C, on the May start of JetBlue's Worcester to JFK service, on the Helsinki Bridge Container Ship incident at Conley, on the Boston Globe's Spotlight series recognition of the Authority and Member Jackson for the Omni Hotel Project diversity criteria, on some large infrastructure investments at other airports, on some financial highlights from the Authority's December Flash Report, on several awards won by the Deconstructing Stigma Exhibit at Logan, and on State Police Troop F and Massport relief efforts in Puerto Rico following Hurricane Maria. Mr. Freni presented information on the 2017 Logan passenger volume of 38.4 million which is an increase of 2.1 million passengers over 2016, on the year over year increase in Logan passenger volumes in November and December, on the JetBlue Logan taxiway incident in December, on the December pipe bomb explosion in a New York City subway station, and on the December electrical blackout at the Atlanta Airport.

#### Strategic Plan Implementation

Mr. Glynn presented information on the Strategic Plan I timeline, on the Authority's FY18 top ten goals, and on the Strategic Plan II agenda.

#### Maritime Presentation

Ms. Wieland presented information on the increase in ship calls and passengers this cruise season, on the various cruise lines calling Boston and the new cruise itineraries in 2018, on some additional capital investment needed to serve larger cruise ships, on some potential revenue opportunities to fund the additional capital investments, on seafood processing at the Fish Pier and the Massport Marine Terminal, and on the success of the car processing and other maritime industrial businesses at the Autoport.

#### Aviation Presentation

Mr. Freni presented information on some aviation industry trends, on safety, security, terrorism, and geopolitics, on strong domestic and international passenger growth, on global cargo growth, on increased global airline profitability, on reduced ticket price for passengers, on improvements in passenger processing technology, on improvements in aircraft and navigation technology, on Logan's response to industry changes in security, technology, customer service, and increased passenger demand, on the aviation results of Strategic Plan I, on some Strategic Plan II strategies to address challenges resulting from accelerated growth at Logan, on capital commitments for some potential Logan airside and landside improvements, and on the potential cost of inaction to the Authority.

Safety and Security Committee

Human Resources and Compensation Committee

Disadvantaged Business Enterprise (DBE) Report

Mr. Turner presented information on the Authority's DBE Participation Accomplishment Report for Federal Fiscal Year 2017. Mr. Turner noted that the Authority exceeded its DBE goal for Logan, for Hanscom, and for Worcester Airport.

Community Outreach Committee

Massport CAC Update

Ms. Becker introduced Dave Carlon and Myron Kassaroba from the Massport CAC and she noted that in December MIT issued its final report to the Authority and the FAA on Block 1 recommendations and that, following a Massport/FAA presentation to the Massport CAC, the CAC voted to support the Block 1 recommendations. Ms. Becker also noted that Massport has submitted a formal request to the FAA for review and implementation and that work on Block 2 ideas is now underway.

FAA/City of Phoenix Litigation

Ms. Kalowski noted that the FAA and the City of Phoenix filed a proposed settlement agreement in November which has not yet been approved by the court. The proposed settlement would essentially allow the FAA to keep the RNAV routes temporarily to allow the FAA time to comply with statutory public process requirements and also, require that the FAA suspend certain routes and that it engage in community outreach while it creates temporary departure procedures.

Vortex Generator Update

Mr. Leo presented a status report on the vortex generator issue and he noted that Massport has sent letters to airlines advocating that, for each of their Airbus A320 family of airplanes built prior to 2014, they install a vortex generator to fix a fuselage noise issue.

Real Estate and Strategic Initiatives Committee

Seaport Seafood Processing

Ms. Wieland provided information on this item within her Maritime Presentation.

Parcel K

Mr. Doolin noted that a groundbreaking for the project is scheduled for February 7<sup>th</sup>.

Omni Hotel

Mr. Doolin noted that the hotel design has been approved and that construction is anticipated to start in May.

Facilities and Construction Committee

MPA L1429 – Terminal C Optimization and Terminal C to B Connector, Logan International Airport, East Boston, MA, Partial Project Budget

Mr. Sleiman presented information on the projects connectively and optimization benefits and on the phasing of the construction and airline relocations.

Upon a motion duly made and seconded, it was

VOTED:

To authorize the CEO & Executive Director, Secretary-Treasurer or Assistant Secretary-Treasurer to take all actions necessary or desirable and to execute all agreements necessary or desirable in order to continue with and complete the Authority's Capital Project known as the Terminal C Optimization and Terminal C to B Connector (MPA L1429) subject to the following conditions: funds expended for the Terminal C Optimization and Terminal C to B Connector Capital Project shall not exceed \$35,000,000.00 (the "Approved Partial Budget"), as shown on the Financial Summary presented at the Board Meeting on January 18, 2018; the Director of Capital Programs and Environmental Affairs shall provide to the Board annual updates on expenditures, contract amendments and change orders related to the Terminal C Optimization and Terminal C to B Connector Capital Project, and shall report back to the Board if at any time during the life of the Project it appears likely that the Project will exceed the Approved Partial Budget; and the Director of Capital Programs and Environmental Affairs also shall report any material changes to the scope of work for the Capital Project as described in the back up materials presented at the Board Meeting on January 18, 2018. The CEO & Executive Director shall obtain all necessary permits and approvals and shall conduct all required environmental reviews prior to the execution of any agreement or to the commencement of any action all as may be required by law. Any agreement arising out of this vote shall contain such other terms and conditions as the person executing in accordance with this vote deems necessary or desirable.

Members Evangelidis, Jackson, Jacobs, Nucci, O'Brien, Pollack, and Sen (by telephone) voted Yes.

MPA L1332 – Terminal B to C Roadway Improvements, Logan International Airport, East Boston, MA,  
Partial Project Budget

Mr. Sleiman presented information on the project's scope and goals, on the current conditions and issues, on a concept solution, and on the project complexity.

Upon a motion duly made and seconded, it was

VOTED:

To authorize the CEO & Executive Director, Secretary-Treasurer or Assistant Secretary-Treasurer to take all actions necessary or desirable and to execute all agreements necessary or desirable in order to continue with and complete the Authority's Capital Project known as the Terminal B to C Roadway Improvements (MPA L1332) subject to the following conditions: funds expended for the Terminal B to C Roadway Improvements Capital Project shall not exceed \$15,000,000.00 (the "Approved Partial Budget"), as shown on the Financial Summary presented at the Board Meeting on January 18, 2018; the Director of Capital Programs and Environmental Affairs shall provide to the Board annual updates on expenditures, contract amendments and change orders related to the Terminal B to C Roadway Improvements Capital Project, and shall report back to the Board if at any time during the life of the Project it appears likely that the Project will exceed the Approved Partial Budget; and the Director of Capital Programs and Environmental Affairs also shall report any material changes to the scope of work for the Capital Project as described in the back up materials presented at the Board Meeting on January 18, 2018. The CEO & Executive Director shall obtain all necessary permits and approvals and shall conduct all required environmental reviews prior to the execution of any agreement or to the commencement of any action all as may be required by law. The Authority intends to fund all or a portion of the cost of this Capital Project with tax exempt bonds. Any agreement arising out of this vote shall contain such other terms and conditions as the person executing in accordance with this vote deems necessary or desirable.

Members Evangelidis, Jackson, Jacobs, Nucci, O'Brien, Pollack, and Sen (by telephone) voted Yes.

MPA L1354 – Central Heating Plant Upgrade, Logan International Airport, East Boston, MA, Revised Partial Project Budget

Upon a motion duly made and seconded, it was

VOTED:

To authorize the CEO & Executive Director, Secretary-Treasurer or Assistant Secretary-Treasurer to take all actions necessary or desirable and to execute all agreements necessary or desirable in order to continue with and complete the Authority's Capital Project known as the Central Heating Plant Upgrade (MPA L1354) subject to the following conditions: funds expended for the Central Heating Plant Upgrade Capital Project shall not exceed \$28,000,000.00 (the "Approved Revised Partial Budget"), as shown on the Financial Summary presented at the Board Meeting on January 18, 2018; the Director of Capital Programs and Environmental Affairs shall provide to the Board annual updates on expenditures, contract amendments and change orders related to the Central Heating Plant Upgrade Capital Project and shall report back to the Board if, at any time during the life of the Project, it appears likely that the Project will exceed the Approved Revised Partial Budget; and the Director of Capital Programs and Environmental Affairs also shall report any material changes to the scope of work for the Capital Project as described in the back up materials presented at the Board Meeting on January 18, 2018. The CEO & Executive Director shall obtain all necessary permits and approvals and shall conduct all required environmental reviews prior to the execution of any agreement or to the commencement of any action all as may be required by law. The Authority intends to fund all or a portion of the cost of this Capital Project with tax exempt bonds. Any agreement arising out of this vote shall contain such other terms and conditions as the person executing in accordance with this vote deems necessary or desirable.

Members Evangelidis, Jackson, Jacobs, Nucci, O'Brien, Pollack, and Sen (by telephone) voted Yes.

MPA L1548 – Terminal C Canopy and Upper Deck, Logan International Airport, East Boston, MA,  
Partial Project Budget

Mr. Sleiman presented information on the current conditions and issues, on the project goals, and on some canopy images.

Upon a motion duly made and seconded, it was

VOTED:

To authorize the CEO & Executive Director, Secretary-Treasurer or Assistant Secretary-Treasurer to take all actions necessary or desirable and to execute all agreements necessary or desirable in order to continue with and complete the Authority's Capital Project known as the Terminal C Canopy and Upper Deck (MPA L1548) subject to the following conditions: funds expended for the Terminal C Canopy and Upper Deck Capital Project shall not exceed \$10,000,000.00 (the "Approved Partial Budget"), as shown on the Financial Summary presented at the Board Meeting on January 18, 2018; the Director of Capital Programs and Environmental Affairs shall provide to the Board annual updates on expenditures, contract amendments and change orders related to the Terminal C Canopy and Upper Deck Capital Project, and shall report back to the Board if at any time during the life of the Project it appears likely that the Project will exceed the Approved Partial Budget; and the Director of Capital Programs and Environmental Affairs also shall report any material changes to the scope of work for the Capital Project as described in the back up materials presented at the Board Meeting on January 18, 2018. The CEO & Executive Director shall obtain all necessary permits and approvals and shall conduct all required environmental reviews prior to the execution of any agreement or to the commencement of any action all as may be required by law. Any agreement arising out of this vote shall contain such other terms and conditions as the person executing in accordance with this vote deems necessary or desirable.

Members Evangelidis, Jackson, Jacobs, Nucci, O'Brien, Pollack, and Sen (by telephone) voted Yes.

Audit and Finance Committee

Framingham Logan Express Bus Service Contract

Mr. Gallagher presented information on the bus operations and ridership, on some proposal and contract highlights, and on a proposal cost comparison.

Upon a motion duly made and seconded, it was

VOTED:

The Director of Aviation and the Acting Chief Legal Counsel or their designees are hereby authorized to negotiate, and the Chief Executive Officer and Executive Director, the Secretary-Treasurer or the Assistant Secretary-Treasurer, each acting singly (each an “Authorized Officer”), are hereby authorized to execute and deliver, on behalf of the Authority, an agreement with Fox Bus Lines, Inc. (the “Operator”) to operate the Framingham Logan Express Bus Service between Boston-Logan International Airport and the Framingham Logan Express Facility, in Framingham, Massachusetts for a term of seven (7) years commencing on or about March 1, 2018. The amount payable over the seven-year term shall be in the not-to-exceed amount of \$35,997,237. The agreement shall contain such other terms and conditions consistent with this vote as the Authorized Officer executing the agreement in accordance with this vote determines are necessary or desirable.

Members Evangelidis, Jackson, Jacobs, Nucci, O’Brien, Pollack, and Sen (by telephone) voted Yes.

FY17 Uniform Guidance Audit of Federal Awards and Passenger Facility Charges

Mr. Prankevicius noted that the Authority received an unmodified opinion for this audit from Ernst & Young, the Authority’s independent auditor.

Assent Agenda

MPA L1359 – HVAC Equipment Upgrade at South Cargo Buildings 57, 58 & 62, Logan International, East Boston, MA, Revised Partial Project Budget

Upon a motion duly made and seconded, it was

VOTED:

To authorize the CEO & Executive Director, Secretary-Treasurer or Assistant Secretary-Treasurer to take all actions necessary or desirable and to execute all agreements necessary or desirable in order to continue with and complete the Authority's Capital Project known as the HVAC Equipment Upgrade at South Cargo Buildings 57, 58 & 62 (MPA L1359) subject to the following conditions: funds expended for the HVAC Equipment Upgrade at South Cargo Buildings 57, 58 & 62 Capital Project shall not exceed \$13,000,000.00 (the "Approved Revised Partial Budget"), as shown on the Financial Summary presented at the Board Meeting on January 18, 2018; the Director of Capital Programs and Environmental Affairs shall provide to the Board annual updates on expenditures, contract amendments and change orders related to the HVAC Equipment Upgrade at South Cargo Buildings 57, 58 & 62 Capital Project and shall report back to the Board if, at any time during the life of the Project, it appears likely that the Project will exceed the Approved Revised Partial Budget; and the Director of Capital Programs and Environmental Affairs also shall report any material changes to the scope of work for the Capital Project as described in the back up materials presented at the Board Meeting on January 18, 2018. The CEO & Executive Director shall obtain all necessary permits and approvals and shall conduct all required environmental reviews prior to the execution of any agreement or to the commencement of any action all as may be required by law. Any agreement arising out of this vote shall contain such other terms and conditions as the person executing in accordance with this vote deems necessary or desirable.

Members Evangelidis, Jackson, Jacobs, Nucci, O'Brien, Pollack, and Sen (by telephone) voted Yes.

MPA A308 – Project Management Information System, Authority-wide, Project Budget

Upon a motion duly made and seconded, it was

VOTED:

To authorize the CEO & Executive Director, Secretary-Treasurer or Assistant Secretary-Treasurer to take all actions necessary or desirable and to execute all agreements necessary or desirable in order to continue with and complete the Authority's Capital Project known as the Project Management Information System (MPA A308) subject to the following conditions: funds expended for the Project Management Information System Capital Project shall not exceed \$3,000,000.00 (the "Approved Budget"), as shown on the Financial Summary presented at the Board Meeting on January 18, 2018; the Director of Capital Programs and Environmental Affairs shall provide to the Board annual updates on expenditures, contract amendments and change orders related to the Project Management Information System Capital Project and shall report back to the Board if at any time during the life of the Project it appears likely that the Project will exceed the Approved Budget; and the Director of Capital Programs and Environmental Affairs also shall report any material changes to the scope of work for the Capital Project as described in the back up materials presented at the Board Meeting on January 18, 2018. The CEO & Executive Director shall obtain all necessary permits and approvals and shall conduct all required environmental reviews prior to the execution of any agreement or to the commencement of any action all as may be required by law. Any agreement arising out of this vote shall contain such other terms and conditions as the person executing in accordance with this vote deems necessary or desirable.

Members Evangelidis, Jackson, Jacobs, Nucci, O'Brien, Pollack, and Sen (by telephone) voted Yes.

MPA AP1808-C1 – FY18-20 Term Mechanical Contract, Authority-wide, Construction Contract

Upon a motion duly made and seconded, it was

VOTED:

To authorize the CEO & Executive Director, Secretary-Treasurer or Assistant Secretary-Treasurer to execute on behalf of the Authority an agreement for MPA AP1808-C1 – FY18-20 Term Mechanical Contract with Northeastern Mechanical, Inc. in the not-to-exceed amount of \$1,863,620.00 for a two year period. The agreement shall contain such other terms and conditions as the person executing in accordance with this vote deems necessary or desirable.

Members Evangelidis, Jackson, Jacobs, Nucci, O’Brien, Pollack, and Sen (by telephone) voted Yes.

Electric Vehicles, Public Safety and Operational Equipment Purchases

Upon a motion duly made and seconded, it was

VOTED:

To authorize the CEO & Executive Director, Secretary-Treasurer or Assistant Secretary-Treasurer, or their respective designees, to issue all purchase orders or supplements thereto, and to take all actions necessary or desirable, to procure sixty-six pieces of equipment and vehicles in the following categories:

<b>Equipment Summary</b>		
<b>Category</b>	<b># of Pieces</b>	<b>Estimated Cost</b>
New Electric Vehicles being Purchased	10	\$370,000
Public Safety Vehicles & Equipment	18	\$840,000
Massport Operational Equipment by Department		
Logan Airport	13	\$517,500
Hanscom Airport	1	\$48,000
Maritime Operations	5	\$374,272
Worcester Airport	1	\$61,801
Light Duty Vehicles – Authority Wide	18	\$886,229
Contingency amount		\$152,198
<b>Totals</b>	<b>66</b>	<b>\$3,250,000</b>

provided, that the total funds expended for such equipment and vehicles shall not exceed \$3,250,000.00 for a one year period. The purchase orders, and supplements thereto, and all related documents shall contain such other terms and conditions as the person executing in accordance with this vote deems necessary or desirable.

Members Evangelidis, Jackson, Jacobs, Nucci, O’Brien, Pollack, and Sen (by telephone) voted Yes.

South Boston Parking Facilities Operator Contract

Upon a motion duly made and seconded, it was

VOTED:

WHEREAS, the Authority owns five (5) surface parking lots in South Boston identified as Lot A2, Lot D3, Lot H, the Fish Pier East Lot and the Fish Pier West Lot, and is constructing the South Boston Waterfront Transportation Center (“SBWTC”), (collectively, the “Parking Facilities”); and

WHEREAS, on October 13, 2017, the Authority issued a Request for Proposals (“RFP”) for the operation, management and revenue collection of the Parking Facilities; and

WHEREAS, in response to the RFP, the Authority received proposals from ABM Parking Services, LAZ Parking Limited LLC, Republic Parking Systems, SP Plus Corporation, and VPNE Parking Solutions; and

WHEREAS, the proposals were evaluated based on four equally-weighted selection criteria: (i) the ability to manage and market the Authority’s Parking Lots; (ii) customer service; (iii) financial considerations; and (iv) a comprehensive diversity and inclusion program; and

WHEREAS, based on its review of the proposals, interviews with the proposers, a discussion of each proposal, and reference verification, the selection committee recommends that the Authority enter into an operation, management and revenue collection agreement for the Parking Facilities with SP Plus Corporation.

NOW, THEREFORE, BE IT RESOLVED THAT:

1. The Chief Development Officer and Acting Chief Legal Counsel or their designees are hereby authorized to negotiate, and the Chief Executive Officer and Executive Director, the Secretary-Treasurer or the Assistant Secretary-Treasurer, each acting singly (each an “Authorized Officer”), is hereby authorized to execute and deliver, on behalf of the Authority, an operation, management and revenue collection agreement (“Agreement”) for the Parking Facilities, together with any other related documents necessary to effectuate the Agreement with SP Plus Corporation the Operator, on the following terms and conditions:

The initial term of the Agreement (the “Term”) shall be three (3) years (the “Initial Term”), commencing on or about February 1, 2018 with a not-to-exceed amount of \$3,000,000. The Authority shall have the option to extend the term of the Agreement for two (2) three (3) year periods (each an “Option Term”); provided, however, prior to exercising either Option Term, staff will seek further Board approval.

2. Each Authorized Officer is hereby authorized to do all acts and things and to execute and deliver any and all agreements, documents, certificates, and other instruments necessary or desirable to effectuate the transaction contemplated by this Vote, and such other terms and conditions consistent with this Vote as the Authorized Officer executing the Agreement determines are necessary or desirable.

Members Evangelidis, Jackson, Jacobs, Nucci, O'Brien, Pollack, and Sen (by telephone) voted Yes.

#### Crane Cable Changing Services Contract Amendment

Upon a motion duly made and seconded, it was

#### VOTED:

To authorize the CEO & Executive Director, Secretary-Treasurer or Assistant Secretary-Treasurer to execute on behalf of the Authority a further amendment to the agreement with Ekiton Corporation to provide cable changing services for the cranes located at Conley Terminal. Under the terms of the amendment the not-to-exceed amount will be increased by \$950,000.00 for the period commencing on January 22, 2018 and ending January 21, 2020, resulting in a total not-to-exceed contract amount of \$1,875,000.00. The amendment shall contain such other terms and conditions as the person executing in accordance with this vote deems necessary or desirable.

Members Evangelidis, Jackson, Jacobs, Nucci, O'Brien, Pollack, and Sen (by telephone) voted Yes.

East Boston YMCA Contribution

Upon a motion duly made and seconded, it was

VOTED:

To authorize the CEO & Executive Director or his designee to make a contribution on behalf of the Authority to the YMCA of Greater Boston, Inc., for the East Boston Branch of the YMCA, in the amount of \$25,000.00.

Members Evangelidis, Jackson, Jacobs, Nucci, O'Brien, Pollack, and Sen (by telephone) voted Yes.

Salesian Boys & Girls Club Contribution

Upon a motion duly made and seconded, it was

VOTED:

To authorize the CEO & Executive Director or his designee to make a contribution on behalf of the Authority to the Salesian Boys & Girls Club, Inc. in the amount of \$25,000.00.

Members Evangelidis, Jackson, Jacobs, Nucci, O'Brien, Pollack, and Sen (by telephone) voted Yes.

Boston Shipping Association

Mr. Prankevicius noted that the amount per hour of labor that the Authority contributes to the ILA pension, retirement and health and welfare trust funds administered by the Boston Shipping Association did not change from last year.

Motion to Enter Executive Session

Upon a motion duly made and seconded, it was

VOTED:

That the Authority enter executive session to consider the purchase, exchange, lease or value of real property, specifically regarding the Worcester Airport Hangar #1 purchase, the Convenience and Filling Center lease, and the Conley Terminal infrastructure investment, since a discussion in open session may have a detrimental effect on the negotiating position of the Authority; and

That the Authority enter executive session to discuss litigation strategy, specifically regarding the 9/11 Litigation, since a discussion in open session may have a detrimental effect on the litigating position of the Authority; and

That the Authority enter executive session to discuss the deployment of security personnel or devices, or strategies with respect thereto.

Members Evangelidis, Jackson, Jacobs, Nucci, O'Brien, Pollack, and Sen (by telephone) voted Yes.

Mr. Evangelidis stated that the Authority will reconvene after Executive Session.

The public session recessed at 11:30 A.M.

The public session reconvened at 12:00 P.M.

Environmental Mitigation Agreements

Mr. Glynn presented information on Ricondo & Associates, the Authority's aviation consultant for the airport access fee benchmarking survey, and on a summary of the survey results.

Upon a motion duly made and seconded, it was

VOTED:

WHEREAS, Massport's 2014 Strategic Plan identified increasing the parking supply at Logan Airport as one important component of Massport's comprehensive ground access strategy; and

WHEREAS, parking at Logan Airport has been restricted since 1975 by the Airport Parking Freeze, which caps the number of commercial parking spaces at the Airport, and which is enforced by the U.S. Environmental Protection Agency (EPA) and the Massachusetts Department of Environmental Protection (MassDEP),

WHEREAS, Massport sought to increase parking cap, which had not been increased since 1989, by up to 5,000 spaces, requiring both federal and state environmental regulatory approvals; and

WHEREAS, construction of the parking structure(s) will also require review by the Executive Office of Energy and Environmental Affairs (EEA) and environmental mitigation in the form of Section 61 Findings; and

WHEREAS, Massport developed a framework of environmental mitigation for the Parking Freeze increase and construction of parking structure(s) in discussions with environmental regulators; and

WHEREAS, on the basis of this framework, Massport also engaged in discussions with the Conservation Law Foundation (CLF), a regional transportation and advocacy law group, and entered into an agreement pursuant to which CLF agreed not to oppose, and to comment favorably upon, the regulatory parking cap increase and the permitting of the parking structure(s); and

WHEREAS, CLF did comment favorably in the state regulatory process to increase the parking cap, and MassDEP subsequently promulgated the Parking Freeze amendment, which allows for an increase in commercial parking by up to 5,000 spaces; and

WHEREAS, similar to the 1989 amendment, the 2017 amendment includes a requirement that Massport undertake three long-term studies in support of alternative means of transit to the airport; and

WHEREAS, the studies and Massport's environmental commitments, some of which will be Section 61 Findings, are based on its initial framework of anticipated environmental mitigation and the regulatory required ground transportation studies; and

WHEREAS, the agreement with CLF specified, among other things, that Massport include study of an airport pass-through rate (access fee) as a component of the studies required by MassDEP; and

WHEREAS, an outside study of airport access fees at domestic U.S. airports has been completed, and shows that access fees have not been successfully implemented at any U.S. airport, including the four airports that most recently considered doing so.

NOW, THEREFORE, BE IT RESOLVED AND VOTED:

Based on the analysis presented, and as set forth herein, the Board hereby votes not to implement an airport pass-through rate at this time.

Members Evangelidis, Jackson, Jacobs, Nucci, O'Brien, Pollack, and Sen (by telephone) voted Yes.

### Adjournment

Upon a motion duly made and seconded, it was

VOTED:

To adjourn at 12:10 P.M.

Members Evangelidis, Jackson, Jacobs, Nucci, O'Brien, Pollack, and Sen (by telephone) voted Yes.

Adjourned at 12:10 P.M.

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Michael A. Grieco  
Assistant Secretary-Treasurer

List of Documents and Other Exhibits Used in Public Session

1. Board Book
2. PowerPoint Presentation Slides